

Agreement ID: American Public Human Services Assoc.  
 April 15, 2016 - April 30, 2017  
 Admin/Miller \$137,690  
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**EXhibit F** HIPAA Certification  
**EXhibit E** Child Abuse Reporting Certification  
**EXhibit D** Invoice  
**EXhibit C** Budget  
**EXhibit B** DSS Additional Provisions  
**EXhibit A** Scope of Services/Payment Provisions  
**Exhibit G** Lobbying Certification

4.01 The following attached exhibits are incorporated herein by reference and constitute a part of this Agreement.

#### 4.0 SCOPE OF SERVICES AND ADDITIONAL PROVISIONS.

4.02 The County reserves the right to cancel this Agreement, or with cause immediately, if any extension of this Agreement, without cause, with a thirty day (30) written notice, or with cause immediately.

4.03 This Agreement terminates at the end of no later than the date of this Agreement, or any extension of this Agreement, whichever comes first. The County signs this Agreement before Contractor may not commence work and County signs this Agreement after both Contractor and Contractor may not commence work before County signs this Agreement. This Agreement is of no force or effect until signed by both Contractor and Contractor.

4.04 The term of this Agreement is from April 15, 2016 to April 30, 2017.

#### 3.0 TERM OF AGREEMENT.

3.01 County shall pay the Contractor in accordance with the payment provisions set forth in Exhibit A, subject to the limitations set forth in this Agreement. The total amount payable by County to Contractor under this Agreement shall not exceed the sum of \$137,690.00.

#### 2.0 PAYMENT PROVISIONS.

2.01 County hereby engages Contractor to perform, and Contractor hereby agrees to perform, the services described in Exhibit A in conformity with the terms of this Agreement. The goods and/or services are generally described as follows:

Provide consultation to the Department of Social Services to develop and implement a strategic action plan/road map for the child welfare system in Monterey County, including the changes required under State Law AB 403.

#### 1.0 GENERAL DESCRIPTION.

1.01 In consideration of the mutual covenants and conditions set forth in this Agreement, the parties agree as follows:

1.02 This Agreement is made by and between the County of Monterey, a political subdivision of the State of California (hereinafter "County") and:  
 American Public Human Services Association (hereinafter "Contractor").

COUNTY OF MONTEREY STANDARD AGREEMENT  
 MORE THAN \$100,000

ORIGINAL

7.01 During the term of this Agreement, the County may terminate the Agreement for any reason by giving written notice of termination to the CONTRACTOR at least thirty (30) days prior to the effective date of termination. Such notice shall set forth the effective date of termination. In the event of such termination, the amount payable under this Agreement days prior to the effective date of termination. Such notice shall set forth the effective date of termination. In the event of such termination, the amount payable under this Agreement shall be reduced in proportion to the services provided prior to the date of termination.

## 7.0 TERMINATION

6.01 CONTRACTOR shall submit such invoice periodically or at the completion of services, but in any event, not later than 30 days after completion of services. The invoice shall set forth the amounts claimed by CONTRACTOR for the previous period, together with an itemized basis for the amounts claimed, and such other information pertinent to the invoice. The County shall certify the invoice, either in the requested amount or in such other amount as the County approves in conformity with this Agreement, and shall promptly submit such invoice to the County Auditor-Controller for payment. The County Auditor-Controller shall pay the amount certified within 30 days of receiving the certified invoice.

6.02 Negotiations for rate changes shall be commenced, by CONTRACTOR, a minimum of ninety days (90) prior to the expiration of the Agreement. Rate changes are not binding unless mutually agreed upon in writing by the County and the CONTRACTOR.

6.03 Invoice amounts shall be billed directly to the ordering department.

6.04 CONTRACTOR shall submit such invoice periodically or at the completion of services, but in any event, not later than 30 days after completion of services. The invoice shall set forth the amounts claimed by CONTRACTOR for the previous period, together with an itemized basis for the amounts claimed, and such other information pertinent to the invoice. The County shall certify the invoice, either in the requested amount or in such other amount as the County approves in conformity with this Agreement, and shall promptly submit such invoice to the County Auditor-Controller for payment. The County does not guarantee any minimum or maximum amount of dollars to be spent under this Agreement.

## 6.0 PAYMENT CONDITIONS

5.03 CONTRACTOR shall furnish, at its own expense, all materials, equipment, and personnel necessary to carry out the terms of this Agreement, except as otherwise specified in this Agreement. CONTRACTOR shall not use County premises, property (including equipment, instruments, or supplies) or personnel for any purpose other than in the performance of its obligations under this Agreement.

5.02 CONTRACTOR, its agents, employees, and subcontractors shall perform all work in a safe and skillful manner and in compliance with all applicable laws and regulations. All work performed under this Agreement shall be performed in accordance with such licensing requirements. Licensed personnel shall be performed in accordance with such licensing requirements.

5.01 CONTRACTOR warrants that CONTRACTOR and CONTRACTOR's agents, employees, and subcontractors performing services under this Agreement are specifically trained, experienced, competent, and appropriate legally licensed to perform the work and deliver the services required under this Agreement. CONTRACTOR is responsible to pay for the work performed by employees of an employee of the County.

## 5.0 PERFORMANCE STANDARDS

All coverage's, except society, shall be issued by companies which hold a current policy holder's applicable and financial size category rating of not less than A- VII, according to

9.02 Outliving Insurer

reheve nor decrease the liability of the Contractor, and the County has approved such insurance. This approval of insurance shall neither proceed, with the work under this Agreement until it has obtained all insurance required Department, unless otherwise directed. The Contractor shall not receive a Notice to This verification of coverage shall be sent to the County's Contracts/Purchasing

addition, the Contractor upon request shall provide a certified copy of the policy of policies. In addorsements executed by the insurance carrier shall accompany the certificate. In addition, the Contractor shall provide a copy of the policy of policies.

9.01 Evidence of Coverage

## 9.0 INSURANCE REQUIREMENTS.

action of inaction and the action or inaction of CONTRACTOR's officers, employees, agents and subcontractors, misconduct of the County, CONTRACTOR's performance, includes CONTRACTOR's losses such claims, liabilities, or losses arise out of the sole negligence or willful misusing out of or connected with the CONTRACTOR's performance of this Agreement, occurring or resulting to any person, firm, or corporation for damage, injury, or death with the performance of this Agreement, and from any and all claims, liabilities, and losses with the performance of supplying work, services, materials, or supplies in connection compensation furnishing or resulting to any and all persons, contractors, firms or reasonable attorney fees) occurring to result in all damages, costs, court costs, whatsoever (including damages to property and injuries to or death of persons, court costs, agents, and employees, from and against any and all claims, liabilities, and losses agents, and indemnify, defend, and hold harmless the County, its officers,

8.01 CONTRACTOR shall indemnify, defend, and hold harmless the County, its officers,

## 8.0 INDEMNIFICATION

enter into a written amendment modifying this Agreement, date thereafter, as the County may specify in its notice, unless in the meantime the parties the obligations of the parties under this Agreement shall terminate immediately, or on such of services, then the County may give written notice of this fact to CONTRACTOR, and continued at a level sufficient to allow for the County's purchase of the indicated quantity and federal governments. It funds from local, state and federal sources are not obtained and The County's payments to CONTRACTOR under this Agreement are funded by local, state

County shall be deducted from any sum due the CONTRACTOR under this Agreement. County proceeded with the work in any manner, which County deems proper. The cost to the may be relieved of the payment of any consideration to CONTRACTOR, and the County under this Agreement. If County terminates this Agreement for good cause, the County CONTRACTOR to perform the required services at the time and in the manner provided upon written notice to CONTRACTOR. "Good cause" includes the failure of

7.02

**Commercial General Liability Insurance**, including but not limited to premises and operations, including coverage for Bodily Injury and Property Damage, Personal Injury, Contractual Liability, Broad Form Property Damage, Independent Contractors, Products and Completed Operations, with a combined single limit for Bodily Injury and Property Damage of not less than \$1,000,000 per occurrence.

(Note: any proposed modifications to these general liability insurance requirements shall be attached as an Exhibit hereto, and the section(s) above that are proposed as not applicable shall be lined out in blue ink. All proposed modifications are subject to County approval.)

**Business Automobile Liability Insurance**, covering all motor vehicles, including owned, leased, non-owned, and hired vehicles, used in providing services under this Agreement, with a combined single limit for Bodily Injury and Property Damage of not less than \$1,000,000 per occurrence.

(Note: any proposed modifications to these auto liability insurance requirements shall be attached as an Exhibit hereto, and the section(s) above that are proposed as not applicable shall be lined out in blue ink. All proposed modifications are subject to County approval.)

**Workers' Compensation Insurance**, if CONTRACTOR employs others in the performance of this Agreement, in accordance with California Labor Code section 3700 and with Employer's Liability limits not less than \$1,000,000 each person, \$1,000,000 each accident and \$1,000,000 each disease.

(Note: any proposed modifications to these workers' compensation insurance requirements shall be attached as an Exhibit hereto, and the section(s) above that are proposed as not applicable shall be lined out in blue ink. All proposed modifications are subject to County approval.)

**Professional Liability Insurance**, if required for the professional services being provided, by the California Business and Professional Code, in the amount of not less than \$1,000,000 per claim and \$2,000,000 in the aggregate, to cover liability for malpractice or errors or omissions made in the course of rendering professional services. If professional liability insurance is written on a "claims-made" basis rather than an occurrence basis, the liability insurance shall, upon the expiration of earlier termination of this Agreement, obtain coverage shall continue for at least three years following the expiration of earlier extended reporting coverage ("tail coverage") with the same liability limits. Any such tail CONTRACTOR shall, upon the expiration of earlier termination of this Agreement, obtain liability insurance is written on a "claims-made" basis rather than an occurrence basis, the liability insurance shall, upon the expiration of earlier termination of this Agreement, obtain coverage shall be terminated of this Agreement.

(Note: any proposed modifications to these insurance requirements shall be attached as an Exhibit hereto, and the section(s) above that are proposed as not applicable shall be lined out in blue ink. All proposed modifications are subject to County approval.)

All insurance required by this Agreement shall be with a company acceptable to the County and issued and executed by an admitted insurer authorized to do business in the State of California. These alternatives specified by this Agreement, all such insurance shall be written on an occurrence basis, or, if the policy is not written on an occurrence basis, such policy with the coverage required herein shall continue in effect for a period of three years following the date CONTRACTOR completes its performance of services under this Agreement.

Each liability policy shall provide that the County shall be given notice in writing at least thirty days in advance of any endorsed reduction in coverage or limit, cancellation, or intended non-renewal thereof. Each policy shall provide coverage for CONTRACTOR and additional insureds with respect to liability arising out of the CONTRACTOR'S work, including ongoing and completed operations, and shall further provide that such insurance is primary insurance to any insurance or self-insurance maintained by the County and that the insurance of the Additional Insureds shall not be called upon to contribute to a loss covered by the CONTRACTOR'S insurance. The required endorsement form for Commercial General Liability Added Insured is ISO Form CG 20 10 11-83 or CG 20 10 01 in tandem with CG 20 37 10 01 (2000). The required endorsement form for Automobile Additional Insured is ISO Form CA 20 48 02 99.

Prior to the execution of this Agreement by the County, CONTRACTOR shall file certificates of insurance with the County's contract administrator and County's Contractors/Purchasing Division, showing that the CONTRACTOR has in effect the insurance required by this Agreement. The CONTRACTOR shall file a new or amended certificate of insurance within five calendar days after any change is made in any insurance required by this Agreement. The CONTRACTOR shall file a new or amended certificate of insurance within five calendar days after any change is made in any insurance required by this Agreement. If the certificate is not received by the contract administrator within five calendar days of the effective date, this Agreement will become void.

CONTRACTOR shall at all times during the term of this Agreement maintain in force the insurance coverage required under this Agreement under the terms of this Agreement, which shall continue in full force and effect. Approval of insurance shall in no way modify or change the indemnification clause in this policy, which would alter the indemnification on the certificate than on file. Acceptance of insurance shall in no way modify or change the indemnification clause in this certificate of insurance within five calendar days after any change is made in any insurance required by this Agreement. The CONTRACTOR shall file a new or amended Contractors/Purchasing Division, If the certificate is not received by the contract administrator within five calendar days of the effective date, this Agreement will become void.

County, at its sole discretion, to terminate this Agreement immediately. CONTRACTOR to furnish such notice is a breach of this Agreement, failure by County shall notify CONTRACTOR and CONTRACTOR shall have five calendar days to send in the certificate, evidence no lapse in coverage during the interim. County shall notify CONTRACTOR and CONTRACTOR shall have five calendar days to provide evidence that coverage is not received by the expiration date. Contracts/Purchasing Division, If the certificate is not received by the contract administrator within five calendar days of the effective date, this Agreement will become void.

11.01 Confidentiality. CONTRACTOR and its officers, employees, agents, and subcontractors shall comply with any and all federal, state, and local laws, which provide for the confidentiality of records and other information. CONTRACTOR shall not disclose any confidential records or other confidential information received from the County or any other entity to its officers, employees, agents, and subcontractors or in the performance of this Agreement, except for the sole purpose of carrying out CONTRACTOR's obligations under this Agreement.

11.02 County Records. When this Agreement expires or terminates, CONTRACTOR shall return to County any County records which CONTRACTOR used or received from County to perform services under this Agreement.

11.03 Maintenance of Records. CONTRACTOR shall prepare, maintain, and preserve all reports and records that may be required by federal, state, and County rules and regulations related to services performed under this Agreement. CONTRACTOR shall maintain such records for a period of at least three years after receipt of final payment under this Agreement. If any litigation, claim, negotiation, audit exception, or other action relating to this Agreement is pending at the end of the three year period, then CONTRACTOR shall retain said records until such action is resolved.

11.04 Access to and Audit of Records. The County shall have the right to examine, monitor and audit all records, documents, conditions, and activities of the CONTRACTOR and its subcontractors related to services provided under this Agreement. Pursuant to Government Code section 8546.7, if this Agreement involves the expenditure of public funds in excess of \$10,000, the parties to this Agreement may be subject, at the request of the County or as part of any audit of the County, to the examination and audit of the State Auditor performing audit of any audit of the County, to the examination and audit of the County or as similar nature produced in the course of or under this Agreement.

10.05 Royalties and Licen[t]ions. County shall have a royalty-free, exclusive and irrevocable license to reproduce, publish, and use, and authorize others to do so, all original computer programs, writings, sound recordings, pictorial reproductions, drawings, and other works of similar nature produced in the course of or under this Agreement.

11.0 NON-DISCRIMINATION.

11.01 During the performance of this Agreement, CONTRACTOR, and its subcontractors, shall not unlawfully discriminate against any person because of race, religious creed, color, sex, national origin, physical disability, mental disability, medical condition, marital status, age (over 40), or sexual orientation, either in CONTRACTOR's employment, marital practices or in the furnishing of services to recipients. CONTRACTOR shall ensure that the evaluation and treatment of its employees and applicants for employment with all persons receiving and requesting services to recipients. CONTRACTOR and all persons shall comply with the requirements of such discrimination laws.

11.02 Non-Discrimination. CONTRACTOR shall not discriminate against any person because of race, religious creed, color, sex, national origin, physical disability, mental disability, medical condition, marital status, age (over 40), or sexual orientation, either in CONTRACTOR's employment, marital practices or in the furnishing of services to recipients. CONTRACTOR shall ensure that the evaluation and treatment of its employees and applicants for employment with all persons receiving and requesting services to recipients. CONTRACTOR and all persons shall comply with the requirements of such discrimination laws.

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11.06 Non-Discrimination. CONTRACTOR shall not discriminate against any person because of race, religious creed, color, sex, national origin, physical disability, mental disability, medical condition, marital status, age (over 40), or sexual orientation, either in CONTRACTOR's employment, marital practices or in the furnishing of services to recipients. CONTRACTOR shall ensure that the evaluation and treatment of its employees and applicants for employment with all persons receiving and requesting services to recipients. CONTRACTOR and all persons shall comply with the requirements of such discrimination laws.

11.07 Non-Discrimination. CONTRACTOR shall not discriminate against any person because of race, religious creed, color, sex, national origin, physical disability, mental disability, medical condition, marital status, age (over 40), or sexual orientation, either in CONTRACTOR's employment, marital practices or in the furnishing of services to recipients. CONTRACTOR shall ensure that the evaluation and treatment of its employees and applicants for employment with all persons receiving and requesting services to recipients. CONTRACTOR and all persons shall comply with the requirements of such discrimination laws.

11.08 Non-Discrimination. CONTRACTOR shall not discriminate against any person because of race, religious creed, color, sex, national origin, physical disability, mental disability, medical condition, marital status, age (over 40), or sexual orientation, either in CONTRACTOR's employment, marital practices or in the furnishing of services to recipients. CONTRACTOR shall ensure that the evaluation and treatment of its employees and applicants for employment with all persons receiving and requesting services to recipients. CONTRACTOR and all persons shall comply with the requirements of such discrimination laws.

## 10.0 RECORDS AND CONFIDENTIALITY.

<p><b>FOR CONTRACTOR:</b></p> <hr/> <p>Name and Title Tracy Wareing Evans, Executive Director</p> <p>Address 1133 Nineteenth Street, Suite 400 Washington, D.C. 20036</p> <p>Phone (202) 682-0100 x231</p>	<p><b>FOR COUNTY:</b></p> <hr/> <p>Name and Title Lauren Miller, MA II</p> <p>Address 1000 South Main Street, Suite 301 Salinas, CA 93901</p> <p>Phone (831) 796-3584 fax: (831) 755-8477</p>
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14.01 Notices required under this Agreement shall be delivered personally or by first-class postage pre-paid mail to the County and CONTRACTOR'S contact administrators at the addresses listed below:

#### 14.0 NOTICE

13.01 In the performance of work, duties, and obligations under this Agreement, CONTRACTOR is at all times acting as an independent contractor and not as an employee of the County. No offer or obligation of permanent employment with the County or particular County department or agency is intended in any manner, and CONTRACTOR shall not become entitled by virtue of this Agreement to receive from County any form of employee benefit including but not limited to sick leave, vacation, retirement benefits, workers' compensation coverage, insurance or disability benefits, CONTRACTOR shall be solely responsible for all applicable taxes, including federal and state income taxes and social security, missing out of CONTRACTOR's compensation of this Agreement. In connection therewith, CONTRACTOR shall defend, indemnify, and hold County harmless from any and all liability which County may incur because of this Agreement. In connection therewith, CONTRACTOR shall pay directly all applicable taxes, including federal and state income taxes and social security, missing out of CONTRACTOR's compensation of this Agreement. In connection therewith, CONTRACTOR shall be solely liable for and obligated to pay directly all applicable taxes, including federal and state income taxes and social security, missing out of CONTRACTOR's compensation of this Agreement. In connection therewith, CONTRACTOR shall be solely liable for and obligated to pay directly all applicable taxes, including federal and state income taxes and social security, missing out of CONTRACTOR's compensation of this Agreement. In connection therewith, CONTRACTOR shall be solely liable for and obligated to pay directly all applicable taxes, including federal and state income taxes and social security, missing out of CONTRACTOR's compensation of this Agreement. In connection therewith, CONTRACTOR shall be solely liable for and obligated to pay directly all applicable taxes, including federal and state income taxes and social security, missing out of CONTRACTOR's compensation of this Agreement. In connection therewith, CONTRACTOR shall be solely liable for and obligated to pay directly all applicable taxes, including federal and state income taxes and social security, missing out of CONTRACTOR's compensation of this Agreement.

#### 13.0 INDEPENDENT CONTRACTOR

12.01 If this Agreement has been or will be funded with monies received by the County pursuant to a contract with the state or federal government in which the County is the grantee, CONTRACTOR will comply with all the provisions of said contract, to the extent applicable to CONTRACTOR as a subcontractor under said contract, and said provisions shall be deemed a part of this Agreement as though fully set forth herein. Upon request, County will deliver a copy of said contract to CONTRACTOR, at no cost to CONTRACTOR.

#### 12.0 COMPLIANCE WITH TERMS OF STATE OR FEDERAL GRANTS

12.01 Agreements shall not be deemed to be prohibited discrimination.

Services primarily or exclusively to such target population as may be designated in this state, and local laws and regulations which prohibit discrimination. The provision of services primarily or exclusively to such target population as may be designated in this

**15.12 Non-exclusive Agreement.** This Agreement is non-exclusive and both County and CONTRACTOR expressly reserve the right to contract with other entities for the same or similar services.

**15.11 Governing Law.** This Agreement shall be governed by and interpreted under the laws of the State of California.

**15.10 Time is of the Essence.** Time is of the essence in each and all of the provisions of this Agreement.

**15.09 Headings.** The headings are for convenience only and shall not be used to interpret the terms of this Agreement.

**15.08 Compliance with Applicable Law.** The parties shall comply with all applicable federal, state, and local laws and regulations in performing this Agreement.

**15.07 Successors and Assigns.** This Agreement and the rights, privileges, duties, and obligations of the County and CONTRACTOR under this Agreement, to the extent assignable or delegable, shall be binding upon and future to the benefit of the parties and their respective successors, permitted assigns, and heirs.

**15.06 Assignment and Subcontracting.** The CONTRACTOR shall not assign, sell, or otherwise transfer its interest or obligations in this Agreement without the prior written consent of the County. None of the services covered by this Agreement shall be subcontracted without the transfer of its interest or obligations in this Agreement without the prior written consent of the County. Notwithstanding any such subcontracting, the CONTRACTOR shall continue to be liable for the performance of all requirements of this Agreement.

**15.05 Disputes.** CONTRACTOR shall continue to perform under this Agreement during any dispute.

**15.04 Contractor.** The term "CONTRACTOR" as used in this Agreement includes CONTRACTOR's officers, agents, and employees acting on CONTRACTOR's behalf in the performance of this Agreement.

**15.03 Waiver.** Any waiver of any terms and conditions of this Agreement must be in writing and signed by the County and the CONTRACTOR. A waiver of any of the terms and conditions of this Agreement shall not be construed as a waiver of any other terms or conditions in this Agreement.

**15.02 Amendment.** This Agreement may be amended or modified only by an instrument in writing signed by the County and the CONTRACTOR.

**15.01 Conflict of Interest.** CONTRACTOR represents that it presently has no interest and agrees not to acquire any interest during the term of this Agreement, which would directly, or indirectly conflict in any manner or to any degree with the full and complete performance of the services required to be rendered under this Agreement.

## 15.0 MISCELLANEOUS PROVISIONS.

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*This section left blank intentionally*

**15.17 Interpretation of Contracting Provisions.** In the event of any conflict or inconsistency between the provisions of this Agreement, the provisions of this Agreement shall prevail and control, attached hereto to this Agreement, the provisions of this Agreement shall prevail and control.

**15.16 Interpretation.** This Agreement, including the exhibits, represent the entire Agreement between the County and the CONTRACTOR with respect to the subject matter of this Agreement, which is the date that the County signs the Agreement, written or oral, between the County and the CONTRACTOR as of the effective date of this Agreement and shall supersede all prior negotiations, representations, or agreements, either written or oral, between the County and the CONTRACTOR with respect to the subject matter of this Agreement, which is the date that the County signs the Agreement.

**15.15 Assignment.** Any individual executing this Agreement on behalf of the County or the CONTRACTOR represents and warrants hereby that he or she has the requisite authority to enter into this Agreement on behalf of such party and bind the party to the terms and conditions of this Agreement.

**15.14 Counterparts.** This Agreement may be executed in two or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same Agreement.

**15.13 Construction of Agreement.** The County and CONTRACTOR agree that each party has fully participated in the review and revision of this Agreement and that any title of construction to the effect that ambiguities are to be resolved against the drafting party shall not apply in the interpretation of this Agreement or any amendment to this Agreement.

Admin/Miller \$137,690  
April 15, 2016 - April 30, 2017

Agreement ID: American Public Human Services Assoc.  
Revised 09/28/12

Approval by Auditor-Controller is required  
Approval by Risk Manager is necessary if changes are made in paragraphs 8 or 9

Approval by County Council is required

\*INSTRUCTIONS: If CONTRACTOR is a corporation, including limited liability and non-profit corporations, the full legal name of the corporation shall be set forth above together with the signatures of two specified officers. If CONTRACTOR is a partnership, the name of the partnership shall be set forth above together with the signatures of all partners who has authority to execute this Agreement on behalf of the partnership. If CONTRACTOR is contracting in an individual capacity, the individual shall set forth the name of the business, if any, and shall personally sign the Agreement.

County Board of Supervisors' Agreement Number: \_\_\_\_\_, approved on (date): \_\_\_\_\_

Date: \_\_\_\_\_

Risk Management

By: \_\_\_\_\_

Approved as to Liability Provisions

Date: \_\_\_\_\_

Auditor/Controller

By: \_\_\_\_\_

3/24/16

Date: \_\_\_\_\_

Approved as to Fiscal Provisions

Date: \_\_\_\_\_

County Counsel

By: \_\_\_\_\_

Approved as to Form

Date: \_\_\_\_\_

Board of Supervisors (if applicable)

By: \_\_\_\_\_

3/24/16

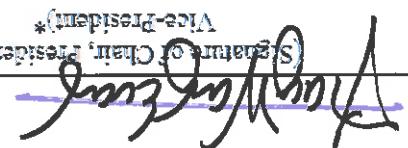
Date: \_\_\_\_\_

Department Head (if applicable)

Date: \_\_\_\_\_

Vice-President\*

(Secretary of Chair, President, or



By: \_\_\_\_\_

Contractor's Business Name\*

American Public Human Services Association

Contracts/Purchasing Officer

Date: \_\_\_\_\_

By: \_\_\_\_\_

CONTRACTOR

COUNTY OF MONTREAL

IN WITNESS WHEREOF, County and CONTRACTOR have executed this Agreement as of the day and year written below.

16.0 SIGNATURE PAGE

Approved by County Counsel is required  
 Approval by Auditor-Controller is required  
 Approval by Risk Manager only if changes are made in paragraphs 8 or 9  
 Approved by American Public Human Services Assn.  
 Agreement ID: American Public Human Services Assn.  
 April 15, 2016 - April 30, 2017  
 Admin/Miller \$137,690  
 Received 09/26/12

<sup>3</sup>Approval by Auditor-Controller is required  
<sup>4</sup>Approved by Risk Manager only if changes are made in paragraphs 8 or 9  
<sup>5</sup>Approved by County Counsel is required  
<sup>6</sup>Approved by Auditor-Controller is required  
<sup>7</sup>Approved by Risk Manager only if changes are made in paragraphs 8 or 9  
<sup>8</sup>Approved by Auditor-Controller is required  
<sup>9</sup>Approved by Risk Manager only if changes are made in paragraphs 8 or 9  
<sup>10</sup>of 10  
 Agreement ID: American Public Human Services Assn.

**INSTRUCTIONS:** If CONTRACTOR is a corporation, including limited liability and non-profit corporations, the full legal name of the corporation shall be set forth in the name of the business, if any, and shall personally sign the Agreement.

**CONTRACTOR:** The individual shall set forth the name of the business, if any, and shall personally sign the Agreement.

**PARTIES:** Who has authority to execute this Agreement on behalf of the partnership. If CONTRACTOR is contracting in an individual capacity, the individual shall set forth the name of the business, if any, and shall personally sign the Agreement.

**COOPERATION:** The parties of the partnership shall be set forth above together with the signatures of two officers. If CONTRACTOR is a partnership, the name of the partnership shall be set forth above together with the signatures of two officers.

County Board of Supervisors, Agreement Number: \_\_\_\_\_, Approved on (date): \_\_\_\_\_

Date: \_\_\_\_\_

Risk Management

By: \_\_\_\_\_

Approved as to Liability Provisions

Date: \_\_\_\_\_

Auditor-Controller

By: \_\_\_\_\_

Approved as to Fiscal Provisions

Date: \_\_\_\_\_

County Counsel

By: \_\_\_\_\_

Approved as to Form

Date: \_\_\_\_\_

Board of Supervisors (if applicable)

By: \_\_\_\_\_

Approved as to Name and Title

Date: \_\_\_\_\_

Vice-President, or  
 Signature of Chair, President, or  
 Treasurer or Ass't. Treasurer

By: \_\_\_\_\_

Approved as to Department Head (if applicable)

Date: \_\_\_\_\_

Signature of Head

By: \_\_\_\_\_

Approved as to Contractor's Business Name\*

Date: \_\_\_\_\_

Signature of Purchasing Officer

By: \_\_\_\_\_

**CONTRACTOR**

**COUNTY OF MONTEREY**

IN WITNESS WHEREOF, County and CONTRACTOR have executed this Agreement as of the day \_\_\_\_\_ and year written below.

16.0 SIGNATURE PAGE.

The American Public Human Services Association (APHSAs) brings a proven organization with over 90 projects within 30 states. APHSAs is also at the forefront of assisting organizations implement solutions. Over the past dozen years, APHSAs has partnered with human service effectiveness (OE) practice aimed at helping agencies get at the root cause of issues and leadership in its effort to promote child safety and well-being, to create an action plan that can be embraced by the Department and the community, and to build internal resources for In this engagement, the Department is looking to incorporate local, state and national

APHSAs proposal for engagement highlights the following:

In this engagement, the Department is looking to incorporate local, state and national unique expertise, background and national relations of American Public Human Services implementing the system changes required under AB 403. These goals are furthered by the road-map for child well-being in light of the tragic December fatalities, and support for developing a strategic action plan at the start of their term, to implement a leadership role in its implementation of AB 403. The goal of this engagement is to support the new Deputy Director in developing a leadership role in its implementation of AB 403, will require major changes to the child welfare system, both locally and statewide. Additionally, new State Law, as embodied under AB 403, will require major changes to the branch. The community experienced two high profile child fatalities in December 2015. Undergoing a leadership change, with a new Deputy Director taking over as director of the Children's Services Branch and developing a leadership role in its Family and Children's Services Branch is The goal of this engagement is to support the new Deputy Director in

The goal of this engagement is to support the new Deputy Director in developing a leadership role in its Family and Children's Services Branch and national relations of American Public Human Services Association (APHSAs). In this engagement, the Department is looking to incorporate local, state and national unique expertise, background and national relations of American Public Human Services Association (APHSAs).

## D. BACKGROUND

A. TOTAL FUNDING:	\$137,690	For County:
B. CONTRACT TERM:	April 15, 2016 - April 30, 2017	For County:
C. CONTACT INFORMATION:		
	Lauren Miller, Management Analyst 1000 S. Main Street, Suite 301 Salinas, CA 93901 Phone: (831) 796-3584 Fax: (831) 755-8477	For County: millerl@co.monterey.ca.us
D. BACKGROUND:	1133 Nimitz Street, Suite 400 Washington, DC 20036 Tracy Wareing Evans, Executive Director American Public Human Services Association Phone: (202) 682-0100 x231	For Contractor: TWareing@aphsa.org

## AMERICAN PUBLIC HUMAN SERVICES ASSOCIATION

### SCOPE OF SERVICES/PAYMENT PROVISIONS

The initial scope of the OE work team will be to conduct a community-wide assessment, which identifies the current strengths and capacity needs of the whole community related to the project. Strategies will be implemented in this phase that help inform the creation of the “Road Map to Strengthen Children’s Well-being.”

## E.2 Phase 2: Create an “Organizational Effectiveness Implementation Team” (OE) that will help inform the creation of the “Road Map to Strengthen Children’s Well-being.”

Phase 1 is estimated at 9.5 days of work: 5 days of preparation, 2 days on site work, 1 day travel time, 1.5 days for processing and documentation.

CONTRACTOR will also advise the committee on the organizational structure itself, in terms of roles, responsibilities and leadership contributions of team members.

- Align to a shared vision, mission, and values;
- Link to a cultural platform that seeks to reduce disparity;
- Create safety and accountability for all in the community;
- Connect to a shared set of goals and metrics that can measure and monitor progress.

to define discrete success measures for the project that: sponsors of the project. CONTRACTOR will help recruit and advise the COUNTY on membership, to include a cross-section of leaders at all levels in the organization, state, and community. Included in this team will be national experts who are skilled, committed, and experienced in the interplay between family violence, child abuse and neglect fatalities, as well as effective community-based system of care assessment methods and interventions. CONTRACTOR will work with sponsorship team members to define discrete success measures for the project that:

- E.1 Phase 1: Charter an “Executive Advisory Team” that will function as high level
- “Road map” will be used as a tool to message and guide the COUNTY and community in a developed and implementation of a “Road Map to Strengthen Children’s Well-being.” This development and implementation of a “Road Map to Strengthen Children’s Well-being” will be facilitated and solution focused processes that advances beyond a “strategic planning” phase to growth that is outcome-focused, action oriented, and sustainable. Customized services will be executed as follows:

CONTRACTOR shall provide consultation and technical assistance to COUNTY regarding

Together with the help of APHSAs affiliated National Association of Child Welfare Administrators, APHSAs is positioned to provide technical assistance to help the Montgomery County Department of Social Services and its community partners develop a “Roadmap to Strengthen Children’s Well-being” using an integrated approach “System of Care” approach to address violence impacting children in the community. This approach will help build community capacity by enhancing knowledge, developing skills and enabling a more effective integrated network of partnerships to pursue shared goals.

agencies in rethinking how they demonstrate their value to the public by engaging the broader human serving communities in their capacity building and integration efforts.

## SCOPE OF SERVICES/PAYMENT PROVISIONS

**F.1 Phase 1:** A formal sponsorship Charter including a time-line that outlines the goals and objectives for the project and identifies the resources needed to advance the effort.

## F. SERVICE DELIVERABLES

Phase 4 is estimated at 12 days of work: 4 days of preparation, 3 days on site work, 1 day travel time, and 4 days for processing and documentation.

**E.4 Phase 4:** Using targeted coaching activities, a group (two or three), "local facilitators" will learn a systemic and systematic approach to facilitating organizational effectiveness where it becomes a "way of doing business" over time. Team activities will be shared or developed to strengthen both the engagement of front-line worker and supervisor buy-in of the plan and to address barriers that may emerge during implementation of the plan.

Phase 3 is estimated at 6.5 days of work: 2.5 days of preparation, 2 days on site work, 1 day travel time, and 1 day for processing and documentation.

**E.3 Phase 3:** Use the results of the assessment completed in Phase 2 and assimilate the findings from Phase 2 to develop the "Road-Map to Strengthen Children's Well-being". Included in this structure is the ongoing monitoring of plan progress, including communications made for any presenting issues or lagging gaps along the way. Communications made to continuously engage target audiences will also be included in order to advance the sustainability of the action plan.

Phase 2 is estimated at 21 days of work: 3 days of preparation, 10 days on site work, 5 days travel time, and 3 days for processing and documentation.

- Cross-walking the emerging system of care model with the recommendations coming out of the National Commission to Eliminate Child Abuse and Neglect Fatalities. This approach will develop a method that identifies the strengths, gaps, root causes and remedies to the ways in which high risk families interact with, and are helped by, both government systems and broader community supports;
- A provider-network capacity review that includes an examination of the impact and quality of services currently provided that connect high risk families to resources and incentives. The goal of the review will be to identify services that effectively engage and serve highest-risk individuals and populations with effective trauma-informed, prevention/recovery strategies in a culturally competent manner.
- Developing/refining a family-centred assessment for use by caseworkers in the agency and community that helps identify families at risk and matches them with effective services at the appropriate time.

Phase 2 is estimated at 21 days of work: 3 days of preparation, 10 days on site work, 5 days travel time, and 3 days for processing and documentation.

## SCOPE OF SERVICES/PAYMENT PROVISIONS

The maximum amount payable by COUNTY to CONTRACTOR under this agreement shall not exceed one hundred thirty-seven thousand six hundred ninety dollars (\$137,690).

COUNTY shall pay CONTRACTOR according to the provisions set forth in Section 6, PAYMENT CONDITIONS, of this Agreement. CONTRACTOR shall submit original signed invoices to COUNTY with supportive documentation by the 10<sup>th</sup> day of the month following the month in which services were performed with the final invoice due no later than May 10, 2017.

## G. PAYMENT PROVISIONS

F.4 Phase 4: A Facilitator Development Plan and related set of on-boarding and plan monitoring tools designed to help build the capacity of local facilitators to implement the plan.

F.3 Phase 3: A written "Road-Map to Strengthen Children's Well-being" in the form of a customized set of templates and tools to be shared with the team and support the implementation of the plan.

F.2 Phase 2: A written Assessment and Summary of any data or tools that are used to implement the plan.

## SCOPE OF SERVICES/PAYMENT PROVISIONS

(b) If COUNTY certifies and pays a lesser amount than the amount requested, COUNTY shall, immediately upon certification of the lesser amount, notify CONTRACTOR in writing of such certification. If CONTRACTOR does not protest the lesser amount by delivering to COUNTY a written notice of protest within twenty (20) days after delivery of such certification.

(a) If COUNTY certifies and pays the amount requested by CONTRACTOR, such payment shall be deemed payment in full for the month in question and may not thereafter be reviewed or modified, except to permit COUNTY's recovery of overpayments.

#### 1.05 Payment in Full:

1.04 Cost Control: CONTRACTOR shall not exceed by more than twenty (20) percent any contract expense line item in the budget without the written approval of COUNTY, given by and through the Contract Administrator or Contract Administrator's designee. CONTRACTOR shall submit an amended budget with its request for such approval. Such approval shall not permit CONTRACTOR to receive more than the maximum total amount payable under this contract. Therefore, an increase in one line item will require corresponding decreases in other line items.

1.03 Allowable Costs: Allowable costs shall be the CONTRACTOR's actual costs of developing, supervising and delivering the services under this Agreement, as set forth in Exhibit C. Only the costs listed in Exhibit C as contract expenses may be claimed as allocable costs. Any dispute over whether costs are allowable shall be resolved in accordance with the provisions of 45 Code of Federal Regulations, Part 74, Sub-Part F and 48 Code of Federal Regulations (CFR), Chapter I, Part 31.

1.02 Final Invoice; Forfeiture for late invoice: CONTRACTOR's final month and end of fiscal year invoice is due, and must be received by COUNTY, no later than close of business on July 10<sup>th</sup>, CONTRACTOR understands and agrees that the COUNTY be required to make any payment towards that untimely/late invoice be forfeited, and COUNTY shall have no legal obligation regarding it, nor shall rembursement of CONTRACTOR's final expenses represented by that invoice may develop in, supervising and delivering the services under this Agreement, as set forth in Exhibit C. Only the costs listed in Exhibit C as contract expenses may be claimed as allocable costs. Any dispute over whether costs are allowable shall be resolved in accordance with the provisions of 45 Code of Federal Regulations, Part 74, Sub-Part F and 48 Code of Federal Regulations (CFR), Chapter I, Part 31.

1.01 Monthly claims/invoices by CONTRACTOR: Not later than the tenth (10<sup>th</sup>) day of each month, CONTRACTOR shall submit to COUNTY a signed invoice setting forth the amount claimed. All invoices (monthly and final) shall be submitted in the form set forth in Exhibit D.

### I. PAYMENT BY COUNTY:

#### ADDITIONAL PROVISIONS

#### DEPARTMENT OF SOCIAL SERVICES MONTREAL COUNTY

- corrective action plan with appropriate time frames.
- CONTRACTOR to explore the problem and develop an appropriate written problem continues for another month, the COUNTY shall meet with problem and any necessary actions to be taken to correct the problem. If the CONTRACTOR shall submit to the COUNTY an analysis of the causes of the problem and any necessary actions to be taken to correct the problem. If the problem continues for another month, the COUNTY shall meet with
- a) For each month that service falls below 80% of the contracted level,

#### 2.05 Remedies for Inadequate Service Levels:

- (5) days, written notice to CONTRACTOR.
- made within thirty (30) days, the COUNTY may terminate this Agreement by giving five corrective actions required above are not completed and the report to the COUNTY not corrective actions requested in Section 7.02 of the Agreement, if the COUNTY's written notice to CONTRACTOR.
- 2.04 Termination for cause: Notwithstanding Section 7.02 of the Agreement, if the

- COUNTY's written notice to CONTRACTOR.
- CONTRACTOR concerning such action not later than thirty (30) days after the date of the occurrence. Such corrective action shall be completed and a written report made to the CONTRACTOR shall promptly take action to correct the problem and to prevent its recurrence. Within thirty (30) days after discovering any defects in CONTRACTOR's performance.
- 2.03 Notice of defective performance: COUNTY shall notify CONTRACTOR in writing this Agreement in order to evaluate the effectiveness and quality of services provided.

- 2.02 County monitoring of services: COUNTY shall monitor services provided under standards described in Exhibit A, unless prevented from doing so by circumstances beyond CONTRACTOR's control, including but not limited to, natural disasters, fire, theft, and shortages of necessary supplies or materials due to labor disputes.
- CONTRACTOR shall meet the contracted level of service and the specified performance throughout the term of this Agreement to provide the service outcomes set forth in Exhibit A.
- 2.01 Outcome objectives and performance standards: CONTRACTOR shall for the entire term of this Agreement provide the service outcomes set forth in Exhibit A.

### II. PERFORMANCE STANDARDS & COMPLIANCE

- 1.06 Disputed payment amount: If COUNTY pays a lesser amount than the amount requested, and if CONTRACTOR submits a written notice of protest to COUNTY within twenty (20) days after CONTRACTOR's receipt of the certification, then the parties shall promptly meet to review the dispute and resolve it on a mutually acceptable basis. No court action may be taken on such dispute until the parties have met and attempted to resolve the dispute in person.

- CONTRACTOR's receipt of the certification, then payment of the lesser amount shall be deemed payment in full for the month in question and may not thereafter be questioned by

CONTRACTOR and its officers, employees, agents, and subcontractors shall comply with applicable provisions of law which provide for the confidentiality of records and prohibit disclosure and institutions (W & I) Code Sec. 10850, 45 CFR Sec. 205.50, and all other

### III. CONFIDENTIALITY

- grants, the employee agrees to abide by the terms of the statement.
  - statement and that, as a condition of employment on the contract or contract or grant be given a copy of the company's drug-free policy requiring that each employee engaged in the performance of the violations;
  - 4) the penalties that may be imposed upon employees for drug abuse programs;
  - 3) any available drug counseling, rehabilitation, and employee assistance programs;
  - 2) the organization's policy of maintaining a drug-free workplace;
  - 1) the dangers of drug abuse in the workplace;
- the following:
- Establishing a drug-free awareness program to inform employees about all of dispensed, possession, or use of a controlled substance is prohibited in the person's or organization's workplace, or use of a controlled substance is prohibited in the person's or organization's workplace during counseling, rehabilitation, and employee assistance programs;

Government Code sections 8350 et seq., by doing the following:

2.08 Assurance of drug-free workplace: CONTRACTOR shall submit to the COUNTY evidence of compliance with the California Drug-Free Workplace Act of 1990,

2.07 Bi-lingual Services: CONTRACTOR shall ensure that qualified staff is available to accommodate non-English speaking, and limited English proficient, individuals.

2.06 Training for Staff: CONTRACTOR shall insure that sufficient training is provided to its volunteer and paid staff to enable them to perform effectively on the project, and to increase their existing level of skills. Additionally, CONTRACTOR shall ensure that all staff completes Division 21 Civil Rights training.

- d) If all appropriate corrective actions are taken but service still falls 80% or more below contracted level, COUNTY and CONTRACTOR may renegotiate the contracted level of service.

c) Notwithstanding Section 7.02 of the Agreement, if, after the COUNTY notifies CONTRACTOR of any sanctions to be imposed, CONTRACTOR continues in its failure to take corrective action, then COUNTY may terminate this contract by giving CONTRACTOR five (5) days' written notice.

b) If CONTRACTOR does not carry out the required corrective action within the time frame specified, sanctions shall be applied in accordance with funding source regulations.

- **California Fair Employment and Housing Act, California Government Code Sec. 12900 et seq., see especially Section 12940 (c), (h), (1), (i), and (j); and the California Fair Employment and Housing Code 7285.0 et seq. (Division 4 - Fair Employment and Housing Commission);**  
ADMINISTRATIVE REGULATIONS ISSUED THEREUNDER, 2 CALIF. CODE OF REGULATIONS SECS. 403 COMPILANCE WITH LAWS: DURING THE PERFORMANCE OF THIS AGREEMENT, CONTRACTOR SHALL COMPLY WITH ALL APPLICABLE FEDERAL, STATE AND LOCAL LAWS AND REGULATIONS WHICH PROHIBIT DISCRIMINATION, INCLUDING BUT NOT LIMITED TO THE FOLLOWING:

- 4.02 **APPLICATION OF MONTEREY COUNTY CODE CHAPTER 2.80: THE PROVISIONS OF MONTEREY COUNTY CODE CHAPTER 2.80 APPLY TO ACTIVITIES CONDUCTED PURSUANT TO THIS AGREEMENT. CONTRACTOR, MAY BE PURSUED USING THE PROCEDURES ESTABLISHED BY CHAPTER 2.80. CONTRACTOR SHALL ESTABLISH AND FOLLOW ITS OWN WRITTEN PROCEDURES FOR THE PROMPT AND FAIR RESOLUTION OF DISCRIMINATION COMPLAINTS MADE AGAINST CONTRACTOR BY ITS OWN EMPLOYEES AND AGENTS, AND SHALL PROVIDE A COPY OF SUCH PROCEDURES TO COUNTY ON DEMAND BY COUNTY.**
- 4.03 **COMPILANCE WITH LAWS: DURING THE PERFORMANCE OF THIS AGREEMENT, CONTRACTOR SHALL COMPLY WITH ALL APPLICABLE FEDERAL, STATE AND LOCAL LAWS AND REGULATIONS WHICH PROHIBIT DISCRIMINATION, INCLUDING BUT NOT LIMITED TO THE FOLLOWING:**

- 4.01 **DISCRIMINATION DEFINED: THE TERM "DISCRIMINATION" AS USED IN THIS CONTRACT, IS THE SAME TERM THAT IS USED IN MONTEREY COUNTY CODE, CHAPTER 2.80 "PROCEDURES FOR INVESTIGATION AND RESOLUTION OF DISCRIMINATION COMPLAINTS"; IT MEANS THE ILLEGAL DENIAL OF EQUAL EMPLOYMENT OPPORTUNITY, HARASSMENT (INCLUDING SEXUAL HARASSMENT AND VIOLENCE, HARRASSMENT), DISPARATE TREATMENT, FAVORITISM, SUBJECT TO UNFAIR OR UNEQUAL WORKING CONDITIONS, AND/OR OTHER DISCRIMINATORY PRACTICE BY ANY MONTEREY COUNTY OFFICIAL, EMPLOYEE OR AGENT, DUE TO AN INDIVIDUAL'S RACE, COLOR, ETHNIC GROUP, NATIONAL ORIGIN, AGE, SEX, SEXUAL ORIENTATION, AGE, VETERAN'S STATUS, CANCER-RELATED MEDICAL CONDITION, PHYSICAL HANDICAP (INCLUDING AIDS) OR DISABILITY. THE TERM ALSO INCLUDES ANY ACT OF RETALIATION.**

CONTRACTOR CERTIFIES THAT TO THE BEST OF ITS ABILITY AND KNOWLEDGE IT WILL COMPLY WITH THE NONDISCRIMINATION PROGRAM REQUIREMENTS SET FORTH IN THIS SECTION.

#### IV. NON-DISCRIMINATION

CONTRACTOR FROM ACCESS TO ANY SUCH RECORDS, AND FROM CONTACT WITH ITS CLIENTS AND COMPLAINANTS, SHALL BE USED BY CONTRACTOR ONLY IN CONNECTION WITH ITS CONDUCT OF THE PROGRAM UNDER THIS AGREEMENT. THE CONTRACTOR THROUGH THE DIRECTOR OF THE DEPARTMENT OF SOCIAL SERVICES, AND HIS/HER REPRESENTATIVES, SHALL HAVE ACCESS TO SUCH CONFIDENTIAL INFORMATION AND RECORDS TO THE EXTENT ALLOWED BY LAW, AND SUCH INFORMATION AND RECORDS IN THE HANDS OF THE COUNTY SHALL REMAIN CONFIDENTIAL AND MAY BE DISCLOSED ONLY AS PERMITTED BY LAW.

THEIR BEING OPENED FOR EXAMINATION FOR ANY PURPOSE NOT DIRECTLY CONNECTED WITH THE ADMINISTRATION OF PUBLIC SOCIAL SERVICES. WHETHER OR NOT COVERED BY W&I CODE SEC. 10850 OR BY 45 CFR SEC. 205.50, CONFIDENTIAL MEDICAL OR PERSONNEL RECORDS AND THE IDENTITIES OF CLIENTS AND COMPLAINANTS SHALL NOT BE DISCLOSED UNLESS THERE IS PROPER CONSENT TO SUCH DISCLOSURE OR A COURT ORDER REQUIRING DISCLOSURE. CONFIDENTIAL INFORMATION GAINED BY CONTRACTOR FROM ACCESS TO ANY SUCH RECORDS, CONFIDENTIAL INFORMATION GAINED BY COMPLAINANTS SHALL NOT BE DISCLOSED UNLESS THERE IS PROPER CONSENT TO SUCH RECORDS AND CONFIDENTIAL INFORMATION GAINED BY CONTRACTOR FROM ACCESS TO ANY SUCH RECORDS, CONFIDENTIAL INFORMATION GAINED BY CONTRACTOR FROM ACCESS TO ANY SUCH RECORDS, AND FROM CONTACT WITH ITS CLIENTS AND COMPLAINANTS, SHALL BE USED BY CONTRACTOR ONLY IN CONNECTION WITH ITS CONDUCT OF THE PROGRAM UNDER THIS AGREEMENT. THE CONTRACTOR THROUGH THE DIRECTOR OF THE DEPARTMENT OF SOCIAL SERVICES, AND HIS/HER REPRESENTATIVES, SHALL HAVE ACCESS TO SUCH CONFIDENTIAL INFORMATION AND RECORDS TO THE EXTENT ALLOWED BY LAW, AND SUCH INFORMATION AND RECORDS IN THE HANDS OF THE COUNTY SHALL REMAIN CONFIDENTIAL AND MAY BE DISCLOSED ONLY AS PERMITTED BY LAW.

- California Government Code Secs. 11135 - 11139.5, as amended (Title 2, Div. 3, Part 1, Chap. 1, Art. 9.5) and any applicable administrative rules and regulations issued under these sections, including Title 22 California Code of Regulations 98000-98413.
- Federal Civil Rights Acts of 1964 and 1991 (see especially Title VI, 42 USC Secs. 2000d et seq., as amended, and all administrative rules and regulations issued thereunder (see especially 45 CFR Part 80);  
as amended; all requirements imposed by the applicable HHS regulations (45 CFR Parts 80, 84 and 91); and all guidelines and interpretations issued pursuant to HHS regulations (see especially 45 CFR Part 1191);  
U.S.C. Secs. 12101 et seq. and 47 U.S.C. Secs. 225 and 611, and any federal regulations issued pursuant to HHS regulations (see especially 45 CFR Part 1191);  
Title II of the Americans with Disabilities Act of 1990 (P.L. 101-336), 42 U.S.C. Secs. 12101 et seq. and 47 U.S.C. Secs. 225 and 611, and any federal regulations issued pursuant to HHS regulations (see especially 45 CFR Part 1191);  
Urruth Civil Rights Act, Calif. Civil Code Sec. 51 et seq., as amended;
- Monterey COUNTY Code, Chap. 2.80;  
Age Discrimination in Employment Act 1975, as amended (ADEA), 29 U.S.C. Secs 621 et seq.;
- Equal Pay Act of 1963, 29 U.S.C. Sec. 206(d);  
California Equal Pay Act, Labor Code Sec. 1197.5.  
California Government Code Section 4450;
- The Dymally-Alatorre Bilingual Services Act; Calif. Govt. Management Code Sec. 7290 et seq.
- The Food Stamp Act of 1977, as amended and in particular Section 272.6.
- California Code of Regulations, Title 24, Section 3105A(e)
- Removal of Barriers to Inter-Ethnic Adoption Act of 1996, Section 1808

**5.02 Contract Administrator - COUNTY: COUNTY hereby designates the Director of the Monterey County Department of Social Services as its Contract Administrator for this**

change.  
Contract Administrator, and shall promptly give written notice to COUNTY of any such  
Administrator. CONTRACTOR may, in its sole discretion, change its designation of the  
under the direction of, or shall be submitted to, the CONTRACTOR's Contract  
concerning this Agreement which are within the responsibility of CONTRACTOR shall be  
Tracy Wareing Evans as its Contract Administrator for this Agreement. All matters  
5.01 Contract Administrator - CONTRACTOR: CONTRACTOR hereby designates

**V. CONTRACT ADMINISTRATORS**

4.09 Binding on Subcontractors: The provisions of paragraphs 4.01 - 4.08 shall also  
apply to all of CONTRACTOR's subcontractors. CONTRACTOR shall include the non-  
discrimination and compliance provisions of these paragraphs in all subcontracts to  
perform work or provide services under this Agreement.

4.08 Access to records by government agencies: CONTRACTOR shall permit access  
by COUNTY and by representatives of the State Department of Fair Employment and  
Housing, and any state agency providing funds for this Agreement, upon reasonable notice  
at any time during normal business hours, but in no case less than 24 hours, notice, to such  
party may deem appropriate to ascertain compliance with these non-discrimination  
of its books, records, accounts, facilities, and other sources of information as the inspecting  
House, and any state agency providing funds for this Agreement, upon reasonable notice  
by COUNTY and by representatives of the State Department of Fair Employment and  
Housing, and any state agency providing funds for this Agreement, upon reasonable notice  
at any time during normal business hours, but in no case less than 24 hours, notice, to such  
party may deem appropriate to ascertain compliance with these non-discrimination  
of its books, records, accounts, facilities, and other sources of information as the inspecting  
4.07 Notice to Labor Unions: CONTRACTOR shall give written notice of its obligations  
under paragraphs 4.01 - 4.08 to labor organizations with which it has a collective  
bargaining or other agreement.

4.06 Grievance Information: CONTRACTOR shall advise applicants who are denied  
CONTRACTOR's services, and recipients who do receive services received under this  
agreement, and of their right to a State hearing concerning services received under this  
agreements, and of their right to receive services, of their right to present  
Agreement.

4.05 Written non-discrimination policy: Contractor shall maintain a written statement  
of its non-discrimination policies which shall be consistent with the terms of this  
Agreement. Such statement shall be available to employees, recipients of services, and  
members of the public, upon request.

4.04 Written assurances: Upon request by COUNTY, CONTRACTOR will give any  
written assurances of compliance with the Civil Rights Acts of 1964 and 1991, the  
Rehabilitation Act of 1973 and/or the Americans with Disabilities Act of 1990, as may be  
required by the federal government in connection with this Agreement, pursuant to 45 CFR  
Sec. 80.4 or 45 CFR Sec. 84.5, and 91; 7 CFR Part 15; and 28 CFR Part 35, or other  
applicable State or federal regulation.

C. CONTRACTOR may appeal the final decision of the Department Director in accordance with the procedures set forth in Division 25.1 (commencing with Section 38050) of the Health and Safety Code and the regulations adopted thereunder. (Title 1, Subchapter 2.5)

B. CONTRACTOR's appeal of the Division Deputy Director's decision must be submitted to the Department Director within ten (10) working days from the date of the decision. Within twenty (20) working days from the date of appeal, and all supporting documents. Within twenty (20) working days of such meeting, the Department Director shall meet with CONTRACTOR to review the issues raised on appeal, or his/her designee, shall meet with CONTRACTOR'S appeal, the Department Director, or his/her designee, shall issue a final written decision within fifteen (15) working days of such meeting.

A. CONTRACTOR shall first discuss the problem informally with the designated DSES Contact/Program Analyst, submit a written complaint, together with any evidence, to the DSES Division Deputy Director. The complaint must include a description of the disputed contact/program Analyst, if the problem is not resolved, CONTRACTOR must, within fifteen (15) working days of the failed attempt to resolve the dispute with DSES issues, the legal authority/basis for each issue which supports CONTRACTOR's position, and the remedy sought. The Division Deputy Director shall, within fifteen (15) working days after receipt of CONTRACTOR's written complaint, make a determination on the dispute, and issue a written decision and reasons therefore. All written communication shall be pursuant to Section 14. NOTICES of this Agreement. Should CONTRACTOR disagree with the decision of the Division Deputy Director, CONTRACTOR may appeal the decision to the Director of the Department of Social & Employment Services.

In the event of a dispute or grievance regarding the terms and conditions of this Agreement, both parties shall abide by the following procedures:

## VI. APPEAL PROCESS

A. CONTRACTOR shall be liable for payment to CONTRACTOR under this Agreement for amounts paid to CONTRACTOR for general government funding. If funds from State and Federal sources are not obtained and continued at a level sufficient to allow for COUNTY's purchase of the indicated quantity of services, then COUNTY may give written notice of this fact to CONTRACTOR, and the services, then COUNTY may give written notice to CONTRACTOR that this Agreement shall terminate immediately, or on such obligations of the parties under this Agreement shall terminate immediately, or on such date thereafter, as COUNTY may specify in its notice, unless in the meantime the parties enter into a written Amendment modifying this Agreement.

B. CONTRACTOR shall be liable for payment to CONTRACTOR under this Agreement for amounts paid to COUNTY for general government funding. If funds from State and Federal sources are not obtained and continued at a level sufficient to allow for COUNTY's purchase of the indicated quantity of services, then COUNTY may give written notice to CONTRACTOR that this Agreement shall terminate immediately, or on such date thereafter, as COUNTY may specify in its sole discretion, change its designation of the Contractor appointee, COUNTY may, in its sole discretion, change its designation of the Contractor may other COUNTY employee in the Department of Social Services as the Director may designate. COUNTY shall be under the direction of, or shall be submitted to, the Director or such agreement. All masters concerning this Agreement which are within the responsibility of

- D. CONTRACTOR shall continue to carry out the obligations under this Agreement during any dispute.
- E. Costs incurred by CONTRACTOR for administrative/court review are not reimbursable by COUNTY.
- complying with Section 251, or Subchapter 3 concerning with Section 300, whichever is applicable, of the California Code of Regulations).

Category	Expenses	Proposed Budget	\$137,690.00
Expense Category	Budget Narrative	Line Item narrative	
Calls and Preparation	All initial preparation, documentation review, and phone calls with Director and Sponsorship Team members and potential funders, b) phone calls, communication and agenda planning for Kick-off meeting, and all scheduled on-site visits and remote facilitation/coaching and monitoring with project participants	Facilitation for up to seven on-site sessions to include a Kick-off meeting with the Sponsorship team, two days of focus group facilitation, up to four on-site planning sessions with identified workgroup members and a final meeting to monitor the plan progress.	On-site Facilitation
Virtual facilitation and coaching	Facilitation of monthly virtual meetings with sponsorship team members to support monthly virtual coaching sessions with the selected "Local facilitators". Once the plan is developed, their efforts to help plan and monitor the project. Once the plan is developed, monthly virtual coaching sessions with the selected "Local facilitators" will also be scheduled to support plan implementation.	Reimbursement for travel related time for all APHSA team members to travel from home destination to Monterrey California round trip for up to seven visits and an additional "onboard" visit with the local facilitators.	Travel time
Processing and Documentation	Processing and documentation of all work products, including a formal sponsorship charter/outline, b) a written assessment and summary of any data or tools that were used to develop the plan, c) a written "Road-Map to Strength" and monitoring tools.	Chilidren's Well-Being, d) a facilitator development plan and related on-boaridng	Processing and Documentation

Agency Name American Public Human Services Association

April 15, 2016 - April 30, 2017

1133 Nineteenth Street N.E. Washington, DC 20036

Montgomery County Authorized Signature / Date \_\_\_\_\_

Remit To:

APHSA

1133 Nineteenth Street N.E. Washington, DC 20036

Rate - \$2,810/daily	Total Budget	Phase 1	Phase 2	Phase 3	Phase 4	Total Month Expenses	Person Completing Invoice	Authorizing Sign
Calls & Preparation	\$ 32,315.00	\$ -	\$ -	\$ -	\$ -	\$ -		
On-Site Facilitation	\$ 47,770.00	\$ -	\$ -	\$ -	\$ -	\$ -		
Virtual Facilitation	\$ 8,430.00	\$ -	\$ -	\$ -	\$ -	\$ -		
Travel Time	\$ 22,480.00	\$ -	\$ -	\$ -	\$ -	\$ -		
Processing & Documentation	\$ 26,695.00	\$ -	\$ -	\$ -	\$ -	\$ -		
Total	\$ 137,690.00	\$ -	\$ -	\$ -	\$ -	\$ -		
# Of Days Budgeted	9.5	21.0	21.0	0.0	0.0	0.0		
Balance Remaining	0.0	0.0	0.0	0.0	0.0	0.0		
	12.0	6.5	6.5	6.5	6.5	6.5		

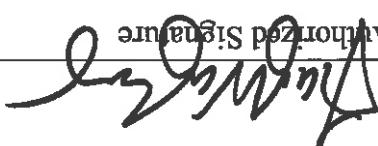
I certify that this report is correct and complete to the best of my knowledge and that the costs are eligible pursuant to the terms of the contract.

- ♦ Mandated Child Abuse Reporter Training is available, at no cost, through the Child Abuse Prevention Council of Monterey County (CAPC), 755-4737.
- ♦ 24-hour Bilingual Child Abuse Hotline 1-800-606-6618

Date

3/24/11

Authorized Signature



CONTRACTOR further gives assurance that all of its employees, consultants, and agents know statements indicating that they know of, and will comply with, the Act's reporting requirements under this Agreement, who are mandated reporters under the Act, performing services under this Agreement, and mandated reporters under the Act, perform their duties in accordance with the provisions of the Act, and will report any knowledge or reasonable suspicion that a child has been a victim of neglect or abuse.

HEREBY acknowledges that this contract for services will bring CONTRACTOR in contact with children, and that CONTRACTOR has received from COUNTY a copy of Penal Code Sections 11165.7 and 11166 as required by the Child Abuse and Neglect Reporting Act (Penal Code Sections 11164, et seq.). CONTRACTOR further certifies that it has knowledge of the provisions of the Act, and will comply with its provisions, which define a mandated reporter and requires that reports of child abuse or neglect be made by a mandated reporter whenever, in his or her professional capacity or within the scope of his or her employment, he/she has knowledge or observes a child whom he/she knows or reasonably suspects has been a victim of neglect or abuse.

American Public Human Services Association

**CHILD ABUSE & NEGLECT REPORTING  
CERTIFICATION**

**EXHIBIT E**

this Certification.

CONTRACTOR or is created or received by CONTRACTOR on COUNTY's behalf shall be subject to COMMUNICATION, audio recording, and electronic display by COUNTY, or its operating units, to receive by COUNTY and disclosed or made available in any form, including paper record, oral CONTRACTOR acknowledges and agrees that all Protected Health Information that is created or

identify the individual.  
individual or with respect to which there is a reasonable basis to believe the information can be used to present, or future payment for the provision of health care to an individual; and that identifies the medical health or condition of an individual; the provision of health care to an individual; or the past, demographic, medical and financial information, that relates to the past, present, or future physical or without limitation, all information, data, documentation, and materials, including without limitation, The term "Protected Health Information" means individually identifiable health information including,

Certification shall control.  
Privacy Rule, but are nonetheless permitted by the HIPAA Privacy Rule, the provisions of this Rule shall control. Where provisions of this Certification are different than those mandated in the HIPAA Rule set forth in the HIPAA Privacy Rule. In the event of an inconsistency between the provisions of this Certification and mandatory provisions of the HIPAA Privacy Rule, as amended, the HIPAA Privacy set forth in the HIPAA Privacy Rule. In the event of an inconsistency between the provisions of this Certification and mandatory provisions of the HIPAA Privacy Rule, as amended, the HIPAA Privacy

Except as otherwise defined herein, any and all capitalized terms in this Section shall have the definitions sufficiency of which is hereby acknowledged, CONTRACTOR agrees to the provisions of this compliance with the HIPAA Privacy Rule, and other good and valuable consideration, the recipient and Certificate in the HIPAA Privacy Rule. In the event of an inconsistency between the provisions of this set forth in the HIPAA Privacy Rule. In the event of an inconsistency between the provisions of this

## I. DEFINITIONS

Certification and of the HIPAA Privacy Rule and to protect the interests of COUNTY.  
WHEREAS, CONTRACTOR may have access to Protected Health Information (as defined below) in fulfilling its responsibilities under the underlying Agreement.  
WHEREAS, CONTRACTOR and COUNTY have entered into an Agreement ("the Agreement") to which this Certification is an attachment whereby CONTRACTOR will provide certain services to COUNTY; and  
WHEREAS, CONTRACTOR and COUNTY have entered into an Agreement ("the Agreement") to which this Certification is an attachment whereby CONTRACTOR will provide certain services to COUNTY; and  
WHEREAS, pursuant to the Administrative Simplification provisions, the Secretary of Health and Human Services has issued regulations modifying 45 CFR Parts 160 and 164 (the "HIPAA Privacy Rule"); and  
WHEREAS, Sections 261 through 264 of the federal Health Insurance Portability and Accountability Act of 1996, Public Law 104-191, known as "the Administrative Simplification provisions," direct the Department of Health and Human Services to develop standards to protect the security, confidentiality and integrity of health information; and  
WHEREAS, Sections 261 through 264 of the federal Health Insurance Portability and Accountability Act of 1996, Public Law 104-191, known as "the Administrative Simplification provisions," direct the Department of Health and Human Services to develop standards to protect the

## Health Insurance Portability & Accountability Act (HIPAA) Certification

### EXHIBIT F

- (a) CONTRACTOR agrees:
- (i) to use or disclose any Protected Health Information solely: (1) for meeting its obligations as set forth in any agreements between the Parties evidencing their business relationship or (2) as required by applicable law, rule or regulation or credentialing organization to whom COUNTY is required to disclose such information, or as otherwise permitted under this Certification, or the underlying Agreement, if consistent with this Certification and the HIPAA Privacy Rule, or the HIPAA Privacy Rule, and (3) as would be permitted by the HIPAA Privacy Rule if such use or disclosure were made by anotherwise permissible under this Certification, or the underlying Agreement, if consistent with this Certification and the HIPAA Privacy Rule, or the HIPAA Privacy Rule, and (3) COUNTY; and
  - (ii) at termination of the Parties, (or any similar documentation of the business relationship of the Parties), or upon request of COUNTY, whichever occurs first, if feasible CONTRACTOR will return all Protected Health Information received from or created or received by CONTRACTOR on behalf of COUNTY that such return or destruction is not feasible, CONTRACTOR will extend the protections of this Agreement to the information and limit further uses and disclosures to those purposes that make the return or destruction of the information not feasible; and
  - (iii) to ensure that its agents, including a subcontractor(s), to whom it provides Protected Health Information received from or created by CONTRACTOR on behalf of COUNTY, to ensure that its employees, actions or omissions do not cause CONTRACTOR to breach the terms of the Agreement. In addition, CONTRACTOR agrees to take reasonable steps to ensure such information and conditions that apply to CONTRACTOR with respect to agrees to the same restrictions and conditions that apply to CONTRACTOR with respect to whom the information is disclosed that it will be held confidentially and used or further disclosed only as required by law, or for the purpose for which it was disclosed to the person, and the person notifies CONTRACTOR of any instances of which it is aware in which the confidentiality of the information has been breached;
  - (B) CONTRACTOR obtains reasonable assurances from the person to whom the information is disclosed that it will be held confidentially and used or further disclosed only as required by law, or for the purpose for which it was disclosed to the person, and the person notifies CONTRACTOR of any instances of which it is aware in which the confidentiality of the information has been breached;
  - (A) the disclosure is required by law; or
- (b) Notwithstanding the prohibitions set forth in this Certification or the Agreement, CONTRACTOR may use and disclose Protected Health Information as follows:
- (i) if necessary, for the proper management and administration of CONTRACTOR, provided that as to any such disclosure, the following requirements are met:
  - (ii) for data aggregation pursuant to any agreements between the Parties evidencing their business relationship. For purposes of this Certification and the HIPAA Privacy Rule, data aggregation means the combining of Protected Health Information by CONTRACTOR in its capacity as CONTRACTOR of another COUNTY, to permit data analysis that relate to the health care operations of the respective covered entities.

## II. CONFIDENTIALITY REQUIREMENTS

### EXHIBIT E

(c)

CERTIFICATEE WILL IMPLEMENT APPROPRIATE SAFEGUARDS TO PREVENT USE OR DISCLOSURE OF PROTECTED HEALTH INFORMATION OTHER THAN AS PERMITTED IN THIS CERTIFICATION. THE SECRETARY OF HEALTH AND HUMAN SERVICES SHALL HAVE THE RIGHT TO AUDIT CONTRACTOR'S RECORDS AND PRACTICES RELATED TO USE AND DISCLOSURE OF PROTECTED HEALTH INFORMATION TO ENSURE CONTRACTOR'S COMPLIANCE WITH THE TERMS OF THE HIPAA PRIVACY RULE. CONTRACTOR SHALL REPORT TO COUNTY ANY USE OR DISCLOSURE OF PROTECTED HEALTH INFORMATION WHICH IS NOT IN COMPLIANCE WITH THE TERMS OF THIS CERTIFICATION OF WHICH IT BECOMES AWARE. IN ADDITION, CONTRACTOR AGREES TO MITIGATE, TO THE EXTENT PRACTICABLE, ANY HARMFUL EFFECT THAT IS KNOWN TO CONTRACTOR OF A USE OR DISCLOSURE OF PROTECTED HEALTH INFORMATION BY CONTRACTOR IN VIOLATION OF THE REQUIREMENTS OF THIS CERTIFICATION OR THE AGREEMENT.

### III. AVAILABILITY OF PHI

CERTIFICATEE AGREES TO MAKE AVAILABLE PROTECTED HEALTH INFORMATION TO MAKE PROTECTED CONTRACTOR SECTION 164.524 OF THE HIPAA PRIVACY RULE. CONTRACTOR AGREES TO MAKE AVAILABLE INFORMATION IN ACCORDANCE WITH THE REQUIREMENTS OF SECTION 164.526 OF THE HIPAA PRIVACY RULE. IN ADDITION, CONTRACTOR AGREES TO INCORPORATE ANY AMENDMENTS TO PROTECTED HEALTH INFORMATION AVAILABLE FOR AMENDMENT IF COUNTY DETERMINES THAT CONTRACTOR HAS VIOLATED ANY MATERIAL TERM OF THIS CERTIFICATION AND/OR THE AGREEMENT. IF COUNTY REASONABLY BELIEVES THAT CONTRACTOR WILL VIOLATE A MATERIAL TERM OF THIS CERTIFICATION AND/OR THE AGREEMENT AND, WHERE PRACTICABLE, COUNTY GIVES WRITTEN NOTICE TO CONTRACTOR OF SUCH BELIEF WITHIN A REASONABLE TIME AFTER FORMING SUCH BELIEF, AND CONTRACTOR FAILS TO PROVIDE ADEQUATE WRITTEN ASSURANCES TO COUNTY THAT IT WILL NOT BREACH THE CITED TERM OF THIS CERTIFICATION AND/OR THE AGREEMENT BREACH IS TO OCCUR, THEN COUNTY SHALL HAVE THE RIGHT TO TERMINATE THE AGREEMENT IMMEDIATELY.

EXCEPT AS EXPRESSLY STATED HEREIN OR THE HIPAA PRIVACY RULE, THE PARTIES TO THE AGREEMENT DO NOT INTEND TO CREATE ANY RIGHTS IN ANY THIRD PARTIES. THE OBLIGATIONS OF CONTRACTOR UNDER THIS SECTION SHALL SURVIVE THE EXPIRATION, TERMINATION, OR CANCELLATION OF THIS CERTIFICATION AND/OR THE AGREEMENT, AND/OR THE BUSINESS RELATIONSHIP OF THE PARTIES, AND SHALL CONTINUE TO BIND CONTRACTOR, ITS AGENTS, EMPLOYEES, CONTRACTORS, SUCCESSORS, AND ASSIGNEES AS SET FORTH HEREIN.

V. MISCELLANEOUS

THE PARTIES AGREE THAT, IN THE EVENT THAT ANY DOCUMENTATION OF THE ARRANGEMENT PURSUANT TO WHICH CONTRACTOR PROVIDES SERVICES TO COUNTY CONTAINS PROVISIONS RELATED TO THE USE OR DISCLOSURE OF PROTECTED HEALTH INFORMATION WHICH ARE MORE RESTRICTIVE THAN THE PROVISIONS OF THIS CERTIFICATION OR THE AGREEMENT, THE PROVISIONS OF THIS CERTIFICATION OR THE AGREEMENT WILL CONTROL. THE PROVISIONS OF THIS AGREEMENT, THE PROVISIONS OF WHICH ARE MORE RESTRICTIVE THAN THE PROVISIONS OF THIS CERTIFICATION OR THE AGREEMENT, WILL CONTROL.

Date: 3/24/16  
 Title: Exhibit D  
 By: Paula G.

## CONTRACTOR: AMERICAN PUBLIC HUMAN SERVICES ASSOCIATION

In the event that either party believes in good faith that any provision of this Certification and/or the Agreement fails to comply with the then current requirements of the HIPAA Privacy Rule, such party shall notify the other party in writing. For a period of up to thirty (30) days, the parties shall address in good faith such concern and amend the terms of this Certification and/or the Agreement, if necessary to bring it into compliance. If, after such thirty-day period, the Certification and/or the Agreement fails to comply with the HIPAA Privacy Rule, then either party has the right to terminate upon written notice to the other party.

CONTRACTOR's use and disclosure of Protected Health Information regarding Certification and the Agreement are intended to establish the minimum requirements regarding

EXHIBIT F

Agency/Organization

AHSA

Date

3/24/16

Title

Executive Director

Signature



This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 132, Title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

3. The undersigned shall require that the language of this certification be included in the award document for sub-awards at all tiers (including sub-contracts, sub-grants, and contracts under grants, loans, and cooperative agreements), and that all sub-recipients shall certify and disclose accordingly.

Lobbying," in accordance with its instructions. Complete and submit Standard Form LLL, "Disclosure Form to Report federal contract, grant, loan, or cooperative agreement, the undersigned shall federal contract, grant, loan, or cooperative agreement, the undersigned shall Congress, or an employee of a Member of Congress in connection with this employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of any agency, a Member of Congress, an officer or paid to any person for influence or attempting to influence an officer or

2. If any funds other than federal appropriated funds have been paid or will be or modification of any federal contract, grant, loan, or cooperative agreement, cooperative agreement, and the extension, continuation, renewal, amendment, federal grant, the making of any federal loan, the entering into of any connection with the awarding of any federal contract, the making of any employee of Congress, or an employee of a Member of Congress in employee of Congress, or an employee of a Member of Congress in officer or employee of any agency, a Member of Congress, an officer or of the undersigned, to any person for influence or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or

The undersigned certifies, to the best of his or her knowledge and belief, that:

American Public Human Services Association

## CERTIFICATION REGARDING LOBBYING

EXHIBIT G