Chancellor Blumenthal University of California, Santa Cruz 1156 High Street Santa Cruz, CA

Re: Support for Implementing UC MBEST Center Vision

Dear Chancellor Blumenthal:

Reuse of the former Fort Ord offers both challenges and opportunities for the Monterey Bay region. A key reuse element is the University of California ("UC") Monterey Bay Education, Science, and Technology Center ("MBEST Center"). The original MBEST Center vision called for establishing a 437-acre R&D Center. Now, after 15 years of development experience and a changing market, UC is repositioning UC MBEST to be an R&D Center of approximately 70 acres. In partnership with the Fort Ord Reuse Authority, UC convened a stakeholder group to update the MBEST Center vision and to explore ideas for moving forward with job creation and revenue generation on remaining developable UC land at the former Fort Ord.

The MBEST Center visioning process engaged leadership of regional institutions of higher education, local jurisdictions, the Fort Ord Reuse Authority, and the 17th Congressional District. After several months of meetings the final report, dated November 29, 2011, was issued, summarizing the salient points of the visioning process, which include the following:

- 1. UC will retain and continue to manage the 605-acre Fort Ord Natural Reserve as protected habitat while the MBEST Center footprint will be focused on the 70-acre Central North campus.
- 2. Other developable UC-owned lands at the former Fort Ord will be available for job-generating uses consistent with the Fort Ord Base Reuse Plan that are compatible with the UC MBEST Center.
- 3. UC will continue to seek research-related and educationally oriented uses on adjacent developable lands.
- 4. UC Santa Cruz will invite local higher education institutions to establish an advisory group to help guide the MBEST Center and to expand the range of potential research activities.
- 5. UCSC and CSUMB will collaborate on a path forward for UC's Eighth Street Parcel.
- 6. UC Santa Cruz will partner with the City of Marina to complete entitlements on the Central North Campus to better position the MBEST Center to respond to R&D opportunities.

The following stakeholders support UC in its efforts to implement this updated MBEST Center vision and commit to working collaboratively with UC to bring this important effort to fruition.

1. Sam Farr, Congressman/ 17th Congressional District

3. Dianne Harrison, President
California State University
Monterey Bay

5. Jane Parker, District 4 Supervisor Monterey County

Bruce Delgado, Mayor City of Marina Dave Potter, Chairman
FORA Board

4. Doug Garrison, President
Monterey Peninsula College

Sunder Ramaswamy
President
Monterey Institute of
International Studies

The Naval Postgraduate School has a significant and continuing interest in the progress of the MBEST Center's movement forward under the revised vision.

Dan Oliver, President
Naval Postgraduate School