

AGREEMENT

This AGREEMENT is made and entered into by and between Natividad Medical Center (the County of Monterey, a political subdivision of the State of California, hereinafter referred to as "County"), and **Wald Ruhnke and Dost**, hereinafter referred to as "CONTRACTOR."

RECITALS

WHEREAS, County has invited proposals through the Request for Proposals (RFP #9600-25) for ARCHITECTURAL SERVICES, in accordance with the specifications set forth in this AGREEMENT; and

WHEREAS, CONTRACTOR has submitted a responsive and responsible proposal to perform such services; and

WHEREAS, CONTRACTOR has the professional ability and capabilities necessary to provide the services requested.

NOW THEREFORE, County and CONTRACTOR, for the consideration hereinafter named, agree as follows:

1. PERFORMANCE OF THE AGREEMENT

1.1 After consideration and evaluation of the CONTRACTOR'S proposal, the County hereby engages CONTRACTOR to provide the services set forth in RFP #9600-25 and in this AGREEMENT on the terms and conditions contained herein and in RFP #9600-25. The intent of this AGREEMENT is to summarize the contractual obligations of the parties. The component parts of this AGREEMENT include the following:

- RFP #9600-25 dated August 26, 2011 including all attachments and exhibits
- CONTRACTOR'S Proposal dated August 26, 2011
- AGREEMENT,
- Certificate of Insurance
- Additional Insured Endorsements

1.2 All of the above-referenced contract documents are intended to be complementary. Work required by one of the above-referenced contract documents and not by others shall be done as if required by all. In the event of a conflict between or among component parts of the contract, the contract documents shall be construed in the following order: AGREEMENT, CONTRACTOR'S Proposal, RFP #9600-25 including all attachments and exhibits, Addendum/Addenda, Certificate of Insurance, and Additional Insured Endorsements.

- Door and window replacement including case work,
- Exterior walls replacement or repair such as EFIS, stucco, cast concrete, painting etc.
- Determine structural modifications/evaluations,
- Historical buildings repair, and enhancement, and
- Permitting if needed, public involvement coordination, and other tasks as necessary.

2.3.2 Facility Interior Modifications/Remodels

2.3.2.1 Planning, assessments, calculations, studies, specification preparation, plan preparation, estimating, designing, and drafting of work such as but not limited to:

- Space planning/programming,
- Office space remodels, modular furniture design, installation, and modifications,
- Interior finishes,
- Window treatments,
- Determine structural modifications/evaluations,
- Mechanical, electrical and/or plumbing (MEP) evaluations, repair, or replacement,
- Medical/Imaging Equipment Replacement,
- Elevator and/or hoist modifications/evaluations, and
- Permitting if needed, public involvement coordination, and other tasks as necessary.

2.3.3 Roofing Repairs/Replacements

2.3.3.1 Planning, assessments, calculations, studies, specification preparation, plan preparation, estimating, designing, and drafting of work such as but not limited to:

- Built-up,
- Composition, and
- Standing metal seam
- Shake and/or shingled roofing
- Spray polyurethane foam-based (SPF) roof systems
- Permitting if needed, public involvement coordination, and other tasks as necessary.

5. INVOICES AND PURCHASE ORDERS

- 5.1 Invoices for all services rendered per this AGREEMENT shall be billed directly to the Natividad Medical Center at the following address:

Natividad Medical Center
P.O. Box 81611
Salinas, CA 93912-1611
Attention: Accounts Payable

- 5.2 CONTRACTOR shall reference the RFQ number on all invoices submitted to County. CONTRACTOR shall submit such invoices periodically or at the completion of services, but in any event, not later than 30 days after completion of services. The invoice shall set forth the amounts claimed by CONTRACTOR for the previous period, together with an itemized basis for the amounts claimed, and such other information pertinent to the invoice. County shall certify the invoice, either in the requested amount or in such other amount as County approves in conformity with this AGREEMENT, and shall promptly submit such invoice to County Auditor-Controller for payment. County Auditor-Controller shall pay the amount certified within 30 days of receiving the certified invoice.
- 5.3 All County of Monterey Purchase Orders issued for the AGREEMENT are valid only during the fiscal year in which they are issued (the fiscal year is defined as July 1 through June 30).
- 5.4 Unauthorized Surcharges or Fees: Invoices containing unauthorized surcharges or unauthorized fees of any kind shall be rejected by County. Surcharges and additional fees not included the AGREEMENT must be approved by County in writing via an Amendment.

6. DESIGN PROFESSIONAL INDEMNIFICATION

- 6.1 For purposes of the following indemnification provisions ("Indemnification AGREEMENT"), "design professional" has the same meaning as set forth in California Civil Code section 2782.8. If any term, provision or application of this Indemnification AGREEMENT is found to be invalid, in violation of public policy or unenforceable to any extent, such finding shall not invalidate any other term or provision of this Indemnification AGREEMENT and such other terms and provisions shall continue in full force and effect. If there is any conflict between the terms, provisions or application of this Indemnification AGREEMENT and the provisions of California Civil Code Sections 2782 or 2782.8, the broadest indemnity protection for County under this Indemnity AGREEMENT that is permitted by law shall be provided by CONTRACTOR.

- 7.5 Commercial general liability insurance, including but not limited to premises and operations, including coverage for Bodily Injury and Property Damage, Personal Injury, Contractual Liability, Broadform Property Damage, Independent Contractors, Products and Completed Operations, with a combined single limit for Bodily Injury and Property Damage of not less than \$1,000,000 per occurrence.
- 7.6 Business automobile liability insurance, covering all motor vehicles, including owned, leased, non-owned, and hired vehicles, used in providing services under this AGREEMENT, with a combined single limit for Bodily Injury and Property Damage of not less than \$1,000,000 per occurrence.
- 7.7 Workers' Compensation Insurance, if CONTRACTOR employs others in the performance of this AGREEMENT, in accordance with California Labor Code section 3700 and with Employer's Liability limits not less than \$1,000,000 each person, \$1,000,000 each accident and \$1,000,000 each disease.
- 7.8 Professional liability insurance, if required for the professional services being provided, (e.g., those persons authorized by a license to engage in a business or profession regulated by the California Business and Professions Code), in the amount of not less than \$1,000,000 per claim and \$2,000,000 in the aggregate, to cover liability for malpractice or errors or omissions made in the course of rendering professional services. If professional liability insurance is written on a "claims-made" basis rather than an occurrence basis, CONTRACTOR shall, upon the expiration or earlier termination of this AGREEMENT, obtain extended reporting coverage ("tail coverage") with the same liability limits. Any such tail coverage shall continue for at least three years following the expiration or earlier termination of this AGREEMENT.
- 7.9 Other Insurance Requirements:
All insurance required by this AGREEMENT shall be with a company acceptable to County and issued and executed by an admitted insurer authorized to transact Insurance business in the State of California. Unless otherwise specified by this AGREEMENT, all such insurance shall be written on an occurrence basis, or, if the policy is not written on an occurrence basis, such policy with the coverage required herein shall continue in effect for a period of three years following the date CONTRACTOR completes its performance of services under this AGREEMENT.
- 7.10 Each liability policy shall provide that County shall be given notice in writing at least thirty days in advance of any endorsed reduction in coverage or limit, cancellation, or intended non-renewal thereof. Each policy shall provide coverage for CONTRACTOR and additional insureds with respect to claims arising from each subcontractor, if any, performing work under this AGREEMENT, or be accompanied by a certificate of insurance from each subcontractor showing each subcontractor has identical insurance coverage to the above requirements.

- 8.2 County Records: When this AGREEMENT expires or terminates, CONTRACTOR shall return to County any County records which CONTRACTOR used or received from County to perform services under this AGREEMENT.
- 8.3 Maintenance of Records: CONTRACTOR shall prepare, maintain, and preserve all reports and records that may be required by federal, state, and County rules and regulations related to services performed under this AGREEMENT.
- 8.4 Access to and Audit of Records: County shall have the right to examine, monitor and audit all records, documents, conditions, and activities of CONTRACTOR and its subcontractors related to services provided under this AGREEMENT. The parties to this AGREEMENT may be subject, at the request of County or as part of any audit of County, to the examination and audit of the State Auditor pertaining to matters connected with the performance of this AGREEMENT for a period of three years after final payment under the AGREEMENT.

9. NON-DISCRIMINATION

- 9.1 During the performance of this contract, CONTRACTOR shall not unlawfully discriminate against any employee or applicant for employment because of race, religious creed, color, national origin, ancestry, physical disability, mental disability, medical condition, marital status, age (over 40), sex, or sexual orientation. CONTRACTOR shall ensure that the evaluation and treatment of its employees and applicants for employment are free of such discrimination. CONTRACTOR shall comply with the provisions of the Fair Employment and Housing Act (Government Code, §12900, et seq.) and the applicable regulations promulgated thereunder (California Code of Regulations, Title 2, §7285.0, et seq.).
- 9.2 The applicable regulations of the Fair Employment and Housing Commission implementing Government Code, §12900, et seq., set forth in Chapter 5 of Division 4 of Title 2 of the California Code of Regulations are incorporated into this AGREEMENT by reference and made a part hereof as if set forth in full.
- 9.3 CONTRACTOR shall include the non-discrimination and compliance provisions of the clause in all AGREEMENTs with subcontractors to perform work under the contract.

10. OVERRIDING CONTRACTOR PERFORMANCE REQUIREMENTS

- 10.1 Independent Contractor: CONTRACTOR shall be an independent contractor and shall not be an employee of Monterey County, nor immediate family of an employee of County. CONTRACTOR shall be responsible for all insurance (General Liability, Automobile, Workers' Compensation, unemployment, etc.) and all payroll-related taxes. CONTRACTOR shall not be entitled to any employee benefits. CONTRACTOR shall control the manner and means of accomplishing the result contracted for herein.

13. TRAVEL REIMBURSEMENT

13.1 Travel reimbursements shall not exceed the IRS allowance rates as per County of Monterey Travel Policy. A copy of County's Travel Policy is available on the Auditor-Controller's web site at: <http://www.co.monterey.ca.us/auditor/policy.htm>.

14. NOTICES

14.1 Notices required to be given to the respective parties under this AGREEMENT shall be deemed given by any of the following means: (1) when personally delivered to County's contract administrator or to CONTRACTOR'S responsible officer; (2) when personally delivered to the party's principle place of business during normal business hours, by leaving notice with any person apparently in charge of the office and advising such person of the import and contents of the notice; (3) 24 hours after the notice is transmitted by FAX machine to the other party, at the party's FAX number specified pursuant to this AGREEMENT, provided that the party giving notice by FAX must promptly confirm receipt of the FAX by telephone to the receiving party's office; or, (4) three (3) days after the notice is deposited in the U. S. mail with first class or better postage fully prepaid, addressed to the party as indicated below.

14.2 Notices mailed or faxed to the parties shall be addressed as follows:

TO COUNTY:

Sid Cato, Management Analyst/Contracts
Natividad Medical Center
1441 Constitution Blvd
Salinas, CA 93906

Tel: (831) 783-2620
FAX: (831) 757-2592
Email: catosl@natividad.com

TO CONTRACTOR:

Name: Wald, Ruhnke & Dost Architects, LLP

Address 1: 2340 Garden Road, Suite 100

Address 2: Monterey, California 93940

Tel. No.: (831) 949-4642

FAX No. (831) 649-3530

Email: christopherb@wrdarch.com

15. LEGAL DISPUTES

15.1 CONTRACTOR agrees that this AGREEMENT and any dispute arising from the relationship between the parties to this AGREEMENT, shall be governed and interpreted by the laws of the State of California, excluding any laws that direct the application of another jurisdiction's laws.

13. TRAVEL REIMBURSEMENT

13.1 Travel reimbursements shall not exceed the IRS allowance rates as per County of Monterey Travel Policy. A copy of County's Travel Policy is available on the Auditor-Controller's web site at: <http://www.co.monterey.ca.us/auditor/policy.htm>.

14. NOTICES

14.1 Notices required to be given to the respective parties under this AGREEMENT shall be deemed given by any of the following means: (1) when personally delivered to County's contract administrator or to CONTRACTOR'S responsible officer; (2) when personally delivered to the party's principle place of business during normal business hours, by leaving notice with any person apparently in charge of the office and advising such person of the import and contents of the notice; (3) 24 hours after the notice is transmitted by FAX machine to the other party, at the party's FAX number specified pursuant to this AGREEMENT, provided that the party giving notice by FAX must promptly confirm receipt of the FAX by telephone to the receiving party's office; or, (4) three (3) days after the notice is deposited in the U. S. mail with first class or better postage fully prepaid, addressed to the party as indicated below.

14.2 Notices mailed or faxed to the parties shall be addressed as follows:

TO COUNTY:

Sid Cato, Management Analyst/Contracts
Natividad Medical Center
1441 Constitution Blvd
Salinas, CA 93906

Tel: (831) 783-2620
FAX: (831) 757-2592
Email: catosl@natividad.com

TO CONTRACTOR:

Name: Wald, Ruhnke & Dost Architects, LLP
Address 1: 2340 Garden Road, Suite 100
Address 2: Monterey, California 93940
Tel. No.: (831) 949-4642
FAX No. (831) 649-3530
Email: christopherb@wrdarch.com

15. LEGAL DISPUTES

15.1 CONTRACTOR agrees that this AGREEMENT and any dispute arising from the relationship between the parties to this AGREEMENT, shall be governed and interpreted by the laws of the State of California, excluding any laws that direct the application of another jurisdiction's laws.

NATIVIDAD MEDICAL CENTER

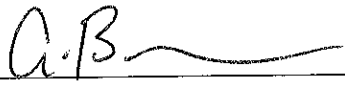
By: _____
Sid Cato, Management Analyst/Contracts

Date: _____

By:  _____
Harry Weis, NMC CEO

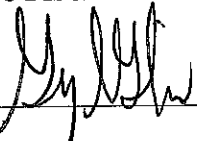
Date: 10/9/12

APPROVED AS TO LEGAL PROVISIONS

By:  _____
Anne Brauer
Monterey County, Deputy County Counsel

Date: Oct. 18, 2012

APPROVED AS TO FISCAL PROVISIONS

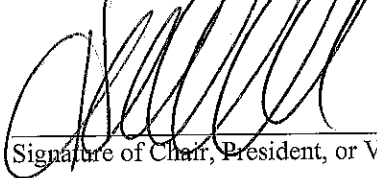
By:  _____
Gary Giboney
Monterey County Auditor/Controller's Office

Date: 10-19-12

CONTRACTOR

Wald, Ruhnke & Dost Architects, LLP

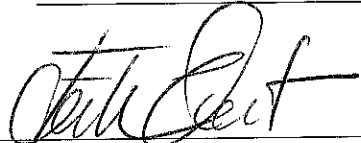
Contractor's Business Name***


Signature of Chair, President, or Vice-President

Henry Peter Ruhnke, Partner

Name and Title

Date: September 20th, 2012


Signature of Secretary, Asst. Secretary, CFO, Treasurer
or Asst. Treasurer

Frank Martin Dost, Partner

Name and Title

Date: September 20th, 2012

***INSTRUCTIONS: If CONTRACTOR is a corporation, including limited liability and non-profit corporations, the full legal name of the corporation shall be set forth above together with the signatures of two specified officers. If CONTRACTOR is a partnership, the name of the partnership shall be set forth above together with the signature of a partner who has authority to execute this Agreement on behalf of the partnership. If CONTRACTOR is contracting in and individual capacity, the individual shall set forth the name of the business, if any and shall personally sign the Agreement.

NATIVIDAD MEDICAL CENTER



REQUEST FOR QUALIFICATIONS NO. 9600-25

Master Agreement for Architectural Services

Under \$100,000

Wald, Ruhnke & Dost Architects





August 26, 2011

Sid Cato
Management Analyst / Contracts
Natividad Medical Center
1441 Constitution Boulevard
Salinas, CA 93906

Re: RFQ 9600-25

Company Information

Wald, Ruhnke & Dost Architects
2340 Garden Road, Suite 100
Monterey, CA 93940
831-649-4642 P
831-649-3530 F

Primary Contact

Henry Ruhnke
831-649-4642
henry@wrdarch.com

Dear Mr. Cato:

Natividad Medical Center cares for the most vulnerable members of the population. Every change to this existing facility carries with it the potential threat of disrupting an environment of care. Therefore, the professionals selected to plan and implement these changes are not only required to be extremely competent and qualified, but they must be entrusted to carry the interests of Natividad Medical Center and its patient population at the forefront of each project.

Wald, Ruhnke & Dost Architects (WR&D) does not believe that this is a job that should be left to strangers. As the regional expert in designing Acute Care environments and OSHPD regulated healthcare facilities, WR&D has a team of expert staff dedicated entirely to the design of local hospitals. We specialize in enabling OSHPD field staff to conduct successful field reviews on time-sensitive projects for clients including Natividad Medical Center, Dominican Hospital, the Community Hospital of the Monterey Peninsula, and Salinas Valley Memorial Healthcare System.

The following qualifications package outlines our firm's background, services, and experience for your review. We have worked with many public entities and understand the challenges of working with limited budgets and tight timeframes and projects that require the renovation or alteration of existing buildings. We will listen to your ideas and concerns throughout the design process, ensuring our team reflects your project's needs in the design we present.

(continued)



Additionally:

- Our dedicated healthcare team has faced the many challenges that arise in medical environments and have completed dozens of successful healthcare projects with creative solutions and a team-oriented attitude.
- Our firm understands and has experience with the Office of Statewide Health Planning & Development (OSHPD) requirements, compliance with the Health Insurance Portability and Accountability Act (HIPPA), and the Americans with Disabilities Act (ADA), as well as the various programs and requirements of the Department of Health Care Services (DHCS). We can walk you through each step of the approval process.

We look forward to the opportunity to provide you with the design services you seek and quality service you deserve.

Best Regards,

Henry Ruhnke
Principal



SIGNATURE PAGE

NATIVIDAD MEDICAL CENTER
CONTRACTS/PURCHASING DIVISION

RFQ # 9600-25
ISSUE DATE: 0



RFQ TITLE: ARCHITECTURAL SERVICES; ONCALL MASTER AGREEMENTS FOR NATIVIDAD MEDICAL CENTER

QUALIFICATIONS PACKAGES ARE DUE IN THE OFFICE OF THE
CONTRACTS/PURCHASING MANAGER BY:
16:00.00, LOCAL TIME, ON FRIDAY August 26, 2011

ADDRESS:
NATIVIDAD MEDICAL CENTER
CONTRACTS/PURCHASING DIVISION
Attn: SID CATO
1441 CONSTITUTION BLVD.
SALINAS, CA 93906

QUESTIONS ABOUT THIS RFQ SHOULD BE DIRECTED TO
Sid Cato (831) 755-4253 or catosj@natividad.com

BIDDERS MUST INCLUDE THE FOLLOWING ITEMS WITH THEIR PROPOSAL (1 original plus 4 copies):

- GENERAL FIRM INFORMATION AS PER ATTACHMENT A HEREIN
- PROJECT EXPERIENCE AS PER ATTACHMENT B HEREIN
- COMPLETED FEE SCHEDULE PER ATTACHMENT C HEREIN
- REFERENCES PER ATTACHMENT D HEREIN

This Signature Page must be included with your submittal in order to validate your Qualifications Package.
Qualifications Packages submitted without this page will be deemed non-responsive.

CHECK HERE IF YOU HAVE ANY EXCEPTIONS TO THIS RFQ.

BIDDERS MUST COMPLETE THE FOLLOWING TO VALIDATE QUALIFICATIONS PACKAGE

I hereby agree to furnish the articles and/or services stipulated in my Qualifications Package at the price quoted, subject to the instructions and conditions in the Request for Qualifications Package. I further attest that I am an official officer representing my firm and authorized with signatory authority to present this Qualifications Package.

Company Name: Ward Architecture + Design Architects Date: 8/26/11
 Signature: [Handwritten Signature] Phone: 831 649 9642 Fax: 831-649-5530
 Printed Name: Henry Rukke Title: Principal E-mail: hruke@wardarch.com
 Street Address/PO Box: 2340 Garden Rd #100 County: Monterey State: CA ZIP: 93940
 License No. (if applicable): C212660 License Classification (if applicable): ARCHITECT



Amendment #1

REQUEST FOR QUALIFICATIONS

#9600-25

**MASTER AGREEMENT
FOR ARCHITECTURAL SERVICES**

Under \$100,000

Paragraph 1.1 is amended as follows:

- 1.1 The County of Monterey, Natividad Medical Center (NMC) hereinafter referred to as COUNTY, extends an invitation to all qualified Architectural firms, hereinafter known as CONSULTANT(S), to submit their qualifications, experience, and fee schedules to provide Architectural services for projects costing \$100,000 or less each and as outlined in Section 5.0 Scope of Work herein

 8/26/11
Please contact below if you have any questions

C/O Sid Cato, Management Analyst/Contracts
Natividad Medical Center
1441 Constitution Blvd
Salinas, CA. 93906

(REFERENCE RFP # 9600-25)

A Request for Proposal Package is available by downloading a PDF copy from the Natividad Medical Center website at www.natividad.com or contacting Sid Cato, Management Analyst/Contracts, Natividad Medical Center, catosl@natividad.com (831) 755-4223. NMC reserves the right to reject any and all proposals, to waive irregularities and informalities and make an award deemed in the best interest of the County of Monterey. Postmarks and facsimiles are not acceptable. Proposals received after the deadline may be rejected and returned unopened.



Section 1	
Cover Letter	2
Signature Page	4
Receipt of Signed Addenda	5
Table of Contents	6
Section 2 - General Information/Attachment A	7
Section 2.1 – Methodology & Track Record	8
Section 2.2 – Government Experience	13
Section 2.4 – OSHPD Knowledge & Experience	15
Section 2.5 – AutoCad Use & Compatibility; BIM Experience	15
Section 2.6 – Readiness Statement	
Section 3 - Project Experience & References	16
Key Staff Persons	
Henry Ruhnke	16
Christopher Barlow	17
Section 3.1 – Attachment B	18
Projects	
CHOMP Main Pavilion	18
Dominican Hospital	19
SVMHS Imaging Center	20
355 Abbott Street Medical Building	21
The Nancy Ausonio Mammography Center	22
Section 3.2 – Consulting Engineers	23
Wood Wiley and Jebian	23
Miracles Unlimited	27
List Engineers	31
Section 3.3 – Attachment D	34
Section 3.4 – Violations	35
Section 4 – Technical Aspects of Proposal	36
Statement of Inclusiveness	36
Section 5 – Fee Schedule (submitted in separate sealed envelope)	36
Section 6 – Exceptions	36

**Pre-qualifications and Licensing**

Wald, Ruhnke & Dost Architects acknowledges that it meets all of the pre-qualifications and will provide any required licensing and requirements as set forth in RFQ #9600-25.

Wald, Ruhnke & Dost Architects

2340 Garden Road, Suite 100
Monterey, CA 93940
www.wrdarch.com

Firm Overview, Including Year Established

The original firm was established in 1963 by Donald Wald and joined by Henry Ruhnke and Frank Dost in 1990. The firm began operating under the current name of Wald, Ruhnke & Dost Architects in 1990.

Medical professionals have turned to WR&D for almost 40 years for healthcare design services and consultation. We design each project to nurture patients and families, and consider the overall patient experience during the process. At the same time, we engage medical and clinical staff at all levels to create a sustainable, well-functioning environment as well as a beautiful space.

DUNS Number

10-210-9493

Ownership Type

Limited Liability Partnership

Point of Contact

Henry Ruhnke, Principal
California License C21266
831.649.4642 T
831.649.3530 F
Email: henry@wrdarch.com

Former Firm Names

Not applicable.

Insurance

WR&D maintains the insurance required
In RFQ #2600-25.





Employees By Discipline

Wald, Ruhnke and Dost Architects

List of Employees

	Title	Certifications or Specialties	Registration
Henry Ruhnke	Principal	Architect	C21266
Frank Dost	Principal	Architect	C21235
Brian Spector	Project Manager	Architect	C30491
Monica Anderson	Project Manager	Architect	C22814
Christopher Barlow	Healthcare Division Director	Architect/LEED AP	C31466
Matt Nohr	Commercial Division Director		
William Robertson	Chief Financial Officer	Certified Public Accountant	
Kelley Carpenter	Communications Director		
Roger Miller	Capital Projects Director		
Tom D'Acquisto	Education Division Director		
Kenneth Turgen	Project Manager		
Misato Eddy	Interior Designer	Certified Interior Designer	
Amy Nohr	Office Manager		
Jennifer O'Hara	Property Manager		
Shawn Capps	Project Manager		
Armando Guido	Cad Technician III		
Francisco Albanil	Cad Technician III		
James Irwin	Job Captain		
Gary Brendahl	Information Technology Manager		
Carol Bryan	Business Manager		
Virginia Boyce	Executive Administrative Assistant		
Hisao Yamanishi	Technical Projects Manager		
Madelynn Aquinaldo	Receptionist		

Litigation History

None.

SECTION 2.1 METHODOLOGY AND TRACK RECORD



Within the County of Monterey, Natividad Medical Center is the cornerstone of the region's healthcare infrastructure. As the areas only public 'safety-net' hospital, Natividad's imperative is to provide first-rate medical care and technology comparable to private sector hospitals, while delivering eighty percent of all hospital care to the county's under- and uninsured women, children and families. Through strong leadership, sound fiscal management, and a dedicated staff and Foundation, Natividad has been able to meet this intense and constant challenge with increasing levels of success.

This accomplishment is all the more impressive because it has occurred within a complex of hospital buildings that have remained largely unchanged from their opening thirteen years ago. **In today's healthcare environment, change is the only constant, and Natividad Medical Center has gone through heroic efforts to accommodate this within their existing facility.**

However, Natividad's endeavors are being increasingly constrained by hospital buildings that were built to address medical needs of the last century. Beyond ongoing maintenance and security concerns, parts of the current buildings do not meet current seismic requirements and lack the flexibility to accommodate critical efficiencies in patient care delivery. Even where growth was originally planned, such as the third floor 'shell space' area, build-out of functions such as a badly needed Cath Lab has been deferred until present day.



The local team of Wald, Ruhnke & Dost Architects is ideally suited to assist Natividad Medical Center in adapting its existing hospital buildings for future success. WR&D seeks to transform the current relationship between Natividad and its built environment, helping existing hospital buildings become agents for continued growth rather than obstacles to change. WR&D is the largest architectural firm on the Central Coast with an extensive portfolio of hospital and public works experience. **Within a 50-mile radius of Natividad Hospital, there is no other architectural firm of comparable size, depth, and experience that can deliver OSHPD expertise with our level of immediacy and professionalism.**

THE BENEFITS OF HAVING OSHPD EXPERTS AS NEIGHBORS

Before taking on a design study for improvements within an existing acute care building, WR&D not only analyzes the project area for its condition, adjacency, and functionality with regard to the overall hospital, but also draws on our resources with local OSHPD agents and inspectors to determine the potential feasibility and challenges of any given design solution. As discussed in depth in the following 'O.S.H.P.D.' section, **the successful working relationships fostered between WR&D staff and OSHPD's current Area Compliance Officer and Fire Life Safety Officers has created an environment of professionalism and trust within which potential problems can be discussed and worked out even before the first sketch is generated. These early discussions are often critical to preventing expensive delays and misunderstandings in the construction process.** While this early step is something that WR&D considers to be a matter of due diligence, the lack of personal experience and physical distance that separates other firms puts this crucial level of initial contacts out of reach for our competitors.

INFRASTRUCTURE AND EXPANDABILITY

To assess the electrical and mechanical systems for the existing hospital buildings, the WR&D team will employ both our professional expertise in lighting, power and mechanical systems as well as our personal knowledge of the facility.

Familiarity with this hospital's systems sets us apart from other design teams. Partnering with List Engineering [mechanical and plumbing] and Miracles Unlimited [electrical], WR&D will infuse this knowledge into the assessment and recommendations for modifications to the electrical, lighting, mechanical and medical gas systems of the existing hospital. We have a vast knowledge of the local utility providers and the restraints to design that the local climate demands that will often become a large part of design and remodel decisions.

As the design mechanical Engineer for a number of the original hospital Tenant Improvements, our team member, List Engineering, has a detailed understanding of these systems and can provide WR&D with the proper feedback on any proposed changes, along with the potential impacts they may have on mechanical, plumbing and medical gas systems.

Electrical Engineer Miracles Unlimited has completed 25 recent projects with Natividad, and is well suited to assist the design of electrical upgrades, such as the desired installation of Operating Room PACS monitors. The WR&D Engineer team members' feedback will be critical to the decision-making process, allowing for the rapid exchange of ideas and providing the solution that best suits Natividad.

STAKEHOLDER INPUT

The WR&D team will listen and work closely with the Natividad Medical Center and, where appropriate, the County of Monterey, on a partnership basis to develop the project scope. Our process of analysis to develop the scope of the project improvements can also include input from Natividad's medical staff, administration, and engineering departments and, inevitably, OSHPD. **Other stakeholders who may be engaged are representatives of Natividad's diverse patient population. Unique among architectural offices, WR&D does not only listen in English- fully ten percent of our design staff is fluent in Spanish.** WR&D even provides in-house translation services. WR&D and Natividad Medical Center will benefit from



this stakeholder input in conjunction with our team's strong understanding of the hospital's building type, infrastructure of the hospital, and patient flow among the individual clinical spaces, along with the inner workings of hospital service areas.

DESIGN MANAGEMENT AND PROJECT DELIVERY

WR&D views the scope development phase as a vital step to ensure a successful project. This phase allows the project team to establish communication links and a common level of expectation for the end results. The project's building program document records the facility needs on several levels, from the general to the specific. The building program document is organized into three parts: an overall executive summary, analytical categorization of section or departments, and a room-by-room detailed qualitative spatial assessment.

DESIGN DEVELOPMENT / CONSTRUCTION DOCUMENTS

WR&D utilizes a collaborative design approach to explore alternative plans and achieve successful solutions for clients. This approach allows the stakeholders to become an integral part in achieving the design solution. Through project team meetings

SECTION 2.1 METHODOLOGY AND TRACK RECORD



and round table workshops, as well as progress set reviews, we work collaboratively to develop space needs and relationships, review alternative project approaches, and craft a solidified design. The project team arrives at the most appropriate solution while keeping the project within budget.

COST CONTROL

Cost control goes hand-in-hand with the proactive management of planning and building design. **WR&D has demonstrated its ability to accurately forecast and contain cost while maintaining a balance between the programmatic scope and funding available.** We frequently update and review internal databases for recently bid projects of similar size, scope and location. Other available methods include collaboration with a third-party cost-estimating firm under direction of a construction manager, who can develop a detailed line item cost estimate(s) at the conclusion of each phase.

SCHEDULE MANAGEMENT

WR&D creates a milestone schedule at the beginning of each project. This becomes a benchmark for reviewing progress and tracking the time implications of important submittal dates and decision-making deadlines. The early development of a milestone schedule of submittals for the design and construction phases is key to the project team successfully meeting the time constraints of the project. To be effective, the schedule document must remain fluid and be updated to reflect changing project conditions, while respecting the required completion period.

QUALITY ASSURANCE

Our project team's face-to-face meetings at the beginning, middle and end of each phase of work include all of the design team members. Client project management, user groups, and maintenance teams are also encouraged to attend these meetings. **Throughout the project, WR&D's assigned project manager will remain the primary contact and lead, coordinating all consultants and documents. Additionally, another WR&D project manager, acting as a second pair of eyes, performs a detailed check on coordination of consultants between the plans and specifications.** This review serves to prevent construction-related problems and to minimize opportunities for change orders.

BIDDING / CONSTRUCTION ADMINISTRATION

WR&D provides full-time support during the bidding and construction phases of the project. During construction, WR&D will conduct on-site construction progress meetings, review field issues with the contractor, review and respond to contractor questions, review shop drawings and pay applications.

A SUCCESSFUL TRACK RECORD

For nearly 50 years, Wald, Ruhnke & Dost Architects LLP (WR&D) has provided doctors, hospitals, and medical groups with expert design services and consultation throughout Monterey County. **We have worked with nearly every acute care facility in Monterey and Santa Cruz counties and are proud to count Natividad Medical Center among our most consistent and valued clients.**

With literally thousands of projects completed since 1963, WR&D does not track every individual project for conformance to schedule. However, based on a representative sampling of medical projects, we are confident that at least of 95% of our projects have been completed on schedule.

SECTION 2.1 METHODOLOGY AND TRACK RECORD



While WR&D is known for consistently completing projects on time, the greatest testament to our winning track record is the long-lasting relationships we have forged with key clients. For example, one of our longest associations is with the Community Hospital of the Monterey Peninsula (CHOMP), which has provided our office with a steady stream of projects requiring direct OSHPD compliance. One of our earliest projects with CHOMP involved a survey of the entire facility to document existing fire ratings at the hospital. **Since 1997, WR&D has assisted in preparing CHOMP's Statement of Conditions reports for the Joint Commission, along with square footage surveys quantifying departmental allocations. These reports are a valuable tool to assist CHOMP with renewing their accreditation, and have provided WR&D with a solid understanding of acute care hospital licensing requirements.** In 1999, our office began a set of safety upgrades for CHOMP's Garden Pavilion (OSHPD project #SS 001143).

Eleven years later, we completed a number of OSHPD projects at CHOMP's main hospital, including phased work for refurbishing the patient rooms at CHOMP's Main Pavilions (OSHPD project #SS 090679) and remodeling the former ICU area (OSHPD project #SS 090337). WR&D has done extensive work with Salinas Valley Memorial Healthcare System (SVMHS), and over the past three years we have also forged strong and successful relationships under contract with Dominican Hospital and Palo Alto Medical Foundation / Santa Cruz.





As a full-service firm, WR&D has the internal professional expertise to provide superior healthcare architectural services. **Firm architects and project managers are current on public contract codes, the development of front-end project specifications, and all on-call contract work.** An extended network of consultants provides additional support, and guarantees that WR&D can provide a team with the appropriate skills for each project.

On-Call Services Contracts

Monterey County
City of Monterey
Housing Authority of Monterey County

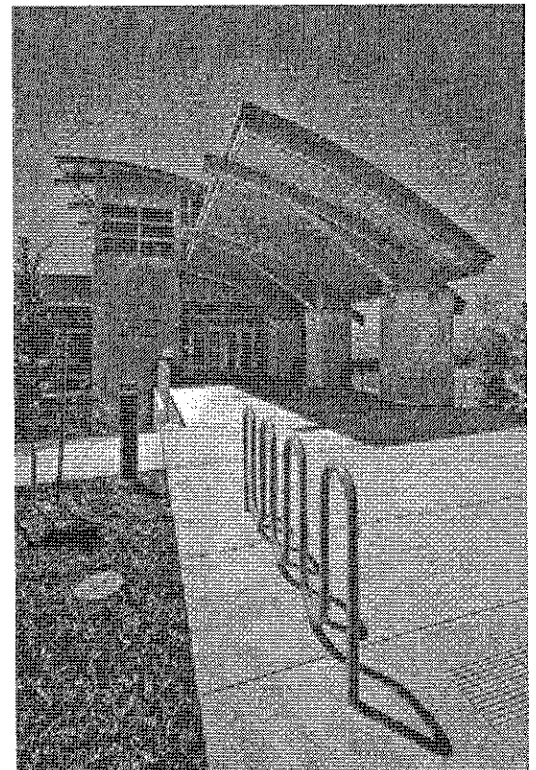
Monterey County Health Department Projects (Including Clinics)

Monterey County Health Department Headquarters, Salinas
Monterey County Alisal Clinic Phase I, II and III, Salinas
Monterey County Alisal Clinic Lab, Salinas
Monterey County Animal Shelter, Salinas
Monterey County Seaside Clinics, Seaside
Monterey County Natividad Clinic, Salinas
Monterey County Clinic Accounting and Administration TI, Salinas
Monterey County – Seaside Social Services TI, Seaside
Monterey County Pediatric Clinic at Creekbridge, Salinas
Monterey County Laurel Health Clinic (all Salinas):
 Internal Medicine Center, NMC Bldg. 151
 Women's Health, NMC Bldg. 200
 Family Practice, NMC Bldg. 200
 Pediatric Clinic, NMC Bldg. 200
Monterey County Marina Clinic, Marina

Public Healthcare Projects

Natividad Medical Center – Bldg. 400:
 Dr. Del Piero, First Floor
 Dr. Trapp, First Floor
 Clinic Accounting Administration Offices, First Floor
 Urgent Care Clinic, First Floor
 Natividad Medical Foundation offices, First Floor
 MoCo Health Dept. Behavioral Health Office TI, Second Floor
 MoCo Health Dept. Psychiatry Offices, Second Floor
 CHCP Clinic, Third Floor
 MoCo Health Dept. Headquarters Feasibility Study
 and Schematic Design

Salinas Valley Memorial Healthcare System:
 The Nancy Ausonio Mammography Center, Salinas
 5 Lower Ragsdale Medical Facility, Monterey





SVMH projects, continued

- SVMH North Campus, Salinas
- Vascular Lab, Salinas
- 611 Abbott Street Medical Facility, Salinas
- 355 Abbot Street Medical Facility, Salinas
- 515 Romie Lane Medical Facility, Salinas
- VNA Remodel, Monterey

California State Projects

- Agriculture Labor Relations Board, Salinas
- Department of Fish and Game, Monterey
- California Department of Rehabilitation, Monterey
- Employment Development Department, Salinas
- Unemployment Insurance Appeals Board, Salinas (Accessibility Survey)
- Numerous Local Public Schools

County Projects

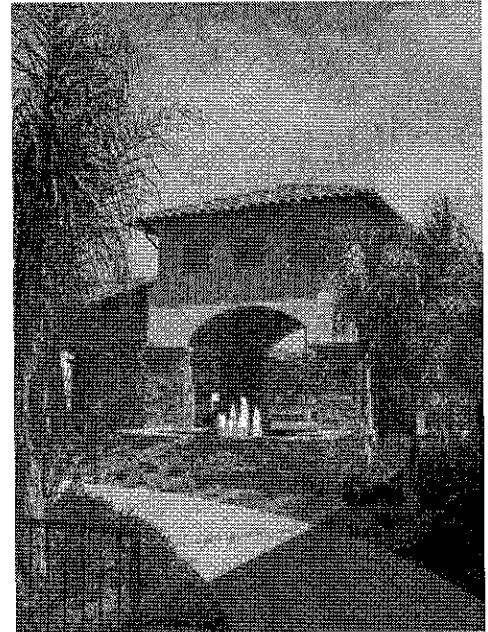
- Parks & Recreation - Lake Nacimiento Information Booth, Monterey County
- Pleasure Point Park Restrooms and Shower, Santa Cruz
- Bird Rock Restrooms, ADA Improvements, Del Monte Forest, Pebble Beach
- Sports Car Racing Association of the Monterey Peninsula, Pit Row Suites
- Monterey County Jail Renovations, Salinas
- Monterey County Planning and Building Department Coastal Offices, Marina
- Monterey County One-Stop Centers (3) Salinas, Seaside & King City
- Monterey County Communication Tower, King City
- Monterey County Gas Storage Facility, King City

Government Center Projects

- San Benito County Administrative Building, Hollister
- San Benito County 911 Center, Hollister
- Monterey County Modulares at Government Center, Salinas
- Monterey County Temporary Court Relocation, Salinas
- Monterey County District Attorney Offices, Salinas
- Monterey County New Administration Bldg – Construction Administration Only, Salinas
- Monterey County North Wing – Construction Administration Only, Salinas
- Monterey County East/West Wing Remodel – All Phases, Salinas
- San Leandro Disposal Facility (Accessibility Survey)

Housing Authority Projects

- Tynan Village Mixed-Use, Salinas
- Soledad Affordable Housing
- Soledad Farm Worker Housing



SECTION 2.3 OSHPD KNOWLEDGE & EXPERIENCE



As discussed above, one of WR&D's most coveted assets is the productive working relationships we have cultivated with public agencies, chief among them the Office of Statewide Health, Planning and Development (OSHPD). **A mutual respect between WR&D and OSHPD staff and personnel based on past experience has enabled WR&D to secure critical OSHPD permits and manage field issues with minimal disruption to the projects we represent.** With the proper approval from our clients, WR&D has frequently traveled to Sacramento to directly resolve time-sensitive issues with OSHPD office personnel through project-specific meetings and Over the Counter reviews. Where a number of firms dread encounters with OSHPD field personnel, we enjoy the productive interactions we have with the current Area Compliance Officer (ACO), and we are on a first-name basis with most of the current Fire Life Safety Officers.

An example of how these connections can help expedite a project schedule is our most recent OSHPD project with Natividad, which consisted of securing permits to replace the existing Emergency Department sliding glass entry doors. WR&D received the Purchase Order from Natividad to begin working drawings on January 25, 2011. Eight days later, we secured a field review meeting with OSHPD Area Compliance Officer Gordon MacLachlan on Wednesday, February 2, and were able to present Natividad with a complete set of OSHPD-approved Permit drawings that same day (OSHPD project #SS 0110261).

Working as a project manager under a prior firm, current WR&D Project Director Christopher Barlow was also previously responsible for overseeing working drawings, approvals, and construction of a new 340,000 square foot four-story hospital for Kaiser Permanente in Vacaville, CA, which opened on October 5, 2009. The 150 bed, four-story hospital featured one of the first OSHPD-approved patient room bariatric lift systems in Northern California. It also incorporated a newly redesigned Labor, Delivery, and Recovery (LDR) unit that became the new standard for Kaiser. This major change was implemented during the middle of construction as an OSHPD Change Order, and was reviewed and approved in the field by OSHPD North Region's Area Compliance Officer working directly in concert with Mr. Barlow.

SECTION 2.4 AUTOCAD USE AND COMPATIBILITY STATEMENT; BIM CAPABILITIES

Our staff members bring a high level of expertise and precision to the design and planning processes. WR&D was one of the first architectural firms on the Central Coast to implement the use of the original CAD software. The firm now uses AutoCAD 2011 and continues to follow and utilize the latest software developments in the industry,

WR&D has the capability to generate high quality 3-D renderings through AutoCAD 2011 modeling and visualization software. This software also enables us to create fly-throughs of a site or walk-throughs of a building that are fully textured and furnished. WR&D has building information modeling (BIM) capabilities through Autodesk Revit software.

Our design and planning software programs reflect industry standards, and can be converted for use with any other major design software on the market.

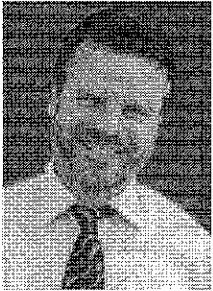
SECTION 2.5 READINESS STATEMENT

WR&D Architects is able, ready and available to fulfill the Intent of RFQ #9600-25. We will bring extensive healthcare experience in to this project, meeting and exceeding the goals of Natividad Medical Center.



Key Staff Persons

HENRY RUHNKE, PRINCIPAL-IN-CHARGE



Henry Ruhnke is a registered architect and a principal of Wald, Ruhnke & Dost Architects. He is Principal-in-Charge of WR&D's Healthcare Division, with experience managing teams to fulfill OSHPD requirements and deliver quality solutions to healthcare clients. Mr. Ruhnke's more than 20 years of experience includes design, project management and construction administration. He is very effective in delivering board and public presentations, communicating the project vision and cultivating project support. He participates in meetings related to the project programming and design and provides direction and guidance throughout the life of the project. He oversees the healthcare professionals identified below to ensure projects are completed on schedule and within budget.

EDUCATION

Master of Architecture - California Polytechnic State University, 1998

Bachelor of Architecture - California Polytechnic State University, 1987

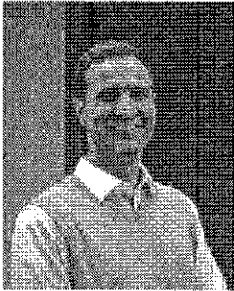
REGISTRATION

Registered Architect, State of California, C-21266, 1990

RELEVANT PROJECT EXPERIENCE

- Monterey Downtown Plaza, Streetscape and Urban Design Plan, Monterey
- Vantage Eye Center, Salinas, CA
- Salinas Valley Memorial Healthcare System, Hospital Imaging Center, Monterey, CA
- Salinas Valley Memorial Healthcare System, Nancy Ausonio Mammography Center, Salinas, CA
- Merrill Farms Headquarters, Salinas, CA
- Monterey County Health Department Headquarters, Salinas, CA
- Salinas Valley Memorial Healthcare System Medical Facility, 611 Abbott Street, Salinas, CA
- Salinas Valley Memorial Healthcare System Medical Facility, 355 Abbott Street, Salinas, CA
- Primecare Medical Offices, 355 Abbott Street, Salinas, CA
- Monterey County Administrative Office Building, Salinas, CA
- 409-11 Alvarado Mixed-Use Development, Monterey, CA
- Hotel Abrego, Monterey, CA
- Del Monte Center Renovation, Monterey, CA
- Tynan Village Mixed-Use, Salinas, CA
- San Benito County Administration Building, Hollister, CA
- San Benito County District Attorney Office Building, Hollister, CA
- Monterey County Animal Shelter, Salinas, CA
- Humboldt Animal Shelter, Humboldt, CA
- Housing Authority for Monterey County, Farm Worker Housing Project, Soledad, CA
- Housing Authority for Monterey County, Affordable Housing Project, Soledad, CA
- SCRAMP Pit Row Suites, Monterey County Parks Division, Monterey, CA

CHRISTOPHER BARLOW, PROJECT DIRECTOR



Mr. Barlow is a LEED Accredited Professional and licensed architect with experience delivering quality healthcare design solutions for Acute Care and medical facility settings. As the Healthcare Division Director, he has a demonstrated track record of managing complex multimillion-dollar projects with stringent OSHPD requirements. He provides full-time management and coordination of consultants and drafters and will be actively engaged in all aspects of the project, from design through construction documents and administration.

EDUCATION

Bachelor of Arts, Architecture – University of California, 1997

REGISTRATION

Registered architect, State of California, C31466

RELEVANT PROJECT EXPERIENCE

(Including experience while with prior firms)

- Sutter Maternity, Sterilizer Replacement Project, Santa Cruz, CA (with Axiom Engineers)
- CA Department of Fish & Game, Tenant Improvements, Monterey, CA
- Cardiopulmonary Associates, Tenant Improvements, Monterey, CA
- Natividad Medical Center, Emergency Entrance Door Replacement, Salinas, CA
- 355 Abbott Street Medical Office Building, Salinas, CA
- Doctors on Duty, Seaside, CA
- Interim Inc. Sunflower Gardens Mental Health Facility, Salinas, CA
- Salinas Valley Memorial Healthcare System (SVMHS), 355 Abbott Street Facility, Salinas, CA
- SVMHS Experiential Learning Center (Simulation Lab), 611 Abbott Street, Salinas
- Gateway Center, ICF-DD-H and Community Care Facility, Pacific Grove, CA
- Westland House Hospice, Monterey, CA
- Harden Ranch Medical Campus, Salinas, CA
- Community Hospital of the Monterey Peninsula, various projects throughout the facility, Monterey, CA
- Dominican Hospital, various projects throughout the facility, Santa Cruz, CA
- Project Management and Construction Administration for a new 150-bed hospital in Vacaville, CA
- Pre-design and Program Development for Proposed Expansions, Kaiser Permanente, San Rafael Medical Center
- Construction Documents, Consultant Coordination for Peet's Coffee Locations – CA, OR, WA and Japan
- Lodge at Lahontan, Construction Documents, Consultant Coordination, North Lake Tahoe, CA
- Dai Laboratories at Stauffer Hall, Renovation, Stanford University, Palo Alto, CA

**Project Name: CHOMP Main Pavilion Patient Room Upgrades**

OSHPD #SS-090679)

The scope of work included phased upgrades to patient room lighting and finishes for a total of 34 patient rooms, along with a replacement of all associated room bathroom sinks, light fixtures, and cabinetry. WR&D also assisted with coordinating the upgrades and relocation of the existing nurse-call system.

Client Name: Community Hospital of the Monterey Peninsula

Point of Contact: Bryce Graybill

Phone Number: 831.625.4388

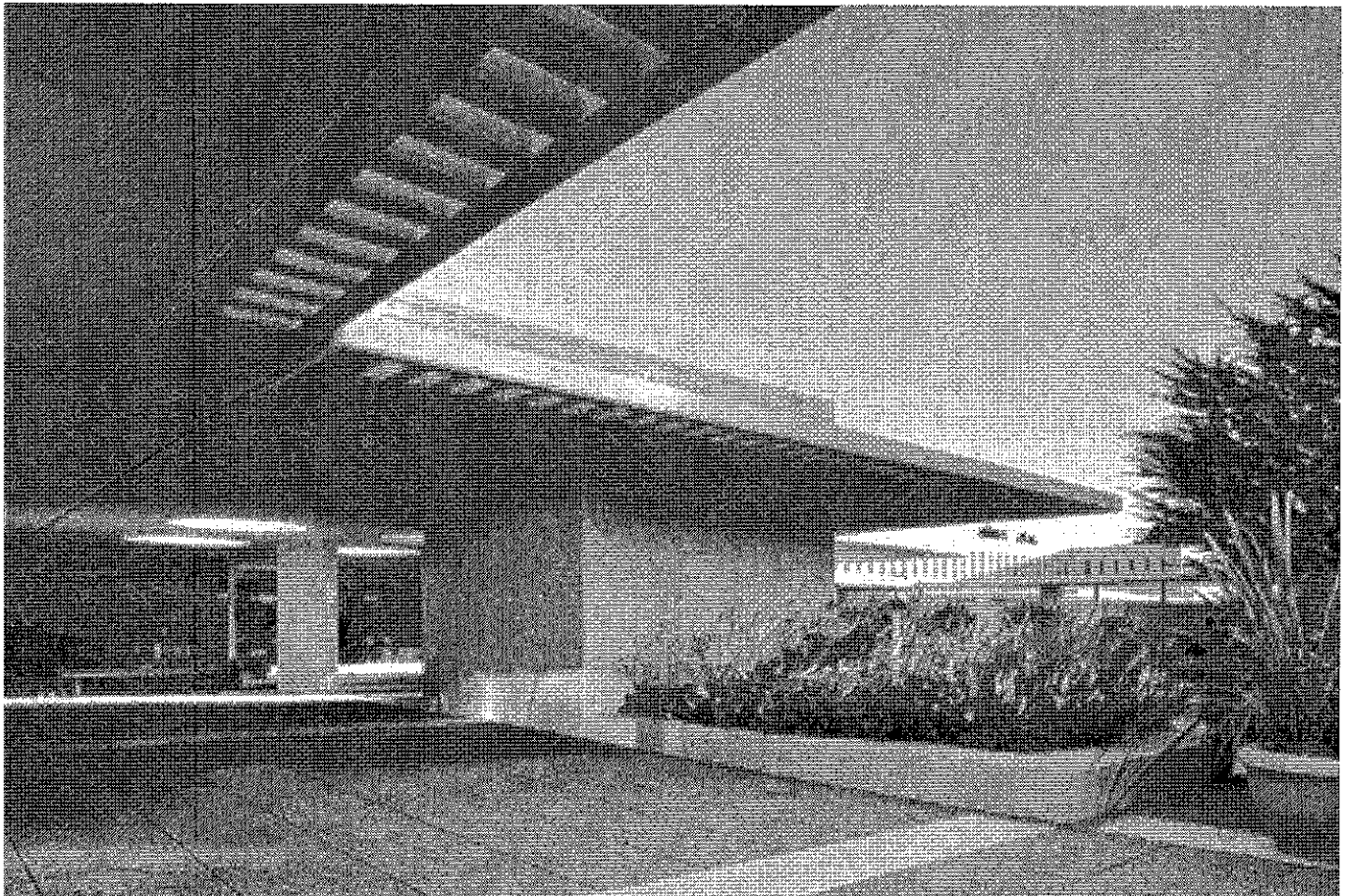
Size of Project: 10,000 Square Feet

Total Cost: \$1.1M

Contractor: Perry Cross

Location: Monterey, CA

Specialty Area: Hospital





Project Name: Dominican Hospital Patient Room Upgrades

The project involved the phased installation of 45 new operable partition doors within the second floor of the existing hospital building, along with the installation of new heat detectors throughout the project area.

Client Name: Dominican Hospital

Point of Contact: Tom Bruce

Phone Number: 831.462.7550

Size of Project: 15,000 Square Feet

Total Cost: \$1.125M

Contractor: Bogart Construction

Location: Santa Cruz, CA

Specialty Area: Hospital



Project Name: Imaging Center at 5 Lower Ragsdale Medical Facility

WR&D worked with Salinas Valley Memorial Healthcare System to transform a former manufacturing space into a state-of-the-art cardiovascular imaging center. The project entailed a complete renovation, beginning with a programming and space planning phase to ensure that the final layout achieved the standards set forth in the American Board of Radiology. WR&D provided a full range of interior services, including furniture, finishes, and the installation of a Magnetic Resonance Imaging (MRI) system, Magnetic Resonance Angiography (MRA) system, CT scan machine, and nuclear imaging equipment.

Client Name: Salinas Valley Memorial Healthcare System

Point of Contact: Victor Schicketanz

Phone Number: 831.759.3287

Size of Project: 5,598 Square Feet

Total Cost: \$2M

Contractor: Avila Construction

Location: Salinas, CA

Specialty Area: Medical Office



Project Name: 355 Abbott Street Medical Office Building

Working with Salinas Valley Memorial Healthcare System, WR&D designed and project-managed a state-of-the-art medical office building that serves the largest private primary care physicians' group in Monterey County. The project included the transformation of a vacant three-acre site into a fully landscaped area, with a 16,000-cubic-foot storm water treatment system concealed underground. The two-story building includes a large covered entry with an atrium lobby, roof deck, and outdoor seating. Inside, an innovative floor plan consisting of sky-lit nurses' station modules ringed with exam rooms efficiently links patient care areas with laboratory facilities, conference rooms, and treatment areas. Also featured are a lab, treadmill rooms and space for a future X-ray room.

The project was completed within the contracted project duration and had less than 5% in net change orders.

Client Name: Salinas Valley Memorial Healthcare System

Point of Contact: Victor Schicketanz

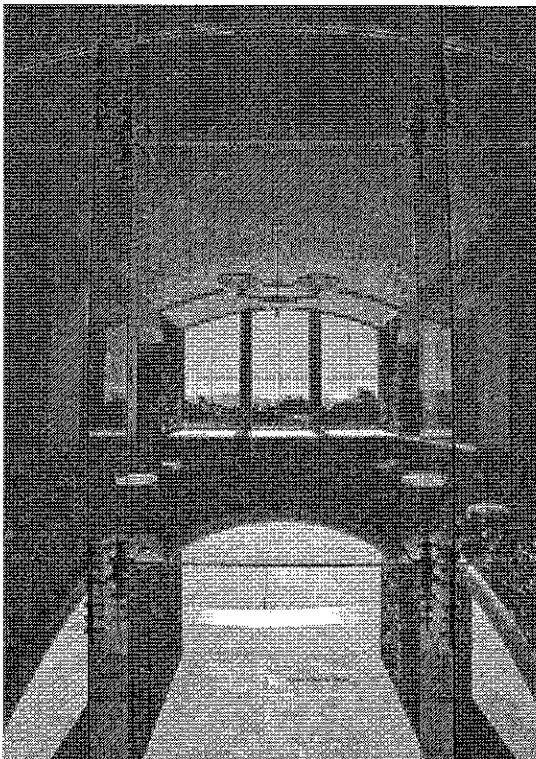
Phone Number: 831.759.3287

Size of Project: 44,700 Square Feet

Total Cost: \$12.08M

Location: Salinas, CA

Specialty Area: Medical Office Building



**Project Name: The Nancy Ausonio Mammography Center**

The Nancy Ausonio Mammography Center tenant improvement project was designed to accommodate the latest technology while providing a soothing, healing environment for patients. In addition to its spa-like interior furnishings and fixtures, the facility features leading technology such as digital imaging, a stereotactic room featuring computer-guided biopsy procedure capabilities, and ultrasound technology. The walls leading to patient care rooms are curvilinear with recessed lighting, further softening the environment.

Client Name: Salinas Valley Memorial Healthcare System

Point of Contact: Victor Schicketanz

Phone Number: 831.759.3287

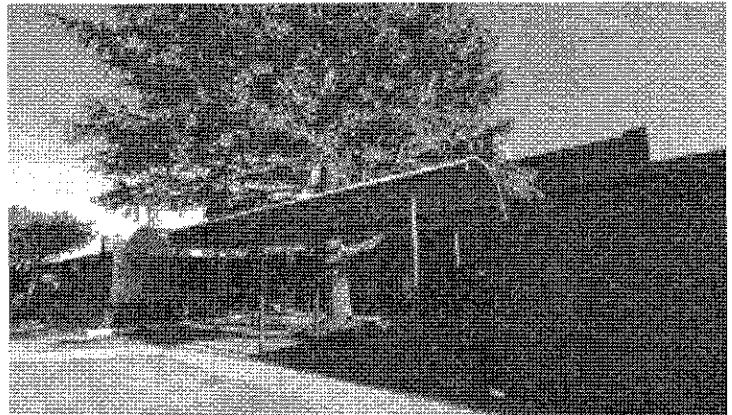
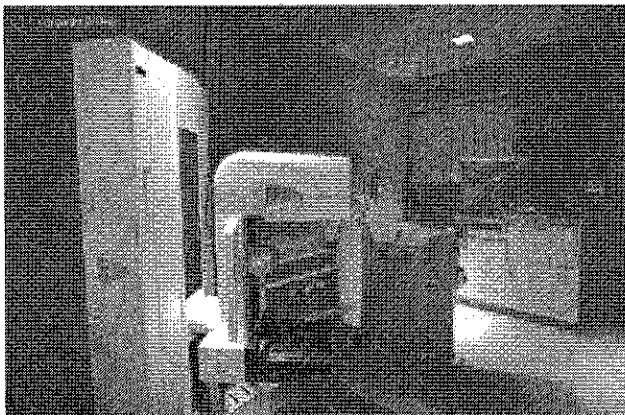
Size of Project: 9,425 Square Feet

Total Cost: \$6.16M

Contractor: Mill Construction

Location: Salinas, CA

Specialty Area: Medical Office





The following consultants have extensive and successful experience working on healthcare, public and governmental projects. Together with the team at WR&D, they would go the extra mile to deliver superior service, on time and on budget, for Natividad Medical Center.

Mechanical Engineering Wood, Wiley and Jebian
Electrical Engineering Miracles Unlimited, Inc.
Structural Engineering List Engineering

Wood Wiley and Jebian

STRUCTURAL ENGINEERS

4685 N. Cedar, Suite B Fresno, CA 93726-1002
Phone: (559)225-3633 Fax: (559)225-7360

Attachment A

Office Location and Address

Wood Wiley and Jebian
4685 N. Cedar Ave., Suite B
Fresno, CA 93726

Telephone: (559) 225-3633
Fax: (559) 225-7360
Email: tjebian@wwjeng.com

Year Established

Wood Wiley and Jebian was established in 2006
Incorporated December 19, 2007

DUNS Number 047707112

Ownership Type Corporation

Point of Contact

Anthony Jebian, (559) 225-3633, tjebian@wwjeng.com

Former Firm Names

Established in 1959 as Sauer-Wood and Associates
Changed name to Wood-Wiley and Associates in 1979
Changed name to Wood Wiley and Jebian in 2006
Wood Wiley and Jebian incorporated in December 19, 2007

SECTION 3.2 CONSULTING ENGINEERS



Structural Engineering Employees

Anthony Jebian, President	State of California	SE 3392	1990
Vance Wiley, Consulting Principal	State of California	SE 1647	1970
Robert Vencill, Project Engineer	State of California	C 73069	2008
Mark Mihara, Project Engineer	State of California	EIT 126374	2006

Insurance

Wood Wiley and Jebian maintains insurance parameters as required in the proposal for consultants.

Litigation History: None



Attachment B

Community Regional Medical Center - Fresno

Dru Walker - Facilities Construction Coordinator

2823 Fresno St.

Fresno, CA 93701

(559) 459-2984

- Name of Project: Endoscopy Wing Remodel & New Medical Equipment
- Project Location: 2823 Fresno St., Fresno, CA 93701
- Brief Description: Remodel of existing concrete structure and installation of supports and bracing for new medical equipment.
- Size of Project: 11,300 S.F.
- Name of Owner: Community Regional Medical Centers
- Name of Contact: See above
- Name of Contractor: Quiring General, Inc. (559) 432-2800
- Involvement: Consulting Structural Engineering services
Engineer of record
- Estimated Cost: \$2,700,000
- Status of Completion: Project under construction

Madera Community Hospital

Jim Johnson - Facilities Construction Coordinator

1250 E. Almond Ave.

Madera, CA 93637

(559) 675-5529

- Name of Project: Central Utility Plant Replacement
- Project Location: 1250 E. Almond, Madera, CA 93637
- Brief Description: New steel braced frame structure. Support, anchorage, and bracing for new utility plant equipment.
- Size of Project: 10,780 S.F.
- Name of Owner: Madera Community Hospital
- Name of Contact: See above
- Name of Contractor: Berry Construction (559) 675-5428
- Involvement: Consulting Structural Engineering services
Engineer of record
- Estimated Cost: \$13,500,000
- Status of Completion: Project under construction

Fresno Surgical Hospital

Kristine Kassahn, CEO

6125 N. Fresno St.

Fresno, CA 93710

(559) 431-8000



- Name of Project: Fresno Surgery Center Expansion
 Project Location: 6125 N. Fresno St., Fresno CA 93710
 Brief Description: New two story surgery hospital addition.
 Steel braced frame structure. Support, anchorage, and bracing for new medical and HVAC equipment.
 Size of Project: 15,100 S.F.
 Name of Owner: Fresno Surgical Hospital
 Name of Contact: See above
 Name of Contractor: Quiring General, Inc. (559) 432-2800
 Involvement: Consulting Structural Engineering services; Engineer of record
 Estimated Cost: Estimated cost of \$10,400,000
 Status of Completion: Project Completed

Community Regional Medical Center - Fresno

Dru Walker - Facilities Construction Coordinator
 2823 Fresno St.
 Fresno, CA 93701

(559) 459-2984

- Name of Project: Trauma Center – 3rd Floor MRI Installation
 Project Location: 2823 Fresno St., Fresno, CA 93701
 Brief Description: Installation of new MRI Gantry and support equipment.
 Size of Project: N/A
 Name of Owner: Community Regional Medical Centers
 Name of Contact: See above
 Name of Contractor: Quiring General, Inc. (559) 432-2800
 Involvement: Consulting Structural Engineering services, Engineer of Record
 Estimated Cost: Estimated cost of \$750,000
 Status of Completion: Project Completed

County of Fresno

Claude Dechow – County Architect
 2220 Tulare St., Suite 720
 Fresno, CA 93721

(559) 262-4214

- Name of Project: Fowler Branch Library
 Project Location: Fowler, CA
 Brief Description: New library building. Wood walls and roof, steel and glulam support framing.
 Size of Project: 8,660 S.F.
 Name of Owner: County of Fresno
 Name of Contact: See above
 Name of Contractor: BVI Construction, Inc. (559)896-6450
 Involvement: Consulting Engineering services
 Engineer of record
 Estimated Cost: Estimated cost of \$2,500,000
 Status of Completion: Project Completed



MIRACLES UNLIMITED, INC.
Electrical Engineering

Where Miracles Occur Naturally
P.O. Box 1808
Aptos, CA 95001-1808
(831) 688-8013
(831) 688-0201 FAX

Attachment A

Firm Name and Address

Miracles Unlimited, Inc.
721 Via Palo Alto
Aptos, CA 95003
Phone (831) 688-8013
Fax (831) 688-0201
www.miraclesunlimited.com

Year Established:

Established as Miracles Unlimited in 1994

DUNS Number

932861156

Ownership Type

C Corporation

Point of Contact

J. Mills Miracle, P.E., CEO, Electrical Engineer, State of California License #E15051
(831) 688-8013
mills@miraclesunlimited.com

Former Firm Names

Not applicable

Insurance

Miracles Unlimited, Inc. maintains insurance requirements as required in the proposal for the consultants.

Litigation History

None



Attachment B

1. Data Center Modification

Natividad Medical Center – Accounting Data Center, Increase UPS capability, add branch circuit panel and receptacles to allow for additional load.

[Client: Brian Griffin, (831) 755-4111]

Natividad Medical Center

1441 Constitution Blvd.

Salinas, CA 93906

831-755-4032

+/- 500 sq. ft., Approximate Project Cost: \$150,000

Contractor on Project- Consumer Electric, Inc. (electrical subcontractor only)

(Healthcare)

2. Merrill Farms

New headquarters building for Merrill Farms (with Kenneth Turgen, WR&D Architects)

[Client: Ross Merrill, Owner, Merrill Farms (831) 424-7365]

18900 Portola Dr.

Salinas CA 93908

11,000 sq. ft., Approximate Construction cost: \$1.6 million

General Contractor on Project - Avila Construction

(Office)

3. Doctors on Duty, Seaside Clinic

New Medical Clinic tenant improvements (with Christopher Barlow, WR&D Architects)

[Client: William Hines, Cypress Healthcare Partners, LLC, (831) 649-1000]

1513 Fremont Blvd., Ste E1

Seaside, CA 93955

3,000 sq. ft., Approximate Construction Cost: \$350,000

General Contractor on Project - Ausonio Construction

(Healthcare)



4. Hampton Brown – National Geographic

Tenant Office Space

[Client: Henry Ruhnke, Wald, Ruhnke & Dost Architects, LLP, (831) 649-4642]
1 Lower Ragsdale Dr., 2nd fl., Ste 200
Monterey, CA 93940

21,000 sq ft., Approximate Construction cost: \$963,000
General Contractor on Project – Hallmark Construction
(Office)

5. Salinas Valley Eye Associates

New Eye Clinic Building with 3,000 square foot surgical suite

[Client: Henry Ruhnke, Wald, Ruhnke & Dost Architects, LLP, (831) 649-4642]
622 Abbot St.
Salinas, CA 93901

20,000 sq ft., Approximate Construction cost: \$3.5 million
General Contractor on Project - Mill Construction
(Healthcare)

Additional Natividad Medical Center Projects:

1. Visitors Cafe, remodel
2. Inpatients OR's, remodel
3. Resident's Lounge Area, remodel
4. Lab Area, remodel
5. New Feed to Mental Health and Old Kitchen Building
6. Reception/Waiting Room, remodel
7. Linen Storage Segment F, remodel
8. Dictaphone relocation
9. Alterations to Natividad Family Clinic
10. Vestibule Fire Smoke Dampers
11. Coffee Booth, addition
12. X-Ray Outpatient Building, remodel
13. NMC Center-Bus Stop, addition
14. Medical Staff Lounge Improvements
15. Reception Area, remodel
16. Data Center, remodel



17. NMC 12KV Service Modifications
18. Tenant Improvement Natividad Medical Foundation, remodel
19. New CT Scanner
20. Change of Use Post Partum Prenatal Unit, 3rd floor
21. New Dishwasher
22. New DI Water Unit
23. ER Registration, remodel
24. Cafeteria Exit Door, addition
25. Behavioral Health, addition
26. Accounting Data Center

Other Additional Projects

Monterey Peninsula Surgical Associates
New OR, Remodel first floor



Firm Name and Address;

List Engineering Company
9699 Blue Larkspur Lane Suite 203
Monterey, CA 93940

Year Established

1962

DUNS Number

023735442

Ownership Type

S Corporation formed in 1982

Point of Contact

Ronald M. Blue, P.E. Principal

Former Firm Names

Loran A. List, PE Consulting Engineer

Employees by Discipline – Mechanical, plumbing and fire protection

Ronald M. Blue

PE, LEED® AP Principal

Deborah S. Blue

Principal, COO New Business Development

Layla E. Leger

Business Manager

Jaime Zaldivar

Senior Designer

Anilian Chua

Senior CAD Operator

Stacy Tourtin

Marketing Coordinator

Litigation History – Not Applicable

**Attachment B****Project Name**

Natividad Medical Center, Building 400 Tenant Improvements

Brief Project Description

After completion of the new hospital in the mid 1990's, LEC provided mechanical, plumbing and fire protection support for multiple tenant improvement projects. Designs relied on the (e) VAV system, the building core plumbing systems and the campus energy management system.

Client Name

Dennis Hodgkin, AIA

Client Contact Info

831.655.1024, dennis@dhaia.com

Size of Project

Varied. Multiple projects covered most of second floor and the third floor. Design Cost: approximately \$30,000. Construction Cost: not available.

Name of General Contractor on Project

Not available.

Specialty Area

Healthcare – Tenant Improvement

Project Name

Community Hospital of the Monterey Peninsula

Brief Project Description

Diagnostic Center: As a part of an eleven year project, (e) ICU, Surgery, Emergency Department and X-ray departments were removed and converted into a new Diagnostic Center. Programmed spaces included MRI, CT scanner, angio, multipurpose fluoroscopy and two Cath Labs.

Client Name

HOK Architects, Culver City, CA

Client Contact Info

Paul Morgan, AIA project manager (310.838.9555, paul.morgan@hok.com)

Size of Project

Approximately 15,000 FT². Design Cost: approximately \$60,000. Construction Cost: approximately \$15 million,

Name of General Contractor on Project

Otto Construction.

Specialty Area

Healthcare – Tenant Improvement

Project Name

Community Hospital of the Monterey Peninsula

Brief Project Description

Pharmacy: As a part of an eleven year project, (e) Diagnostic Department was removed and converted into a new USP 797 certified Pharmacy. The project occurred in a 1980s era portion of the hospital where the HVAC system relied on ceiling mounted AC units and minimum outside air. The (e) air handling unit and ceiling space could not support the new Code requirements. LEC obtained OSHPD's first Alternate Method of Compliance for an Active Chilled Beam system, a solution that allowed the continued use of the AHU and met the ceiling height requirements.

**(CHOMP project, cont)****Client Name**

NM&R Architects, Chico, CA

Client Contact Info

William Ranalla, project manager (530.891.1710, ranalla@nmrdesign.com)

Size of Project

Approximately 8,000 FT². Design Cost: approximately \$120,000. Construction Cost: approximately \$5 million,

Name of General Contractor on Project

Otto Construction.

Specialty Area

Healthcare – Tenant Improvement

Project Name

Replace HVAC System, Medical Clinic, Yosemite National Park, National Park Service, Denver Service Center

Brief Project Description

Starting in 1996, LEC has made multiple studies and recommendations re: the historic Lewis Hospital at the Park. Currently, designs are underway for a complete system replacement in the Clinic. While not subject to OSHPD standards, the California Mechanical Code is being applied.

Client Name

Architectural Resources Group, San Francisco

Client Contact Info

Ms. Kitty Vieth, project manager (415.421.1680, kitty@argsf.com)

Size of Project

Approximately 24,000 FT². Design Cost: approximately \$70,000. Construction Cost: estimated to be \$2 million,

Name of General Contractor on Project

TBD

Specialty Area

Healthcare – Tenant Improvements

Project Name

Renovate HVAC System, Herrmann Hall, Navy Postgraduate School

Brief Project Description

Project provides outside air to an interior office core while addressing the historic nature of the structure, adds additional steam-to-heating hot water capacity, replaces heating terminal units and expands campus energy management system. Supplemental change orders revised the heating system in Ingersoll Hall to utilize steam condensate heat to heat a lecture hall.

Client Name

CMS Corporation

Client Contact Info

Mr. Chris Jones, project manager (317-736-8421, cjones@cms-corporation.com)

Size of Project

Approximately 24,000 FT². Design Cost: approximately \$110,000. Construction Cost: estimated to be \$2 million,

Name of General Contractor on Project

CMS Corporation

Specialty Area

Education – Tenant Improvements



- 1. Reference Name: Cypress Healthcare Partners** City: Monterey
Contact: William A. Hines Phone: 831.242.8666
Date: June 2011
Project Description:
Most recent: 3,000-square-foot TI for the Seaside Doctors on Duty Clinic
- 2. Reference Name: Salinas Valley Memorial Healthcare** City: Salinas
Contact: Victor Schicketanz Phone: 831.759.3287
Date: February 2011
Project Description:
355 Abbott Street site and shell and Primecare tenant improvement
- 3. Reference Name: Palo Alto Medical Foundation** City: Santa Cruz
Contact: Tom Hart Phone: 831.460.6007
Date: Present
Project Description:
Accessibility upgrades to multiple existing buildings; space planning and permit drawings to improve efficiencies among existing medical practices
- 4. Reference Name: Dominican Hospital** City: Santa Cruz
Contact: Tom Bruce Phone: 858.350.2613
Date: Present
Project Description:
Phased installation of 45 new operable partition doors within the second floor of the existing hospital building, along with the installation of new heat detectors throughout the project area.
- 5. Reference Name: CHOMP** City: Monterey
Contact: Bryce Graybill Phone: 310.410.8600
Date: October 2010
Project Description:
Series of phased upgrades to patient room lighting and finishes for a total of 34 patient rooms, along with a replacement of all associated room bathroom sinks, light fixtures and cabinetry.
- 6. Reference Name: Interim Inc.** City: Monterey
Contact: Barbara Mitchell Phone: 831.649.0220
Date: June 2010
Project Description:
Sunflower Gardens mental health facility

SECTION 3.4 VIOLATIONS



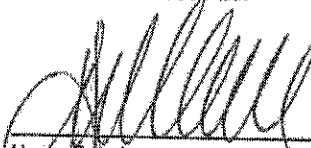
No violations received by Wald, Ruhnke & Dost Architects during 2005 up to and including the present day.

SECTION 4 TECHNICAL ASPECTS OF THE PROPOSAL



Statement of Inclusiveness

Wald, Ruhke & Dost Architects confirms that this proposal is inclusive of all elements necessary to provide the services as stated in RFQ #9600-25.


Henry Ruhke
Principal

8/26/11
Date

SECTION 5 FEE SCHEDULE (ATTACHMENT C)

Attachment C is completed and submitted in a separate sealed envelope.

SECTION 6 EXCEPTIONS

No exceptions taken to RFQ #9600-25.

