



Date: October 2, 2017

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To: Monterey County Board of Supervisors

Supervisor Mary L. Adams, Chair District 5
Supervisor Luis Alejo, District 1
Supervisor John M. Phillips District 2
Supervisor Simon Salinas District 3
Supervisor Jane Parker District 4

CC: Lew Bauman, PhD, County Administrative Officer, Monterey County
Alan McKay, Executive Director, Central California Alliance for Health
Gail T. Borkowski, Clerk of the Board, Monterey County

Subject: Santa Cruz – Monterey – Merced Managed Medical Care Commission

Montage Health (MH) and Salinas Valley Memorial Healthcare System (SVMHS) request the Monterey County Board of Supervisors appoint Anthony Chavis, MD, Chief Medical Officer of Montage Health & Chief Operating Officer of Montage Medical Group, as a provider representative to the Santa Cruz-Monterey-Merced Managed Medical Care Commission governing the Central California Alliance for Health (CAAH) effective 01/01/18. Dr. Chavis's biography is attached for your reference.

Montage Health and Salinas Valley Memorial Healthcare System have been participating providers in the CCAH network since the inception of the health plan in Monterey County. Both systems are critical components of the Monterey County healthcare safety net – providing an integrated continuum of services from primary care to complex, lifesaving, surgical procedures. Together, they provide care at the rate of more than 200,000 CCAH inpatient, outpatient, urgent care and physician office visits per year.

Montage Health and Salinas Valley Memorial Healthcare System have collaborated to better service all Monterey County residents by leveraging organizational resources and talent to significantly improve community health and wellbeing. The two Systems have a long history in supporting the County of Monterey's healthcare services and programs. In 2008 Montage Health and Salinas Valley Memorial Healthcare system provided management expertise and \$8 million in financial assistance to maintain the viability of Natividad Medical Center. We have partnered with Natividad Medical Center in the establishment of Central Coast Health Connect, Monterey County's health information exchange, linking more than 27,753 patients with their medical records from providers throughout the county.

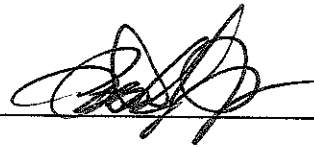
The provider seat that terminates December 31st has not changed representatives in over five (5) years. Adding a new and highly qualified voice to the Board will serve the board – and the communities it serves – very well, particularly in light of the uncertainty in national healthcare policy and the dire impact it could have on CCAH and all central California healthcare providers. The appointment of Dr. Chavis brings complementary knowledge and expertise to the Commission and keeps Montage Health and Salinas Valley Memorial Healthcare System actively involved in improving the care and health of CCAH Members and all people in our communities.

Montage Health and Salinas Valley Memorial Healthcare System respectfully request the appointment of Anthony Chavis, MD, to the Santa Cruz-Monterey-Merced Managed Medical Care Commission as a provider representative for Monterey County.



Steven Packer, MD

President/CEO of Montage Health



Pete Delgado

President/CEO of Salinas Valley Memorial
Healthcare System

Anthony D. Chavis, MD, MMM, FCCP

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Education

University of Utah
Bachelor of Science

Tulane University
Master of Medical Management

Creighton University
Doctorate of Medicine

Intermountain Health Care, LDS Hospital
Residency, Internal Medicine

University of Michigan
*Fellowships, Pulmonary &
Critical Care Medicine*

Healthcare Advocacy

AHA Interoperability Advisory Group
Member

California Hospital Association (CHA)
*Board of Trustees
Member*

**California Alliance of Hospital
Physician Organizations (CAHPO)**
Founding Chairperson

American Hospital Association (AHA)
*Regional Policy Board 9
Former Physician Delegate*

**CHA Center for Hospital Medical
Executives**
*Former Founding Member
and Chairperson*

Professional Associations

American College of Chest Physicians
Fellow

Awards

**Association for Professionals in Infection
Control and Epidemiology, Inc. (APIC)**
Healthcare Administrator of the Year 2011

Creighton University, School of Medicine
Superior Scholastic Achievement, 1985

Dr. Chavis has 42 years' experience in various positions within healthcare. In 2014 Dr. Chavis was appointed Vice President, Enterprise Chief Medical Officer (ECMO) for Montage Health (formerly Community Hospital Foundation). In that role he serves as Chief Medical Officer for a number of subsidiary organizations, to include, Community Hospital of the Monterey Peninsula (CHOMP), Montage Medical Group (MMG), Community Health Innovations (CHI), and Aspire Health Plan (AHP).

As ECMO, Dr. Chavis was instrumental in conceptualizing the integrated population management strategy and corporate development of AHP and CHI, including performing a feasibility study and seeking Board of Trustees' approval, and acting as a key driver/participant in recruiting new corporate executives, while pursuing and obtaining a California Knox-Keene license and federal approval as a Medicare Advantage Plan. He served as a key executive in day-to-day development and implementation of insurance and population health management services, such as complex care, transitions of care, and disease management services. In addition, he worked to evolve countywide workplace wellness and patient engagement services. Dr. Chavis launched a private health information exchange and was involved in forming a Monterey Countywide health information organization (Central Coast Health Connect, LLC). Dr. Chavis has also been instrumental in organizing several other healthcare collaborative groups to address subjects like diabetes and controlled medication abuse.

As Chief Operating and Medical Officer, Dr. Chavis has led the growth of Montage Medical Group from strategic inception to being a successful, multi-specialty physician group with a NCQA Level 3 Patient-Centered Medical Home designation.

Dr. Chavis served as Vice President Medical Affairs and Patient Safety Officer of CHOMP, from 2002 through 2013. He had responsibility for performance improvement, patient safety, infection control, peer review, credentialing, CME, health information management, institutional review board, utilization review, discharge planning, social services, information technology (clinical and business), and physician leadership development and contracting.

He was formerly Senior Vice President, Regional Chief Medical Officer, for a six-hospital region of Catholic Healthcare West (now Dignity Health), Vice President Medical Affairs at Phoenix Memorial Hospital, and Associate Medical Director at Tucson Medical Center.