

Monterey County Strategic Initiatives

POLICY AREA	STRATEGIC INITIATIVES
<p>Economic Development</p> <p><i>“Enhancing the well-being and prosperity of Monterey County Residents”</i></p>	<p>Through collaboration, strengthen economic development to ensure a diversified and healthy economy.</p>
<p>Administration</p> <p><i>“Efficient and Effective Government Operations”</i></p>	<p>Promote an organization that practices efficient and effective resource management and is recognized for responsiveness, strong customer orientation, accountability and transparency.</p>
<p>Health and Human Services</p> <p><i>“Health and Wellness for Monterey County Residents”</i></p>	<p>Improve health and quality of life through County supported policies, programs, and services; promoting access to equitable opportunities for healthy choices and healthy environments in collaboration with communities.</p>
<p>Infrastructure</p> <p><i>“Meeting our Facilities, Water, Technology and Transportation Needs”</i></p>	<p>Plan and develop a sustainable, physical infrastructure that improves the quality of life for County resident and supports economic development results.</p>
<p>Public Safety</p> <p><i>“Creating Safe Communities”</i></p>	<p>Reduce violent crime and homicides, create a safe environment for people to achieve their potential, leading businesses and communities to thrive and grow.</p>

Public Safety Key Objectives:

1. Create and sustain a comprehensive approach to reducing violence by implementing best practices, crime prevention and justice system efficiencies.
2. Attain safe and appropriate facilities to house adult and juvenile offenders that prepare them for successful re-entry to society.

Public Safety Milestones:

1. Develop and implement, in collaboration with local initiatives, school districts, communities, and unincorporated areas, a comprehensive Countywide strategic plan that includes resource allocation and implementation timeline for violence prevention activities to include prevention, intervention, suppression and reentry.
 - o Lead: CAO – Community Engagement & Advocacy

- Timeline: December 2014
 - Status: County-wide Action Plan is in progress and the anticipated completion timeline is March 2015. Key elements of the Action Plan required additional review and consideration therefore requiring additional time for process planning.
2. Prioritize programs and strategies to focus on those which will most impact reduction in violence.
 - Lead: CAO – Community Engagement & Advocacy
 - Timeline: June 2015
 - Status: Preparedness for review and analysis for effectiveness of program and services is underway, which would then provide adequate outcome data for a program and strategy prioritization process.
 3. Seek funding from local, state, federal, philanthropic and non-profit organizations to support and sustain the County’s efforts as identified in the strategic plan.
 - Lead: CAO – Community Engagement & Advocacy
 - Timeline: On-going
 - Status: CAO – Community Engagement & Advocacy has provided support for the following grant applications: County operated One Stop employment services for the Youth Ambassador Employment Program; City of Gonzales (4C4P), City of Salinas, City of Seaside for the CalGRIP grant, County Justice Partners application for the Justice Assistance Grant.
 4. Continue monthly interagency Criminal Justice Collaborative meetings, including the Courts, in order to strengthen internal process efficiencies.
 - Lead: Probation
 - Timeline: On-going
 - Status: These meetings have been suspended on the advice of County Counsel.
 5. Implement a streamlined and efficient system, in collaboration with Community Correction Partnership, to manage additional responsibilities from public safety realignment.
 - Lead: Probation
 - Timeline: On-going
 - Status: Most additional responsibilities that were shifted from the State to the County as a result of the Public Safety Realignment have been managed. All programs, series and associated cost, including custody, supervision, and treatment and rehabilitation, have been implemented in collaboration with the Community Corrections Partnership and approved by the BOS.
 6. Seek supplemental funding through the Community Corrections Partnership, in order to support and sustain programs.
 - Lead: Probation
 - Timeline: On-going
 - Status: Assistant CAO Manny Gonzalez and Probation have worked closely to address the methodology used in the distribution of the AB109 Public Safety Realignment Funds. There had been an inequitable distribution of funds with some counties receiving a much larger average daily population (ADP) rate than other counties, such as Monterey. The methodology was recently adjusted as recommended by the CSAC RAC. This is an improvement but still needs to go further to equalize funding.

7. Continue to advocate for additional resources from the State to address Monterey County's distinct demographic factors.
 - Lead: All Public Safety Departments
 - Timeline: On-going
 - Status: No status update at this time.
8. Expand the County Jail.
 - Lead: Sheriff
 - Timeline: On-going
 - Status: No status update at this time.
9. Rebuild/expand the Juvenile Hall.
 - Lead: Probation
 - Timeline: On-going
 - Status: On November 14, 2014, the State Public Works Board approved Project Establishment for the new 120 bed Juvenile Hall. The project is on schedule. We will be giving updates on the Project to the Budget Committee on January 28, 2015 to the Capital Improvement Committee on February 2, 2015, and tentatively to the BOS on February 10, 2015.
10. Evaluate current re-entry programs provided at the County Jail.
 - Lead: Sheriff
 - Timeline: On-going
 - Status: No status update at this time.
11. Continue to develop and implement robust, evidence based re-entry programs at the County Jail for successful re-entry to society.
 - Lead: Sheriff
 - Timeline: On-going
 - Status: No status update at this time.
12. Evaluate current re-entry programs provided at the Juvenile Hall to provide successful re-entry to society.
 - Lead: Probation
 - Timeline: On-going
 - Status: Juvenile Hall staff, along with staff from MCOE and Behavioral Health, continue to provide reentry counselling and referrals through the Juvenile Offender Community Health Services Program to youth leaving the institution. The committee meets weekly, makes program referrals, exchanges information and triages new cases. Data is not kept. The one-time funds which were used to implement JOCHS were not able to sustain data collection and evaluation. At the Youth Center, the Through and Beyond Aftercare Program provides similar services to residents beginning six months prior to release.
13. Expand programs using the evidence based "Silver Star Youth Program" model in other areas of the County.
 - Lead: Probation
 - Timeline: On-going

- Status: The Blue Ribbon Committee in Seaside is working on expanding the Silver Star Resource Center model to youth. A Youth Violence Prevention Coordinator was recently hired by the City of Seaside to work on this project with the Blue Ribbon Committee.