



COUNTY OF MONTEREY
ANIMAL SERVICES FEE STUDY
JUNE 2021

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Executive Summary



Introduction

MGT Consulting Group (MGT) is pleased to present the County of Monterey with this summary of findings for the recently completed Animal Services user fee study.

The County of Monterey has not performed a user fee study in recent years. In April of 2021, the County contracted with MGT to perform an Animal Services user study using fiscal year 2019/2020 adopted budget figures, staffing and operational information. The current County fees represent the fees being charged at the beginning of this study.

This report is the culmination of an extensive study conducted by MGT in collaboration with Animal services staff. MGT would like to take this opportunity to gratefully acknowledge all management and Animal services staff who participated on this project for their efforts and coordination.

Study Scope and Objectives

This study included a review of fee-for-service activities within the following areas:

- ❖ Animal Services:
 - ❖ Licensing Fees
 - ❖ Kennel/Boarding Kennel Fees
 - ❖ Shelter Impound Fees
 - ❖ Field Release back to owner
 - ❖ Boarding Fees
 - ❖ Adoption Fees
 - ❖ Rabies Testing
 - ❖ Clinic Fees
 - ❖ Other Misc. Fees
 - ❖ Additional proposed fees (new fees)

SECTION I

Executive Summary



Study Scope and Objectives continued..

The study was performed under the general direction of the Animal Services department. The primary goals of the study were to:

- Develop a catalog of the fees, including any new fees
- Streamline fees according to industry best practices
- Define what it costs the County to provide various fee-related services
- Compare full costs against current fee
- Survey what other Counties charge for similar services
- Identify additional revenue potential
- Provide recommendations

The information summarized in this report addresses each of these issues and provides the County with the tools necessary to make informed decisions about any proposed fee adjustments and the resulting impact on county revenues.

Study Findings

The study's primary objective is to provide the County's decision-makers with the basic data needed to make informed pricing decisions. This report details the full cost of services and presents recommended fee adjustments and their fiscal impact. Recommendations are based on careful consideration of the results of the cost analysis, industry best practices and market comparisons.

The exhibit on the following page displays the average cost recovery rates and FY 2019/2020 budgeted revenues into the following categories:

Column A, User Fee Costs—\$361,862 of the County's costs are related to user fee services. It is this \$361,862 dollars that is the focus of this study and represents the total potential for user fee-related revenues for the County.

Column B, Current Revenues—Based on current individual fee levels, the County generates fee-related revenues of \$201,651 and is experiencing a 56% overall cost recovery level.

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Study Findings continued..

Column C, Current Subsidy – Current fee revenues recover 56% of full cost, leaving 44% or \$160,211 to be funded by other funding sources. This \$160,211 represents an opportunity for the County to adjust fees and revenues within the various fee categories. Note, some fees are set by statute and cannot be adjusted.

Column D, Recommended Recovery – Adjusting fees to the proposed cost recovery recommended by Animal Services staff would increase the fee revenue to \$263,572. This would set the overall cost recovery level at 73%.

Column E, Increased Revenue – \$263,572 in potential revenue could be generated if the recommended fees are adopted. This would represent a \$61,971 increase in the revenue currently being collected for these activities by the County on an annualized basis.

Monterey County Animal Services User Fee Cost & Revenue Analysis FY 19-20

User Fee Department	CURRENT				RECOMMENDED	
	(A) User Fee Service Costs	(B) Current Revenue	(C) Current Subsidy	(D) Cost Recovery Policy	(E) Increased Revenue	
Monterey County <i>Animal Services</i>	\$ 361,862	\$ 201,651 56%	\$ 160,211 44%	\$ 263,572 73%	\$ 61,971	
Totals:	\$ 361,862	\$ 201,651 56%	\$ 160,211 44%	\$ 263,572 73%	\$ 61,971	

Several categories were added, deleted, consolidated or broken-down into sub-categories. These changes were made primarily with the customer in mind to increase overall user-friendliness of the fee schedule. Due to the proposed comprehensive changes in fee structure these revenue projections are estimates. Additional revenues will be generated from all the additional proposed fees (new fees). Since those fees are new, staff did not have any historical data that would allow MGT to project any revenues for those new categories.

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Methodology

MGT's standard approach for analyzing the cost of providing fee-related services is commonly referred to as a "bottom up" approach. The bottom up approach was used to analyze Animal Services user fees. A general description of the bottom up approach is as follows:

1. Identify all direct staff time spent on the fee related activity or service

MGT conducted a series of meetings with staff to identify every employee, by classification, who performs work directly in support of fee related services. Direct staff costs are incurred by employees who are "on the front line". Once all direct staff were identified, subject matter experts for each section estimated how much time those employees spend, on average, performing each fee-for-service.

Developing time estimates for fee related services can be challenging and staff should be commended for the time and effort they put into this. Although MGT provided the department with templates and other tools to assist them in developing average or "typical" time estimates, these calculations were necessarily developed by the subject matter experts within each fee area.

2. Calculate direct cost of the staff time for each fee using productive hourly rates

"Productive hours" means the time staff are in their office or in the field. A full-time County employee typically has 2,080 paid hours per year. However, cost studies reduce this number to account for non-productive hours (sick leave, vacation, holidays, training days, meetings, etc.). MGT calculates the productive hourly rate for each staff classification by dividing annual salary and benefits by annual productive hour figures. The average productive hours for the County's staff that provide these services is 1,744 per year.

3. Determine indirect or "overhead" costs

These indirect costs are allocated across user fee services in order to capture the full cost of providing the service. If a department performs non-fee related services, a commensurate amount of indirect cost is segregated and not allocated to the fee related services.

- Departmental overhead costs – these costs include managers, supervisors and support staff as well as other operational costs, such as materials and supplies that are incurred for a common purpose and not readily assigned to a particular service or program.

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Methodology

- Indirect Cost Rate. Many of the costs that support all County programs and services are budgeted in centralized activities such as 1) Finance, which provides payroll, budgeting, and accounting support. The costs of these activities and other centralized services are considered indirect overhead that support fee-for-service activities as well as other programs and functions within the County.

4. Compare total costs to the current fee schedule

Once all direct and indirect costs were calculated, MGT compared the total cost for each fee-related service to the fee currently charged to the public. In most cases we found the total cost of providing a service exceeded the fee charged. In these instances, the fee can be increased to recover these subsidies, up to the full cost of the service provided - the maximum allowed fee. However, there were several services for which the total calculated cost was less than the fee charged. In these cases, the fee must be lowered to comply with State law.

5. Recommend fee adjustments

MGT provides fee adjustment recommendations based on full cost information and industry best practices. Of course, MGT's recommendations are advisory in nature only – ultimately staff, management, and the Board of Supervisors must decide what fee levels are appropriate for the Monterey County community.

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Executive Summary



Legal, Economic, & Policy Considerations

Calculating the true cost of providing County services is a critical step in the process of establishing user fees and corresponding cost recovery levels. Although it is a principal factor, other factors must also be given consideration. County decision-makers must also consider the effects that establishing fees for services will have on the individuals purchasing those services, as well as the community.

The following legal, economic and policy issues help illustrate these considerations.

- **Legal restrictions** – In California user fees are limited to the "estimated reasonable cost of providing a service" by Government Code section 66014(a) and other supplementary legislation. Proposition 26 was approved by California voter in November of 2010 and clarified which charges are considered user fees and which are considered taxes. The significance of this distinction is that user fees may be raised by Board of Supervisors action up to the limit of actual cost, whereas taxes may not be increased without a majority vote of the public. None of the fee adjustments recommended by MGT are considered taxes per Proposition 26 guidelines. It should be noted that fees charged for the use of government property are exempt from Proposition 26. These include fees for parks and facility rentals as well as green fees, cart and other equipment rental fees. All of these fees may be set at a price the market will bear.
- **Economic barriers** - It may be a desired policy to establish fees at a level that permits lower income groups to use services that they might not otherwise be able to afford.
- **Community benefit** - If a user fee service benefits the community as a whole to some extent, it is appropriate to subsidize a portion of the fee. Many public health fees have very moderate cost recovery levels. Some programs are provided free of charge or for a minimal fee regardless of cost. Parks and recreation programs also tend to have the low recovery levels. Development fees are typically considered to have zero community benefit, with the benefit accruing to the developer.
- **Private benefit** - If a user fee primarily benefits the fee payer, the fee is typically set at, or close to, 100% full cost recovery.
- **Service driver** - In conjunction with the third point above, the issue of who is the service recipient versus the service driver should also be considered.

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Executive Summary



Legal Economic, & Policy Considerations Continued...

- **Managing demand** - Elasticity of demand is a factor in pricing certain County services; increasing the price of some services results in a reduction of demand for those services, and vice versa.
- **Competition** - Certain services may be provided by neighboring communities or the private sector, and therefore demand for these services can be highly dependent on what else may be available at lower prices. Furthermore, if the County's fees are too low, demand enjoyed by private-sector competitors could be adversely affected.
- **Incentives** - Fees can be set low to encourage participation in a service, such as reduced fees for altered animals, as an incentive to spay/neuter pets.
- **Disincentives** - Penalties can be instituted to discourage undesirable behavior, such as late fees for failure to obtain a dog license

SECTION 2

Analysis Highlights

SECTION 2

Analysis Highlights



Below is a brief discussion of each fee section analysis. Please see the user fee summary sheets in [Section 3](#) of the findings for his report for details on each fee calculation and cost analysis.

Study Highlights

- **User Fee Recovery Levels** – Within the Animal Services department, current fees recover 56% of the total cost to provide services for which fees are charged. Animal Services staff recommend increasing this recovery level to 73%. Animal Services staff recommend increasing this recovery level to 73% in order to facilitate increased fee recovery but also not limiting the public’s ability to access service.
- **Fee Recovery Levels by Fee Category** –
 - 78 current fees are recovering less than 100% of cost. Those recovery percentages range from 2% to 99%
 - 8 current fees are recovering more than 100% of cost. Here’s how those fees are being adjusted to comply with legal restrictions set by Prop 26:
 - 6 out of the 8 fees are being decreased to recover only 100% of cost
 - 2 out of the 8 fees are considered penalties. Penalties can be set based on policy decisions by the County.
 - 7 fees are set by Gov code or law and can not be adjusted based on the results of this study. The recommendation is to set those fees at the Gov code limits
 - 5 fees have no recent activity and staff have no information to provide a cost analysis. The recommendation is to keep those fees the same.
- **New Fees** – Staff is recommending to add 62 new fees. A few of these fees are being added so that certain fee categories improve user friendliness, others are to replace some of the fees we’re removing. 55 of these fees are brand new fee categories.
- **Fee Removal** – Staff is recommending to remove 17 fees from the current fee schedule. Some of these fees are to simplify certain fee categories while other fees have simply become obsolete and are no longer needed.

SECTION 2

Analysis Highlights



Below is a brief discussion of findings for each department's analysis. Please see the user fee summary sheets in [Section 3](#) of this report for details on each fee calculation and cost analysis.

Study Highlights Continued....

- **Dog License Fees** – Based on the volume provide by staff and the current fees charged, dog licensing fees cost the department a total of \$224,254 per year. This makes up over 60% of the total departments cost. The revenue generated was \$111,295 for an overall recovery of 49.6%. Based on these findings the recommendations were to increase all fees in the dog licensing fee categories. Those increase vary from as little as a \$2 increase to as much as a \$10 increase. With these recommended increases, we can expect a forecasted revenue increase of about \$33,320 per year. This is an estimated increase based on the volume we were provided, that amount may change based on the volume received in future years.
- **Voluntary License for Cats** – The study found that a three-year license for an unaltered cat cost the department \$10. That fee was previously set at \$15. Based on our findings the recommendation is to decrease that fee to full cost or \$10.
- **Owned Kennel Fees** – This fee category was previously broken our based on the number of animals and it included the licensing fee. The recommendation was to charge a single fee Owned Kennel (Animals owned for breeding , and/or showing) at \$168 per year but it does not include the licensing fee.
- **Shelter Impound Fees** – There are five impound fees in total. All fees are for an impound in a one-year period. Two out of the five fees are recommended to be set at more than 100% of the cost. This was a policy decision based on these fees, starting with the 2nd impound being considered penalties. Every time the same animal gets impounded in a one-year period it is considered a re-occurring violation and the fee (penalty) will increase after each impound. This was set to discourage this continued activity.
- **Adoption Fees** – There are currently four adoption fees, all of which recover less than 100% of cost. The recommendation is to keep these fees at less than 100% of cost to encourage adoptions. However, staff would like to request approval to charge full costs for adoptions unless conditions warrant a reduction to 50% in order to adopt more animals (when kennels are full).
- **Head Removal fees** – Head removal fees were added as new fees and were categorized based on size, from small to extra large. These fees were all recommended to be set at 100% cost recovery.
- **Proposed New Fees** – There are a total of 55 proposed new fees. Most of these fees are related to clinic services. They are all services and activities that are already being provided by clinic staff but were not previously on the fee schedule. 48 out of the 55 fees are recommended to recover 100% of cost. The other 7 fees have recover levels ranging from 65% to 80% of cost.

SECTION 2

Analysis Highlights



Recommendations Going Forward:

MGT recommends that the County build on its investment in this cost-of-service analysis by continuing to analyze its fees and charges whether this is done by staff or outside consultants. Once the commitment is made to understand the full cost of providing services, it is important to review and update the analysis in order to keep pace with changes in service delivery, staffing changes, and demand levels.

Most of our agencies ask us at the conclusion of the study: how often should this type of study be undertaken? Our advice is to perform this detailed analysis at least every three but not more than five years, with minor adjustments in the non-study years (to keep pace with economic impacts). MGT recommends the County apply an inflation adjustment to fees annually, based on April CPI to keep pace with inflation. The industry best practice is to apply this index once per year as part of the County's annual budget process. This is particularly helpful once an agency has chosen to adopt a cost recovery policy – whether 100% of cost or something less – in order to keep fees at the desired level.

SECTION 3

User Fee Summaries by
Department



Animal Services Executive Summary Fee Results Table

Ord	Service Name	Fee Description	Annual Volume	Current				Recommendations						
				Current Fee	Full Cost	Current Recovery %	Annual Cost	Annual Revenue	Annual Subsidy	Recovery Level	Fee @ Policy Level	Annual Revenue	Recommended Subsidy	
1 A. License Fees for Dogs for the Periods Indicated														
<u>2 1 month - 6 months</u>														
3	Unaltered	Each	4	\$ 20	\$ 54	37%	\$ 214	\$ 80	\$ 134	47%	\$ 25	\$ 100	\$ 20	\$ 114
4	Altered	Each	10	\$ 10	\$ 54	18%	\$ 541	\$ 90	\$ 451	28%	\$ 15	\$ 135	\$ 45	\$ 406
<u>5 7 months - 1 year</u>														
6	Unaltered	Each	567	\$ 45	\$ 54	84%	\$ 30,466	\$ 25,515	\$ 4,951	100%	\$ 54	\$ 30,618	\$ 5,103	\$ (152)
7	Altered	Each	817	\$ 10	\$ 54	19%	\$ 43,985	\$ 8,150	\$ 35,835	37%	\$ 20	\$ 16,300	\$ 8,150	\$ 27,685
<u>8 13 months - 2 years</u>														
9	Unaltered	Each	136	\$ 65	\$ 67	97%	\$ 9,153	\$ 8,840	\$ 313	100%	\$ 67	\$ 9,112	\$ 272	\$ 41
10	Altered	Each	472	\$ 20	\$ 54	37%	\$ 25,657	\$ 9,420	\$ 16,237	55%	\$ 30	\$ 14,130	\$ 4,710	\$ 11,527
<u>11 25 months - 3 years</u>														
12	Unaltered	Each	285	\$ 75	\$ 87	86%	\$ 24,825	\$ 21,300	\$ 3,525	100%	\$ 87	\$ 24,708	\$ 3,408	\$ 117
13	Altered	Each	1,008	\$ 30	\$ 54	56%	\$ 54,161	\$ 30,240	\$ 23,921	74%	\$ 40	\$ 40,320	\$ 10,080	\$ 13,841
14	License fees for altered dogs owned by citizens 60 years of age or older, 1 month - 3 years	Each	766	\$ 10	\$ 46	22%	\$ 35,251	\$ 7,660	\$ 27,591	26%	\$ 12	\$ 9,192	\$ 1,532	\$ 26,059
15 B. Voluntary License Fees for Cats														
<u>16 1 month - 3 years</u>														
17	Unaltered	Each	-	\$ 15	\$ 10	146%	\$ -	\$ -	\$ -	100%	\$ 10	\$ -	\$ -	\$ -
18	Altered	Each	2	\$ 10	\$ 10	97%	\$ 21	\$ 20	\$ 1	49%	\$ 5	\$ 10	\$ (10)	\$ 11
19	Late Fees for Failure to Obtain a License	Each	531	\$ 20	\$ 3	684%	\$ 1,553	\$ 10,620	\$ (9,067)	684%	\$ 20	\$ 10,620	\$ -	\$ (9,067)
20	Duplicate License Tag	Each	47	\$ 5	\$ 5	100%	\$ 236	\$ 235	\$ 1	100%	\$ 5	\$ 236	\$ 1	\$ -
21	License Transfer Fee	Remove Fee Category	-	\$ 5	\$ -	0%	\$ -	\$ -	\$ -	Staff recommends removing this fee from the fee schedule.	-	-	-	-
21 F. Permits														
<u>23 Kennel fees to cover all appropriate animals housed at kennel</u>														
24	Owned Kennel (Animals owned for breeding, and/or showing. Licensing fees not inr	Per Year	3	\$ 125	\$ 168	74%	\$ 504	\$ 375	\$ 129	100%	\$ 168	\$ 504	\$ 129	\$ -
25	6 to 10	Remove Fee Category	-	\$ -	\$ -	0%	\$ -	\$ -	\$ -	Removing this fee category. Being compiled into one single fee. Fee #24	-	-	-	-
26	11 to 20	Remove Fee Category	-	\$ -	\$ -	0%	\$ -	\$ -	\$ -	Removing this fee category. Being compiled into one single fee. Fee #24	-	-	-	-
27	21 to 30	Remove Fee Category	-	\$ -	\$ -	0%	\$ -	\$ -	\$ -	Removing this fee category. Being compiled into one single fee. Fee #24	-	-	-	-
28	31+	Remove Fee Category	-	\$ -	\$ -	0%	\$ -	\$ -	\$ -	Removing this fee category. Being compiled into one single fee. Fee #24	-	-	-	-
<u>29 Boarding Kennel (no animals actually owned by kennel)</u>														
30	Boarding Kennel (no animals owned by Kennel)	Per Year	1	\$ 285	\$ 136	209%	\$ 136	\$ 285	\$ (149)	100%	\$ 136	\$ 136	\$ (149)	\$ -
31	21+	Remove Fee Category	-	\$ -	\$ -	0%	\$ -	\$ -	\$ -	Removing this fee category. Being compiled into one single fee. Fee #30	-	-	-	-
32	Pet shop (offering animals for sale)	Per Year	-	\$ 300	\$ 239	125%	\$ -	\$ -	\$ -	100%	\$ 239	\$ -	\$ -	\$ -
33	Kennel, Boarding and Pet Shop late fee	Per Permit	-	\$ 75	\$ -	0%	\$ -	\$ -	\$ -	100%	\$ 75	\$ -	\$ -	\$ -
34	Re-application for permit within 60 days after being denied a permit	50% of applicable fee	-	\$ -	\$ 37	0%	\$ -	\$ -	\$ -	100%	50% of applicable fee	-	-	-
35 G. Shelter impound fees														

Ord	Service Name	Current										Recommendations							
		Per Unit					Annual					Per Unit				Annual			
		Fee Description	Annual Volume	Current Fee	Full Cost	Current Recovery %	Annual Cost	Annual Revenue	Annual Subsidy	Recovery Level	Fee @ Policy Level	Annual Revenue	Recommen ded Subsidy	Increased Revenue					
36	Dog or Cat redeemed at shelter																		
37	1st impound in a 1-year period	Each	225	35	39	89%	8,816	7,875	941	100%	39	8,816	941	8,816	941	-	-		
38	2nd impound in a 1-year period	Each	17	45	46	98%	778	765	13	127%	58	986	221	986	221	(208)	(208)		
39	3rd impound in a 1-year period	Each	1	60	83	72%	83	60	23	86%	71	71	11	71	11	12	12		
40	4th impound in a 1-year period	Each	-	125	86	145%	-	-	-	100%	86	-	-	-	-	-	-		
41	5th impound in a 1-year period	Each	-	140	86	162%	-	-	-	122%	105	-	-	-	-	-	-		
42	Other animals	Per hr/officer	-	50	99	51%	-	-	-	100%	99	-	-	-	-	-	-		
43	if emergency	Per hr/officer	-	75	99	76%	-	-	-	100%	99	-	-	-	-	-	-		
44 H. Shelter impound fines (Mandated by AB1856)																			
45	Dog or cat-unaltered																		
46	First impound fine	Mandated by AB1856	122	35	-	0%	-	4,270	(4,270)	100%	35	4,270	-	4,270	-	(4,270)	(4,270)		
47	Second impound fine	Mandated by AB1856	10	50	-	0%	-	500	(500)	100%	50	500	-	500	-	(500)	(500)		
48	Third impound fine	Mandated by AB1856	-	100	-	0%	-	-	-	100%	100	-	-	-	-	-	-		
49 I. Field release back to owner																			
51	Dog/Cat Impound in a 1-year period-altered only	Each	2	25	93	27%	186	50	136	75%	70	140	90	140	90	46	46		
52	Dog/Cat Impound in a 1-year period-unaltered	Each	-	40	93	43%	-	-	-	100%	93	-	-	-	-	-	-		
53	Second and subsequent field impounds not available-must redeem at shelter									Staff recommends removing this narrative from the fee schedule.									
54	Other animals impound									Staff recommends removing this narrative from the fee schedule. Covered in Section									
55	if emergency	Remove Fee Category	-	75	74	101%	-	-	-	100%	74	223	73	223	73	-	-		
56	J. Rescue fees									Staff recommends removing this fee category from the fee schedule.									
57	Non-emergency	Remove Fee Category	-	50	-	0%	-	-	-	Staff recommends removing this fee from the fee schedule.									
58	Emergency	Remove Fee Category	-	75	-	0%	-	-	-	Staff recommends removing this fee from the fee schedule.									
59 K. Boarding fees																			
60	Dog or cat	Per Day	600	15	40	38%	23,839	9,000	14,839	50%	20	12,000	3,000	12,000	3,000	11,839	11,839		
61	Other animals	Per Day	24	15	18	83%	432	360	72	100%	18	432	72	432	72	-	-		
62	Quarantine/isolation	Per Day	63	17	43	40%	2,710	1,071	1,639	60%	26	1,638	567	1,638	567	1,072	1,072		
63 L. Home quarantine fees																			
64	10-day home quarantine	Each	6	50	153	33%	920	300	620	33%	50	300	-	300	-	-	620		
65	14-day home quarantine	Each	-	50	153	33%	-	-	-	44%	67	-	-	-	-	-	-		
66	30-day home quarantine	Each	-	100	153	65%	-	-	-	55%	85	-	-	-	-	-	-		
67	180-home quarantine	Each	-	150	153	98%	-	-	-	68%	104	-	-	-	-	-	-		
68 M. Adoption fees																			
69	Dog	Each	266	145	240	60%	63,844	37,555	26,289	80%	192	49,728	12,173	49,728	12,173	14,116	14,116		
70	Cat	Each	130	80	157	51%	20,462	10,400	10,062	80%	126	16,380	5,980	16,380	5,980	4,082	4,082		
71	Rabbit	Each	4	40	150	27%	601	120	481	60%	90	270	150	270	150	331	331		





Ord	Service Name	Current					Recommendations					
		Annual Volume	Current Fee	Full Cost	Current Recovery%	Annual Revenue	Annual Subsidy	Recovery Level	Fee @ Policy Level	Annual Revenue ²	Recommended Subsidy	
72	Other	-	\$ 50	\$ 55	90%	\$ -	\$ -	90%	\$ 50	\$ -	\$ -	
73 N. Spay neuter deposit												
74	Dog – spay or neuter	15	\$ 75	\$ 75	100%	\$ 1,125	\$ -	100%	\$ 75	\$ 1,125	\$ -	
75	Cat - spay	5	\$ 75	\$ 75	100%	\$ 375	\$ -	100%	\$ 75	\$ 375	\$ -	
76	Cat - neuter	5	\$ 45	\$ 75	60%	\$ 375	\$ 150	100%	\$ 75	\$ 375	\$ 150	
77 O. Rabies vaccination deposit/fee												
78	Dogs and cats	85	\$ 15	\$ 18	85%	\$ 1,507	\$ 232	100%	\$ 18	\$ 1,507	\$ 232	
79	Other animals	4	\$ 15	\$ 18	85%	\$ 71	\$ 11	100%	\$ 18	\$ 71	\$ 11	
80 P. Microchip implants and registration												
81	Chip implant	28	\$ 26	\$ 20	128%	\$ 570	\$ 310	100%	\$ 20	\$ 204	\$ (56)	
82 Q. Owned Animals Surrendered												
83	Dogs, Cats, Rabbits	32	\$ 25	\$ 48	52%	\$ 1,534	\$ 734	100%	\$ 48	\$ 1,534	\$ 734	
84	Litter with parent animal	-	\$ 50	\$ 59	85%	\$ -	\$ -	100%	\$ 59	\$ -	\$ -	
85 Litter without parent animal												
86	2 to 5 animals	-	\$ 30	\$ 59	51%	\$ -	\$ -	100%	\$ 59	\$ -	\$ -	
87	6 to 10 animals	-	\$ 55	\$ 70	79%	\$ -	\$ -	100%	\$ 70	\$ -	\$ -	
88	11 animals and up	-	\$ 75	\$ 81	93%	\$ -	\$ -	100%	\$ 81	\$ -	\$ -	
89	Dead on arrival dogs and cats	-	\$ 5	\$ -	0%	\$ -	\$ -	100%	\$ 5	\$ -	\$ -	
90	Small animals	-	\$ 5	\$ -	0%	\$ -	\$ -	Staff recommends removing this fee from the fee schedule.				
91	Other	-	\$ -	\$ 48	0%	\$ -	\$ -	100%	\$ 48	\$ -	\$ -	
92	Hoofed livestock that can be accommodated at shelter	-	\$ 25	\$ -	0%	\$ -	\$ -	100%	\$ 25	\$ -	\$ -	
93 R. Euthanasia												
94 Dogs												
95	Small to medium	2	\$ 45	\$ 48	94%	\$ 96	\$ 6	100%	\$ 48	\$ 96	\$ 6	
96	Large to extra large	4	\$ 60	\$ 60	99%	\$ 242	\$ 2	100%	\$ 60	\$ 242	\$ 2	
97	Cats	-	\$ 30	\$ 37	81%	\$ -	\$ -	100%	\$ 37	\$ -	\$ -	
98	Litters	-	\$ 5	\$ 48	10%	\$ -	\$ -	100%	\$ 48	\$ -	\$ -	
99	Small animal	-	\$ 5	\$ 59	9%	\$ -	\$ -	100%	\$ 59	\$ -	\$ -	
100	Hoofed livestock that can be accommodated at shelter	-	\$ 75	\$ -	0%	\$ -	\$ -	100%	\$ 75	\$ -	\$ -	
101 S. Owned animal assistance												
102	Dog/Cat during business hours	-	\$ 50	\$ 112	45%	\$ -	\$ -	100%	\$ 112	\$ -	\$ -	
103	Dog/Cat after business hours	-	\$ 75	\$ 149	50%	\$ -	\$ -	100%	\$ 149	\$ -	\$ -	
104	Other species during business hours	-	\$ 50	\$ 112	45%	\$ -	\$ -	100%	\$ 112	\$ -	\$ -	
105	Other species after business hours	-	\$ 75	\$ 149	50%	\$ -	\$ -	100%	\$ 149	\$ -	\$ -	
106 T. Animal trap rental												

Ord	Service Name	Current					Recommendations					
		Fee Description	Annual Volume	Current Fee	Full Cost	Current Recovery %	Annual Revenue	Annual Subsidy	Recovery Level	Fee @ Policy Level	Annual Revenue2	Recommen ded Subsidy
107	Cat traps											
108	Refundable deposit	Deposit	-	\$ 75	\$ 100	75%	\$ -	\$ -	100%	\$ 100	\$ -	\$ -
109	Daily (1 week maximum with prior agreement)	Per Day	-	\$ 5	12	42%	\$ -	\$ -	100%	\$ 12	\$ -	\$ -
110	Dog traps											
111	Refundable deposit	Deposit	-	\$ 150	325	46%	\$ -	\$ -	100%	\$ 325	\$ -	\$ -
112	Daily (1 week maximum with prior agreement)	Per Day	-	\$ 5	18	27%	\$ -	\$ -	100%	\$ 18	\$ -	\$ -
113	U. Rabies testing											
114	Rabies lab services	Remove Fee Category	-	\$ 150	-	0%	\$ -	\$ -	-	-	-	-
115	Head Removal											
116	Small Dog/Cat	New Fee	-	\$ -	80	0%	\$ -	\$ -	100%	\$ 80	\$ -	\$ -
117	Medium Dog	New Fee	-	\$ -	117	0%	\$ -	\$ -	100%	\$ 117	\$ -	\$ -
118	Large Dog	New Fee	-	\$ -	155	0%	\$ -	\$ -	100%	\$ 155	\$ -	\$ -
119	XL Large Dog	New Fee	-	\$ -	303	0%	\$ -	\$ -	100%	\$ 303	\$ -	\$ -
120	Rabies testing (not including head removal)											
121	Bats, wildlife, human exposure, rush test - MCHD	New Fee	-	\$ -	165	0%	\$ -	\$ -	100%	\$ 165	\$ -	\$ -
122	Non-human exposure - Santa Clara + Shipping	New Fee	-	\$ -	105	0%	\$ -	\$ -	100%	\$ 105	\$ -	\$ -
123	V. Reports and/or file copies											
124	Returned checks	Each	2	\$ 25	-	0%	\$ -	\$ 50	(50)	100%	Pass Through Fee	-
125	Copy fee	Per Sheet	-	\$ 0	1	10%	\$ -	\$ -	-	10%	\$ 0.12	\$ -
126	W. Cat carriers - cardboard	Each	-	\$ 3	4	79%	\$ -	\$ -	-	100%	\$ 4	\$ -
127	X. Dog leash	Each	-	\$ 1	1	93%	\$ -	\$ -	-	100%	\$ 1	\$ -
128	Y. Dangerous dog fee--potentially dangerous dog per Administrative Hearing Officer or Administrative Law Judge, as defined by Food & Agricultural Code Sections 31602-31603	Per Year	-	\$ 200	300	67%	\$ -	\$ -	-	100%	\$ 300	\$ -
129	Z. Nuisance abatement hearing											
130	1 hr minimum - 20 hrs maximum	Per hr/officer per hearing	-	\$ 50	103	49%	\$ -	\$ -	-	100%	\$ 103	\$ -
131	AA. Clinic Fees											
132	Dog spay	Remove Fee Category	-	\$ 110	-	0%	\$ -	\$ -	-	-	-	-
133	Dog neuter	Remove Fee Category	-	\$ 100	-	0%	\$ -	\$ -	-	-	-	-
134	Cat spay	Each	1	\$ 85	105	81%	\$ 105	\$ 85	20	95%	\$ 100	\$ 15
135	Cat neuter	Each	3	\$ 45	95	47%	\$ 285	\$ 135	150	75%	\$ 71	\$ 78
136	Additional fee if animal is in heat	Each	-	\$ 15	50	30%	\$ -	\$ -	-	100%	\$ 50	\$ -
137	Additional fee if animal is pregnant	Each	1	\$ 25	60	42%	\$ 60	\$ 25	35	100%	\$ 60	\$ 35



Ord	Service Name	Fee Description	Annual Volume	Current				Recommendations					
				Per Unit		Annual		Per Unit		Annual			
				Current Fee	Full Cost	Current Recovery %	Annual Cost	Annual Revenue	Annual Subsidy	Recovery Level	Fee @ Policy Level	Annual Revenue	Recommended Subsidy
138	Dewclaw removal (attached)	Each	-	\$ 25	\$ 110	23%	\$ -	\$ -	-	100%	\$ 110	\$ -	\$ -
139	Dewclaw removal (pair-attached)	Each	1	\$ 50	\$ 155	32%	\$ 155	\$ 50	105	100%	\$ 155	\$ 155	\$ 105
140	Dewclaw removal (unattached)	Each	-	\$ 13	\$ 50	25%	\$ -	\$ -	-	100%	\$ 50	\$ -	\$ -
141	Dewclaw removal (pair-unattached)	Each	-	\$ 25	\$ 80	31%	\$ -	\$ -	-	100%	\$ 80	\$ -	\$ -
142	Umbilical hernia	Each	-	\$ 10	\$ 49	21%	\$ -	\$ -	-	100%	\$ 49	\$ -	\$ -
143	Ear mites procedure (clean ears)	Remove Fee Category	-	\$ 10	\$ -	0%	\$ -	\$ -	-	Staff recommends removing this fee from the fee schedule.			
144	Ear mite medication	Remove Fee Category	-	\$ 13	\$ -	0%	\$ -	\$ -	-	Staff recommends removing this fee from the fee schedule.			
145	Rabbit neuter or spay (SEE BELOW)	Remove Fee Category	-	\$ 25	\$ -	0%	\$ -	\$ -	-	Staff recommends removing this fee from the fee schedule.			
146	FIV/FELV Test	Each	-	\$ 15	\$ 26	57%	\$ -	\$ -	-	100%	\$ 26	\$ -	\$ -
147	Pain medication	Per Dose	-	\$ 10	\$ 8	122%	\$ -	\$ -	-	100%	\$ 8	\$ -	\$ -
148	Obese animal fee	Each	-	\$ 25	\$ 60	42%	\$ -	\$ -	-	100%	\$ 60	\$ -	\$ -
149	Fvrp	Each	1	\$ 10	\$ 10	99%	\$ 10	\$ 10	0	100%	\$ 10	\$ 10	\$ 0
150	Da2pp	Each	127	\$ 10	\$ 12	84%	\$ 1,504	\$ 1,270	234	100%	\$ 12	\$ 1,504	\$ 234
151	Tooth extraction	Each	-	\$ 12	\$ 41	29%	\$ -	\$ -	-	100%	\$ 41	\$ -	\$ -
152	Heartworm testing	Each	-	\$ 20	\$ 23	86%	\$ -	\$ -	-	100%	\$ 23	\$ -	\$ -
153	Grooming/shaving	Per Minute	-	\$ 1	\$ 42	2%	\$ -	\$ -	-	5%	\$ 2	\$ -	\$ -
154	Unilateral retained testical removal	Each	-	\$ 35	\$ 60	58%	\$ -	\$ -	-	100%	\$ 60	\$ -	\$ -
155	Unilateral retained monorchid crypt	Each	-	\$ 65	\$ 95	68%	\$ -	\$ -	-	100%	\$ 95	\$ -	\$ -
156	Bilateral crypt	Each	-	\$ 97	\$ 140	69%	\$ -	\$ -	-	100%	\$ 140	\$ -	\$ -
157	Miscellaneous surgery determined at time of surgery based on time and extent	Per minute + Lab Fees	-	\$ 2	\$ 65	3%	\$ -	\$ -	-	8%	\$ 5	\$ -	\$ -
158	AB. Class That may be Offered in Lieu of Citation	Remove Fee Category	-	\$ 100	\$ -	0%	\$ -	\$ -	-	Staff recommends removing this fee from the fee schedule.			
159	AC. Rooster Ordinance Fee												
160	Rooster Keeping Operations Permit fees	Each	1	\$ 270	\$ 315	86%	\$ 315	\$ 270	45	100%	\$ 315	\$ 315	\$ 45
161	Re-inspect/Complaint Investigation	Per hr/officer	-	\$ 135	\$ 142	95%	\$ -	\$ -	-	100%	\$ 142	\$ -	\$ -
162	AD. Additional Fees Proposed												
163	Feral cat spay	New Fee	-	\$ -	\$ 107	0%	\$ -	\$ -	-	70%	\$ 75	\$ -	\$ -
164	Feral cat neuter	New Fee	-	\$ -	\$ 65	0%	\$ -	\$ -	-	70%	\$ 46	\$ -	\$ -
165	Rabbit Spay	New Fee	-	\$ -	\$ 170	0%	\$ -	\$ -	-	65%	\$ 110	\$ -	\$ -
166	Rabbit Neuter	New Fee	-	\$ -	\$ 95	0%	\$ -	\$ -	-	80%	\$ 76	\$ -	\$ -
167	Dog Neuters	New Fee	-	\$ -	\$ -	0%	\$ -	\$ -	-	100%	\$ -	\$ -	\$ -
168	Small up to 15 lbs	New Fee	3	\$ -	\$ 134	0%	\$ 401	\$ -	401	100%	\$ 134	\$ 401	\$ 401
169	Medium 16-40 lbs	New Fee	3	\$ -	\$ 143	0%	\$ 428	\$ -	428	100%	\$ 143	\$ 428	\$ 428
170	Large 41 lbs and over	New Fee	2	\$ -	\$ 160	0%	\$ 320	\$ -	320	100%	\$ 160	\$ 320	\$ 320
171	Dog Spays	New Fee	-	\$ -	\$ -	0%	\$ -	\$ -	-	100%	\$ -	\$ -	\$ -



Ord	Service Name	Current						Recommendations					
		Per Unit			Annual			Per Unit		Annual			
		Fee Description	Annual Volume	Current Fee	Full Cost	Current Recovery %	Annual Cost	Annual Revenue	Annual Subsidy	Recovery Level	Fee @ Policy Level	Annual Revenue	Recommended Subsidy
172	Small up to 15 lbs	New Fee	1	\$ -	\$ 194	0%	\$ 194	\$ -	\$ 194	80%	\$ 155	\$ 155	\$ 39
173	Medium 16-40 lbs	New Fee	1	\$ -	\$ 203	0%	\$ 203	\$ -	\$ 203	80%	\$ 162	\$ 162	\$ 41
174	Large 41 lbs and over	New Fee	1	\$ -	\$ 227	0%	\$ 227	\$ -	\$ 227	80%	\$ 181	\$ 181	\$ 46
175	Bordatella	New Fee	122	\$ -	\$ 18	0%	\$ 2,164	\$ -	\$ 2,164	100%	\$ 18	\$ 2,164	\$ -
176	<u>Flea Treatment</u>	New Fee	-	\$ -	\$ -	0%	\$ -	\$ -	\$ -	100%	\$ -	\$ -	\$ -
177	Cats	New Fee	-	\$ -	\$ 4	0%	\$ -	\$ -	\$ -	100%	\$ 4	\$ -	\$ -
178	Dog up to 25lbs	New Fee	-	\$ -	\$ 5	0%	\$ -	\$ -	\$ -	100%	\$ 5	\$ -	\$ -
179	Dogs up to 50 lbs	New Fee	-	\$ -	\$ 8	0%	\$ -	\$ -	\$ -	100%	\$ 8	\$ -	\$ -
180	Dog up to 100 lbs	New Fee	-	\$ -	\$ 14	0%	\$ -	\$ -	\$ -	100%	\$ 14	\$ -	\$ -
181	Felv only test	New Fee	-	\$ -	\$ 28	0%	\$ -	\$ -	\$ -	100%	\$ 28	\$ -	\$ -
182	<u>Antibiotics</u>	New Fee	-	\$ -	\$ -	0%	\$ -	\$ -	\$ -	100%	\$ -	\$ -	\$ -
183	Convenia (per mL)	New Fee	-	\$ -	\$ 54	0%	\$ -	\$ -	\$ -	100%	\$ 54	\$ -	\$ -
184	Penicillin (per mL)	New Fee	-	\$ -	\$ 17	0%	\$ -	\$ -	\$ -	100%	\$ 17	\$ -	\$ -
185	Enrofloxacin (per mL)	New Fee	-	\$ -	\$ 19	0%	\$ -	\$ -	\$ -	100%	\$ 19	\$ -	\$ -
186	<u>Pain Medication</u>	New Fee	-	\$ -	\$ -	0%	\$ -	\$ -	\$ -	100%	\$ -	\$ -	\$ -
187	Meloxicam (mL)	New Fee	-	\$ -	\$ 23	0%	\$ -	\$ -	\$ -	100%	\$ 23	\$ -	\$ -
188	Buprenorphine (mL)	New Fee	-	\$ -	\$ 25	0%	\$ -	\$ -	\$ -	100%	\$ 25	\$ -	\$ -
189	Butorphanol (mL)	New Fee	-	\$ -	\$ 21	0%	\$ -	\$ -	\$ -	100%	\$ 21	\$ -	\$ -
190	Onisor (mL)	New Fee	-	\$ -	\$ 24	0%	\$ -	\$ -	\$ -	100%	\$ 24	\$ -	\$ -
191	Health Certificate	New Fee	-	\$ -	\$ 40	0%	\$ -	\$ -	\$ -	100%	\$ 40	\$ -	\$ -
192	<u>Foreign body (Foxitall) Probe (with sedation)</u>	New Fee	-	\$ -	\$ -	0%	\$ -	\$ -	\$ -	100%	\$ -	\$ -	\$ -
193	Cat	New Fee	-	\$ -	\$ 75	0%	\$ -	\$ -	\$ -	100%	\$ 75	\$ -	\$ -
194	Dog up to 25lbs	New Fee	-	\$ -	\$ 68	0%	\$ -	\$ -	\$ -	100%	\$ 68	\$ -	\$ -
195	Dog up to 50 lbs	New Fee	-	\$ -	\$ 85	0%	\$ -	\$ -	\$ -	100%	\$ 85	\$ -	\$ -
196	Dog up to 100 lbs	New Fee	-	\$ -	\$ 114	0%	\$ -	\$ -	\$ -	100%	\$ 114	\$ -	\$ -
197	<u>Sedation</u>	New Fee	-	\$ -	\$ -	0%	\$ -	\$ -	\$ -	100%	\$ -	\$ -	\$ -
198	Dogs up to 22 lbs	New Fee	-	\$ -	\$ 62	0%	\$ -	\$ -	\$ -	100%	\$ 62	\$ -	\$ -
199	Dogs up to 45 lbs	New Fee	-	\$ -	\$ 75	0%	\$ -	\$ -	\$ -	100%	\$ 75	\$ -	\$ -
200	Dogs up to 100 lbs	New Fee	-	\$ -	\$ 98	0%	\$ -	\$ -	\$ -	100%	\$ 98	\$ -	\$ -
201	Cat	New Fee	-	\$ -	\$ 52	0%	\$ -	\$ -	\$ -	100%	\$ 52	\$ -	\$ -
202	<u>Abscess Treatment (included sedation)</u>	New Fee	-	\$ -	\$ -	0%	\$ -	\$ -	\$ -	100%	\$ -	\$ -	\$ -
203	Cat	New Fee	-	\$ -	\$ 79	0%	\$ -	\$ -	\$ -	100%	\$ 79	\$ -	\$ -
204	Dog up to 25lbs	New Fee	-	\$ -	\$ 73	0%	\$ -	\$ -	\$ -	100%	\$ 73	\$ -	\$ -
205	Dog up to 50 lbs	New Fee	-	\$ -	\$ 89	0%	\$ -	\$ -	\$ -	100%	\$ 89	\$ -	\$ -
206	Dog up to 100 lbs	New Fee	-	\$ -	\$ 118	0%	\$ -	\$ -	\$ -	100%	\$ 118	\$ -	\$ -
207	<u>Wound Care (sedation excluded)</u>	New Fee	-	\$ -	\$ -	0%	\$ -	\$ -	\$ -	100%	\$ -	\$ -	\$ -



Ord	Service Name	Current										Recommendations							
		Per Unit					Annual					Per Unit				Annual			
		Fee Description	Annual Volume	Current Fee	Full Cost	Current Recovery %	Annual Cost	Annual Revenue	Annual Subsidy	Recovery Level	Fee @ Policy Level	Annual Revenue	Increased Revenue	Recommen- dled Subsidy					
208	Cat without Sedation	New Fee	-	-	67	0%	0	-	-	100%	67	-	-						
209	Dog up to 25lbs	New Fee	-	-	51	0%	0	-	-	100%	51	-	-						
210	Dog up to 50 lbs	New Fee	-	-	54	0%	0	-	-	100%	54	-	-						
211	Dog up to 100 lbs	New Fee	-	-	60	0%	0	-	-	100%	60	-	-						
212	<u>Laceration Repair (sedation included)</u>	New Fee	-	-	-	0%	0	-	-	100%	-	-	-						
213	Cat	New Fee	-	-	85	0%	0	-	-	100%	85	-	-						
214	Dog up to 25 lbs	New Fee	-	-	79	0%	0	-	-	100%	79	-	-						
215	Dog up to 50 lbs	New Fee	-	-	95	0%	0	-	-	100%	95	-	-						
216	Dog up to 100 lbs	New Fee	-	-	124	0%	0	-	-	100%	124	-	-						
217	<u>Evisceration (Eye Removal) (excludes e-collar and species specific pain meds)</u>	New Fee	-	-	-	0%	0	-	-	100%	-	-	-						
218	Up to 15 lbs	New Fee	-	-	255	0%	0	-	-	100%	255	-	-						
219	16 lbs over	New Fee	-	-	264	0%	0	-	-	100%	264	-	-						
220	<u>Mass Removal (excludes e-collar and species specific pain meds)</u>	New Fee	-	-	-	0%	0	-	-	100%	-	-	-						
221	Up to 15 lbs	New Fee	-	-	239	0%	0	-	-	100%	239	-	-						
222	16 lbs over	New Fee	-	-	248	0%	0	-	-	100%	248	-	-						
223	<u>Tail Amputation (excludes e-collar and species specific pain meds)</u>	New Fee	-	-	-	0%	0	-	-	100%	-	-	-						
224	Up to 15 lbs	New Fee	-	-	211	0%	0	-	-	100%	211	-	-						
225	16 lbs over	New Fee	-	-	220	0%	0	-	-	100%	220	-	-						
226	Parvo Test	New Fee	-	-	42	0%	0	-	-	100%	42	-	-						
227	Ear mite treatment (cats)	New Fee	-	-	52	0%	0	-	-	100%	52	-	-						
228	Ear cleaning and treatment (dogs) (add sedation if needed)	New Fee	-	-	26	0%	0	-	-	100%	26	-	-						
229	Bandage/Splint Application (sedation excluded)	New Fee	-	-	109	0%	0	-	-	100%	109	-	-						
230	E-Collar	New Fee	-	-	13	0%	0	-	-	100%	13	-	-						

Total User Fees
% of Full Cost

\$361,862 \$201,651 \$160,211 \$263,572 \$61,971 \$98,290
56% 44% 73% 31% 27%

SECTION 4

Fee Schedule Comparison
Analysis

SECTION 4

Fee Schedule Comparison Analysis

A component of the Fee Analysis scope calls for a comparison of Monterey County fees against those charged by similar agencies. Staff recommended we compare Animal Services fees to the following agencies: Santa Cruz County, Solano County and Ventura County.

MGT compared a total of 18 fees from the Monterey County Animal Services fee schedule. Staff helped select those fees. We selected fees that are high in volume and generate significant level on an annual basis. The purpose of this component is to give Monterey County staff an understanding of fee structures typical in the region. This analysis gives Monterey County management an opportunity to review fee structures and fee amounts employed by other agencies and emulate any as appropriate.

MGT understands the value of this information, but believes it is important to provide the following context: 1) unless MGT has performed a similar study for the surrounding jurisdiction, we do not know what cost components are included in the fees, 2) a simple comparison of fees does not provide the County with the knowledge of whether the neighboring county has a policy of full cost recovery, or something less than 100%, 3) service levels may vary widely from jurisdiction to jurisdiction, and 4) it can be difficult to ensure an exact match up of services when each agency describes a service in its own unique manner.

The following pages display the comparison analysis results.

**Monterey County, CA
Comparison Survey
Animal Services**

Fee Type	Monterey County Current Fee	Monterey County Proposed Fee	Santa Cruz County	Solano County	Ventura County
License fee for dogs - 7 months - 1 year - Unaltered	\$45	\$54	\$100 with unaltered animal certificate	\$40	\$105
License fee for dogs - 7 months - 1 year - Altered	\$10	\$20	\$29	\$20	\$25
License fee for dogs - 25 months - 3 year - Unaltered	\$75	\$87	They only have a 1 year license	\$113	\$315
License fee for dogs - 25 months - 3 year - Altered	\$30	\$40	They only have a 1 year license	\$53	\$60
License fees for altered dogs owned by citizens 60 years of age or older, 1 month 3 years	\$10	\$12	\$29 (Waived for 1 dog)	\$16	\$20
Late fees for failure to obtain a license	\$20	\$20	\$15	\$25	\$25
Shelter impound fees - 1st impound in a 1-year period	\$35	\$39	Cat -\$30 (+\$35 penalty if unaltered) Dog -\$75 (+\$35 penalty if unaltered)	\$35	\$30
Shelter impound fees - 2nd impound in a 1-year period	\$45	\$58	Cat -\$50 (+\$50 penalty if unaltered) Dog -\$115 (+\$50 penalty if unaltered)	\$50	\$60
Shelter impound fees - 3rd impound in a 1-year period	\$60	\$71	Cat -\$75 (+\$100 penalty if unaltered) Dog -\$195 (+\$100 penalty if unaltered)	\$100	\$60
Field release back to owner - Fist impound in a 1-year period - altered	\$25	\$70	\$75	\$40	N/A
Field release back to owner - Fist impound in a 1-year period - unaltered	\$40	\$93	\$110	\$40	N/A

Fee Type	Monterey County Current Fee	Monterey County Proposed Fee	Santa Cruz County	Solano County	Ventura County
Boarding Fees - Dog or cat	\$15	\$20	Cat - \$20 Dog - \$25	\$20	\$15
Home quarantine fees - 10 day-home quarantine	\$50	\$50	\$75	\$40	\$50
Adoption Fees - Dog	\$145	\$192	Puppies (2-6mo) - \$195 Adults (7mo-6yrs) - \$130 Sr. Adult (6+yrs) - \$60	\$150	\$115
Adoption Fees - Cat	\$80	\$126	Kitten (2-12mo) - \$120 Adults (1-6yrs) - \$100 Sr. Adult (6+yrs) - \$55	\$120	\$80
Rabies vaccination deposit/fee - dogs and cats	\$15	\$18	\$14	\$15	\$10
Microchip implant	\$26	\$20	\$15	\$13	\$10
Animal Surrender	\$25	\$48	\$0 for County Residents Non Residents: Dogs - \$50 Cats - \$35 Rabbit - \$25	\$92	\$45