

MONTEREY COUNTY

STRATEGIC GRANT SERVICES PROGRAM



DRAFT - 2021

Adopted by the Board of Supervisors [x/xx/21](#)

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STRATEGIC GRANT SERVICES PROGRAM

The Board of Supervisors created the Strategic Grants Service Program to concentrate funding efforts on the County's highest priority project needs, and projects which require a high-level collaboration among County departments and community partners. The Program works to support the Board's Strategic Initiatives (Economic Development, Administration, Health and Human Services, and Public Safety), and in close collaboration with the Board's Legislative Program to advocate for maximum funding for state and federal programs which translate into local grant funding opportunities.

Purpose:

In close collaboration with County departments, the Strategic Grant Services Program coordinates, facilitates and provides strategic expertise from the identification of a grant funding opportunity for a high priority project, through application submittal and award. Priority projects must align with the Board's Strategic Initiatives and Legislative Program goals and meet all grant requirements to submit a strong and competitive application.

Typical Activities:

The level of service provided for each application is dependent upon the needs of the department, complexity of the application, level of coordination required, available department expertise and resources, and Program capacity. To facilitate priority project grant applications, Program staff engages in a number of activities such as:

- Continuously updates the Grant Needs Inventory;
- Conducts research to identify and analyze grant opportunities to meet priority needs;
- Notifies departments of funding opportunities;
- Conducts initial consultations with County departments and grantor agencies to determine project eligibility and competitiveness;
- Partners with County departments on the application process, including the development of an agreement outlining roles, responsibilities and timeline for application development and submittal;
- Partners with outside organizations on projects critical to the County (e.g. partner with the Transportation Agency for Monterey County on road, rail, and transit projects);
- Provides strategic expertise throughout the application development process aimed at putting forth a complete, compelling, and competitive application;
- Offers strategic advice related to framing the application in a way that minimizes administrative resources required for post-award grant management;
- Provides strategic advice during the development of the grant application package – including project narrative, scope, schedule, budget, and exhibits;
- Provides and coordinates internal review of the draft application, including review with the grantor agency if allowable;
- Aids with post-application adjustments as requested by the grantor agency;
- Monitors grant award announcements;
- Announces grant awards in partnership with the lead department.

Program Guidance and Administration:

The Program has a limited workload capacity which is directed by the Board of Supervisors through an annually adopted Work Plan. Following Work Plan adoption, the Board’s Legislative Committee provides routine Program guidance and direction. The County Administrative Office – Intergovernmental & Legislative Affairs (CAO-IGLA) Division administers the Program, which receives expert advice from the County’s grant consultants at Nossaman LLP.

Policies Governing Program Activities:

The CAO-IGLA Division executes the Strategic Grant Services Program with the assistance of the County’s grant consultants at Nossaman LLP, and with a high level of collaboration with County departments. The Policies Governing Program Activities outlines the roles of the Board of Supervisors, CAO-IGLA staff, the County’s grant consultants, and County departments in the execution of the Program. These policies can be found in the Board Policy Manual:

[G-230 Strategic Grant Services Program - Policies Governing Program Activities](#)

2021 Work Plan:

A result of close collaboration with County departments, the Work Plan strategically identifies priority projects and funding sources to guide Program efforts over a 12-month period. The Work Plan is designed to be flexible to adjust to the County’s changing priorities and leaves approximately 20% of Program capacity unallocated in order to take advantage of new or unanticipated funding opportunities. The Work Plan presents a timeline of grant applications which the Program will assist departments with in calendar year 2021.

2021 Grant Needs Inventory:

In coordination with the Board of Supervisors and department heads a comprehensive Grant Needs Inventory has been compiled, organized by Board Strategic Initiative, to provide an all-inclusive listing of County projects which require a source of grant funding. The Grant Needs Inventory guides the research of the Strategic Grant Program staff and the County’s grant consultant on funding opportunities.

PROGRAM CONTACTS

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**STRATEGIC GRANT SERVICES PROGRAM
2021 WORK PLAN**

This Work Plan was developed in a consultation and collaboration with the County departments. It identifies priority projects and potential grant programs the County will likely focus on in 2021. Due to the fluctuating nature of grant funding availability and County project modifications, this Work Plan is considered a “living document” that will be updated throughout the year.

Grant Program and Priority Project	Lead County Department
Economic Development	
Cannabis Equity Grant Program <i>Governor’s Office of Business & Economic Development (GO-Biz)</i>	CAO – Cannabis Program
Infrastructure	
TBD project to help meet SB 1383 food waste recovery goal of 20% CalRecycle Food Waste Prevention and Rescue Grant Program	Sustainability Program
Carmel River Flood Reduction and Environmental Enhancement Project <i>Construction Funding</i>	Public Works, Facilities & Parks RMA
Carmel Lagoon Adaptive Management – Scenic Road Protective Structure, Ecosystem Protective Barrier, Sandbar Management Plan <i>Planning and Construction Funding</i>	Public Works, Facilities & Parks RMA
San Lucas Water Supply Replacement <i>Consultation Drinking Water State Revolving Fund</i>	Public Works, Facilities & Parks RMA
Road, Bicycle and Pedestrian Infrastructure Improvements <i>Caltrans Active Transportation Program (ATP)</i>	Public Works, Facilities & Parks RMA
Habitat Management in County Parks <i>State Parks: Habitat Conservation Fund</i>	Public Works, Facilities & Parks
San Lorenzo Park and Lake San Antonio <i>Proposition 68: Statewide Parks Program</i>	Public Works, Facilities & Parks
De Anza Trail Implementation <i>TBD</i>	Public Works, Facilities & Parks
Playground Safety Compliance <i>TBD</i>	Public Works, Facilities & Parks
Old Jail Disposition State Funding TBD	Public Works, Facilities & Parks
Interlake Tunnel & Fish Screens California Department of Fish & Wildlife I-Bank TBD	Water Resources Agency
San Antonio and Nacimiento Dam and Spillway Improvements and Security <i>TBD</i>	Water Resources Agency
Salinas River Management Program and Habitat Conservation Plan <i>TBD</i>	Water Resources Agency

**STRATEGIC GRANT SERVICES PROGRAM
2021 GRANT NEEDS INVENTORY**

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Economic Development		
Agricultural Commissioner	Fumigation Notification Pilot Project	Continuation of Fumigation Notification Pilot Project. currently funded by the California Department of Pesticide Regulation <u>ended 6/30/20</u> .
Agricultural Commissioner	Invasive Species and Invasive Weeds Management	Projects for pesticide enforcement and permitting , plant quarantine, export certification, invasive species detection and removal, nursery and seed inspection, and animal damage control management.
Agricultural Commissioner RMA	Fast-Charger	Purchase and installation of a fast charger for electric vehicles (EV) to make the existing EV fleet more functional for staff inspection routes since current charging system is too slow.
Agricultural Commissioner	Farmers Markets	Funding for farmers market programs.
Economic Development	Affordable Housing	Affordable housing for veterans, seniors, farm workers, disabled, mental health housing, etc.
CAO - Economic Development	Coastal Visitor Service Improvements	Improve visitor services in Coastal Areas in Monterey County including additional restrooms, improved and safety improvements for pull out areas along Hwy 1.
Administration		
Assessor-County Clerk-Recorder	Core Assessor Tasks	General funding to expedite assessment of property taxes and replace funding associated with the reduction of State assessor funding through the SCAPAP grant program.
Auditor-Controller	Grant Life Cycle Management and Tracking Software and Grant Audit Training	Grant management add-on module for the ERP system for Federal and State grant programs. Training for County grant writers on audit issues.
Civil Rights Office	Language Access Services	Improve services to Limited English Proficiency (LEP) persons, develop a staff interpreter training program, and expand County abilities in document translation and in-person interpretation, including indigenous languages.

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Civil Rights Office	Community Engagement for Underrepresented Communities	Increase organizational capacity to develop relationships with and solicit input from traditionally underrepresented communities.
Civil Rights Office	Equitable Access to Government for Persons with Different Abilities	Increase the County's capacity to accommodate individuals with disabilities using adaptive or assistive technologies to promote equitable access to County government.
Civil Rights Office	Conflict Management and Alternative Dispute Resolution	Improve the County's ability to conduct conflict management and/or alternative dispute resolution methods for our residents and workforce by developing a peer-to-peer conflict management program by training existing County staff to manage workforce and community disputes.
Civil Rights Office	Diversity, <u>Equity</u> , Inclusion, and Discrimination Education	Collaborate with local school districts to develop and provide an educational program for middle and high school students regarding the importance of diversity, <u>equity</u> and inclusion in society and the negative effects of discrimination.
<u>Civil Rights Office</u>	<u>Diversity, Equity, Inclusion, and Discrimination Education</u>	<u>Support efforts to collaborate with the Probation Department to develop and provide educational programs for youth involved in the justice system regarding the importance of diversity, equity, and inclusion in society and the negative effects of discrimination.</u>
<u>Civil Rights Office</u>	<u>Diversity, Equity, Inclusion, and Discrimination Training Partnerships</u>	<u>Collaborate with local agencies and non-profits to develop and provide training in the area of implicit biases, cultural competency and cultural humility, and governing or providing services in an equitable manner.</u>
Civil Rights Office	Equitable Access to Government	Support and improve the County's efforts to recruit and retain a workforce that demographically represents Monterey County residents to provide better government services.
Clerk of the Board	Historic Records Preservation	Preserve and digitize up to 5,000 Monterey County ordinances that are in hard copy only, dating back to 1853. Preserve documents, and scan into searchable database.
CAO-IGLA Complete Count Committee	2020 Census Complete Count: County Outreach	Funding is needed to carry out all necessary outreach, education, and complete count activities related to the 2020 Census. Needs related to redistricting process to be determined following Census completion.
Elections	Voting System Update	Continue to update voting technology to effectively manage elections and improve service to voters.

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Elections	Wayfinding Signage	Wayfinding signage to Government Center at Schilling Place from major streets and highways (artistic and traditional).
Elections	Voter Outreach and Education	Outreach and education of voters, redesign of voting informational materials and staff training.
Elections	Public Transit for Government Center— Schilling Place Campus	Public transportation is needed to and from the Government Center at Schilling Place to accommodate voters and staff.
Elections	Art/Historical Displays	Funding to support art (may double as wayfinding) and historical displays to support outreach and education efforts for voters.
Human Resources	Improved HR Systems	Feasibility study of alternative online HR hiring systems, expansion of hiring for diverse populations, innovative employment environments to attract a wider variety of employees, and development of anti-bullying policies.
Tax Collector	Tax and Collections Improvements	Improvement of property tax collection, fine/fee collections, banking, and investment services through software and staffing improvements.
Health and Human Services		
Child Support Services	Improved Outreach	Improved outreach to reach more single parents in need of child support.
Child Support Services	Improved Ability to Pay	Programs which improve the ability of parents under court order to pay child support such as employment training.
Health Social Services	Early Childhood Development	Programming for early childhood development and anti-bullying for pre-kindergarten and kindergarten students. Bright Beginnings Early Childhood Development Initiative priority strategies.
Health	Facility Expansion and Access Improvement	Expansion of existing facilities and construction of two clinics to better serve disadvantaged areas.
Health	Caring for the Uninsured	Programming to provide care for the uninsured.
Health	Animal Services	Expanded animal shelter and adoption services, paid volunteer coordinators, technology improvements, behavioral health/therapy animals.
Health	Public Guardian	Programming to assist adult conservatorship patients and help place them.
Health	Mental Health	Construction of Residential Placement facilities for Mentally Ill Youth.

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Health	Health Integration	Integration of Primary Care, Mental Health, and Substance Use Disorders.
Health	Transportation	Changes to built environment to promote active life styles.
Health	Community Engagement	Develop a community engagement program with specialist and generalist community health workers to engage with underrepresented communities.
Health	Data Sharing	Develop data sharing mechanisms across service providers in order to proactively support clients with social determinants of health needs.
Health	Healthy Lifestyles	Support leveraging of case management and health education/lifestyle change programs to improve community conditions.
Health	Violence Prevention	Teen dating and youth violence prevention strategies.
Health CAO	Crisis Response Team	Crisis response team to better respond to crimes affecting the community. Crisis support and debriefing, service referrals, and staffing.
Library	Book Mobile	Book mobile to deliver books and programming to more low-income rural areas in the County.
<u>Library</u>	<u>Archival Preservation</u>	<u>Scanning, storing, digitizing, and archiving materials of County historical and archival importance. Upgrade addition, expansion, and maintenance of appropriate physical storage locations for physical materials.</u>
<u>Library</u>	<u>Automated Service Points</u>	<u>Material vending machines, service kiosks, hold lockers, and other automated service delivery options installed in communities not near a branch library facility.</u>
<u>Library</u>	<u>Libraries As Disaster and Emergency Community Hubs</u>	<u>Infrastructure upgrade, equipment, and training for Branch Libraries and Library staff to serve as community hubs and service points in a disaster or emergency including utility disruption, natural disaster evacuation, information delivery points, and recovery centers.</u>
<u>Library</u>	<u>Library Facility Remodel and Modernization</u>	<u>Remodels, upgrades, and modernization of Library facilities including furniture, shelving, utilities, accessibility, flexibility, energy efficiency, and expansion.</u>
Library	Books and Supplies	New books, supplies, and technology.

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Library	Educational Programming	Expand programming for science, technology, reading, English, art, and math (STREAM). Staff to run, coordinate and expand programming.
Military & Veterans Affairs	Outreach Events	Outreach events to benefit veterans and families .
Military & Veterans Affairs	Veteran Treatment Court Mentor Program Coordinator	Funding to enhance for a veteran's treatment court and the mentorship program coordinator .
Military & Veterans Affairs	Improved Veterans Services	Improve and expand health, mental health, homelessness, veterans' treatment court support, and benefit services for veterans and their families.
Natividad	Workforce Development: Nurse Education Support	Increase number of nurses with bachelor's degrees. Get Advance Cardio Life Support (ACLS) certification for all ICU, pharmacy, and cardiopulmonary staff. Improve training for all nurses, technicians, and doctors.
Natividad	Workforce Development: Family Medicine	Improve Family Medical Residency program. Improve training and equipment. Potentially expand program.
Natividad	Medical Facility Needs and Capital Improvements	Equipment upgrades and facility expansions at emergency department, imaging department, clinics, main hospital, and other medical facilities. Capital funding for new construction to expand these facilities.
Natividad	Level II Trauma Center Improvements	Programming to support NMC's Level II Trauma Center including trauma prevention outreach, education, impaired driver prevention education, bicycling and pedestrian safety, proper use of protective equipment, and distracted driving education.
Natividad	Violence Prevention	Expansion of hospital-linked violence prevention to serve victims of violent crimes, patients with gang-related injuries, and families.
Natividad	Behavioral Health, Psychiatric Crisis Services and Outreach Improvements	Improve behavioral health services including community outreach, family support, psychiatric emergency services, and provision of additional services to the jail population.
Natividad	Patient Communication and Education Improvements	Natividad needs methods to communicate effectively with patients with limited English proficiency to better communicate treatment related information. Needs include translators, a health information exchange, and innovative approaches such as video forms.

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Natividad	Insuring the Uninsured	Expand coverage of the uninsurable or uninsured.
Natividad	Building Clinics	Construct additional clinics to serve low-income and underserved areas, especially in Salinas.
Natividad	Midwifery	Funding to provide midwifery services to pregnant and birthing women.
Natividad	Family Centered Care	Funding to provide services after an inpatient stay or emergency room visit that assists patients with social needs, chaplain services, end of life assistance, transportation, medical care not covered by insurance.
Social Services	Aging & Adult Services	Funding for Adult Protective Services, In-Home Supportive Services, the Monterey County Aging and Disability Resource Connection , affordable housing and eviction protection resources, expand adult daycare, transportation, and build upon Area Agency on Aging programs.
Social Services	Children's Services	Expansion of a consistent and thorough mandated report training, expansion of prevention and family safety efforts. Expansion of intensive, individualized services for children, youth, and families, especially those of poverty and/or high risk. Building a families first prevention infrastructure and extending foster care eligibility redeterminations.
Social Services	Community Action Programs	Expansion of community needs driven non-profit services to achieve the overall goal of moving individuals and families out of poverty and into self-sufficiency.
Social Services Housing and Community Development	Housing and Homelessness Issues	Projects benefitting the homeless, disabled, long-term illness sufferers, and emancipating foster youth. Farm worker housing, rapid re-housing, supportive housing, permanent supportive housing, workforce housing, homeless shelters, safe parking programs, transitional housing, prevention programs and outreach services.
Social Services	CalWORKs	Expansion of the CalWORKs program to provide better opportunities to enter the workforce.
Infrastructure		
Agricultural Commissioner	South County Access (Greenfield, King City, San Ardo, San Lucas)	Construction of a new office and warehouse to provide the southern region of Monterey County with a modern, secure, full-service facility. The facility will provide expanded pesticide use

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
		compliance and enforcement, and plant protection services through increased capacity.
Information Technology	Server Energy Efficiency	Server energy efficiency assessment to identify how to reduce electricity usage rates.
Information Technology	NGEN Public Safety Radio	Funding needed for NGEN microwave backhaul upgrade , tower maintenance and NGEN system upgrades to improve public safety communication and broadcast to constituents , and interoperability.
Information Technology, Health, Social Services, Public Safety	Data Exchange for Whole Person Care, Data Warehouse	Infrastructure for data warehouse or data exchange to provide a technology platform to track individuals throughout the County's various health, social and public safety services—and to improve service delivery and accessibility to technology.
Information Technology, OES, Dept. Head GIS Subcommittee	Countywide Mapping and Geographic Information Systems Data Updates	LiDAR data updates needed for the entirety of Monterey County, the southern reservoirs, and an area around the County's boundary. Data capture, data processing, infrastructure to host and serve up data, and overhead costs.
Information Technology Library 911 Economic Development Health Social Services	Broadband	Infrastructure to build out broadband and access to technology to address the County's digital divide especially in unserved and underserved areas . Big Sur, Pajaro, Castroville, King City, and South County.
Resource Conservation District	Land Valuation	Conduct an evaluation and study of the value of the various land and natural resources in the County.
Sustainability Program Public Works, Facilities & Parks	Decarbonization of County facilities	Upgrades to building infrastructure and HVAC systems, energy efficiency projects, renewable energy generation and asset management software.
Sustainability Program Public Works, Facilities & Parks	Net Zero Facilities Energy Plan	Funding for a fellow or organization to create a net zero facilities energy plan.
Sustainability Program Public Works, Facilities & Parks	Charging Stations or Electric Vehicles for County Fleet and Employees	Installation or hardware for Electric Vehicle charging stations and electric vehicles

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Sustainability Program	Civic Spark Fellow	Graduate level fellowship to work on Climate Action Plan
Sustainability Program	Equity index Tool	Funding to assess climate action and environmental justice through an equity index tool, funding for the CBOs to attend Climate Action engagements
Sustainability Program RCD	Healthy Soils Grants and Carbon Farm Plans	Funding for the development of incentives and tools to sequester carbon in the soils on farms and ranches in the County
Sustainability Program RCD	On Farm Compost Program	Funding for the development of on-farm composting programs to reduce the burden of organic wastes on farms and assist in carbon sequestration activities.
Sustainability Program Public Works, Facilities, and Parks	Electrification Rebate Program	Rebates for retrofits or new construction with all electric infrastructure.
Sustainability Program Public Works, Facilities, and Parks	Electrification Reach Code Development	Funding for a fellow or organization to assess the feasibility of an electrification reach code
Sustainability Program Fleet Management Program	Fleet Electrification Study	Funding for a fellow or organization to create a fleet electrification plan
Sustainability Program Office of Emergency Service	Prescribed burns	Funding to assist in research and assessment for prescribed burns to reduce wildfire intensity and contain carbon in forests.
Sustainability Program	Electric Rideshare	Funding to research mobility and create an electric rideshare program for disadvantaged communities
Sustainability Program Public Works, Facilities & Parks	Bike Lanes	Funding for creating and making safe County Bike Lanes
Sustainability Program Public Works, Facilities & Parks	Electric bikes	Incentive for the purchase and installation of electric bikes in Monterey County.
Sustainability Program	Food recovery research	Funding for recovering edible food waste from the waste stream or for improving food supply chains

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Social Services		
Sustainability Program	Solar Power Generation	Solar power generating infrastructure at County facilities (e.g. Agricultural Commissioner's Office).
Resource Management Agency Housing and Community Development	Fire Fuel Mitigation	MOU with RCD to act on behalf of the County as Fire Mitigation Officer to pursue projects that reduce fire fuel loads in high fire hazard areas.
Resource Management Agency Housing and Community Development	General Plan Implementation/Updates	Implementation of the existing General Plan (Inland/Coastal) and begin work on forthcoming updates both required by new State Law (Economic Justice) and as needed due to the age of the existing General Plans.
Resource Management Agency Housing and Community Development Public Works, Facilities & Parks	Carmel Lagoon Flood Protection / Ecological Restoration	Suite of projects to protect infrastructure, public facilities, and private homes. Projects to improve water quality and restore ecological functions of the Carmel Lagoon as well as reduce flood risk of structures.
Resource Management Agency Housing and Community Development Public Works, Facilities & Parks	Carmel River Floodplain Restoration and Environmental Enhancement (CRFREE)	Project to reduce flooding hazards, restore the floodplain, provide habitat restoration, and other improvements. Includes Cooperative Agreement with Caltrans for State Route 1 improvements.
Resource Management Agency Public Works, Facilities & Parks	San Lucas Water project	Design, environmental assessment, engineering, and construction work on a pipeline from King City to the disadvantaged community of San Lucas to provide a clean source of drinking water.
Public Works, Facilities & Parks	Computerized Maintenance Management System (CMMS) and Asset Master Plans	Modern work order and time tracking tools for use by staff for better time and resource management. Asset prioritization from the master plans to help focus the County on funding and project priorities. * Note: From the Citygate Associates report on the recommendations for the former Resource Management Agency.
Public Works, Facilities & Parks	Former Ft Ord Lands Management	Funding and resources to maintain several thousand acres of former U.S. Army lands/base dedicated to the County.
Public Works, Facilities &	Davis Road Bridge & Lane Expansion	Replace existing bridge on Davis Road near City of Salinas and convert a segment of Davis Road from Reservation Road to Blanco Road to four lanes.

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
ParksResource Management Agency		Project will improve traffic flow, traffic safety, and stop seasonal closures due to flooding.
Public Works, Facilities & ParksResource Management Agency	Las Lomas Drive Drainage Improvements	Construct underground drainage facility to mitigate localized flooding located between Sill and Thomas Roads on Las Lomas Drive.
Resource Management AgencyHousing and Community Development -Public Works, Facilities & Parks	Homeless Navigation Shelters and Innovative Housing Solutions	Construct a regional homeless navigation shelters and housing solutions that will expand the ability to services to the homeless population, and address emergency shelter needs, and provide navigation services to move people into permanent housing. Identify regional innovative solutions to expand housing opportunities for those experiencing homelessness.
Resource Management AgencyHousing and Community Development Public Works, Facilities & Parks Social Services	Safe Parking and Navigation Services	Identify and/ prepare safe designated area(s) for safe parking countywide to address emergency homeless needs and provide navigation services to move people into permanent housing.
Resource Management AgencyHousing and Community Development	Affordable Housing	Identify sites to provide additional affordable housing throughout the County. Prepare environmental analysis documents (CEQA) for identified sites. Supporting infrastructure, facilities, and programs are needed (e.g., East Garrison). Apply for funding solutions to create a Housing Trust Fund to ensure funding resources are readily available to expedite tax credit applications. Collaborate with the Housing Authority to ensure project-based vouchers are available for housing developments.
Housing and Community Development Health	Permanent Supportive Housing	Identify opportunities to partner and develop permanent supportive housing for those most vulnerable countywide to end homelessness.
Resource Management AgencyPublic Works, Facilities & Parks	South County Court Access (Greenfield, King City)	Construction of a new courthouse to provide the southern region of Monterey County with a modern, secure, full-service facility. The facility will provide expanded court services through increased judicial-proceedings capacity, returning needed civil and small claims case processing.

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Resource Management Agency Public Works, Facilities & Parks	State Route 1 Corridor Improvements, Marina to Moss Landing	Work with Caltrans on safety improvements to intersections on Highway 1 (SR 1) between Marina, north to the County line, including Moss Landing.
Public Works, Facilities & Parks	G-12 Pajaro to Prunedale Corridor Study	Safety Improvements along the G-12 corridor from US 101 to the Santa Cruz County border, in the North County. Roads consist of San Miguel Canyon, Hall Road, Elkhorn Road, Salinas Road, and Porter Drive.
Public Works, Facilities & Parks	US 101 South of Salinas Corridor Study	Safety Improvements along the US 101 corridor from the southerly border of the City of Salinas to the City of Gonzales and beyond. Possible solutions include new interchanges, new intersection controls, and new frontage roads.
Resource Management Agency Public Works, Facilities & Parks	Elkhorn Road/Werner Road/Salinas Road Roundabout	Evaluate the intersection of Elkhorn Road, Werner Road, and Salinas Road to identify alternatives to improve traffic operations and safety in the area.
Resource Management Agency Public Works, Facilities & Parks	Highway 68 Improvements	Coordinate with Caltrans to evaluate roundabouts that could allow better movement and improve safety along Highway 68.
Resource Management Agency Public Works, Facilities & Parks	Jolon Road	County road that is frequently used by the military for maneuvers at Fort Hunter Liggett, possibly eligible for Defense Access Roads (DAR) grant. Scope is safety upgrades and road repairs.
Public Works, Facilities & Parks Resource Management Agency	Palo Colorado Road MP 4.0-7.4	County road that travels from SR 1 through Forest Service land, past a State Park, to a Boy Scout Camp. Road is only access road for constituents and visitors. Road was severely damaged by 2017 Winter Storms, and qualified for FEMA reimbursement. However, the funding gap is approximately \$7.5 million between the cost estimate and the reimbursement. Scope is to perform debris removal, slide repairs, soil nail wall construction, retaining wall construction, and culvert rehabilitation.
Public Works, Facilities & Parks Resource Management Agency	Nacimiento-Fergusson Road	Caltrans SR 1 was damaged by the 2017 Winter Storms and made impassable. While Caltrans repaired the road, highway traffic was diverted down the County road, Nacimiento-Fergusson Road, for over 1.5 years. The County road was impacted and further damaged by all the additional traffic. Scope is to repair and repave the road. Furthermore, this road has been damaged by the

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
		2020 Dolan Fire, along most of its length – now it needs emergency protective measures and stormwater enhancements for wet weather.
Public Works, Facilities & Parks Resource Management Agency	Old Monterey County Jail	Transformation of the Old Monterey County Jail. Project TBD June 2020. Pursuing potential grant opportunities to supplement any State Seek funding for allocated toward preservation and reuse of the historic Old Monterey County Jail.
Public Works, Facilities & Parks Resource Management Agency	Salinas Soccer Complex	Support City of Salinas construction of regional indoor and outdoor soccer facilities with supporting amenities.
Public Works, Facilities & Parks	BMX bike track/skate park	Funding for a BMX bike track, skate park, and sidewalk on East Laurel Drive in Salinas
Public Works, Facilities & Parks Resource Management Agency	San Lucas / San Ardo Neighborhood Parks	Construct neighborhood parks in communities where recreational amenities are currently lacking. Seek land owners willing to donate land for the purpose of constructing parks.
Resource Management Agency and Cities Public Works, Facilities & Parks	Blight Removal	Regional approach to address abandoned structures that are in need of toxic remediation and removal in former Fort Ord.
Resource Management Agency Public Works, Facilities & Parks	Vehicle Replacement: Public Works and Parks	Replace (purchase or lease) old heavy equipment (e.g., strippers and patch trucks) with vehicles which meet air quality standards. New light duty equipment replacement due to age and usage. New septic vacuum truck for sewer maintenance at Parks (reservoir) facilities.
Resource Management Agency Public Works, Facilities & Parks	Elkhorn Slough Flood Protection / Ecological Restoration	Projects to improve the ecosystem of the slough, improve Elkhorn Road from flood risk, remove the rail line from flooding, and reduce risk of rail-line spills in the slough.
Resource Management Agency Public Works, Facilities & Parks	Flood Prevention – Countywide Drainage Maintenance	Proactively complete maintenance work along drainage areas within Monterey County which are prone to higher than normal flood risk. Work may include locating underground services, permitting, traffic management, on-site biology monitoring, vegetation management, debris removal, flushing culverts, excavation of sediment, bank stabilization, hauling, and reporting. Includes permitting/ environmental plus implementation costs. May want to consider a Countywide flood/drainage maintenance program permitting.

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Public Works, Facilities & Parks	Litter Abatement	Supplemental funding and resources for removing illegal litter dumping in the County Road Right-of-Way.
Public Works, Facilities & Parks	Sidewalks in the South County	Projects using ATP grant funding to install new sidewalks in South County communities
Public Works, Facilities & Parks	Lockwood-San Lucas Bridge	Replacement of an aged truss bridge crossing the Salinas River. Project will enhance traffic safety.
Resource Management Agency Public Works, Facilities & Parks	Road and Bridge Maintenance	Projects to improve road and bridge maintenance, especially the 70% of County roads which do not meet State maintenance standards.
Resource Management Agency Public Works, Facilities & Parks	Improved Park Access	Road, parking, and trailhead improvements to improve access to Pinnacles National Park, Fort Ord, Toro Park, and Lake San Antonio.
Resource Management Agency Public Works, Facilities & Parks	Mobile Technology for Park Ranger Patrol Vehicles	Mobile computers in 12 park ranger patrol vehicles to link to the Sheriff's Department dispatch for accurate response mapping, hazardous chemical response, and critical enforcement data. Increased officer efficiency, safety, and customer service.
Resource Management Agency Public Works, Facilities & Parks	Road Resurfacing, Parking Lot and Drainage Repair	Lake San Antonio North Shore road resurfacing, parking lot improvements, and drainage system repairs.
Resource Management Agency Public Works, Facilities & Parks	Drinking Water, Storage, and Sanitation Upgrades	Water and sewer upgrades at multiple Parks locations, especially Laguna Seca, Toro Park, and Lake Nacimiento.
Resource Management Agency Public Works, Facilities & Parks	ADA Transition Plan	Complete an ADA Transition Plan and initiate upgrades at multiple Parks facilities.
Resource Management Agency Public Works, Facilities & Parks	Quagga & Zebra Mussel Prevention	Quagga and Zebra Mussel prevention activities to prevent infestation of Lakes Nacimiento & San Antonio. Enforcement, education, outreach, and facility improvements.
Water Resources Agency	Quagga & Zebra Mussels	Update quagga and zebra mussel prevention plan.
Water Resources Agency	Interlake Tunnel and Spillway Modification Project	Construction of a tunnel and associated components (e.g.: fish screens) to connect existing reservoir facilities, increase storage, and provide

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
		environmental and water conservation release efficiencies.
Water Resources Agency	San Antonio & Nacimiento Dam/Spillway Rehabilitation-/-Replacement	DSOD has inspected the San Antonio and Nacimiento dams/spillways. The Oroville Dam spillway failure caused increased scrutiny by DSOD on spillway chutes and will likely result in major rehabilitation or replacement of facilities at San Antonio and Nacimiento.
Water Resources Agency	Pajaro River Flood Risk Management Project	A combination of structural measures along the lower Pajaro River, Salsipuedes Creek and Corralitos Creek to reduce flood Risk in Pajaro and Watsonville.
Water Resources Agency	Salinas River Management Program	Improve watershed management, water delivery scenarios, and maintenance of the Salinas River to reduce flooding and restore habitat.
Water Resources Agency	Salinas River Habitat Conservation Plan	Develop a habitat conservation plan for facility operations and maintenance for compliance with the Endangered Species Act.
Water Resources Agency	Salinas Valley Water Project Phase II	Develop non-groundwater sources to offset groundwater pumping, reduce seawater intrusion into the Salinas River Groundwater Basin, and improve water supply (Permit 11043).
Water Resources Agency	Destruction of Abandoned Wells	With implementation of a recycled water source, wells in seawater intruded areas need to be destroyed so the well casings do not become conduits for seawater to move from upper to lower aquifers.
Water Resources Agency	Expansion of Recycled Water Project	Expand recycled water facilities in the coastal portion of the Salinas Valley.
Water Resources Agency	Flood Reduction Projects	Improve the Moss Landing tideflood gates, reduce Santa Rita Creek flooding, and reduce flood risks at waste treatment plant near Soledad.
Water Resources Agency	Planning and Environmental Assessment Funding	Planning and environmental assessment for nearly all projects to make them eligible for construction grant funding.
Public Safety		
CAO Health	Crisis Response Team	Crisis response team to better respond to crimes affecting the community. Crisis support and debriefing, service referrals, and staffing.

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CAO	Social Marketing Campaign for Literacy	Social marketing programs to improve literacy, especially third grade reading proficiency, and promote violence prevention.
CAO	Victim Services	Expansion of Sexual Assault Response Team and Advocacy Center to South Monterey County for forensic examinations, law enforcement interviews with victims and witnesses of sexual assault and domestic violence.
CAO	Youth Diversion	Youth diversion programs that provide youth who commit first low-level crimes the opportunity to address the root causes of their actions and prevent juvenile justice involvement.
CAO	Youth Employment and Mentorship	Funding that will create youth employment opportunities paired with mentorship support designed for gang and system impacted youth.
CAO	Violence Interrupters	Programming to assist gang members seeking a way out and intervention to reduce the incidence of gang member families joining and participating in gangs.
CAO	Training and Professional Development	Training and professional development for providers of gang and system impacted youth to increase cultural competency, implement healing and trauma informed approaches to services and programs.
District Attorney	Case Management System Interface	Update case management system to interface with the systems of other local law enforcement agencies.
District Attorney	Digital Handheld Radios	Investigators require new handheld radios with dual bank capacity.
District Attorney	Staffing for Truancy and Victims Programs	Victim's Advocate position to provide services to additional victims of crime, Legal Assistant for the truancy program to improve outreach to schools around the County.
Emergency Communications (911)	911 Continuity of Operations	ExpandMobile dispatch center to allow 911 services set up at alternative location and/or assistance with maintaining a 911 dispatch center backup location to include emergency phone lines, Computer Aided Dispatch (CAD) and Radio Communication. Create more remote options for Next Generation 9-1-1 access to emergency phone lines, CAD and Radio (NGEN). The COVID-19 Pandemic has demonstrated the need for more physical distance between workstations, improved filtration, and when needed remote access.

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Emergency Communications (911)	Security for 911/OES Center	Perimeter fencing and security cameras for the shared facility 911 Dispatch Center and the primary Emergency Operations Center (EOC) in an emergency.
Office of Emergency Services	Enhance Emergency Response to Schools, Public Buildings, and Businesses	Provide on-site personnel at schools, public buildings, and business with alerting capability to notify 911 and send localized alerts during emergency situations. School safety/anti-terrorism technology.
Office of Emergency Services	Resiliency, Planning, Emergency Preparation, Recovery	Programming for community and regional resiliency building, planning for hazards, disasters, terrorism, emergency preparation, and post-disaster recovery.
Office of Emergency Services	State Homeland Security Grant	Funding to protect against, mitigate, respond to and recover from acts of terrorism and other catastrophic events.
Office of Emergency Services	Emergency Management Program Grant	Funding for preparing for all hazards to protect life and property. This grant must go through the Operational Area identified by the state.
Office of Emergency Services	UASI Grant - Urban Area Strategic Initiative	To build, enhance, and sustain capability to prevent and protect against acts of terrorism.
Office of Emergency Services	Emergency Management Activities	Funding for other emergency management activities involving preparedness, prevention, mitigation, and recovery (e.g.; PSPS or hazard mitigation).
Probation	Silver Star Resource Center	Improve youth/family services, truancy programs, behavioral health services, mentoring programs, Partners for Peace, fund nonprofit providers. Expand service to other County locations.
Probation	Infrastructure, Facilities, and Equipment	Improve office facilities, infrastructure, equipment (computers/software for client tracking between partner departments to improve case management.
Probation	Improved Programming for Probation Population, Improved Client Services	Programs for in-custody/reentry adults/juveniles. Deputy probation officer for First 5. Expand Child Advocate Program into a Family Advocate Program.
Probation	Training	Additional training for probation staff.
Public Defender	Improved Public Defender Services	Funding for attorneys, investigators, social workers, and legal support staff to process post sentence relief, AB 1810 evaluations, Franklin hearings, social reports for serious felony matters, perform community outreach, address dramatic increase in misdemeanor filings related to Prop 47,

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
		and provide other services. Funding for equipment to transition to a paperless office.
Sheriff	Corrections Improvement Funding	Upgrades to the jail to improve energy efficiency, improve ADA accessibility, improve security cameras, add mental health beds, expand eligibility worker staffing, and staff for jail programming.
Sheriff	Anti-Drug Trafficking Boat	Interdiction boat needed for new SWAT dive team to combat drug trafficking
Sheriff	Dash Cams, Body Cams, and Bullet Proof Vests	Dashboard cameras, body cameras, data storage equipment to support cameras, and bullet proof vests.
Sheriff	Fleet Replacement	Fleet replacement vehicles.
Sheriff	Cannabis Cultivation Related Enforcement	Increase enforcement of cannabis laws with additional staffing.
Sheriff	Staffing Expansion	Staffing: Deputies for program escorts, staff for record keeping, and crime scene lab technicians.
Sheriff District Attorney Probation	Case Management System Interface	Improve information sharing between justice related departments and the Courts system for sharing client information and better case management. Improvement should include better analytics and statistical tracking.
CAO with public safety, health, social services departments	JAG Grant - Board of State and Community Corrections (BSCC)	Staffing for the Sheriff's Department, District Attorney's Office, and the Probation Department focused on prevention, education, and law enforcement related truancy, gang related crimes, and substance abuse.