To all parties concerned:

Re: Agreement to Cooperate to Foster UC MBEST Development

This letter agreement (hereinafter, "Agreement") is between the University of California Santa Cruz (hereinafter "UC Santa Cruz"), the Fort Ord Reuse Authority (hereinafter "FORA"), and the County of Monterey (hereinafter "County") (collectively hereinafter referred to as "Parties") outlining general terms of a cooperative effort to advance the University of California, Monterey Bay Education Science and Technology (hereinafter "UC MBEST") vision. This agreement shall become effective on the date last signed below.

UC lands at the former Fort Ord ("UC Lands") consist of five parcels ("West Campus, Central North Campus, East Campus, Central South Campus, and 8th Street Parcel") depicted in Exhibit A. All parties concur that development of UC Lands will benefit local jurisdictions and FORA, and that FORA and the County have expertise that can assist in such development.

Consistent with a letter dated May 10, 2012 (attached as Exhibit B), recommending a new vision for the MBEST Center, the parties agree to the following, subject to the parties' available resources and consistency with each party's policies:

- a. Continue supporting the regional recovery focus on establishing a 50-70-acre R&D Center on the Central North Campus, which is served by roadways and utilities.
- b. Advance job creating and revenue generating uses on ancillary UC Lands (West Campus, East Campus, Central South Campus, and the 8th Street Parcel).
- c. Collaborate and seek research-related and educationally oriented uses and offer the ancillary UC Lands for ground lease, lease-option purchase and for sale to meet industry demand as market conditions warrant.
- d. Collaborate on a marketing effort for the R&D Center and other UC lands.
- e. Establish an advisory group to evaluate and advance development alternatives for the R&D Center and other UC Lands in order to expand the range of potential research and economic development activities at the former Fort Ord.
- f. Continue working with the City of Marina to complete entitlements on the R&D Center to position UC Santa Cruz to respond to market opportunities.
- g. Present a quarterly progress report by UC Santa Cruz to the FORA Board of Directors or the County Economic Opportunity Committee.

Leonac Blumenthal 5/28/16		
George Blumenthal, Chancellor (Date)	Jane Parker, Chair (Date))
University of California Santa Cruz	County of Monterey Supervisors	
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Frank O'Connell, C		
Fort Ord Reuse Au	thority	