# Mission: Support Establish Enterprise Develop Synergize

### **Strategic Initiative For Employees:**

Improve organization's external customer service and internal communication skills

## 2012-2013 Strategic Initiatives

### **Learning Objective:**

Improve customer service and communication skills

### **Workload Measure:**

40% of all employees in each department who provide frontline customer service will be invited to training. 70% of the invited employees will complete training

**Note:** the remaining employees will be invited the following year through live and/or on-line training

### **Effectiveness Measure:**

Employees who complete training will develop a personalized customer service code of conduct in alignment to county mission

Produce a complementary on-line refresher course for graduates

### Timeline:

Provide Customer Service training opportunities monthly through July 1, 2013

### **Strategic Initiative for Supervisors:**

Train supervisors in the County's Performance Management and Progressive Discipline Procedures (PM/PD) processes

Train Supervisors in 7 Habits for Managers

# Strategic Initiative for Managers:

Train Managers in the County's Performance
Management and Progressive Discipline Processes

Train supervisors in the County's Performance Management and Progressive Discipline Procedures (PM/PD) processes

### **Learning Objective:**

To apply with Monterey County policies and procedures that govern Performance Management and Progressive Discipline

### **Workload Measure:**

50% of supervisors in each department who supervise employees will be invited to PM/PD training. 70% of invited participants will complete training.

### **Effectiveness Measure**

90% of employees who complete evaluation rating of the course will indicate the training is of value

Pilot a follow-up survey three month after completion of training to determine application of knowledge

### **Learning Objective:**

Managers will apply policies and procedures that govern performance management progressive discipline

### **Workload Measure:**

50% of supervisors in each department who supervise employees will be invited to PM/PD training. 70% of invited participants will complete training.

### **Effectiveness Measure**

90% of employees who complete evaluation rating of the course will indicate the training is of value

Pilot a follow-up survey three month after completion of training to determine application of knowledge

### **Timeline**

Through collaborative internal department coordination all Supervisors will be offered PM/PD training by July 2013

### **Timeline**

Through collaborative internal department coordination all Managers will be offered PM/PD training by July 2013

