

September 5, 2024

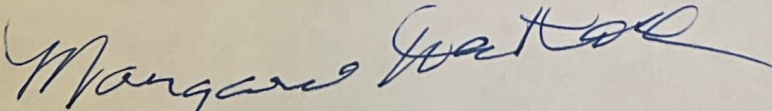
Attn: Monica Hale, Policy Analyst
Office of Supervisor Chris Lopez
County of Monterey District 3
599 El Camino Real
Greenfield, CA 93927
831-784-5729

Re: San Ardo Cemetary District

To Whom It May Concern,

I, Margaret Duflock am currently serving on the San Ardo Cemetary District board. I would like to be reappointed for another term. I have served on several boards throughout the years. A couple of qualifications are that I was President & Chairwoman of the Monterey County Cattleman's & Secretary for the Heritage Foundation.

Thank you,

A handwritten signature in blue ink, appearing to read "Margaret Duflock", with a stylized flourish at the end.

Margaret Duflock