

Attachment B

Level II Trauma Center Implementation Plan Synopsis

This transmittal provides your Board background on Monterey County's Trauma Plan and plans for implementation of a Level II Trauma Center in the county. The County has been evaluating trauma care since 2004, when the EMS Agency began to identify and solicit community support for the planning process. To meet this objective, the EMS Agency convened meetings with representatives from hospitals, advance life support providers, and conducted retrospective trauma patient flow and outcome studies. This process assessed pre-hospital care resources and needs, identified hospital services and resources, and developed and revised trauma-specific policies, protocols and system standards.

In September 2011, as a result of the planning efforts, the EMS Agency received approval from the California EMS Authority for its trauma system plan. The plan calls for a Level II Trauma Center to be designated and patients meeting trauma triage criteria to be transported directly to the trauma center from the field.

In May of 2012, your Board of Supervisors approved release of RFQ #10363, soliciting proposals from general acute care hospitals located in the County of Monterey to be considered as an adult Level II Trauma Center. The RFQ established a calendar of events, amended June 2012, regarding submission of proposals and also establishing Level II Trauma Center minimum standards (Appendix 5) as defined by CCR Title 22, Social Security Division 9, Chapter 7, Article 3, § 100259 Trauma Center Requirements; and the American College of Surgeons (ACS) Standards, Resources For Optimal Care Of The Injured Patient 2006. In response to the RFQ, two proposals were received and evaluated by an Independent Review Panel (IRP) of trauma care experts. The IRP reviewed information provided in each hospital's proposal, conducted an on-site evaluation of each hospital and after consideration of all available information recommended that Natividad Medical Center (NMC) be selected to move forward to in the process for designation as the Level II Trauma Center in Monterey County.

The recommendation was presented at your Board of Supervisors at the meeting of October 1, 2013 and your Board directed EMS Agency Staff and NMC to develop an implementation plan supporting NMC's designation as Monterey County's Adult Level II Trauma Center. As a result of the RFQ process, the IRP determined that NMC met 84% of ACS standards established within the RFQ, and proposed a coordinated and detailed plan to meet the remaining standards. The IRP reviewed NMC's proposal to confirm where standards were met and plans proposed for standards not yet accomplished. The IRP also made six (6) additional recommendations for NMC to achieve prior to final designation as a Level II Trauma Center.

EMS Agency and Contracts/Purchasing subsequently met with senior NMC leadership to establish a timeline for submission of an implementation plan in October 2013. The timeline established November 15, 2013 as the date for submission by NMC to the EMS Agency of a final proposed implementation plan. NMC submitted a draft template by the end of October and this was reviewed by the EMS Agency. The EMS Agency directed NMC to provide additional

detail regarding equipment purchases, staffing needs and estimated dates when items would be brought before the Board for approval. NMC submitted a detailed and complete implementation plan to the EMS Agency on November 15, 2013.

NMC's final implementation plan was then fully reviewed by the EMS Agency. The review entailed analysis of the plan's completeness and certification that the plan meets all trauma care requirements and IRP recommendations. NMC's plan proposes equipment purchases of approximately \$860,000 and staffing augmentation to Radiology (11.8 FTE's), Laboratory (1.2 FTE's), OR (16.8 FTE's), ICU/Medical Surgical Unit/ARU (16.8 FTE's) and Trauma Services (9.0 FTE's). NMC's plan, if properly implemented, would satisfy all standards identified within the RFQ and meet statutory requirements for designation as an adult Level II Trauma Center.

The EMS Agency recommends your Board consider the Trauma Implementation Timeline submitted by NMC on November 15, 2013. Should your Board approve the proposed plan/timeline, the EMS Agency recommends engaging members of the IRP to return to NMC at the end of calendar year 2014 to confirm completion of statutory and ACS standards and provide a final independent recommendation regarding NMC's readiness for designation as Monterey County's adult Level II Trauma Center.