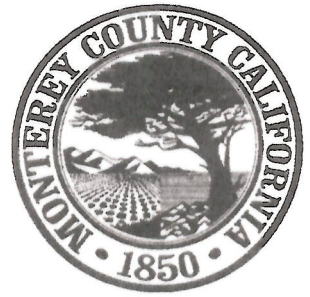


# MONTEREY COUNTY



## TREASURER – TAX COLLECTOR

**Mary A. Zeeb, Treasurer - Tax Collector**  
**Richard N. Smith, Assistant Treasurer - Tax Collector**  
168 West Alisal Street, 1st Floor  
Salinas, CA 93901

Treasury Division	Tax Collector Division	Revenue Division
P.O. Box 1992	P.O. Box 891	P.O. Box 60
Salinas, CA 93902	Salinas, CA 93902	Salinas, CA 93902
(831) 755-5015	(831) 755-5057	(831) 755-5042
Fax (831) 424-6536	(831) 647-7857	Fax (831) 755-5835
	(831) 385-8357	
	Fax (831) 759-6623	
	taxcollector@co.monterey.ca.us	

May 16, 2012

Robert Lapso, VP & Controller  
Pebble Beach Company  
PO Box 567  
Pebble Beach Ca 93953

Dear Mr. Lapso,

Thank you so much for taking the time to explain the circumstances surrounding your late remittance of the quarterly Transient Occupancy Tax return. Unfortunately, these are not circumstances that qualify for a waiver of penalty.

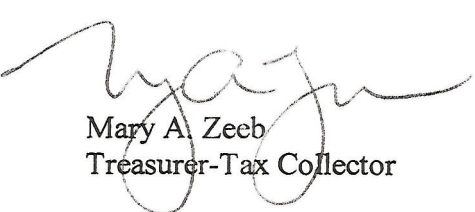
This office is required by ordinance and state law to assess penalties and interest whenever reports or tax remittances are delinquent. In addition, we must treat all taxpayers and businesses consistently when applying provisions of the ordinance.

The penalty amounts due are as follows and must be received by this office no later than May 31, 2012:

Certificate #246 Inn at Spanish Bay	\$66,646.17
Certificate #245 Lodge at Pebble Beach	\$63,641.50

Please rest assured this will not reflect poorly on your organization and we hope to continue our long standing collaborative working relationship.

Kind Regards,

  
Mary A. Zeeb  
Treasurer-Tax Collector

MAZ/mm