



# General Liability and Workers' Compensation

Budget Committee March 8, 2018



### Overview

- Risk Management is responsible for the oversight and management of all County insurance and self-insurance programs, claims management, safety, ergonomics, contract review and other risk transfer and loss control activities that protect the County and mitigate losses.
- The County purchases a number of insurance policies but is self-insured for General Liability and Workers' Compensation.



### Insurance Policies

County of Monterey Insurance Coverage FY 2018/19 Estimate

	Insurance				Self Insured	FY16/17	FY17/18	FY18/19 Estimate
Coverage	Carrier/Broker	Limit	Aggregate Limit	Deductible	Retention	Premium	Premium	Premium
Self Insured:	Carrier/Broker	Lilling	Aggregate Lillit	Deductible	Retention	FIGIIIIIIII	Fieliliulii	FICILIUM
Excess Workers Compensation	CSAC/Alliant	\$1Mil each accident/each disease (statutory)	\$45Mil	N/A	\$400K	\$1,899,291	\$1,935,541	\$2,415,000
Excess General Liability	Marsh	\$150Mil	\$150Mil	N/A	\$1.5Mil	\$1,657,321	\$1,668,289	\$1,918,532
Insured:								
Property (All Risk)	CSAC/Alliant	\$25Mil	\$600Mil	\$25K	N/A	\$846,227	\$863,015	\$1,052,415
Directors' & Officers/Employment Practices Liability	Beta	\$10Mil per occurrence	\$10Mil	\$50K - increases to \$75K 07/01/18	N/A	\$153,774	\$176,842	\$212,210
Healthcare Liability (Health & NMC)	Beta	\$20Mil per occurrence	\$30Mil	\$5K	N/A	***************************************		
Medical Malpractice (Health, NMC & Raceway)	Beta	\$1Mil claims made & reported	\$3Mil	\$5K	N/A	\$701,368	\$1,046,802	\$1,308,503
Auto	Beta	\$1Mil per accident	Combined single limit	Comprehensive=\$250	N/A			
		(NMC only)	Ŭ	Collision=\$500		\$10,210	\$8,866	\$10,196
Blanket Crime Policy	CSAC/Alliant	\$15Mil	\$15Mil	(per schedule*)	N/A	\$19,325	\$21,300	\$26,700
Watercraft	CSAC/Alliant	\$1Mil	\$1Mil	\$1K	N/A	\$6,268	\$6,268	\$6,600
457 Fiduciary Liability	Marsh	\$3Mil	\$3Mil	\$0	N/A	\$9,723	\$9,723	\$10,695
Group, Accidental Death & Dismemberment	Marsh/Chubb	(per schedule*)	\$250K	\$100	N/A	\$2,454	\$2,661	\$2,927
Cyber Liability	CSAC/Alliant	\$1Mil	\$2Mil	\$50K	N/A	\$14,822	\$14,654	\$20,100
WRA-Tertiary Plant - PLL + Umbrella Liability	Marsh	GL \$1/2Mil per occurrence	\$10Mil excess/ \$23Mil umbrella	\$10K	N/A	\$45,685	\$55,834	\$67,001
		PLL \$40Mil	\$40Mil	\$25K	N/A	\$165,529	\$183,531	\$220,237
WRA - Errors & Omissions	Marsh	\$3Mil	\$3Mil	E&O=\$100K EPL=\$100K	N/A	\$41,304	\$41,052	\$45,157
Sherriff Aircraft - Liability	CSAC/Alliant	\$40Mil	\$40Mil	\$Nil	N/A	\$6,981	\$6,620	\$7,200
Hull	CSAC/Alliant	\$150K	\$150K	\$Nil	N/A			
Medical	CSAC/Alliant	\$25K per person	\$100K per occurrence	\$Nil	N/A			

 $<sup>^{\</sup>star}\,$  Different levels of deductible based on type of claim subject to applicable terms, limits, and cover.



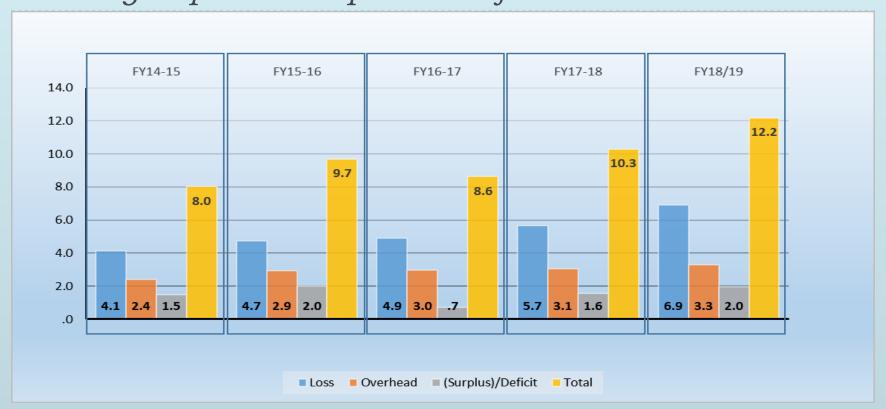


## Self-Insured General Liability Claims

Fiscal Year Ending June 30, 2017 & Year-to-Date December 31, 2018



## General Liability Actuary Report - Components of the Allocation



- The FY18-19 allocation to continue at 70% confidence level at \$12,176,000 combined for both Recoverable and Non-Recoverable, which is a combined 18.2% increase of \$1.88 Million over FY17-18 funding:
  - \$1,256K increase in Severity of Losses
  - \$ 217K increase in Overhead
    - \$ 404K increase in Deficit



## General Liability New Claims Received





#### Total number of New Claims

- FY16-17 increased 122% over FY15-16
- FY17-18 Ist half the year is showing a 10% reduction compared to the same period for FY16-17

#### The Total New Claim Cost

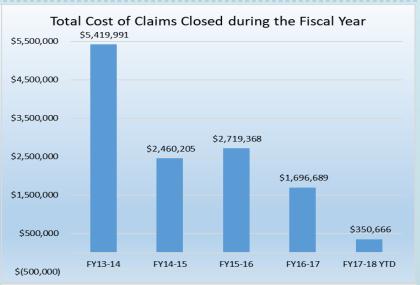
- FY16-17 increased 291% over FY15-16:
  - Four (4) Recoverable Claims Reserved \$2.1 Million
  - Five (5) Non-Recoverable (Measure Z) Reserved \$750 Thousand
  - FY17-18 Year-to-Date is showing an 84% reduction compared to the same period for FY16-17





## General Liability Claims Closed



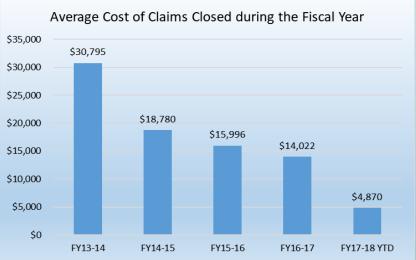


#### Total number of Claims Closed:

- FY16-17 resulted in 29% fewer claims closed then FY15-16
- FY17-18 closing rate is improving by 36% over the same period for FY16-17

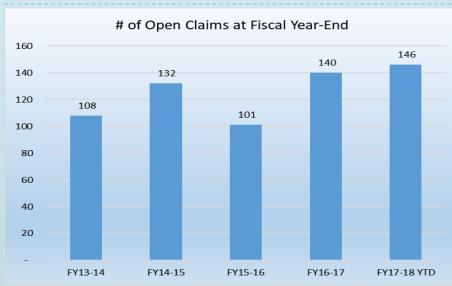
#### Average Cost per Claim Closed:

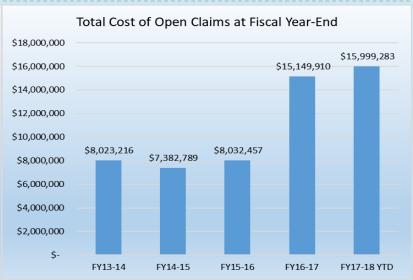
- FY16-17 decreased by 12.3% from FY15-16
- FY17-18 has decreased 69.4% over the same period for FY16-17





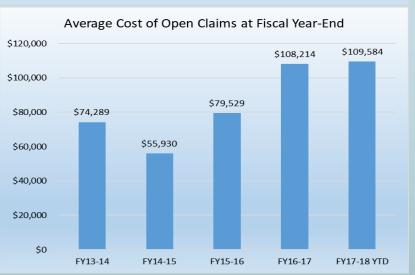
# General Liability Open Claims





#### Open Claims Count:

- FY16-17 ended with an increase of 38.6% from FY15-16
- FY17-18 currently has 4.3% increase in open claims over FY16-17
- The Total Cost of Open Claims is steadily increasing due to the length of time and severity.:
  - FY16-17 increased by 88.6%
  - FY17-18 has increased another 5.6% of FY16-17

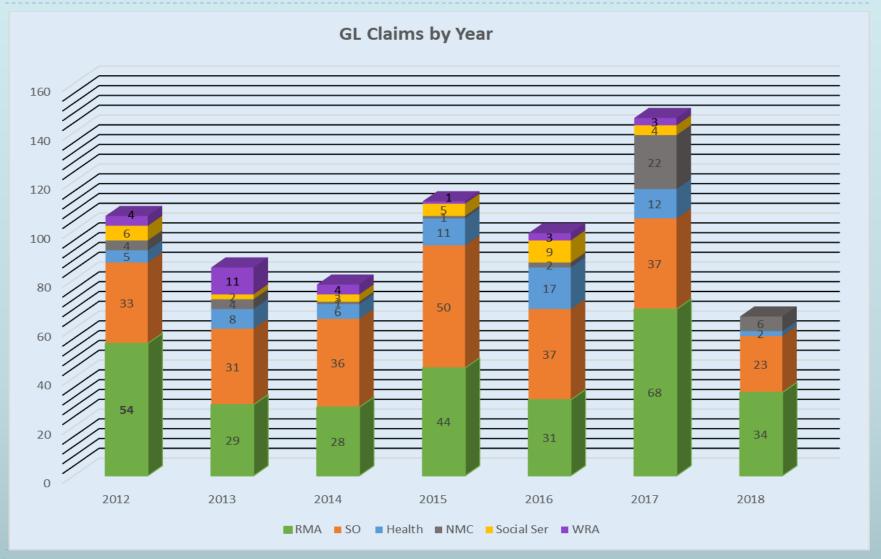


### General Liability Stratification of Claims

		CLOSED DURING FISCAL YEAR									OPEN AT FISCAL YEAR-END										
			FY13-14		FY14-15		FY15-16		FY16-17	FY	17-18YTD		FY13-14		FY14-15		FY15-16		FY16-17	FY	17-18YTD
	# of Claims		92		79		121		83		56		39		62		31		29		55
\$0	Cost	\$	-	\$	-	\$	-	\$	-	\$	-		\$ -	\$	-	\$	-	\$	-	\$	-
	Avg Cost	\$	-	\$	-	\$	-	\$	-	\$	-		\$ -	\$	-	\$	-	\$	-	\$	-
, ,	# of Claims		67		43		39		34		14		48		52		54		78		60
\$1 - \$50K	Cost	\$	489,376	\$	261,770	\$	154,034	\$	196,681	\$	69,187		\$ 451,276	\$	355,208	\$	331,560	\$	624,109	\$	723,484
G /	Avg Cost	\$	7,304	\$	6,088	\$	3,950	\$	5,785	\$	4,942		\$ 9,402	\$	6,831	\$	6,140	\$	8,001	\$	12,058
- ×	# of Claims		4		5		2		1		1		6		4		4		7		5
\$50K- \$100K	Cost	\$	303,907	\$	394,330	\$	128,623	\$	60,274	\$	165,664		\$ 454,721	\$	305,275	\$	311,476	\$	551,617	\$	476,616
	Avg Cost	\$	75,977	\$	78,866	\$	64,312	\$	60,274	\$	165,664		\$ 75,787	\$	76,319	\$	77,869	\$	78,802	\$	95,323
\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	# of Claims		13		4		8		3		1		15		14		12		26		26
\$100K+	Cost	\$4	1,626,707	\$1	L,804,105	\$	2,436,712	\$ 2	1,439,735	\$	115,814		\$ 7,117,219	\$	6,722,306	\$	7,389,420	\$1	3,974,184	\$14	1,799,184
❖	Avg Cost	\$	355,901	\$	451,026	\$	304,589	\$	479,912	\$	115,814		\$ 474,481	\$	480,165	\$	615,785	\$	537,469	\$	569,199
	# of Claims		131		170		170		121		72		132		101		101		140		146
TOTAL	Cost	\$2	2,460,205	\$ 2	2,719,369	\$	2,719,369	\$ 2	1,696,689	\$	350,665		\$ 7,382,789	\$	8,032,456	\$	8,032,456	\$1	5,149,910	\$1!	5,999,284
F	Avg Cost	\$	18,780	\$	15,996	\$	15,996	\$	14,022	\$	4,870		\$ 55,930	\$	79,529	\$	79,529	\$	108,214	\$	109,584

- The average cost of open claims has increased by 36.1% in FY16-17 with FY17-18 increasing another 1.3% over FY16-17
- FY16-17 \$100+ bracket accounts grew to Twenty-Six (26) Claims or by 216.7% or an increase of Fourteen (14) claims
  - Five (5) of the 26 claims had previously been valued under \$100 Thousand ranging from FY94-95 to FY14-15
  - Six (6) of the 26 claims are new for FY16-17 previously mentioned under New Claims
  - Two (2) of the 26 claims are for cases that have been Re-Opened
- 9 Eight (8) of the 26 claims are considered Non-Recoverable Claims.

# General Liability New Claims by Year – Top 6 Departments







## Self-Insured Workers' Compensation Claims

Fiscal Year Ending June 30, 2017 & Year-to-Date December 31, 2018



### Workers' Compensation Components of the Allocation

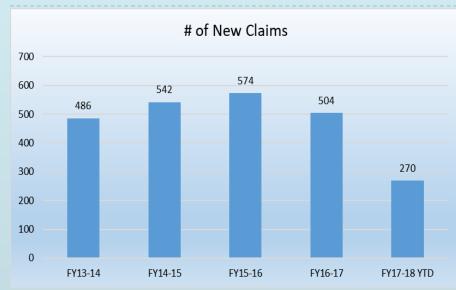


- The FY18-19 allocation to continue at 70% confidence level at \$20,476,000, which an 9.3% increase of \$1.74 M over FY17-18 funding:
  - \$1.54 Mil increase in Severity of Losses
  - \$0.15 Mil increase in Overhead
    - \$0.05 Mil increase in Deficit



### Workers' Compensation

### New Claims Received



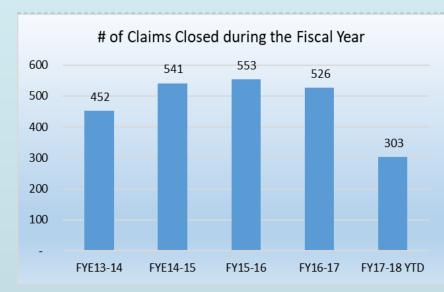


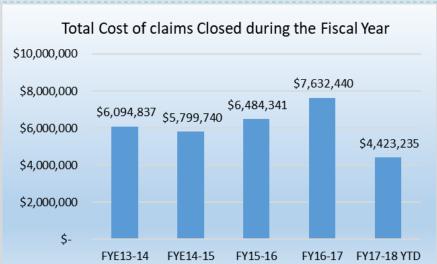
- FY16-17 New Claim Cost reduced by 6.7% from FY15-16
- FY16-17 New Claims reduced by 12.2% from FY15-16
- FY16-17 The Average Cost per Claim increased by 6.3% over FY15-16
- ▶ The I<sup>st</sup> half of FY17-18 is experiencing
  - 3.7% improvement in Costs
  - I.9% improvement in the number of Claims



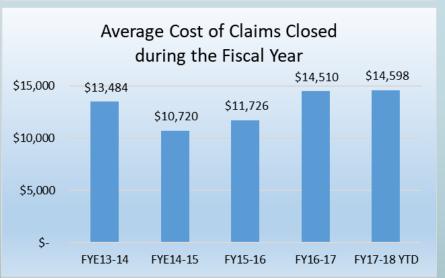


## Workers' Compensation Claims Closed



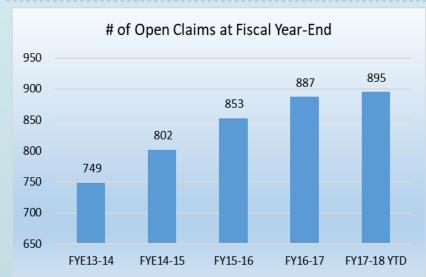


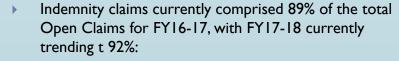
- FY16-17 Claims Closed decreased 4.9% over the FY15-16, which included 59 litigated claims
- Total Cost of Closed Claims:
  - FY16-17 Cost increased 17.7% over FY15-16 due to the age and overall cost of the litigated claims
  - FY17-18 Ist half of the year is trending towards an 11.1% improvement over FY16-17 for the same time





## Workers' Compensation Open Claims





- FY16-17 Indemnity Claim count is down by 0.3% over FY15-16
- FY16-17 Indemnity Claim Total Claim Cost has increased by 13.4% over FY15-16.
- Note: Indemnity Claims are those claims that have Temporary/Permanent Disability or simply stated: The worker received payment for their loss.
- Note: Non-Indemnity Claims are Medical Only





### Workers' Compensation

### Stratification of Claims - County & Excess Carrier Exposure

			CLOSED	DURING FISC	AL YEAR		OPEN AT FISCAL YEAR-END								
		FY13-14	FY14-15	FY15-16	FY16-17	FY17-18 YTD	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18 YTD				
	# of Claims	92	86	112	115	83	1	-	2	3	-				
\$0	Cost	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
	Avg Cost	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
, צ	# of Claims	421	427	456	441	204	349	384	398	374	361				
\$1 - \$50K	Cost	\$ 2,071,199	\$ 2,017,976	\$ 2,144,760	\$ 2,521,285	\$ 1,130,751	\$ 6,687,004	\$ 7,010,419	\$ 7,533,858	\$ 7,095,209	\$ 7,319,174				
V,	Avg Cost	\$ 4,920	\$ 4,726	\$ 4,703	\$ 5,717	\$ 5,543	\$ 19,160	\$ 18,256	\$ 18,929	\$ 18,971	\$ 20,275				
- ×	# of Claims	12	23	20	12	7	136	145	161	156	156				
\$50K- \$100K	Cost	\$ 759,944	\$ 1,638,311	\$ 1,458,622	\$ 833,953	\$ 448,408	\$10,094,308	\$11,001,766	\$ 12,006,466	\$ 11,478,512	\$ 11,231,255				
<b>⋄</b>	Avg Cost	\$ 63,329	\$ 71,231	\$ 72,931	\$ 69,496	\$ 64,058	\$ 74,223	\$ 75,874	\$ 74,574	\$ 73,580	\$ 71,995				
+	# of Claims	16	17	20	18	9	263	273	292	354	378				
100	Cost	\$ 2,968,597	\$ 2,828,054	\$ 3,419,670	\$ 4,282,420	\$ 2,843,933	\$72,518,960	\$79,139,180	\$ 92,139,619	\$ 108,275,810	\$ 111,806,636				
₩.	Avg Cost	\$ 185,537	\$ 166,356	\$ 170,984	\$ 237,912	\$ 315,993	\$ 275,737	\$ 289,887	\$ 315,547	\$ 305,864	\$ 295,785				
TAL	# of Claims	541	553	608	586	303	749	802	853	887	895				
TOT	Cost	\$ 5,799,740	\$ 6,484,341	\$ 7,023,052	\$ 7,637,658	\$ 4,423,092	\$89,300,272	\$97,151,365	\$ 111,679,943	\$ 126,849,531	\$ 130,357,065				
Ė	Avg Cost	\$ 10,720	\$ 11,726	\$ 11,551	\$ 13,034	\$ 14,598	\$ 119,226	\$ 121,136	\$ 130,926	\$ 143,010	\$ 145,650				

- The total number of open claims increased by 0.9% from 887 FY16-17 Year End to 895 as of 12/31/2017.
- There is a total of 62 claims that are individually valued over \$400K, comprising 6.9% of Total Open/Pending Claims, however, those 62 claims account for 38.5% of the Total Cost for all Open/Pending Claims.
- Total Incurred (Both Paid and Outstanding) currently is standing at \$130.4 million of which the County's portion is \$101.2 million.
- The total County's exposure (Outstanding) is \$44.4 million and the Excess Carriers exposure is \$21.6 million for a combined exposure of \$66.0 million

# Workers' Compensation Open Claims by Department – Limited to County Exposure

OPEN PENDING CLAIMS FY17-18 as of December 31, 2017

			,		Average			% of			
	YTD		# of		of # of	Sum of	% of	Dept's	Total		Avg
Department	#FTE	%	Claims	%	Yrs Open	Litigated	Co Lit	Claims	Incurred	%	Incurred
Sheriff-Coroner	460	9%	295	33%	6.0	139	37%	47%	40,330,518	40%	136,714
Social & Employment Services	834	16%	147	16%	4.7	49	13%	33%	13,800,529	14%	93,881
Natividad Medical Center	1,443	27%	137	15%	5.2	54	14%	39%	12,822,411	13%	93,594
Health	954	18%	77	9%	3.6	30	8%	39%	6,128,092	6%	79,586
Resource Management Agency	297	6%	58	6%	6.9	29	8%	50%	5,724,211	6%	98,693
Probation	279	5%	52	6%	4.7	24	6%	46%	7,235,217	7%	139,139
Top 6	4,267	79%	766	86%	5.4	325	86%	42%	86,040,976	85%	112,325
District Attorney	148	3%	30	3%	6.3	21	6%	70%	4,040,403	4%	134,680
Economic Development	31	1%	16	2%	6.2	6	2%	38%	1,925,905	2%	120,369
County Administrative Office	78	1%	13	1%	6.0	4	1%	31%	1,428,078	1%	109,852
Agriculture Commissioner	79	1%	9	1%	7.6	5	1%	56%	1,495,197	1%	166,133
Information Technology	102	2%	9	1%	13.6	3	1%	33%	997,599	1%	110,844
Emergency Communication	72	1%	7	1%	6.3	4	1%	57%	844,126	1%	120,589
Human Resources	35	1%	7	1%	1.2		0%	0%	239,953	0%	34,279
Public Defender	54	1%	7	1%	3.7	2	1%	29%	740,718	1%	105,817
Child Support Services	92	2%	6	1%	6.6	5	1%	83%	1,266,470	1%	211,078
Treasurer/Tax Collector	44	1%	6	1%	2.1		0%	0%	351,450	0%	58,575
Department w/5 or Less Claims	371	7%	19	2%	4.0	4	1%	21%	1,837,223	2%	96,696
Total Other Departments	1,106	21%	129	14%	5.9	54	14%	42%	15,167,122	15%	117,575
Grand Total	5,373	100%	895	100%	5.9	379	100%	46%	101,208,098	100%	106,862

### Workers' Compensation

### New Claims by Year - Top Six Departments

