# ATTACHMENT A

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# **County of Monterey Board Policy Manual**

Policy Name	Policy Number	Page
Lactation <u>Accommodation</u> in the While at Workplace	P-210	1 of 47
		_
Policy Category		

1. The purpose of this policy is Tto establish guidelines for promoteing a breastfeeding

friendly supportive work environment that encourages and supports breastfeeding initiation and to inform employees of their rights and the process to request lactation

Personnel

Purpose

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accommodation and exclusivity, and continued lactation upon return work.			
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2. in accordTo comply with California State and federal laws regarding breastfeeding and the expressingon of breast milk in the workplace.	•		Formatted: Indent: Left: 1", Numbered + Level: 2 + Numbering Style: 1, 2, 3, + Start at: 1 + Alignment: Left + Aligned at: 0.5" + Indent at: 0.75"
The County of Monterey is also committed to providing support for employees who are working	g	Ì	Formatted: Normal, Indent: Left: 0.5"

from home. :

1997 State added section 43.3 to the Civil Code to provide for breastfeeding in public

2002 State passed Labor Code Sections 1030\_1033 to enable lactation accommodation in the workplace

2010 Federal government passed the Patient Protection and Affordable Care Act (PPACA) which amended the Fair Labor Standards Act to require lactation accommodation in the workplace in all states

2010\_ County of Monterey lactation in the workplace policy enacted, providing greater consideration for lactating County employees than required by state and federal statutes

2012\_ State amended the California Fair Employment and Housing Act to prohibit employment and housing discrimination based on breastfeeding or medical conditions related to breastfeeding

County amended the lactation in the workplace policy 2018

2018, 2019 – State amended Labor Code sections 1030, 1031, 1033 and added 1034, amending the 2002 statute

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Scientific research indicates that breastfeeding and the use of human milk for infant feeding results in positive outcomes a not only for the parents, child, and their family, but for the workplace, community, and environment as well. The American Academy of Pediatrics, the American Congress of Obstetricians and Gynecologists, and the American Academy of Family Physicians <u>United States health organizations</u> recommend that all babies, with rare exceptions, be exclusively breastfed for approximately six months and continue breastfeeding with appropriate complementary foods for at least one year <u>(USDHHS, 2011)</u>. Suboptimal breastfeeding is associated with higher rates of pediatric disease including respiratory and gastrointestinal infections, obesity, certain types of cancer, and Sudden Infant Death Syndrome (SIDS). A parent who breastfeeds is less likely to develop breast and ovarian cancer, type 2 diabetes, hypertension, and myocardial infarction (Bartick et al., 2017).

Optimal breastfeeding saves health care dollars. If families followed the <u>U.S. policy</u> recommendations of U.S. physician organizations, \$3 billion in direct and medical cost savings alone could be realized, not to mention indirect costs <u>expenses</u> and the cost of premature death (Bartick et al., 2017). In addition, the United States government spends almost \$1 billion annually to purchase human milk substitutes (formula) for babies enrolled in the Women, Infants, and Children Supplemental Food Program (WIC) (Oliveira & Frazão, 2015).

Employers, employees, and society benefit by supporting a parent's decision to breastfeed and by helping reduce the obstacles of continuing to do so after returning to work <u>breastfeeding parents after they return to work</u>. Employers clearly benefit by <u>experiencing having lower health care costs</u>, less employee absenteeism, and better morale, and e<u>Employees are also more likely to return to work earlier from maternity parental leave if they do not foresee complications with being able to continue breastfeeding (USDHHS, 201<u>1</u>0).</u>

The <u>Monterey County</u> community benefits from breastfeeding by a healthier population, with fewer medical interventions for acute childhood illnesses and the associated financial and quality of life costs associated with obesity, diabetes, and other chronic diseases. Monterey County <u>also</u> directly benefits from breastfeeding due to its sustainability and minimal impact to the environment.

Most breastfeeding parents who return to work are able to maintain their milk supply by expressing their milk every 2-3 hours. If milk is not removed by the baby or expressed manually or with a breast pump, a decrease in milk supply or an infection may result. The required frequency and length of lactation breaks depends on the unique characteristics of each parent and baby, and usually decreases as the baby grows older and begins solid foods.

# III. Policy

It is the policy of the County to have an inclusive work environment for that breastfeeding employees. -The County will be support breastfeeding employeesed in breastfeeding by providing time for expressing breast milk in appropriate accommodating their need for adequate facilities locations. and time for breast milk expression and by providing an inclusive work environment.

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Procedure	Formatted: Right
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a. a. Employees desiring lactation accommodation must submit a Lactation Accommodation <ul> <li>Rrequest Fform (attached) to the designated Departmental Lactation LiaisonBenefit</li> <li>Coordinator -before accommodation is needed.</li> </ul>	Formatted: Numbered + Level: 1 + Numbering a, b, c, + Start at: 1 + Alignment: Left + Align 0.5" + Indent at: 0.75"
2. 12. Training & Resources	Formatted: Font: (Default) Arial, 12 pt, Bold
a. a. A Monterey County Breastfeeding and Lactation webpage is hosted and updated by the County <u>Health Department's</u> Wellness Program in consultation with the <u>Monterey County</u> <u>Health Department's</u> Breastfeeding Coordinator. Employee breastfeeding education	Formatted: Numbered + Level: 1 + Numbering 1, 2, 3, + Start at: 1 + Alignment: Left + Align 0.5" + Indent at: 0.75"
materials are posted on the webpage.	Formatted: Font: (Default) Arial, 12 pt
b. A breastfeeding education pamphlet <u>and a copy of</u> , including information on this policy, will be included in the new employee orientation packet.	Formatted: List Paragraph, Numbered + Level: Numbering Style: a, b, c, + Start at: 1 + Align Left + Aligned at: 0.5" + Indent at: 0.75"
<u>b.</u>	Formatted: Font: (Default) Arial, 12 pt
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c. <u>The Departmental Lactation Liaison or Leave Coordinator Benefit Coordinator Human</u> Resources staff is to shall provide a breastfeeding education packet, including a copy of this	Formatted: Numbered + Level: 1 + Numbering a, b, c, + Start at: 1 + Alignment: Left + Align 0.5" + Indent at: 0.75"
policy and breastfeeding resources, to employees when they make an inquiry about or request	Formatted: Indent: Left: 0.75"
parental leaveprior to their parental leave. This packet is also available to expectant partners	Formatted: Font: (Default) Arial, 12 pt
or kin prior to taking Family Medical Leave.	Formatted: Numbered + Level: 1 + Numbering a, b, c, + Start at: 1 + Alignment: Left + Align 0.5" + Indent at: 0.75"
d. Information promoting the benefits of breastfeeding shall be displayed in County Department break areas and be featured in the Employee Wellness Program's	Formatted: Numbered + Level: 1 + Numbering a, b, c, + Start at: 1 + Alignment: Left + Align 0.5" + Indent at: 0.75"
newsletter at least once a year.	Formatted: Font: (Default) Arial, 12 pt
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d. d.e. Employees Employees and their partner/support person may use their Wellness	Formatted
release time for breastfeeding education classes offered through the Wellness Program.	Formatted
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ef. Wellness Program staff, in consultation with the Monterey CountyHealth Department's	Formatted: Font: (Default) Arial, 12 pt
Breastfeeding Coordinator, will be available to consult with any employee or supervisor	Formatted
regarding lactation accommodation issues and may conduct site visits if requested.	Formatted
<u>e.</u>	Formatted: Font: (Default) Arial, 12 pt
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f. f.g. All managers, supervisors, and other County employees are required to complete within	Formatted: Font: (Default) Times New Roman, 12 pt, Bold
six months of hire or promotion, the Learning Management System and Development	Formatted: Right
Network "WIC: Lactation Accommodation" Wellness: Lactation, Accommodation While at -in	Formatted: Not Highlight
the Workplace training within one year of the approval of this policy to help promote and	Tornatted. Not ringhinght
implement the policy. All new hires are required to complete the training within six months of hire date other existing employees are required to complete the training within one year of the approval of this policy.	
<ul> <li><u>3. 2. Scheduling</u></li> <li><u>a.</u> Employees shall be allowed a flexible schedule for pumping expressing breast milk.</li> <li><u>a.</u></li> </ul>	Formatted: Numbered + Level: 1 + Numbering Style: 1, 2, 3, + Start at: 1 + Alignment: Left + Aligned at: 0.5" + Indent at: 0.75"
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— b. The time allowed for pumping expressing breast milk may exceed a normal lunch or break period. Any time in excess of a normal lunch or break period will not be paid as	Formatted: Indent: Left: 0.75"
regular work time, but with supervisory approval, the employee may make up their time with	Formatted: Font: (Default) Arial, 12 pt
either sick leave, annual/vacation leave, <u>paid time off (PTO)</u> or a flexed work schedule. b.	Formatted: Numbered + Level: 1 + Numbering Style: a, b, c, + Start at: 1 + Alignment: Left + Aligned at: 0.5" + Indent at: 0.75"
a.c. The time used to travel to and from the employee's work area to an adequate	Formatted: Font: (Default) Arial, 12 pt
appropriate lactation space is not included in the calculation of break time. This does not	Formatted: Indent: Left: 0.75"
apply to employees that are teleworking.	
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<u>c. If deemed necessary to manage an unusual or emergency situation, a lactation break</u> may be reasonably delayed.	Formatted: Indent: Left: 1", Numbered + Level: 1 + Numbering Style: a, b, c, + Start at: 1 + Alignment: Left + Aligned at: 0.5" + Indent at: 0.75"
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- Resources to help manage break time scheduling can be found on the Breastfeeding and Lactation webpage.	·
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43. Facilities • • • • • • • • • • • • • • • • • • •	<b>Formatted:</b> Numbered + Level: 1 + Numbering Style: 1, 2, 3, + Start at: 1 + Alignment: Left + Aligned at: 0.5" + Indent at: 0.75"
a. Employees shall be provided the use of a clean, comfortable space or "Lactation Area." If	Formatted: Default, Indent: Left: 0.5", Line spacing: 1.5 lines
a <u>designated Lactation Area is not available, vacant offices or conference rooms are</u>	Formatted: Font: Bold, Underline
<ul> <li>designated Eactation Area is not available, vacant onces or conference rooms are possible</li> <li>options. A restroom is not acceptable.</li> </ul>	Formatted: Indent: Left: 0.5", Numbered + Level: 1 + Numbering Style: a, b, c, + Start at: 1 + Alignment: Left + Aligned at: 0.25" + Indent at: 0.5"

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b. The Lactation Area should be secure, equipped with an electrical outlet, be in close
proximity to the employee's work area, and contain comfortable seating with a table or
another flat surface to hold a breast pump. Windows should be covered.

c. Ideally, the Lactation Area should be near a sink with hot water and soap for

- hand washing and cleaning of equipment and access to a refrigerator for storage of
- expressed breast milk.
- biedsti

**a.** A lactation room or location will conform to the following characteristics:

# <u>a.</u>

- Is in close proximity to the employee's work area, shielded from view, and free from intrusion while the employee is expressing milk. Windows must have coverings and doors are lockable.
- <u>1. Is not a bathroom.</u>
- 2. Is in close proximity to the employee's work area, shielded from view, and free from intrusion while the employee is expressing milk. Preferably, windows have coverings and doors are lockable.
- ii. 3. Be safe, clean, and free of hazardous materials.
- iii. <u>4. Contain a surface to place a breast pump and personal items.</u>
- iv. 5. Contain a place to sit.
- v. 6. Contain electric plugs or be accessible to alternative devices to deliver power, including, but not limited to, extension cords or charging stations.
- vi. 7. A lactation space may be a location that is temporary due to operational, financial, or space limitations. Temporary space shall not be a bathroom, must be in close proximity to the employees' work area, shielded from view, free from intrusion while in use expressing milk, and otherwise compliant with this section.
- b. b. The employee will have access to a sink with running water, preferably hot and cold, soap for handwashing and cleaning equipment, and a refrigerator suitable for storing milk in close proximity to the employee's workspace.
- c. c. Where a multi-purpose room (e.g. meeting room) is used for lactation, among other uses, the use of the room for lactation shall take precedence over the other uses, but only for the time it is in use for lactation purposes.

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_d. Breastfeeding resources, including facilities available to County employees, are included	Formatted: Right
on the Lactation and Breastfeeding page.	Formatted: Indent: Left: 0.75", Line spacing: single
de. County of Monterey employees/agents/contractors are entitled to reasonable access to	Formatted: Font: (Default) Arial, 12 pt
County designated lactation spaces within the limits of their work schedule and location.	Formatted: Indent: Left: 0.5", Numbered + Level: 1 Numbering Style: a, b, c, + Start at: 1 + Alignment Left + Aligned at: 0.25" + Indent at: 0.5"
-eBreastfeeding resources, including facilities available to County employees, are included	Formatted: Indent: Left: 0.75"
on the Health Department's Lactation and Breastfeeding webpage.	<b>Formatted:</b> Indent: Left: 0.5", Numbered + Level: 1 Numbering Style: a, b, c, + Start at: 1 + Alignmen Left + Aligned at: 0.25" + Indent at: 0.5"
. Compliance	Formatted: Not Strikethrough
a. Department <u>al</u> Human Resources, in conjunction with T-he RMA/Public Works, Facilities and Parks Department will assist in be responsible for designating identifying appropriate [Lactation aArealocations in consultation with the Health Department's Breastfeeding	<b>Formatted:</b> Indent: Left: 0.5", Numbered + Level: 1 Numbering Style: a, b, c, + Start at: 1 + Alignment Left + Aligned at: 0.25" + Indent at: 0.5"
Coordinator.	Formatted: Indent: Left: 1.25"
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b. In remote and/or small facilities, Human Resources will work with the employee	Formatted: Indent: Left: 1", Numbered + Level: 1 - Numbering Style: a, b, c, + Start at: 1 + Alignmen Left + Aligned at: 0.5" + Indent at: 0.75"
and with management to ensure reasonable accommodations are made. <u>The</u> County recognizes that some locationsworksites do not have dedicated facilitieslactation space to accommodate a lactating employee; in such instances,	Formatted: Indent: Left: 1", Numbered + Level: 1 - Numbering Style: a, b, c, + Start at: 1 + Alignmen Left + Aligned at: 0.5" + Indent at: 0.75"
the Departmental Benefit Coordinator and Health Department's Breastfeeding	Formatted: Font: (Default) Arial, 12 pt
Coordinator Lactation Liaison will work with the employee to identify an appropriate	Formatted: Font: (Default) Arial, 12 pt
location-selution. This may include a flexible schedule to allow the employee to travel to an alternate location, or other resolution.	Formatted: Font: (Default) Arial, 12 pt
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C. Managers and supervisors shall respond to any request for lactation accommodation	Formatted: Indent: Left: 1.25"
in a	<b>Formatted:</b> Indent: Left: 1", Numbered + Level: 1 - Numbering Style: a, b, c, + Start at: 1 + Alignmen Left + Aligned at: 0.5" + Indent at: 0.75"
and procedures set forth and shall refer requests for lactation accommodation to their Departmental Lactation LiaisonBenefit Coordinators.	Formatted: Indent: Left: 1"
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<u>d. No County employee may discriminate or retaliate against a lactating employee</u>	Formatted: Indent: Left: 1.25"
for exercising or attempting to exercise any right protected under this policy.	Formatted
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e.e. If the County cannot provide break time or a location that complies with this policy, the	Bold
Departmental HR shall provide guidance and a writtena response to the employee.	Formatted: Right
<ul> <li><u>f. Employees who feel they have been denied appropriate lactation accommodation by their</u></li> <li><u>supervisor</u>, should inform their Departmental Benefit Coordinator and/or HR professional as</li> </ul>	Formatted: Indent: Left: 0.5", Numbered + Level: 1 Numbering Style: a, b, c, + Start at: 1 + Alignmen Left + Aligned at: 0.25" + Indent at: 0.5"
soon as possible.	Formatted: Not Highlight
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. Parents <u>Employees</u> who feel they have been denied appropriate lactation accommodation are couraged to <u>should</u> inform their department's Human Resources designated Lactation Liaison as on as possible. The Ccontact information for the Liaison can be obtained from the program	Formatted: Indent: Left: 0.5", Numbered + Level: 1 Numbering Style: a, b, c, + Start at: 1 + Alignmen Left + Aligned at: 0.25" + Indent at: 0.5"
anager or by calling the Departmental HR Analyst. each department can be found on the Wellness	Formatted: Not Highlight
<del>ogram's webpage.</del>	Formatted: Font: (Default) Arial, 12 pt
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<u>a. Each</u> Monterey County Department shall create promotes supports an inclusive work environment regarding for lactation in the workplace. Breastfeeding shall not be a source of discrimination in employment or in access to employment.	Formatted: Indent: Left: 0.5", Numbered + Level: 2 Numbering Style: a, b, c, + Start at: 1 + Alignmen Left + Aligned at: 1.25" + Indent at: 1.5"
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b. b. It is prohibited under this policy to harass a <u>breastfeeding employee who is expressing</u> <u>breast milk in the workplace lactating employee</u> or exercise any conduct that creates an intimidating, hostile or offensive working environment.	<b>Formatted:</b> Indent: Left: 0.5", Numbered + Level: 2 Numbering Style: a, b, c, + Start at: 1 + Alignmen Left + Aligned at: 1.25" + Indent at: 1.5"
••••••••••••••••••••••••••••••••••••••	Formatted: Indent: Left: 0"
— c. Any incident of harassment of a <u>breastfeeding lactating</u> employee will be addressed in	Formatted
accordance with County of Monterey P-160 Nondiscrimination Policy policies and	Formatted: Indent: Left: 0.75"
procedures for discrimination and harassment.	Formatted: Font: (Default) Arial, 12 pt
<u>C.</u>	Formatted
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d. d. Employees with concerns about workplace lactationexpressing breastmilk are	Formatted: Not Highlight
encouraged to work with issues may contact their Departmental Lactation Liaison Benefit	Formatted: Not Highlight
Coordinator or, HR staffprofessional to assist in resolving their issues. However, employees	Formatted: Not Highlight
can always contact the, or the Civil Rights Ooffice with any concerns.	Formatted: Not Highlight
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an employee believes that a violation of the lactation accommodation requirements set forth in	Formatted: Indent: Left: 0.75"
bor Code sections 1030 through 1034 has occurred, the employee has a right to file a complaint the california Department of Fair Employment and Housing (DFEH), the federal Equal	Formatted: Indent: Left: 0"
nployment Opportunity Commission (EEOC), or the California Labor Commissioner.	Formatted: Not Highlight

#### 6. Unusual Circumstance

The County recognizes that some remote locations may not have adequate facilities to accommodate a lactating employee. In such instances, the immediate supervisor, Department Head and Human Resources staff will work with the employee to achieve a mutually acceptable solution. This may include a flexible schedule to allow the employee to return home for such activity, a temporary transfer to a larger facility, or other resolution.

# V.IV. Legal Authority

California Civil Code section 43.3 (1997) asserts provides as follows: the rights of parents to 
breastfeed their child in any location where they are otherwise entitled to be present.

Notwithstanding any other provision of law, a mother may breastfeed her child in any location, public or private, except the private home or residence of another, where the mother and the child are otherwise authorized to be present.

California added Labor Code Sections 1030-10334 (2002, 2018, 2019) to <u>provide the following: require employers to provide a reasonable amount of break time and use of space appropriate for the expression of breast milk.</u>

—<u>United States Fair Labor Standards Act of 1938, section 7, was amended (2010) with</u> passage of the Patient Protection and Affordable Care Act (P.L. 111-148) by adding requirements for employers to provide time and space to express breast milk.

1030. Every employer, including the state and any political subdivision, shall provide a reasonable amount of break time to accommodate an employee desiring to express breast milk for the employee's infant child. The break time shall, if possible, run concurrently with any break time already provided to the employee. Break time for an employee that does not run concurrently with the rest time authorized for the employee by the applicable wage order of the Industrial Welfare Commission shall be unpaid.

1031. The employer shall make reasonable efforts to provide the employee with the use of a room or other location, other than a toilet stall, in close proximity to the employee's work area, for the employee to express milk in private. The room or location may include the place where the employee normally works if it otherwise meets the requirements of this section.

1032. An employer is not required to provide break time under this chapter if to do so would seriously disrupt the operations of the employer.

1033. (a) An employer who violates any provision of this chapter shall be subject to a civil penalty in the amount of one hundred dollars (\$100) for each violation.

(b) If, upon inspection or investigation, the Labor Commissioner determines that a violation of this chapter has occurred, the Labor Commissioner may issue a citation. The procedures for issuing, contesting, and enforcing judgments for citations or civil penalties issued by the Labor Commissioner for violations of this chapter shall be the same as those set forth in Section 1197.1.

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ATTACHMENT A* (c) Notwithstanding any other provision of this code, violations of this chapter shall not be misdemeanors	Formatted: Font: (Default) Times New Roman, 12 pt, Bold
under this code.	Formatted: Right
United States Fair Labor Standards Act of 1938, section 7, was amended (2010) with passage of the     Apatient Protection and Affordable Care Act (P.L. 111 148) by adding at the end the following: <u>requirements</u>	Formatted: Indent: Left: 0.75", Space After: 10 pt, Ne bullets or numbering
for employers to provide time and space to express breast milk.	Formatted: Indent: Left: 0.5", Bulleted + Level: 1 + Aligned at: 0.25" + Indent at: 0.5"
A. a reasonable break time for an employee to express breast milk for her nursing child for 1 year after the child's birth each time such employee has need to express the milk; and	Formatted: Indent: Left: 0.54" Formatted: Indent: Left: 0.5"
B. a place, other than a bathroom, that is shielded from view and free from intrusion from coworkers and the public, which may be used by an employee to express breast milk.	
(2) An employer shall not be required to compensate an employee receiving reasonable break time under paragraph (1) for any work time spent for such purpose.	
(3) An employer that employs less than 50 employees shall not be subject to the requirements of this subsection, if such requirements would impose an undue hardship by causing the employer significant difficulty or expense when considered in relation to the size, financial	Formatted: Indent: Left: 0.25" Formatted: Indent: Left: 0.5"
(4) Nothing in this subsection shall preempt a State law that provides greater protections to employees than the protections provided for under this subsection."	Formatted: Strikethrough
nty of Monterey adopted a resolution to amend Personnel Policies and Practices Resolution No.	Formatted: Indent: Left: -0.25", Bulleted + Level: 1 + Aligned at: 0.25" + Indent at: 0.5"
<ul> <li>California Fair Employment and Housing Act was amended in 2012 to include breastfeeding or medical conditions related to breastfeeding <u>under the definition of sex as a</u> protected class (Government Code Section 12926);</li> </ul>	Formatted: Indent: Left: 0" Formatted: Indent: Left: 0.5", Bulleted + Level: 1 + Aligned at: 0.25" + Indent at: 0.5"
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<del>2921.</del>	Formatted: List Paragraph, Indent: Left: 0.5", Bulleted + Level: 1 + Aligned at: 0.25" + Indent at: 0.5"
a) The opportunity to seek, obtain, and hold employment without discrimination because of race, religious creed, color, national origin, ancestry, physical disability, mental disability, medical condition, genetic information, marital status, sex, gender, gender identity, gender expression, age, sexual orientation, or military and veteran status is hereby recognized as and declared to be a civil right."	
<del>12926.</del>	
r) (1) "Sex" includes, but is not limited to, the following:	
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	ATTACHMENT A	4	Formatted: Font: (Default) Times New Roman, 12 pt,
	<ul> <li>(A) Pregnancy or medical conditions related to pregnancy.</li> <li>(B) Childbirth or medical conditions related to childbirth.</li> <li>(C) Breastfeeding or medical conditions related to breastfeeding.</li> </ul>		Bold Formatted: Right
VI.	- Document References		Formatted: Indent: Left: -0.5"
	Bartick, M., Schwarz, E., Green, B. Jegier, B., Reinhold, A., Colaizy,& Stuebe, A. (2017).		
	Suboptimal breastfeeding in the United States: Maternal and pediatric health outcomes and costs. Maternal Child Nutrition, 13, e12366.		Formatted: Indent: Left: 0"
	Oliveira, V. & Frazão V. (2015). The WIC Program: Background, trends, and economic issues, ———EIB-134, U.S. Department of Agriculture, Economic Research Service.		
	U.S. Department of Health and Human Services (USDHHS) (2011). The Surgeon General's Call to Action to Support Breastfeeding. Washington, DC: U.S. Retrieved from http://www.surgeongeneral.gov/library/calls/breastfeeding/ calltoactiontosupportbreastfeeding.pdf		
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	V. Review Date		
	VII.		Formatted: Font: (Default) Arial, 12 pt, Bold
	1.a. This Policy will be reviewed for continuance by April 2, 2023March 9, 2026         VIII.VI.       Board Action		<b>Formatted:</b> Numbered + Level: 1 + Numbering Style: a, b, c, + Start at: 1 + Alignment: Left + Aligned at: 0.5" + Indent at: 0.75"
	1.a. Legistar File Number 18-274, April 3, 2018.		Formatted: Font: (Default) Arial, 12 pt
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