

# COUNTY OF MONTEREY

## STRATEGIC GRANT

## SERVICES PROGRAM



# 2025

*Adopted by the Board of Supervisors* **January XX, 2025**

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## Strategic Grant Services Program - Overview

The Strategic Grants Services Program assist with grant funding efforts on some of the County's high priority projects. The Program works to support the Board's Strategic Goals and funding priorities. Frequently the Program works in conjunction with the County's Legislative Program, advocating for funds for state and federal programs which translates into local grant funding opportunities.

The Strategic Grant Services Program is resourced to work on about 10 grants each year, which varies depending on their complexity. By design, the Program works on a small number of the County's grant applications each year and should not be construed to represent the County's overall grant funding efforts, priorities, or needs. Several County departments have staff with extensive grant expertise and therefore do not request assistance or guidance from the Program.

### Purpose

Working with County departments, the Strategic Grant Services Program coordinates, facilitates, and provides strategic expertise from the identification of grant funding opportunities through application submittal. Priority projects must align with the Board's Strategic Goals, Legislative Program goals, and meet all grant requirements to submit a strong and competitive application.

### Typical Activities

The level of service provided for each application depends on the needs of the department, complexity of the application, level of coordination required, available department expertise and resources, and Program capacity. Program staff engages in activities such as:

- Continuously update the Grant Needs Inventory.
- Identify, research and analyze grant opportunities to meet priority needs.
- Notify departments of funding opportunities.
- Consult with departments/grantor agencies to determine project eligibility and competitiveness.
- Partner with departments and partner agencies on the grant application process.
- Provide strategic expertise to put forth complete, compelling and competitive applications.
- Offer strategic advice to minimize administrative post-award grant management.
- Provide strategic advice during the development of the grant application package – including project narrative, scope, schedule, budget, and exhibits.
- Coordinate review of the draft application with the grantor agency if allowable.
- Assist with post-application adjustments as requested by the grantor agency.
- Monitor grant award announcements.
- Assist in gathering political letters of support for grant applications.

### Program Guidance and Administration

The Board of Supervisors annually adopts the Strategic Grant Services Program. Following adoption, the Legislative Committee provides routine Program guidance and direction. The County Administrative Office – Intergovernmental & Legislative Affairs (CAO-IGLA) Division administers the Program, with assistance

and expert advice from the County's grant consultants at Nossaman LLP. The Program includes a Work Plan and a Grant Needs Inventory.

## Policies Governing Program Activities

The County Administrative Office – Intergovernmental and Legislative Affairs Division (CAO-IGLA) executes the Strategic Grant Services Program with the assistance of the County's grant consultants at Nossaman LLP, in collaboration with County departments. The Policies Governing Program Activities outlines the roles of the Board of Supervisors, staff, grant consultants, and departments in the execution of the Program. The policies can be found at this link: [Policies - Strategic Grant Services Program](#)

## 2025 Work Plan

A result of collaboration with County departments, the Work Plan strategically identifies priority projects and funding sources to guide Program efforts. The Work Plan is designed to be flexible to adjust to the County's changing priorities and leaves approximately 20% of Program capacity unallocated in order to take advantage of new or unanticipated funding opportunities. The Work Plan presents a timeline of grant applications which the Program will assist departments during calendar year 2025.

## 2025 Grant Needs Inventory

The Grant Needs Inventory is a list of unfunded County projects which need funding. The inventory includes all unfunded projects in the [Capital Improvement Program \(CIP\) Online Database](#) and a list of other projects that have not been added to that database. The inventory guides the research of staff and grant consultants in identifying funding opportunities for departments.

## California Grants Portal – Grants.ca.gov

The California Grants Portal (a project by the California State Library) is a one-stop destination to find all grants and loans offered on a competitive or first-come basis by California State agencies. The Grant Information Act requires state agencies to provide summaries of each of their grant or loan opportunities, including information about how to apply and links that grant seekers can follow for more details. Visit [Grants.ca.gov](#).



## Federal Grants Portal - Grants.gov



Grants.gov provides a central location for grant seekers to find and apply for federal funding opportunities. The Grants.gov system houses information on over 1,000 grant programs and vets grant applications for federal grant-making agencies. It provides a common website for federal agencies to post discretionary funding opportunities and for grantees to find and apply to them. Using the Grants.gov system makes it faster, easier and more cost effective for grant applicants to electronically interact with federal grant-making agencies. Visit [Grants.gov](#).

## Program Contacts

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## 2025 Work Plan

The Work Plan was developed in a consultation and collaboration with the County departments. It identifies priority projects and potential grant programs the County will likely focus on in 2025. Due to the fluctuating nature of grant funding availability and County project modifications, this Work Plan is considered a “living document” that will be updated throughout the year.

| PROJECT / GRANT PROGRAM OR FUNDING SOURCE   | DEPARTMENT  |
|---|---|
| <b>San Lucas Clean Drinking Water</b><br><i>State Water Resources Control Board</i><br><i>Proposition 4</i>   | Housing & Community Development (planning)<br>Public Works, Facilities & Parks (construction)       |
| <b>Nacimiento and San Antonio Dams and Reservoirs Safety Projects</b><br><i>California Dam Safety Program</i>   | Water Resources Agency  |
| <b>Carmel Lagoon Adaptive Management</b><br><i>Proposition 4</i>  | Housing & Community Development (planning)<br>Public Works, Facilities & Parks (construction)       |
| <b>Water Sustainability and Drought Related Projects</b><br><i>Proposition 4</i>  | Health<br>Public Works, Facilities & Parks<br>Water Resources Agency                                |
| <b>Road, Bicycle and Pedestrian Infrastructure Improvements (For WRA, Nacimiento Lake Drive Repaving Project)</b><br><i>Caltrans Active Transportation Program (ATP)</i><br><i>Other funding sources TBD</i>  | Public Works, Facilities & Parks<br>Water Resources Agency  |
| <b>County Park Facilities</b><br><b>(i.e.: Skate and Bike Park, Salinas Regional Soccer Complex, Outdoor Education and Environmental Stewardship Project, Outdoor Accessible and Inclusive Fitness Project, ...)</b><br><i>California Department of Parks and Recreation Funding Programs</i><br><i>Proposition 4</i><br><i>Nationally Significant Federal Lands and Tribal Projects</i><br><i>Rural Surface Transportation Grant Program</i><br><i>Rebuilding American Infrastructure with Sustainability and Equity Grant Program</i> | Public Works, Facilities & Parks  |
| <b>Salinas River Operations Habitat Conservation Plan (HCP)</b><br><i>Federal Section 6 Grant</i>   | Water Resources Agency  |
| <b>Broadway Family Connection Project</b><br><i>Multiple Sources of Funding TBD</i>   | Public Works, Facilities & Parks<br>Department of Social Services<br>District Attorney<br>Libraries |

## 2025 Grant Needs Inventory

The Grant Needs Inventory includes all unfunded projects in the [Capital Improvement Program \(CIP\) Online Database](#) and the projects listed below by lead department.

| DEPARTMENT                 | PROJECT   | DESCRIPTION   |
|----------------------------|---|---|
| Agricultural Commissioner  | Agricultural Education  | Funding for agricultural education programs.  |
| Agricultural Commissioner  | Farmers Markets   | Funding for farmers market programs.  |
| Agricultural Commissioner  | Fumigation Notification Pilot Project                               | Continuation of Fumigation Notification Pilot Project.  |
| Agricultural Commissioner  | Invasive Species and Invasive Weeds Management                      | Projects for plant quarantine, export certification, invasive species detection and removal, nursery and seed inspection, and animal damage control management.   |
| Agricultural Commissioner  | South County Access (Greenfield, King City, San Ardo, San Lucas)    | Construct a new office and warehouse to provide the southern region of Monterey County with a modern, secure, full-service facility. The facility will provide expanded pesticide use compliance and enforcement, and plant protection services through increased capacity. |
| Child Support Services     | Improved Outreach   | Funding that will allow the program, as part of the social safety net, to reach unserved families and grow the program.   |
| Civil Rights Office Health | Language Access Services  | Improve services to Limited English Proficiency (LEP) persons, develop a staff interpreter training program, and expand County abilities in document translation and in-person interpretation, including indigenous languages.  |
| Civil Rights Office Health | Community Engagement for Underrepresented Communities               | Increase organizational capacity to develop relationships with and solicit input from traditionally underrepresented communities.   |
| Civil Rights Office        | Equitable Access to Government for Persons with Different Abilities | Increase the County's capacity to accommodate individuals with disabilities using adaptive or assistive technologies to promote equitable access to County government.  |

| DEPARTMENT                                  | PROJECT  | DESCRIPTION  |
|---|--|--|
| Civil Rights Office                         | Conflict Management and Alternative Dispute Resolution                 | Improve the County's ability to conduct conflict management and/or alternative dispute resolution methods for our residents and workforce by developing a peer-to-peer conflict management program by training existing County staff to manage workforce and community disputes. |
| Civil Rights Office<br>CAO – IGLA<br>Health | Diversity, Equity, Inclusion, and Discrimination Education             | Collaborate with local school districts to develop and provide an educational program for middle and high school students regarding the importance of diversity, equity and inclusion in society and the negative effects of discrimination.                                     |
| Civil Rights Office<br>Probation            | Diversity, Equity, Inclusion, and Discrimination Education             | Support efforts to collaborate with the Probation Department to develop and provide educational programs for youth involved in the justice system regarding the importance of diversity, equity, and inclusion in society and the negative effects of discrimination.            |
| Civil Rights Office                         | Diversity, Equity, Inclusion, and Discrimination Training Partnerships | Collaborate with local agencies and non-profits to develop and provide training in the area of implicit biases, cultural competency and cultural humility, and governing or providing services in an equitable manner.   |
| Civil Rights Office<br>Human Resources      | Equitable Access to Government   | Support and improve the County's efforts to recruit and retain a workforce that demographically represents Monterey County residents to provide better government services.  |
| Clerk of the Board                          | Historic Records Preservation  | Preserve and digitize up to 5,000 Monterey County ordinances that are in hard copy only, dating back to 1853. Preserve documents, and scan into searchable database.   |
| CAO<br>Health                               | Crisis Response Team   | Crisis response team to better respond to crimes affecting the community. Crisis support and debriefing, service referrals, and staffing.  |
| CAO   | Social Marketing Campaign for Literacy                                 | Social marketing programs to improve literacy, especially third grade reading proficiency, and promote violence prevention.  |
| CAO   | Victim Services  | Expansion of Sexual Assault Response Team and Advocacy Center to South Monterey County for forensic examinations, law enforcement interviews with victims and witnesses of sexual assault and domestic violence.   |

| DEPARTMENT   | PROJECT   | DESCRIPTION   |
|--|---|---|
| CAO  | Youth Diversion   | Youth diversion programs that provide youth who commit first low-level crimes the opportunity to address the root causes of their actions and prevent juvenile justice involvement.               |
| CAO  | Youth Employment and Mentorship                                       | Funding that will create youth employment opportunities paired with mentorship support designed for gang and system impacted youth.   |
| CAO  | Violence Interrupters   | Programming to assist gang members seeking a way out and intervention to reduce the incidence of gang member families joining and participating in gangs.   |
| CAO  | Training and Professional Development                                 | Training and professional development for providers of gang and system impacted youth to increase cultural competency, implement healing and trauma informed approaches to services and programs. |
| CAO - Economic Development   | Affordable Housing  | Affordable housing for veterans, seniors, farm workers, disabled, mental health housing, etc.   |
| CAO - Economic Development   | Coastal Visitor Service Improvements                                  | Improve visitor services in County coastal areas including additional restrooms and safety improvements for pull out areas along Highway 1.   |
| CAO - Sustainability Program<br>Public Works, Facilities and Parks | Decarbonization of County facilities                                  | Upgrades to building infrastructure and HVAC systems, energy efficiency projects, renewable energy generation, and asset management software.   |
| CAO - Sustainability Program                                       | Net Zero Facilities Energy Plan                                       | Funding for a fellow or organization to create a net zero facilities energy plan.   |
| CAO - Sustainability Program<br>Public Works, Facilities and Parks | Charging Stations or Electric Vehicles for County Fleet and Employees | Installation or hardware for Electric Vehicle charging stations and electric vehicles.  |
| CAO - Sustainability Program                                       | Civic Spark Fellow  | Graduate level fellowship to work on Climate Action Plan.   |
| CAO - Sustainability Program                                       | Equity Index Tool   | Funding to assess climate action and environmental justice through an equity index tool, funding for the CBOs to attend Climate Action engagements.   |
| CAO - Sustainability Program                                       | Healthy Soils Grants and Carbon Farm Plans                            | Funding for the development of incentives and tools to sequester carbon in the soils on farms and ranches in the County.  |
| CAO - Sustainability Program                                       | On Farm Compost Program   | Funding for the development of on-farm composting programs to reduce the burden of organic wastes on farms and assist in carbon sequestration activities.   |

| DEPARTMENT  | PROJECT   | DESCRIPTION   |
|---|---|---|
| CAO - Sustainability Program  | Zero Emissions Shared Mobility Study                                    | Funding for 2024 and beyond is needed.  |
| CAO - Sustainability Program<br>Public Works, Facilities, and Parks | Electrification Rebate Program  | Rebates for retrofits or new construction with all electric infrastructure.   |
| CAO - Sustainability Program  | Electrification Reach Code Development                                  | Funding for a fellow or organization to assess the feasibility of an electrification reach code.  |
| CAO - Sustainability Program<br>Fleet Management Program            | Fleet Electrification Study   | Funding for a fellow or organization to create a fleet electrification plan.  |
| CAO - Sustainability Program<br>Department of Emergency Management  | Prescribed Burns  | Funding to assist in research and assessment for prescribed burns to reduce wildfire intensity and contain carbon in forests.   |
| CAO - Sustainability Program  | Electric Rideshare  | Funding to research mobility and create an electric rideshare program for disadvantaged communities.  |
| CAO - Sustainability Program<br>Public Works, Facilities and Parks  | Bike Lanes  | Funding for creating and making safe County bike lanes.   |
| CAO - Sustainability Program  | Electric bikes  | Incentive for the purchase and installation of electric bikes in Monterey County.   |
| CAO - Sustainability Program<br>Social Services                     | Food recovery research  | Funding for recovering edible food waste from the waste stream or for improving food supply chains.   |
| CAO - Sustainability Program  | Solar Power Generation  | Solar power generating infrastructure at County facilities (e.g., Agricultural Commissioner's Office).  |
| CAO with public safety, health, social services departments         | JAG Grant - Board of State and Community Corrections (BSCC)             | Staffing for Sheriff, District Attorney, and Probation focused on prevention, education, and law enforcement related truancy, gang related crimes, and substance abuse.                                     |
| Department of Emergency Management                                  | Enhance Emergency Response to Schools, Public Buildings, and Businesses | Provide on-site personnel at schools, public buildings, and business with alerting capability to notify 911 and send localized alerts during emergency situations. School safety/anti-terrorism technology. |



| DEPARTMENT  | PROJECT   | DESCRIPTION  |
|---|---|--|
| Department of<br>Emergency<br>Management<br>Social Services | Resiliency, Planning,<br>Emergency Preparation,<br>Recovery | Programming for community and regional resiliency building, planning for hazards, disasters (i.e., drought, wildfire, flood, etc.), terrorism, emergency preparation, and post-disaster recovery. Including homeless and vulnerable populations in resiliency and emergency planning. Including resourcing for institutionalizing outreach teams, warming/cooling centers. |
| Department of<br>Emergency<br>Management                    | State Homeland Security<br>Grant                            | Funding to protect against, mitigate, respond to, and recover from acts of terrorism and other catastrophic events.  |
| Department of<br>Emergency<br>Management                    | Emergency Management<br>Program Grant                       | Funding for preparing for all hazards to protect life and property. This grant must go through the Operational Area identified by the state.   |
| Department of<br>Emergency<br>Management                    | UASI Grant - Urban Area<br>Strategic Initiative             | To build, enhance, and sustain capability to prevent and protect against acts of terrorism.  |
| Department of<br>Emergency<br>Management                    | Emergency Management<br>Activities                          | Funding for emergency management activities involving preparedness, prevention, mitigation, and recovery (e.g., PSPS or hazard mitigation).  |
| Department of<br>Emergency<br>Management                    | Post Ranch Public Radio<br>Site                             | Replace aging radio and antenna equipment to provide critical radio communications for first responders.   |
| District Attorney<br>Social Services                        | Family Justice Center                                       | Funding to establish a Family Justice Center to co-locate and integrate services for victims of domestic violence, sexual assault, child abuse, elder abuse, and human trafficking to help alleviate and prevent future crimes of violence.  |
| District Attorney   | Cold Case Task Force<br>DNA Testing                         | Funding to underwrite DNA genealogy testing for investigations in the Cold Case Homicide Unit (\$50,000 annually).   |
| District Attorney   | Case Management<br>System Interface                         | Update case management system to interface with the systems of other local law enforcement agencies.   |
| District Attorney   | Digital Handheld Radios                                     | Investigators require new handheld radios with dual bank capacity.   |
| District Attorney   | Staffing for Truancy and<br>Victims Programs                | Victim's Advocate position to provide services to additional victims of crime, Legal Assistant for the truancy program to improve outreach to schools around the County.   |
| Elections   | Voting System and<br>Technology Update                      | Support the continued update of voting technology to effectively manage elections, outreach efforts, and improve service to voters.  |

| DEPARTMENT                        | PROJECT                                   | DESCRIPTION  |
|-----------------------------------|---|--|
| Elections                         | Election Security and Safety              | Provide additional layers of security to enhance the security of voting systems and to ensure the safety of election officials.  |
| Elections                         | Wayfinding Signage                        | Wayfinding signage to Government Center at Schilling Place from major streets and highways (artistic and traditional).   |
| Elections                         | Voter Outreach and Education              | Support outreach and education of voters, via funding for outreach materials, PSAs, and staffing.  |
| Elections                         | Alternative Voting Locations              | Support new, flexible, voting locations to ensure equitable access to voting and voter information. Funding to support the operation of the Elections mobile voting unit, cradle point technology, and outreach efforts in addition to the potential implementation of alternative pop-up satellite voting locations.  |
| Emergency Communications<br>911   | Technology for Computer Aided Dispatch    | Replace existing CAD system that allows for improved functionality, interoperability, and economies of scale. As technology improves, cloud based dispatching solutions are needed.  |
| Emergency Communications<br>911   | Public Safety Communications Center       | Construct a new, or remodel the current, Public Safety Communications Center to increase the size and capacity of the facility to accommodate full staffing during emergencies.  |
| Emergency Communications<br>(911) | 911 Continuity of Operations              | Expand dispatch center to allow 911 services set up at alternative location and/or assistance with maintaining a 911 dispatch center backup location to include emergency phone lines, Computer Aided Dispatch (CAD) and Radio Communication. Create more remote options for Next Generation 911 access to emergency phone lines, CAD and Radio (NGEN). The COVID-19 Pandemic has demonstrated the need for more physical distance between workstations, improved filtration, and when needed remote access. |
| Health<br>Social Services         | Early Childhood Development               | Programming for early childhood development and anti-bullying for pre-kindergarten and kindergarten students. Bright Beginnings Early Childhood Development Initiative priority strategies.  |
| Health                            | Facility Expansion and Access Improvement | Expansion of existing facilities and construction of new integrated clinics to better serve disadvantaged communities.   |

| DEPARTMENT                               | PROJECT                               | DESCRIPTION  |
|--|---------------------------------------|--|
| Health                                   | Mental Health Rehabilitation Facility | Conversion of the old jail to a 110-bed locked facility providing mental health rehabilitation services, with a focus on bringing individuals home from locked Institutes of Mental Disease (IMD), a wing focused on serving Transition Aged Youth (18+ years), and misdemeanor restoration of competency. |
| Health                                   | Marina Health Clinic                  | New clinic to better meet physical health needs of Marina residents. Construction of 5,000 sq ft to support the Medi-Cal and uninsured population in this community, double number of exam rooms and providers and expand services to include OB/GYN.  |
| Health<br>Homeless Services<br>Natividad | Respite/Recuperative Care Center      | Funding to construct a \$5 million modular Respite/Recuperative Care Center on the Share Center campus and TBD funding for 1-year of operation by Natividad.   |
| Health<br>Natividad                      | Caring for the Uninsured              | Programming to provide preventive care for the remaining uninsured, underinsured, unserved and vulnerable.   |
| Health                                   | Animal Services                       | Expand animal shelter and adoption services, paid volunteer coordinators, technology improvements, behavioral health/therapy animals.  |
| Health                                   | Animal Services                       | Tenant Improvements for the expansion of kennel capacity at Hitchcock Road Animal Services to better meet the needs of residents and their pets.   |
| Health                                   | Public Guardian                       | Programming to assist adult conservatorship patients and help place them.  |
| Health                                   | Public Guardian / Behavioral Health   | Expansion of bed capacity for Lanterman-Petris-Short (LPS) conservatees' across the State.   |
| Health                                   | Behavioral Health                     | Construction of residential placement facilities for youth with behavioral health conditions.  |
| Health                                   | Health Integration                    | Integration of primary care, mental health, and substance use disorder prevention and treatment services.  |
| Health                                   | Transportation                        | Changes to built environment to promote active lifestyles.   |
| Health                                   | Community Engagement                  | Develop a community engagement program with specialist and generalist community health workers to engage with underrepresented communities (VIDA or similar programs).   |

| DEPARTMENT             | PROJECT                         | DESCRIPTION   |
|------------------------|---------------------------------|---|
| Health                 | Laboratory                      | Expand public health laboratory capacity to provide testing in response to outbreaks, epidemics, and pandemics.   |
| Health                 | Case Management                 | Expansion of case management services for individuals with multiple chronic diseases who struggle with homelessness, substance use and mental illness.  |
| Health                 | Data Sharing                    | Develop data sharing mechanisms across service providers in order to proactively support clients with social determinants of health needs.  |
| Health                 | Communicable Disease Prevention | Expand capacity among public health system partners including schools and health care providers to conduct case investigation and contact tracing.  |
| Health                 | Chronic Disease Prevention      | Improve access to affordable health food and nutrition education services.  |
| Health                 | Chronic Disease Prevention      | Support legislative bodies, regulators, and businesses in developing and implementing policies to reduce tobacco use, secondhand smoke exposure, and cannabis use among those at risk of harm.  |
| Health                 | Farmworker Resource Center      | Establish Farmworker Resource Centers to provide services and programs designed to address the needs of farmworkers and their families.   |
| Health                 | Workforce Development           | Paid professional internships in public health and mental health services, loan forgiveness, funding for positions, hiring bonuses, and other financial stipends.   |
| Health                 | Behavioral Health               | Construction of residential placement facilities for adults with serious mental illness.  |
| Health                 | Behavioral Health               | Expand Mobile Crisis Services offerings by partnering with City of Salinas Police Department (SPD) to start a co-responder program where a Behavioral Health Clinician embedded at SPD will partner with officers to provide joint responses. |
| Health                 | Behavioral Health               | Expand and enhance programs and services under Sober Living Environments, Primary Substance Use Disorder Prevention services and expansion of Friday Night Live (FNL) Services in Monterey County.  |
| Health Sheriff/Coroner | Behavioral Health               | Expand upon existing programming for First Episode Psychosis (FEP), Medication Assisted Treatment (MAT) in the County jail, and Early Intervention.   |

| DEPARTMENT                              | PROJECT                                | DESCRIPTION  |
|---|--|--|
| Health                                  | Behavioral Health                      | Expand the current mobile crisis services offerings in the County by developing a centralized Mobile Crisis Call Center to take Crisis calls from the community 24/7.  |
| Health                                  | Behavioral Health                      | Create a 4-bed Crisis Stabilization Unit (CSU) co-located with a 4-bed Crisis Residential Treatment (CRT) program for children and youth under 18 years of age.  |
| Health                                  | Healthy Lifestyles                     | Support leveraging of case management and health education/lifestyle change programs to improve community conditions.  |
| Health                                  | Injury Prevention                      | Strategies to support healthy aging in place including coordination of services, education, and infrastructure improvements to prevent injuries and falls amongst in our elderly population.   |
| Health                                  | Injury Prevention                      | Vehicle, pedestrian, bicyclist injury prevention programming and infrastructure improvements (lights, bike lanes, sidewalks, etc.).  |
| Health                                  | Behavioral Health                      | Expansion of outpatient behavioral health services in the city of Salinas.   |
| Health                                  | Clinic Services/Primary Care           | Establishment of an urgent care clinic in Salinas.   |
| Health<br>Social Services<br>Natividad  | Integrated Services                    | Co-location of Health and Social Services operations on the Natividad/Laurel Campus. Construction of new facility to provide access for North Salinas and Alisal residents.  |
| Health                                  | Violence Prevention                    | Teen dating, youth violence, and domestic violence prevention strategies, including funding for infrastructure projects.   |
| Health<br>CAO                           | Crisis Response Team                   | Crisis response team to better respond to crimes affecting the community. Crisis support and debriefing, service referrals, and staffing.  |
| Housing and<br>Community<br>Development | Fire Fuel Mitigation                   | MOU with Monterey County Resource Conservation District (RCD) to act on behalf of the County as Fire Mitigation Officer to pursue projects that reduce fire fuel loads in high fire hazard areas.  |
| Housing and<br>Community<br>Development | General Plan<br>Implementation/Updates | Implementation of the Long-Range Planning and General Plan (Inland/Coastal) Implementation 5-Year Work Program (2021-2027), and begin work on forthcoming updates both required by new State Law (Environmental Justice Element, Safety Element) and as needed due to the age of the existing General Plans. |

| DEPARTMENT  | PROJECT  | DESCRIPTION   |
|---|--|---|
| Housing and Community Development<br>Public Works, Facilities and Parks<br>Social Services<br>CAO - Homeless Services | Homeless Navigation Shelters and Innovative Housing Solutions              | Construct regional homeless navigation shelters and housing solutions that will expand services to the homeless population, address emergency shelter needs, case management to address barriers and support stabilization, ensure connection to public assistance and job training, and provide navigation services to move people into permanent housing. Identify regional innovative solutions to expand housing opportunities for those experiencing homelessness, with a focus on areas in the Count that are lacking these resources (e.g., South County).                             |
| Housing and Community Development<br>Public Works, Facilities and Parks   | Carmel River Floodplain Restoration and Environmental Enhancement (CRFREE) | Project to reduce flooding hazards, restore the floodplain, provide habitat restoration, and other improvements. Includes Cooperative Agreement with Caltrans for State Route 1 improvements.   |
| Housing and Community Development<br>Public Works, Facilities and Parks   | San Lucas Clean Drinking Water   | Design, environmental assessment, engineering, and construction work on a pipeline from or consolidation with King City to the disadvantaged community of San Lucas to provide a clean, long-term, reliable source of drinking water to meet current and future needs.  |
| Housing and Community Development   | Affordable Housing   | Identify sites to provide (or improve/expand existing) additional affordable housing throughout the County. Prepare environmental analysis documents (CEQA) for identified sites. Supporting infrastructure, facilities, and programs as needed (e.g., East Garrison, East Laurel Drive in Salinas, Kents Court in Pajaro). Apply for funding solutions to create a Housing Trust Fund to ensure funding resources are readily available to expedite tax credit applications. Collaborate with the Housing Authority to ensure project-based vouchers are available for housing developments. |
| Housing and Community Development<br>Social Services<br>Health<br>CAO – Homeless Services                             | Permanent Supportive Housing   | Identify opportunities to partner and develop permanent supportive housing and secure the associated supportive services for those most vulnerable countywide to promote well-being, stabilization and end homelessness.  |

| DEPARTMENT  | PROJECT  | DESCRIPTION  |
|---|--|--|
| Human Resources   | Improved HR Systems                                | Feasibility study of alternative online HR hiring systems, expansion of hiring for diverse populations, innovative employment environments to attract a wider variety of employees, and development of anti-bullying policies.   |
| Information Technology, Library, Economic Development, Health, Social Services        | Broadband  | Infrastructure to build out broadband technology to address the County's digital divide, especially in unserved and underserved areas.   |
| Information Technology<br>Emergency Communications 911<br>Countywide first responders | NGEN Public Safety Radio                           | NGEN system upgrades and additional NGEN radio towers to improve public safety communications and interoperability.  |
| Library   | Archival Preservation                              | Scanning, storing, digitizing, and archiving materials of County historical and archival importance. Upgrade addition, expansion, and maintenance of appropriate physical storage locations for physical materials.  |
| Library   | Automated Service Points                           | Material vending machines, service kiosks, hold lockers, and other automated service delivery options installed in communities not near a branch library facility.   |
| Library   | Libraries as Disaster and Emergency Community Hubs | Infrastructure upgrade, equipment, and training for Branch Libraries and Library staff to serve as community hubs and service points in a disaster or emergency, including utility disruption, natural disaster evacuation, information delivery points, and recovery centers. |
| Library   | Library Facility Remodel and Modernization         | Remodels, upgrades, and modernization of Library facilities, including furniture, shelving, utilities, accessibility, flexibility, energy efficiency, and expansion.   |
| Library   | Books and Supplies                                 | New books, supplies, and technology.   |
| Library   | Educational Programming                            | Expand programming for science, technology, reading, English, art, and math (STREAM). Staff to run, coordinate, and expand programming.  |
| Military & Veterans Affairs   | Outreach Events                                    | Outreach events to benefit veterans, transitioning service members, and families.  |

| DEPARTMENT  | PROJECT  | DESCRIPTION   |
|---|--|---|
| Military & Veterans Affairs                                       | Military Diversion Court and Veterans Treatment Court Programs           | Funding to enhance the Military Diversion Court and Veterans Treatment Court programs and outcomes.   |
| Military & Veterans Affairs/                                      | Improved Veterans Services   | Improve and expand health, mental health, homelessness, legal assistance, and benefit services for veterans, transitioning servicemembers, and their families.<br>Funding to enhance existing facility and establish a Veterans One Stop resource center.       |
| Military & Veterans Affairs<br>Public Works, Facilities and Parks | Veterans Home  | Assistance and County support TBD to establish a new CalVet Veterans' Home in Monterey County.  |
| Natividad   | Demolition   | Demolition of old hospital wing.  |
| Natividad   | Workforce Development: Nurse Education Support                           | Increase number of nurses with bachelor's degrees. Get Advance Cardio Life Support (ACLS) certification for all ICU, pharmacy, and cardiopulmonary staff. Improve training for all nurses, technicians, and doctors.  |
| Natividad   | Workforce Development: Family Medicine                                   | Improve Family Medical Residency program. Improve training and equipment. Potentially expand program.   |
| Natividad   | Medical Facility Needs and Capital Improvements                          | Equipment upgrades and facility expansions at emergency department, imaging department, clinics, main hospital, and other medical facilities. Capital funding for new construction to expand these facilities.  |
| Natividad   | Level II Trauma Center Improvements                                      | Programming to support NMC's Level II Trauma Center including trauma prevention outreach, education, impaired driver prevention education, bicycling and pedestrian safety, proper use of protective equipment, and distracted driving education.               |
| Natividad   | Violence Prevention  | Expansion of hospital-linked violence prevention to serve victims of violent crimes, patients with gang-related injuries, and families.   |
| Natividad   | Behavioral Health, Psychiatric Crisis Services and Outreach Improvements | Improve behavioral health services including community outreach, family support, psychiatric emergency services, and provision of additional services to the jail population.   |
| Natividad   | Patient Communication and Education Improvements                         | Natividad needs methods to communicate effectively with patients with limited English proficiency to better communicate treatment related information. Needs include translators, a health information exchange, and innovative approaches such as video forms. |



| DEPARTMENT   | PROJECT   | DESCRIPTION   |
|--|---|---|
| Natividad  | Building Clinics  | Construct additional clinics to serve low-income and underserved areas, especially in Salinas.  |
| Natividad  | Midwifery   | Funding to provide midwifery services to pregnant and birthing women.   |
| Natividad  | Family Centered Care  | Funding to provide services after an inpatient stay or emergency room visit that assists patients with social needs, chaplain services, end of life assistance, transportation, and medical care not covered by insurance.  |
| Probation  | Silver Star Resource Center   | Improve youth/family services, truancy programs, behavioral health services, mentoring programs, Partners for Peace, fund nonprofit providers. Expand service to other County locations.  |
| Probation  | Rancho Cielo  | Funding to expand/enhance vocational programs.  |
| Probation  | Infrastructure, Facilities, and Equipment                               | Improve office facilities, infrastructure, equipment (computers/software for client tracking between partner departments to improve case management).   |
| Probation  | Improved Programming for Probation Population, Improved Client Services | Programs for in-custody/reentry adults/juveniles. Deputy probation officer for First 5. Expand Child Advocate Program into a Family Advocate Program.   |
| Probation  | Training  | Additional training for probation staff.  |
| Public Defender  | Improved Public Defender Services                                       | Funding for attorneys, investigators, social workers, and legal support staff to process post sentence relief, AB 1810 evaluations, Franklin hearings, social reports for serious felony matters, perform community outreach, address dramatic increase in misdemeanor filings related to Prop 47, and provide other services. Funding for equipment to transition to a paperless office. |
| Public Works, Facilities, and Parks<br>Natividad Health  | Master Plan   | Development of a County Master Facility Plan for maximizing utilization of Natividad/Laurel/ Creekbridge County Property.   |
| Public Works, Facilities and Parks<br>Water Resources Agency<br>Social Services<br>CAO – Homeless Services | Homeless Encampment Outreach and Cleanup                                | Funding to address public health, safety, and environmental hazards related to homeless encampment cleanup and related services to homeless individuals. Funding to support outreach team for engagement, support, and service navigation.  |

| DEPARTMENT                         | PROJECT   | DESCRIPTION  |
|------------------------------------|---|--|
| Public Works, Facilities and Parks | Old Jail Rehabilitation Project   | Funding to plan and construct a project to rehabilitate the historic Old Monterey County Jail.   |
| Public Works, Facilities and Parks | Computerized Maintenance Management System (CMMS) and Asset Management Plan | Modern work order and time tracking tools for use by staff for better time and resource management. Asset prioritization from the master plans to help focus the County on funding and project priorities. <i>* Note: From the Citygate Associates report on the recommendations for the former Resource Management Agency.</i>  |
| Public Works, Facilities and Parks | Former Ft Ord Lands Management  | Funding and resources to develop long-term plan/strategy and maintain several thousand acres of trails, habitat restoration, and fuel management at the former U.S. Army lands/base dedicated to the County.   |
| Public Works, Facilities and Parks | Pajaro Park Maintenance   | Funding for ongoing maintenance for Pajaro Park, a park maintained by the Pajaro Sunny-Mesa Community Services District, that lacks adequate funding for maintenance.  |
| Public Works, Facilities and Parks | Davis Road Bridge & Lane Expansion  | Replace existing bridge on Davis Road near City of Salinas and convert a segment of Davis Road from Reservation Road to Blanco Road to four lanes. Project will improve traffic flow, traffic safety, and stop seasonal closures due to flooding.  |
| Public Works, Facilities and Parks | Rossi St Extension  | Funding for a new road that serves as additional access into and out of the unincorporated community of Boronda, an economically disadvantaged and underserved community. With the move of the solid waste authority to Madison Lane in the community, the need for another access has become pronounced. Though some property owners and public agencies express willingness to contribute, there needs to be funding for project approval, design, environmental documents/CEQA review, and construction |
| Public Works, Facilities and Parks | South County Court Access (Greenfield, King City)                           | Construction of a new courthouse to provide the southern region of Monterey County with a modern, secure, full-service facility. The facility will provide expanded court services through increased judicial-proceedings capacity, returning needed civil and small claims case processing.   |
| Public Works, Facilities and Parks | State Route 1 Corridor Improvements, Marina to Moss Landing                 | Work with Caltrans on safety improvements to intersections on Highway 1 (SR 1) between Marina, north to the County line, including Moss Landing.   |

| DEPARTMENT                            | PROJECT  | DESCRIPTION   |
|---------------------------------------|--|---|
| Public Works,<br>Facilities and Parks | G-12 Pajaro to Prunedale<br>Corridor Study             | Safety Improvements along the G-12 corridor from US 101 to the Santa Cruz County border, in the North County. Roads consist of San Miguel Canyon, Hall Road, Elkhorn Road, Salinas Road, and Porter Drive.  |
| Public Works,<br>Facilities and Parks | Fuel Management  | Fuel management on undeveloped County parcels to reduce fire fuel loads in high fire hazard areas.  |
| Public Works,<br>Facilities and Parks | US 101 South of Salinas<br>Corridor Study              | Work with TAMC on safety improvements along the US 101 corridor from the southerly border of the City of Salinas to the City of Gonzales and beyond. Possible solutions include new interchanges, new intersection controls, and new frontage roads.  |
| Public Works,<br>Facilities and Parks | Elkhorn Road/Werner<br>Road/Salinas Road<br>Roundabout | Evaluate the intersection of Elkhorn Road, Werner Road, and Salinas Road to identify alternatives to improve traffic operations and safety in the area. Note that this is also part of the G-12 Pajaro to Prunedale Corridor Study.   |
| Public Works,<br>Facilities and Parks | Highway 68<br>Improvements                             | Coordinate with Caltrans to evaluate roundabouts that could allow better movement and improve safety along Highway 68.  |
| Public Works,<br>Facilities and Parks | Jolon Road   | County road that is frequently used by the military for maneuvers at Fort Hunter Liggett, possibly eligible for Defense Access Roads (DAR) grant. Scope is safety upgrades and road repairs.  |
| Public Works,<br>Facilities and Parks | Palo Colorado Road<br>MP 4.0-7.4                       | County road that travels from SR 1 through USFS land, past a State Park, to a Boy Scout Camp. Only access road to area. Road was severely damaged by 2017 Winter Storms and qualified for FEMA reimbursement, but a funding gap remains of \$13 million. Scope is to perform debris removal, slide repairs, soil nail wall construction, retaining wall construction, and culvert rehabilitation. |

| DEPARTMENT                            | PROJECT   | DESCRIPTION   |
|---------------------------------------|---|---|
| Public Works,<br>Facilities and Parks | Nacimiento-Fergusson Road                       | Repair and repave Nacimiento-Fergusson Road. Caltrans SR 1 was damaged by the 2017 Winter Storms and made impassable. While Caltrans repaired the road, traffic was diverted down the U.S. Forestry Service (USFS) owned and County maintained road, Nacimiento-Fergusson Road, for over 1.5 years. The USFS road was impacted and further damaged by the additional traffic. This road was damaged by the 2020 Dolan Fire, along most of its length and the January 2021 Winter Storms caused extensive storm damages, landslides, and compromised areas along the road. Despite County crews making an emergency access path through the area and restoring local traffic service, the road remains closed to through traffic and its tenuous condition is a concern for local residents who feel they will be landlocked if another storm precipitates. County staff estimate of repairs is approximately \$25 million, and the USFS is working with FHWA on design and funding. Construction is tentatively 2023. |
| Public Works,<br>Facilities and Parks | Carmel Valley Village<br>Utility Undergrounding | Replace existing overhead electric facilities with underground electric facilities along public streets and roads, Carmel Valley Road: Garland Regional Park to Pilot Road.   |
| Public Works,<br>Facilities and Parks | Old Monterey County Jail                        | Seek funding for preservation and reuse of the historic Old Monterey County Jail.   |
| Public Works,<br>Facilities and Parks | Salinas Soccer Complex                          | Support City of Salinas construction of regional indoor and outdoor soccer facilities with supporting amenities.  |
| Public Works,<br>Facilities and Parks | BMX Pump Track/Skate<br>Park                    | Funding for a BMX pump track, skate park, and trail enhancements on East Laurel Drive in Salinas.   |
| Public Works,<br>Facilities and Parks | San Lucas / San Ardo<br>Neighborhood Parks      | Construct neighborhood parks in communities where recreational amenities are currently lacking. Seek landowners willing to donate land for the purpose of constructing parks.   |
| Public Works,<br>Facilities and Parks | De Anza Trail                                   | Funding for historic De Anza Trail project.   |
| Public Works,<br>Facilities and Parks | Playground Safety<br>Compliance                 | Funding for projects to meet mandated requirements for playground safety at County parks.   |
| Public Works,<br>Facilities and Parks | Blight Removal                                  | Regional approach to address abandoned structures that need toxic remediation and removal in former Fort Ord.   |

| DEPARTMENT   | PROJECT  | DESCRIPTION   |
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| Public Works,<br>Facilities and Parks  | Vehicle Replacement:<br>Public Works and Parks                 | Replace (purchase or lease) old heavy equipment (e.g., stripers and patch trucks) with vehicles which meet air quality standards. New light duty equipment replacement due to age and usage. Continue pursuit of new technologies/methods. New septic vacuum truck for sewer maintenance at Parks (reservoir) facilities.   |
| Public Works,<br>Facilities and Parks<br>(construction)<br>CAO - Sustainability<br>Program & OES<br>(planning) | Elkhorn Slough<br>Flood Protection /<br>Ecological Restoration | Projects to improve the ecosystem of the slough, improve Elkhorn Road from flood risk, remove the rail line from flooding, and reduce risk of rail-line spills in the slough.   |
| Public Works,<br>Facilities and Parks  | Flood Prevention –<br>Countywide Drainage<br>Maintenance       | Proactively complete maintenance work along drainage areas within Monterey County which are prone to higher-than-normal flood risk. Work may include locating underground services, permitting, traffic management, on-site biology monitoring, vegetation management, debris removal, flushing culverts, excavation of sediment, bank stabilization, hauling, and reporting. Includes permitting/environmental plus implementation costs. May want to consider a Countywide flood/drainage maintenance program permitting. |
| Public Works,<br>Facilities and Parks  | Litter Abatement   | Supplemental funding and resources for removing illegal litter dumping in the County Road Right-of-Way.   |
| Public Works,<br>Facilities and Parks  | Lockwood-San Lucas<br>Bridge                                   | Replacement of an aged truss bridge crossing the Salinas River. Project will enhance traffic safety.  |
| Public Works,<br>Facilities and Parks  | Road and Bridge<br>Maintenance                                 | Projects to improve road and bridge maintenance, especially the 70% of County roads which do not meet State maintenance standards.  |
| Public Works,<br>Facilities and Parks  | Laguna Seca Recreation<br>Area Facility<br>Improvements        | A \$60 million suite of projects at Laguna Seca Recreation area and Raceway (racetrack overlay project; start/finish bridge; hardwire track video cameras; radio upgrade; pavilion/downtown area; lakebed expansion of asphalt and turf; public address system; drinking water distribution system; restrooms; campground improvements).  |
| Public Works,<br>Facilities and Parks  | Improved Park Access   | Road, parking, restroom, and trailhead improvements to improve access to Pinnacles National Park, Fort Ord National Monument, Toro Park, and Lake San Antonio.  |

| DEPARTMENT   | PROJECT  | DESCRIPTION  |
|--|--|--|
| Public Works, Facilities and Parks                           | Sustainable Park Maintenance                       | See funding for funding the ongoing parks and lakes maintenance, through grants, assessment districts or County Service Areas, sales tax initiative, etc.  |
| Public Works, Facilities and Parks                           | Mobile Technology for Park Ranger Patrol Vehicles  | Mobile computers in 12 park ranger patrol vehicles to link to the Sheriff's Department dispatch for accurate response mapping, hazardous chemical response, and critical enforcement data. Increased officer efficiency, safety, and customer service. |
| Public Works, Facilities and Parks                           | Road Resurfacing, Parking Lot, and Drainage Repair | Lake San Antonio North Shore road resurfacing, parking lot improvements, and drainage system repairs.  |
| Public Works, Facilities and Parks                           | Drinking Water, Storage, and Sanitation Upgrades   | Water and sewer upgrades at multiple Parks locations, especially Laguna Seca, Toro Park, and Lake Nacimiento.  |
| Public Works, Facilities and Parks                           | ADA Transition Plan Implementation                 | Implement ADA upgrades per the completed ADA Transition Plan at multiple Parks facilities.   |
| Public Works, Facilities and Parks<br>Water Resources Agency | Quagga & Zebra Mussel Prevention                   | Quagga and Zebra Mussel prevention activities to prevent infestation of Lakes Nacimiento & San Antonio. Enforcement, education, outreach, and facility improvements. Update quagga and zebra mussel prevention plan.                                   |
| Sheriff  | Marine Security and Emergency Response Vessel      | Dual capability salt and freshwater patrol boat to patrol coastal and freshwater areas for anti-crime measures and emergency response to support vessels and people in distress.   |
| Sheriff  | Dashboard Cameras                                  | Vehicle mounted cameras for marked patrol fleet across bureaus with cloud-based storage and automated license plate capabilities.  |
| Sheriff  | Personal Protective Body Armor                     | Replacement of body armor must occur every 5-years due to the life span of equipment.  |
| Sheriff  | Fleet Replacement                                  | Fleet replacement vehicles.  |
| Sheriff  | Close Quarters Rook Armored Vehicle                | Vehicle to support the Sheriff's Office, as the Law Enforcement Mutual Aid Coordinator for Monterey County, with mutual aid equipment for law enforcement activities during emergency/disaster events.   |
| Sheriff  | Incident Command Vehicle/Trailer                   | Sheriff is Law Enforcement Mutual Aid Coordinator for Monterey County. All requests for mutual aid equipment for law enforcement are funneled through the Sheriff's Office.  |

| DEPARTMENT                                | PROJECT  | DESCRIPTION  |
|---|--|--|
| Sheriff                                   | Modernized Cameras and Hailing System for Sheriff's Office plane | Recent natural disasters and search and rescue missions have shown Sheriff's Office airplane needs improved cameras for livestreaming capability as well as air to ground hailing system.  |
| Sheriff                                   | Bomb Robot and Maintenance plan                                  | The Sheriff's Office bomb team has a high activation rate. New robots are in need as well as sustainment funding for maintenance of existing robots to extend actionable life of equipment.  |
| Sheriff                                   | Cannabis Cultivation Related Enforcement                         | Maintain or increase enforcement of cannabis laws with additional staffing.  |
| Sheriff                                   | Jail Staffing  | Funding for increased staffing at the Monterey County Jail to address increased program, medical, classification and security needs.   |
| Sheriff<br>District Attorney<br>Probation | Case Management System Interface                                 | Improve information sharing between justice related departments and the Courts system for sharing client information and better case management. Improvement should include better analytics and statistical tracking.   |
| Social Services                           | Mobile Benefits & Outreach                                       | Resources for the technology, equipment, indigenous interpretation, and staff capacity to support nontraditional service hours and locations to promote outreach, mobile benefits, and DSW for hard-to-reach populations.  |
|   | Intergenerational service models & locations                     | Resources to design and implement an integrated system for seamless intergenerational services and service locations to accommodate families with multigenerational needs.   |
| Social Services                           | Innovative models for service delivery                           | Resources to facilitate outreach and new models of service delivery. Funding for outreach teams, mobile kits and technology. Resources to train CBOs with CBO licenses in benefit enrollment. Funding to facilitate alignment with Health department Community Health Workers to maximize access to public assistance and Medical, ECM enrollment. |

| DEPARTMENT      | PROJECT   | DESCRIPTION   |
|-----------------|---|---|
| Social Services | Aging Disability Resource Centers (ADRC).<br><br>Area Agency on Aging (AAA) | Resources to support coordination and implementation of Aging Disability Resource Centers (ADRC).<br><br>Build on AAA programs. Expand adult daycare, transportation. Expand funding to provide increased support programs and resources to seniors, individuals with disabilities, and care givers to meet growing needs.        |
| Social Service  | APS   | Development and expansion of case management services for seniors and disabled adults who are victims of abuse, and/or struggle with multiple social, economic, physical, and mental determinants of health.<br><br>Funding to expand capacity to meet the increasing number of referrals and need for Adult Protective Services. |
| Social Services | IHSS  | Resources to support staffing needed to meet the case load demand and need for In-Home Supportive Services for seniors and adults with disabilities   |
| Social Services | Housing and Homeless Prevention for Senior and Disabled Adults              | Build and expand upon affordable housing opportunities to meet the needs of low-income seniors and disabled adults.<br><br>Increase funding to assist seniors and adults with disabilities who are at risk of or are homeless, and /or are facing eviction.   |
| Social Services | Increase access to Adult Day Care Centers                                   | Increase resources to expand the development of Adult Day Care Centers to meet the growing senior and disabled adults needs, and provide respite care for family caregivers   |
| Social Services | Long Term Care and Skilled Nursing Facilities                               | Expansion of existing facilities and construction of new Long-Term Care and Skilled nursing facilities to better serve the low-income senior population.  |



| DEPARTMENT      | PROJECT   | DESCRIPTION   |
|-----------------|---|---|
| Social Services | Family & Children's Services                              | <p><u>Resources to expand services and support a system of Integrated of Services for Youth with complex needs.</u></p> <p><u>Expansion of resources to support the implementation and expansion of the Families First Prevention Services Act (FFPSA)</u></p> <p><u>Expansion of a consistent and thorough mandated report training, expansion of prevention and family safety efforts. Expansion of intensive, individualized services for children, youth, and families, especially those of poverty and/or high risk. Building a families first prevention infrastructure and extending foster care eligibility redeterminations.</u></p> |
| Social Services | Community Action Programs                                 | <p>Expansion of services to address community needs driven by local service providers to achieve the overall goal of moving individuals and families out of poverty and into self-sufficiency.</p> <p>Emphasis in reducing barriers to access and increasing efforts to reach traditionally underserved and vulnerable populations. This includes advocacy to address the Federal Poverty Level used to determine eligibility and funding methodology for low-income services that can accurately capture the number of low-income families in our community.</p>   |
| Social Services | Community Services Center 1281 Broadway Ave., Seaside, CA | <p>Funding to construct the Community Services Center at 1281 Broadway Avenue in the City of Seaside as a one-stop center for social service benefits and employment services and providing space for a Family Justice Center, Seaside Library Branch and meeting rooms and community spaces. This includes assessing the opportunity to expand multi-unit affordable housing, Women Infant and Children's (WIC) programing, opportunities to facilitate Behavioral Health and Victims' Advocate services and identifying resources to preserve the Casa De Noche Buena homeless program.</p>   |
| Social Services | Disaster Service Workers (DSW)                            | <p>Support county-level resources for DSWs to support the County's ability to respond to, and provide outreach for, emergencies that are increasing in frequency, length, and severity.</p> <p>Advocate for system improvements that facilitate emergency response for highly vulnerable and homeless populations.</p>  |

| DEPARTMENT  | PROJECT   | DESCRIPTION   |
|---|---|---|
| Social Services   | CalWORKs  | <p>Funding to support recruitment and training programs to attain staffing needs.</p> <p>Funding for technology improvements, training, jail outreach, and investment in permanent outreach staffing and services to increase access to and enrollment in CalWORKs, CalFresh, Medi-Cal, and General Assistance.</p> <p>Expansion of the CalWORKs program to provide better opportunities to enter the workforce. Expansion of CalWORKs Housing Support (HSP) and Family Stabilization (FSP) programs.</p>   |
| Social Services<br>Housing and Community Development<br>CAO – Homeless Services                                       | Safe Parking and Navigation Services            | Identify and prepare designated area(s) for safe parking countywide to address emergency homeless needs and provide navigation services to move people into permanent housing.  |
| Social Services<br>Housing and Community Development<br>Public Works, Facilities and Parks<br>CAO – Homeless Services | Homeless Youth Housing Campus & Resource Center | Identify and acquire a designated location(s) for a homeless youth housing campus and resources center to meet the unique needs of the youth population transitioning out of the foster care system.  |
| Social Services<br>Housing and Community Development<br>CAO – Homeless Services                                       | Housing and Homelessness Issues                 | <p>Projects and services benefitting the homeless, disabled, long-term illness sufferers, emancipating foster youth, and transitional aged youths (aged 18-24). Farm worker housing, rapid re-housing, supportive housing, permanent supportive housing, workforce housing, homeless navigation shelters, homeless youth housing campus, safe parking programs, transitional housing, homeless prevention programs and outreach services.</p> <p>Expanding capacity of systems support to facilitate intergovernmental coordination, planning, data collection/sharing, and implementation of housing and homeless projects.</p> <p>Funding for infrastructure that facilitates rapid response outreach teams equipped with emergency resources for highly vulnerable populations. Funding to rehabilitate the Natividad Domestic Violence Shelter.</p> |

| DEPARTMENT  | PROJECT   | DESCRIPTION   |
|---|---|---|
| Tax Collector   | Tax and Collections Improvements                              | Improvement of property tax collection, fine/fee collections, banking, and investment services through software and staffing improvements.  |
| Water Resources Agency  | Interlake Tunnel and Spillway Modification Project            | Construction of a tunnel and associated components to connect existing reservoir facilities, increase storage, and provide environmental and water conservation release efficiencies.               |
| Water Resources Agency  | San Antonio & Nacimiento Dams: High Priority Capital Projects | San Antonio and Nacimiento capital asset projects included in the WRA Capital Asset Management Plan (CAMP).   |
| Water Resources Agency  | Nacimiento Lake Drive Repairs                                 | Road repairs and partial replacement to ensure vehicle traffic does not jeopardize dam safety, security, and stability.   |
| Water Resources Agency<br>Pajaro Regional Flood Management Agency | Pajaro River Flood Risk Management Project                    | A combination of structural measures along the lower Pajaro River, Salsipuedes Creek, and Corralitos Creek to reduce flood Risk in Pajaro and Watsonville.  |
| Water Resources Agency  | Salinas River Management Program                              | Improve watershed management, water delivery scenarios, and maintenance of the Salinas River to reduce flooding and restore habitat.  |
| Water Resources Agency  | Salinas River Habitat Conservation Plan                       | Develop a habitat conservation plan for facility operations and maintenance for compliance with the Endangered Species Act.   |
| Water Resources Agency  | Salinas Valley Water Project Phase II                         | Develop non-groundwater sources to offset groundwater pumping, reduce seawater intrusion into the Salinas River Groundwater Basin, and improve water supply (Permit 11043).                         |
| Water Resources Agency  | Destruction of Abandoned Wells                                | With implementation of a recycled water source, wells in seawater intruded areas need to be destroyed so the well casings do not become conduits for seawater to move from upper to lower aquifers. |
| Water Resources Agency  | Expansion of Recycled Water Project                           | Expand recycled water facilities in the coastal portion of the Salinas Valley.  |
| Water Resources Agency  | Flood Reduction Projects                                      | Improve the Moss Landing tide gates, reduce Santa Rita Creek flooding, and reduce flood risks at waste treatment plant near Soledad.  |
| Water Resources Agency  | Castroville Seawater Intrusion Project                        | Expand CSIP footprint to increase water supply from new sources and reduce groundwater pumping in the seawater intruded area.   |

| DEPARTMENT             | PROJECT                                       | DESCRIPTION  |
|------------------------|---|--|
| Water Resources Agency | Planning and Environmental Assessment Funding | Planning and environmental assessment for nearly all projects to make them eligible for construction grant funding.  |
| Water Resources Agency | Rebuild/Replace Pump Stations                 | Rebuild/replace pump stations (e.g., Santa Rita, upper and lower Merritt, Gonzales, and Hebbbron) for flood control, safety, environmental, and energy efficiency. |
| Water Resources Agency | Nacimiento Hydroelectric Plant Upgrade        | Upgrade existing hydroelectric plant to enable power production through a greater range of reservoir releases.   |