# **RODERICK W. FRANKS**

# **TOP-LEVEL DIRECTOR OF SOCIAL SERVICES**

# Social Services .all Community Supports & Benefits .all Housing & Homeless Services

Passionate and highly accomplished Social Services Director with 34+ years of broad-based experience in management, leadership, and supervision manifesting exceptional operational results and a comprehensive background in bringing vision, strategy, and

expertise to drive organizational change.

- » Possess strong leadership skills and excel in process improvement and innovation aligned with organization goals and targets.
- » Organized, cooperative, competitive, detail-directed, and creative manager and problem-solver with the experience to identify resources and implement practical solutions under time-critical conditions while demonstrating urgency in fast-paced environments.
- » Possess expertise in Social Services systems, third party payment and billing, SNAP/Medicaid programs, Welfare to Work programs and direct experience in board governance and association leadership.
- » Closely monitored the gamut of activities encompassing budgeting strategies, government organization, and financial management.
- » Excellent communication, organizational, interpersonal, and analytical skills to work effectively with other people at all levels.
- » A skilled motivator equipped with an excellent work ethic, a strong sense of responsibility, and a track record of dependability.

# **CORE COMPETENCIES**

Social Services | Behavioral Health | Program Development/Direction | Community Liaison | Contract Negotiation & Management | Billing Management | Health and Human Services | Grant Management | State & Federal Regulations Personnel Management Project Management | Performance Improvement | Training & Development | Budgeting/Financial Management | Recording & Documentation | Recruitment (Hiring & Staffing) | Staff Development | Board Governance | Procurement Policies

## **CAREER ACCOMPLISHMENTS**

- » Appointed to the California Governor's Task Force to develop Farm Worker Resource Centers
- » Elected as President of the Minnesota Association of County Social Services Administrators (MACSSA) representing all 87 Minnesota counties.
- » Elected to and Chaired the District 112 Board of Education.
- » Served on MN Department of Human Services high-level governance boards and provided expert testimony on Human Services issues in legislative hearings.
- » Developed School Linked Mental Health program and served as National Council on Behavioral Health Seasoned Leaders program and successfully refined and implemented new programs and grant-funded projects.
- » Possess comprehensive management experience with children, families, and adults of diverse populations.
- » Conducted local and international training on Solution Focused Practices, Signs of Safety, and Diversity.
- » Provided program and budget development and oversight in a highly regulated environment, while increasing cost-effective services.
- » Experienced with social service billing and claiming while managing contracted services, federal and state programs, and braiding funding sources.

## PROFESSIONAL EXPERIENCE

Assistant Director of Social Services, County of Monterey social Services, Salinas CA

» Primary responsibility of directing internal Department wide operations including the direct oversight responsibility for the Administrative Services Branch, which includes Finance, Logistics/Facilities, Social Services IT, and the Community Action Partnership (CAP).

April 2022 - Present

- » Direct community engagement, Homeless Prevention programs, and oversee the Department PIO.
- » Responsible to direct and prepare development of the Department of Social Services budget.
- » Plan and direct facilities use and maintenance. Develop and manage IT projects and services.
- » Assist in the planning and management of operations and special projects in all Branches.
- » Participate in County and community committees and workgroups. Present to the Board of Supervisors as required.
- » Serve as the Department lead in Care and Shelter disaster emergency response. Serve as Director of Social Services in Directors absence.

#### Health and Human Services Director, Carver County Health and Human Services, Chaska, MN September 2015 – April 2022

- » Oversee human services operations, including social services, public health, court services, and behavioral health.
- » Supervise and lead 300 staff across seven departments to ensure effective and efficient service delivery to clients.
- » Establish and advance the overall vision and direction of human services program delivery while promoting the legislative agenda.
- » Prepare budgets and strategic plans to ensure the organizational program's integrity and financial stability.
- » Direct and evaluate team members' performance, oversee the development and ensure training opportunities for the team.

» Prioritize data management to uncover new opportunities and ensure all activities are measurable for efficiency and maximized results.

#### Income Support Manager, Carver County Social Services, Chaska, MN

February 2013 – September 2015

- » Managed 50 staff and four Unit Supervisors while developing, managing, and administering a \$4 million department budget.
- » Oversaw and implemented compliance with complex rules, policies, and procedures in three distinct program areas.
- » Managed multiple federal and state programs and funding sources as well as conducting program and fiscal reporting.
- » Created and managed contracts, ensuring required documentation and records are complete and accurate.
- » Served on internal and external committees and performed various public relations activities.

#### Social Services Supervisor, Carver County Social Services, Chaska, MN

August 2005 – February 2013

- » Managed staff of mental health professionals and practitioners providing mental health and social services to children and families.
- » Enhanced and expanded collaborative relationships to serve clients in both traditional and alternative settings.
- » Managed service contracts and developed, secured, and managed alternative and third-party funding sources.
- » Provided clinical supervision and enforced personnel policies and procedures, ensuring strict compliance with each protocol.

#### **F**EARLY CAREER

Family Divorce Mediator/Family Court Counselor, Hennepin County Court Services, Minneapolis, MNJuly 1993 - August 2005Principle Social Worker, Hennepin County Social Services, Minneapolis, MNMarch 1990 - July 1993

# **F** EDUCATION

M.A., Counseling and Psychological Services, St. Mary's University, Minneapolis Campus, MN | August 1990

B.A., Psychology, University of Minnesota, Minneapolis MN | July 1986

# CERTIFICATIONS

Licensed Psychologist, MN Board of Psychology, 1996 Licensed Social Worker, MN Board of Social Work, 1990

#### **COMMUNITY INVOLVEMENT**

Domestic Violence Coordinating Council, member. Monterey County Children's Council, alternate member Chairperson, Chanhassen Park Board (former)

#### **PUBLICATION**

#### Book Titles Published with Capstone Press

- "Divorce: Finding a Place"
- "Suicide: Living with the Questions"
- "Death: Coping with the Pain"
- "Peer Mediation: Agreeing on Solutions"
- "Tolerance: Considering Differences"

#### Awards & Recognition

"Community Action Partnership Team" Award, Monterey County Maple leaf Award Recipient, City of Chanhassen "Innovative Ideas" Award winner, Hennepin County "You Make a Difference" Award, District 112 "Champions of Change" Award Winner, Hennepin County

#### **F** TECHNICAL KNOWLEDGE

MS Office Suite (Word, Excel, Outlook, PowerPoint), Zoom, Microsoft Teams, numerous local applications.