MONTEREY COUNTY

2019 CSAC Challenge Award Entry

Issue Area: Government Finance, Administration and Technology

Population: Suburban County Category

Monterey County - Diverse Talent Acquisition Application

OVERVIEW

The Civil Rights Office, with the Information Technology Department (ITD), developed an

application that automates the recruitment process for underrepresented talent – women and people of

color.

CHALLENGE

Monterey County, like most jurisdictions, has the continued challenge of recruiting talent from

diverse communities and associations in a consistent manner across all departments and job groups. To

further complicate the issue, each department has its own competency needs within continually

changing workforce demographics. The Civil Rights Office was charged by the Board of Supervisors with

providing a solution to satisfy the County's workforce recruitment goals, as stated in the Board of

Supervisors approved Equal Opportunity Plan. We discovered that several departments maintained their

own spreadsheet of local groups and associations that job flyers were mailed to in order to attract a

diverse talent pool of applicants. We also discovered the spreadsheets were inconsistent, outdated, and

hardly updated. In the diverse talent acquisition industry, private sector companies charge a

membership fee to access and utilize their database of diverse talent groups, associations, and

organizations to recruit from. This fee is very costly for local governments.

SOLUTION

As a result, the Civil Rights Office developed an application that would crowdsource the

community contacts across County departments and Human Resources (HR) representatives to target

outreach efforts to underrepresented applicants.

INNOVATION

The database is editable by all HR personnel – after receiving a short training to maintain the

integrity of the information, provided by the Civil Rights Office – and they can continue to update

contact information as the workforce recruitment goals change. In addition to granting HR personnel

permissions to update the database, interested community groups may visit the Civil Rights Office's

website and fill out an interest card with their information. We will work with our elected officials, who

are in constant contact with our community, to share the information in person and in their social media

accounts, further leveraging existing resources.

RESULTS

Since publishing the application to County HR professionals, the response has been

overwhelmingly positive. Recruiters can now target outreach for their specific hiring goals, while

significantly reducing the time involved in outreach plans. The application is also mobile friendly, so staff

can recruit using a phone, tablet, or sitting at their desktop. To use, a recruiter simply logs on to the

application, identifies the job group for the recruitment, checks all applicable demographic information

of the targeted applicants, and clicks "Submit." Within a second, an Outlook message self-populates

with hundreds of community contacts on the BCC line, waiting for the recruiter to simply hit "Send."

REPLICABILITY

To leverage existing resources, the Civil Rights Office collaborated with ITD to write the program

and structure the database using Microsoft Sharepoint within the Office 365 Suite, software that most

jurisdictions employ, and all Monterey County employees can access. The Civil Rights Office also worked

closely with HR representatives to learn their needs to make a responsible application that would be

seamlessly adopted by HR. By using in-house IT services, we significantly reduced the cost of the project.

We believe the application can be replicated easily across local governments because it simply uses an

Office 365 application, a software suite that most, if not all, jurisdictions already use.

CONTACT

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OPTIONAL SUBMISSION:

Attached: TAD Rollout Presentation



Talent Acquisition Database (TAD)

Overview



Talent Acquisition Database (TAD)



Search

- Search by Job Groups
 - Filter by Demographic Information
 - Email, Social Media, Print Results



Recruitment Reports

By Exam Number

By Job Group

By Date By User



- Organizations, Associations Institutions,
 - Individual Contacts
- Demographic Information

By Demographic

Information



Purpose

- T.A.D. is one solution for connecting organizations, institutions, underutilized groups - with Monterey County recruitment and associations - whose memberships are made up of efforts.
- T.A.D. is for recruitment personnel to own, grow, and maintain with the changing needs of the County.



Homepage







Talent Acquisition Database







Recruitment Reports

40'



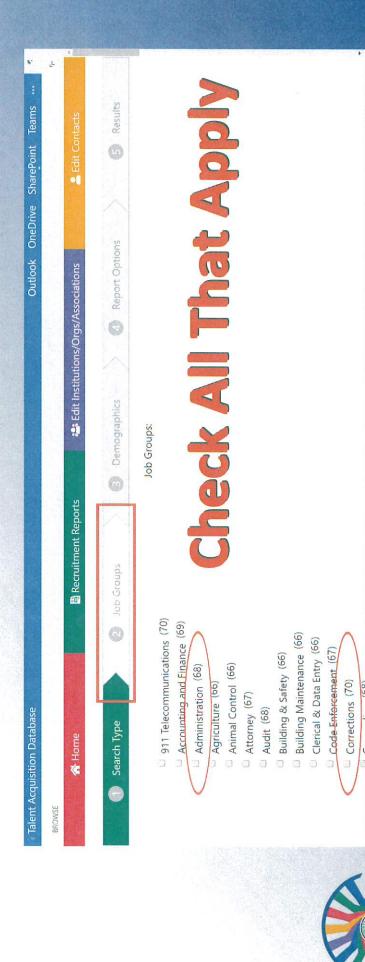


Step 1 - Search Type



Rights Office

Step 2 - Job Groups



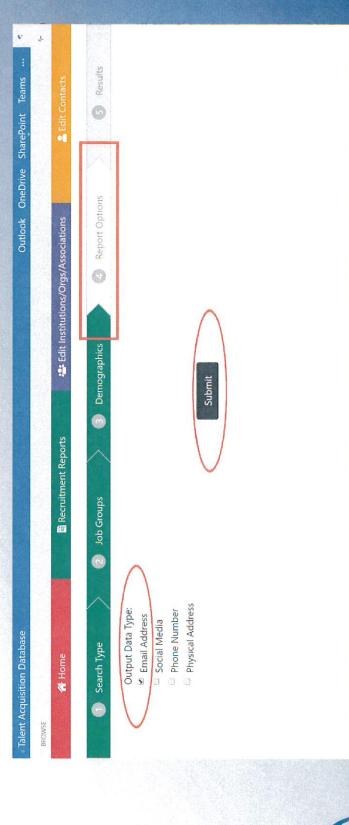
Rights Office

Step 3 - Demographic Filters



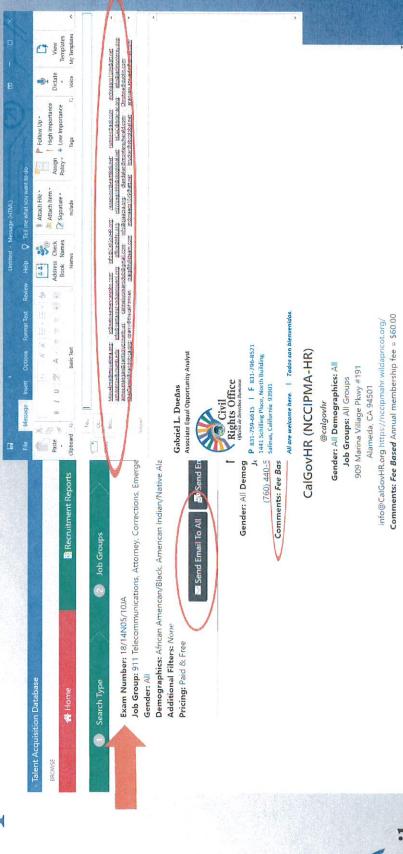


Step 4 - Report Options





Step 5 - Results Email



Civil Civil Rights Office Officing de Derechos Humanos