ATTACHMENT C

HOUSING AND COMMUNITY DEVELOPMENT

HCD Director

Building Services		Planning Services			Development Services		Administrative Services		
Plan Check	**Inspections**	Advanced Planning	Current Planning	Housing	**Environmental Services Stormwater Programs (from CSD)**	**Engineering**	**Special Projects/Programs**	**Permit Center**	**Admin & Fiscal Support**
Building Plan Check	Bldg. Insp	Plan and Policy Development	Development Review (Discretionary Permit Process, Project Management)	Housing Policy Development	Stormwater Management Program (from CSD)	Encroachment Permits intake, review, inspection	CRFREE (Design, Permit)	Front Counter	Secretarial
Grading Plan Check (from DES)	Code Insp	Policy Implementation	Condition Compliance (Leeper Settlement)	Housing Program Implementation	Floodplain Management Program (from CSD)	Subdivision maps	Carmel Lagoon (Design, Permit)	Call Center	Finance
Erosion Control Plan Check (from DES)	Cannabis Insp	Mines, Oil & Gas	Mitigation Monitoring (MMRP)	CDBG Program	National Flood Insurance Program Activities (from CSD)	Project Review-Traffic	Fort Ord Habitat Management	Special Event Permits	Contracts
Drainage Plan Check - Flood Control (from DES)	Encroachment Insp	Climate Action Plan	CEQA (CE, ND/MND, EIR)	Homeless (Units, not programs or services)	Community Rating System Activities (from CSD)	Subdivision Improvement Agreements	San Lucas Water (Design, Permit)	Ombudsperson	Grants
	SWPP Compliance, Inspection (from DES)	General Plan(s)	Committees and Commissions (LUACs, PC, ZA, Airport)	HOME Program	NPDES Muni General Permit-Storm Drain System (from CSD)	Lot Line Adjustments	Successor Agency, Oversight Board	SOPs	Files
		Land Use Plans		ESG advisory	WRA LU Functions	Certificates of Compliance	FORA Dissolution	MPWMD Water Allocation Tracking	Records
		Ordinances			Elevation Certification	Franchise Agreements (intake, review, inspection)	Inclusionary Housing Admin	Reception	Budget
		Long Term Sustainable Water Supply				Maintenance Agreements (intake, review, inspection)	Annual Report - Housing	Cashier	LU Fees
		Wm Act (Ag Com?)						Reservations	CDBG Admin
		Mills Act						Encroachment Permit (Intake)	Traffic Fees
		Annual Reporting (GP, Housing, Mills Act, etc.)						Tree Permits	
		Housing Element						Design Approvals	
								Transportation Permits (Intake only)	
								Addresses	

Footnotes:

Black text under Functional Task column reflects functions identified in Citygate report

Rex text shaded in salmon reflects tasks identified by Citygate under a different functional area than what RMA is recommending.

Black text under Functional Task column with blue shading reflects functions identified in Citygate report under HCD but RMA recommending under CSD

Black text under Functional Task column with green shading reflects functions identified in Citygate report

Red text under Functional Task column reflects additional functional tasks identified by RMA

Blue text under functional task column reflects Citygate recommendations under CSD Department

Red text under Functional Task column shaded orange reflects functional areas under CSD to be contracted under HCD as identified by RMA

Blue Text shaded in grey reflects tasks identified by Citygate under CSD, but RMA recommends under HCD

Red Text shaded in grey reflects tasks identified by RMA and based on Citygate recommendations would fall under CSD, but RMA recommends under HCD

COMMUNITY SERVICES

CS Director

	Public Works (Roads and Bridges)			Facilities (Buildings and Grounds)		Parks	
Infrastructure Maintenance and Op	**Capital Projects (Engineering Services)**	**Capital Projects (Engineering Services)**	**Traffic Engineering**	**Capital Projects (Architectural Services)**	**Facility Maintenance and Op**	**Open Space, Parks, and Trails**	**Administrative and Fiscal Support**
Litter Abatement	Engineering Design	Engineering Design	Speed Surveys and Traffic Calming	Architectural Design	Property Management	Event, Museum, and Recreation Programming	Secretarial
Road and Bridge Maintenance	Road and Bridge Construction	Road and Bridge Construction	Signal Maintenance	Construction Management-Bldgs	Facility Trades	Park Planning and Development	Finance
Street Sweeping	NPDES Construction General Permit (PW Construction Projects)	NPDES Construction General Permit (PW Construction Projects)	Transportation Permits	NPDES Industrial General Permit-Facilities Projects	Lease Management	Parks Grounds Maintenance (Parks B&G)	Contracts
Sandbar Management	SWPP Permits - Project related	SWPP Permits - Project related	Transportation Coordination (TAMC, CalTrans, etc.)	SWPP Permits - Project related	Facility Grounds	Contracts and Concessions (Naci, LSR/CAO)	Grants (Billing)
Cannabis Eradication	Asset Management-pavement and bridges	Grant Acquisition & Reporting	TAMC TAC	Asset Management-facilities	Building Maintenance	Ranger (armed) Operations	Files (via HCD)
Hazardous Spills (Sanitation)	Infrastructure Inventory/Assessment	CIP planning and funding (i.e. 5-year CIP)		Grant Acquisition & Reporting	Infrastructure Inventory/Assessment	Event/Facility Agreements	Records (via HCD)
Pot Holes	CIP planning and funding (i.e. 5-year CIP)	Project Scoping and Development		Infrastructure Inventory/Assessment	Security (contracted)	Water&Util Systems	Budget
	Project Scoping and Development	Project Design and Environmental documentation		CIP planning and funding (i.e. 5-year CIP)	Janitorial (contracted)		SB1
	Project Design and Environmental documentation	Public Relations/Outreach (PIO) for CIP projects		Project Scoping and Development			Measure X
	Public Relations/Outreach (PIO) for CIP projects	Construction Management - Road and Bridge		Project Design and Environmental documentation			FEMA
	Construction Management - Road and Bridge	CSA (Spec. Dist.) Admin (CSAs/CSDs, San Jerardo) - From PW Maint		Public Relations/Outreach (PIO) for CIP projects			FHWA
	Condition surveys and reporting - Pavement	Closed Landfills (from PW Maint)		Construction Management - Facilities			HUTA
	Annual inspection/evaluations and documentation - Bridges	Sanitation Permits (from PW Maint)		Condition surveys and reporting - Facilities			Special Districts Budget
	Surveyor (from HCD)	County Service Area Projects/Maintenance					Park Fees

CS Director

| Infrastructure Maintenance and Op | Public Works (Roads and Bridges) | | | Facilities (Buildings and Grounds) | | Parks | Administrative and Fiscal Support |
	Capital Projects (Engineering Services)	Capital Projects (Engineering Services)	Traffic Engineering	Capital Projects (Architectural Services)	Facility Maintenance and Op	Open Space, Parks, and Trails	
	Monumentation Preservation (from HCD)	San Jerardo					SOPs
	R/W maintenance (from HCD)	Sanitation District Disposition					Call Center (via HCD)
	Project Construction surveys (from HCD)	County Service Area Committees (Admin, Budget)					
	Survey Records Management (from HCD)	Underground Utility District (20A)					
	Project regulatory permits and monitoring	Project regulatory permits and monitoring					
	Encroachment Permits - issuance and approval (contract to HCD for intake, review, inspection)						
	Franchise Agreements - issuance and approval (contract to HCD for intake, review, inspection)						
	Maintenance Agreements - issuance and approval (contract to HCD for intake, review, inspection)						

Footnotes:

Black text under Functional Task column reflects functions identified in Citygate report

Rex text shaded in salmon reflects tasks identified by Citygate under a different functional area than what RMA is recommending.

Black text under Functional Task column reflects functions identified in Citygate report under HCD but RMA recommending under CSD

Black text shaded in green under Functional Task column reflects functions identified in Citygate report

Red text under Functional Task column reflects additional functional tasks identified by RMA

Blue text under functional task column reflects Citygate recommendations under CSD Department

Red text under Functional Task column shaded orange reflects functional areas under CSD to be contracted under HCD as identified by RMA

Blue Text shaded in grey reflects tasks identified by Citygate under CSD, but RMA recommends under HCD

Red Text shaded in grey reflects tasks based on Citygate recommendations would fall under CSD, but RMA recommends under HCD

Red Text shaded in yellow reflects tasks identified by Citygate under a different functional area than being recommended by RMA