

# MONTEREY COUNTY

## STRATEGIC GRANT SERVICES PROGRAM



# 2020~~19~~

FOR CONSIDERATION BY THE LEGISLATIVE COMMITTEE 1/21/20

~~ADOPTED BY THE BOARD OF SUPERVISORS JANUARY 29, 2019~~

TABLE OF CONTENTS		Page
Program Overview		2-3
20 <u>20</u> <del>19</del> Work Plan		4
20 <u>20</u> <del>19</del> Grant Needs Inventory		5-17

# STRATEGIC GRANT SERVICES PROGRAM

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The Board of Supervisors created the Strategic Grants Service Program to concentrate funding efforts on the County's highest priority project needs, and projects which require a high-level collaboration among County departments and community partners. The Program works to support the Board's Strategic Initiatives (Economic Development, Administration, Health and Human Services, and Public Safety), and in close collaboration with the Board's Legislative Program to advocate for maximum funding for state and federal programs which translate into local grant funding opportunities.

## **Purpose:**

In close collaboration with County departments, the Strategic Grant Services Program coordinates, facilitates and provides strategic expertise from the identification of a grant funding opportunity for a high priority project, through application submittal and award. Priority projects must align with the Board's Strategic Initiatives and Legislative Program goals, and meet all grant requirements to submit a strong and competitive application.

## **Typical Activities:**

The level of service provided for each application is dependent upon the needs of the department, complexity of the application, level of coordination required, available department expertise and resources, and Program capacity. To facilitate priority project grant applications, Program staff engages in a number of activities such as:

- Continuously updates the inventory of County grant funding needs;
- Conducts research to identify and analyze grant opportunities to meet priority needs;
- Notifies departments of funding opportunities;
- Conducts initial consultations with County departments and grantor agencies to determine project eligibility and competitiveness;
- Partners with County departments on the application process, including the development of an agreement outlining roles, responsibilities and timeline for application development and submittal;
- Partners with outside organizations to implement projects critical to the County (e.g. partner with the Transportation Agency for Monterey County on road, rail, and transit projects);
- Provides strategic expertise throughout the application development process aimed at putting forth a complete, compelling, and competitive application;
- Offers strategic advice related to framing the application in a way that minimizes administrative resources required for post-award grant management;
- Provides strategic advice during the development of the grant application package – including project narrative, scope, schedule, budget, and exhibits;
- Provides and coordinates internal review of the draft application, including review with the grantor agency if allowable;
- Aids with post-application adjustments as requested by the grantor agency;
- Monitors grant award announcements;
- Announces grant awards in partnership with the lead department.

### **Program Guidance and Administration:**

The Program has a limited workload capacity which is directed by the Board of Supervisors through an annually adopted Work Plan. Following Work Plan adoption, the Board's Legislative Committee provides routine Program guidance and direction. The County Administrative Office – Intergovernmental & Legislative Affairs (CAO-IGLA) Division administers the Program, which receives expert advice from the County's grant consultants at Nossaman LLP.

### **Policies Governing Program Activities:**

The CAO-IGLA Division executes the Strategic Grant Services Program with the assistance of the County's grant consultants, and with a high level of collaboration with County departments. The Policies Governing Program Activities outline the roles of the Board of Supervisors, CAO-IGLA staff, the County's grant consultants, and County departments in the execution of the Program. These policies can be found in the Board Policy Manual:

### **G-230 Strategic Grant Services Program - Policies Governing Program Activities**

#### **2020~~19~~ Work Plan:**

A result of close collaboration with County departments, the Work Plan strategically identifies priority projects and funding sources to guide Program efforts over a 12-month period. The Work Plan is designed to be flexible to adjust to the County's changing priorities, and leaves approximately 20% of Program capacity unallocated in order to take advantage of new or unanticipated funding opportunities. The Work Plan presents a timeline of grant applications which the Program will assist departments with in calendar year 2020~~19~~.

#### **2020~~19~~ Grant Needs Inventory:**

In coordination with the Board of Supervisors and department heads a comprehensive Grant Needs Inventory has been compiled, organized by Board Strategic Initiative, to provide an all-inclusive listing of County projects which require a source of grant funding. The Grant Needs Inventory guides the research of Strategic Grant Program Staff and the County's grant consultant on funding opportunities.

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## **PROGRAM CONTACTS**

<b>COUNTY ADMINISTRATIVE OFFICE – INTERGOVERNMENTAL &amp; LEGISLATIVE AFFAIRS DIVISION</b>	
<b>NICHOLAS E. CHIULOS</b> ASSISTANT COUNTY ADMINISTRATIVE OFFICER 831-755-5145 · <a href="mailto:CHIULOSN@CO.MONTEREY.CA.US">CHIULOSN@CO.MONTEREY.CA.US</a>	<b>ANNETTE D'ADAMO</b> STRATEGIC GRANT SERVICES PROGRAM/LEGISLATIVE PROGRAM 831-796-3045 · <a href="mailto:DADAMOA@CO.MONTEREY.CA.US">DADAMOA@CO.MONTEREY.CA.US</a>
<b>NOSSAMAN LLP • GRANT CONSULTANTS</b>	
<b>JENNIFER CAPITOLO</b> · SENIOR POLICY ADVISOR 916-442-8888 · <a href="mailto:JCAPITOLO@NOSSAMAN.COM">JCAPITOLO@NOSSAMAN.COM</a>	<b>ASHLEY WALKER</b> · <a href="#">SENIOR</a> POLICY ADVISOR 916-442-8888 · <a href="mailto:AWALKER@NOSSAMAN.COM">AWALKER@NOSSAMAN.COM</a>

## Strategic Grant Services Program

### 2020~~19~~ Work Plan

This Work Plan was developed in a consultation and collaboration with the County departments. It identifies priority projects and potential grant programs the County will likely focus on in 2020~~19~~. Due to the fluctuating nature of grant funding availability and County project modifications, this Work Plan is considered a “living document” that will be updated throughout the year.

Grant Program and Priority Project	Lead County Department
<del>Health and Human Services</del> <u>Economic Development</u>	
<u>Cannabis Equity Grant Program</u> <u>Governor’s Office of Business &amp; Economic Development (GO-Biz)</u>	<u>CAO - Cannabis Program</u>
<del>Health and Human Services</del>	
<del>County of Monterey Active Transportation Project</del> <del>Caltrans Active Transportation Program</del> <del>Safe Routes to School</del>	<del>Health</del>
<del>2020 Census Complete Count: County Outreach</del> <del>State Government Operations Agency</del>	<del>CAO-IGLA</del> <del>Complete Count Committee</del>
<b>Infrastructure</b>	
Carmel River Flood Reduction and Environmental Enhancement Project <i>Construction Funding</i>	RMA
Carmel Lagoon <u>Adaptive Management – Scenic Road Protective Structure, Ecosystem Protective Barrier, Sandbar Management Plan</u> <del>Planning and Construction Funding</del> <i>Planning and Construction Funding</i>	RMA
San Lucas Water Supply Replacement <i>Consultation Drinking Water State Revolving Fund</i>	RMA
<u>Road, Bicycle and Pedestrian Infrastructure Improvements</u> <del>County of Monterey Active Transportation Project</del> <del>Caltrans Active Transportation Program (ATP)</del> <del>Road, Bicycle, and Pedestrian Infrastructure Improvements</del>	RMA
<u>Old Jail Disposition</u> <u>State Funding TBD</u>	<u>RMA</u>
Interlake Tunnel & Fish Screens <i>TBD</i>	WRA
San Antonio and Nacimiento Dam and Spillway Improvements <i>TBD</i>	WRA
Salinas River Management Program and Habitat Conservation Plan <i>TBD</i>	WRA
<del>Salinas Regional Soccer Complex</del>	<del>City of Salinas, with RMA Coordination</del>

<i>Proposition 68</i>	
<b>Public Safety</b>	
<b>Prevention, Intervention, and Enforcement Project</b> <i>Justice Assistance Grant Program</i>	<i>CAO-IGLA, Sherrieff, Probation, District Attorney, Social Services, Behavioral Health</i>

**STRATEGIC GRANT SERVICES PROGRAM**  
**2020~~19~~ GRANT NEEDS INVENTORY**

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
<b>Economic Development</b>		
<a href="#">Agricultural Commissioner</a>	<a href="#">Fumigation Notification Pilot Project</a>	<a href="#">Continuation of Fumigation Notification Pilot Project currently funded by the California Department of Pesticide Regulation.</a>
Agricultural Commissioner	Invasive Species and Invasive Weeds Management	Projects for pesticide enforcement and permitting, plant quarantine, export certification, invasive species detection and removal, nursery and seed inspection, and animal damage control management.
Agricultural Commissioner	Solar Power Generation	Solar power generating infrastructure in the parking lot at the office of the Agricultural Commissioner.
Agricultural Commissioner RMA	Fast Charger	Purchase and installation of a fast charger for electric vehicles (EV) to make the existing EV fleet more functional for staff inspection routes since current charging system is too slow.
Agricultural Commissioner	Farmers Markets	Funding for farmers market programs.
Economic Development	Affordable Housing	Affordable housing for veterans, seniors, farm workers, disabled, mental health housing, etc.
Economic Development	Coastal Visitor Service Improvements	Improve visitor services in Coastal Areas in Monterey County including additional restrooms, improved and safety improvements for pull out areas along Highway 1.
<b>Administration</b>		
Assessor-County Clerk-Recorder	Core Assessor Tasks	General funding to expedite assessment of property taxes and replace funding associated with the reduction of State assessor funding through the SCAPAP grant program.
Auditor-Controller	Grant <a href="#">Life Cycle Management and Tracking Software Improvements</a> and Grant Audit Training	Grant management add-on module for the ERP system for <del>tracking costs for</del> Federal and State grant programs. Training for County grant writers on audit issues.
Civil Rights Office	Language Access Services	Improve services to Limited English Proficiency (LEP) <del>P</del> persons, develop a staff interpreter training program, and expand County abilities in document translation and in-person interpretation, <a href="#">including indigenous languages.</a>

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Civil Rights Office	Community Engagement for Underrepresented Communities	Increase organizational capacity to develop relationships with and solicit input from traditionally underrepresented communities.
<a href="#">Civil Rights Office</a>	<a href="#">Equitable Access to Government for Persons with Different Abilities</a>	<a href="#">Increase the County's capacity to accommodate individuals with disabilities using adaptive or assistive technologies to promote equitable access to County government.</a>
<a href="#">Civil Rights Office</a>	<a href="#">Conflict Management and Alternative Dispute Resolution</a>	<a href="#">Improve the County's ability to conduct conflict management and/or alternative dispute resolution methods for our residents and workforce by developing a peer conflict management program by training existing County staff to manage workforce and community disputes</a>
<a href="#">Civil Rights Office</a>	<a href="#">Diversity, Inclusion, and Discrimination Education</a>	<a href="#">Collaborate with local school districts to develop and provide an educational program for middle and high school students regarding the importance of diversity and inclusion in society and the negative effects of discrimination.</a>
<a href="#">Civil Rights Office</a>	<a href="#">Equitable Access to Government</a>	<a href="#">Support and improve the County's efforts to recruit and retain a workforce that demographically represents Monterey County residents to provide better government services.</a>
Clerk of the Board	Historic Records Preservation	Preserve and digitize up to 5,000 Monterey County ordinances that are in hard copy only, dating back to 1853. Preserve documents, and scan into searchable database.
CAO-IGLA Complete Count Committee	2020 Census Complete Count: County Outreach	Funding is needed to carry out all necessary outreach, education, and complete count activities related to the 2020 Census. <a href="#">Needs related to redistricting process to be determined following Census completion.</a>
Elections	<del>Studies to Improve Voting Accessibility and Voter Turnout</del>	<del>Survey County polling places to ensure accessibility. Research and identify reasons for low voter turnout for local elections. Implement changes to increase voter participation. Implement a pilot project to explore feasibility of vote-by-mail-only elections.</del>
Elections	Voting System Update	<del>Replace 20-year-old</del> <a href="#">Continue to update voting technology to effectively manage elections and improve service to voters.</a> <del>with systems which accommodate those with disabilities and language challenges.</del>
Elections	Wayfinding Signage	Wayfinding signage to Government Center at Schilling Place from major streets and highways (artistic and traditional).
Elections	Voter Outreach and Education	Outreach and education of voters, redesign of voting informational materials and staff training.

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Elections	Public Transit for Government Center – Schilling Place Campus	Public transportation is needed to and from the Government Center at Schilling Place to accommodate voters and staff.
Elections	Art/Historical Displays	Funding to support art (may double as wayfinding) and historical displays to support outreach and education efforts for voters.
Human Resources	Improved HR Systems	Feasibility study of alternative online HR hiring systems, expansion of hiring for diverse populations, innovative employment environments to attract a wider variety of employees, and development of anti-bullying policies.
Tax Collector	Tax and Collections Improvements	Improvement of property tax collection, fine/fee collections, banking, and investment services through software and staffing improvements.
<b>Health and Human Services</b>		
Child Support Services	Improved Outreach	Improved outreach to reach more single parents in need of child support.
Child Support Services	Improved Ability to Pay	Programs which improve the ability of parents under court order to pay child support such as employment training.
Health Social Services	Early Childhood Development	Programming for early childhood development and anti-bullying for pre-kindergarten and kindergarten students. Bright Beginnings Early Childhood Development Initiative priority strategies.
Health	Facility Expansion and Access Improvement	Expansion of existing facilities and construction of two clinics to better serve disadvantaged areas.
Health	Caring for the Uninsured	Programming to provide care for the uninsured.
Health	Animal Services	Expanded animal shelter and adoption services, paid volunteer coordinators, technology improvements, behavioral health/therapy animals.
Health	Public Guardian	Programming to assist adult conservatorship patients and help place them.
Health	Mental Health	Construction of Residential Placement facilities for Mentally Ill Youth
Health	Health Integration	Integration of Primary Care, Mental Health, and Substance Use Disorders
Health	Transportation	Changes to built environment to promote active life styles

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
<a href="#">Health</a>	<a href="#">Community Engagement</a>	<a href="#">Develop a community engagement program with specialist and generalist community health workers to engage with underrepresented communities.</a>
<a href="#">Health</a>	<a href="#">Data Sharing</a>	<a href="#">Develop data sharing mechanisms across service providers in order to proactively support clients with social determinants of health needs.</a>
<a href="#">Health</a>	<a href="#">Healthy Lifestyles</a>	<a href="#">Support leveraging of case management and health education/lifestyle change programs to improve community conditions.</a>
<a href="#">Health</a>	<a href="#">Violence Prevention</a>	<a href="#">Teen dating and youth violence prevention strategies.</a>
<a href="#">Health</a> CAO	Crisis Response Team	Crisis response team to better respond to crimes affecting the community. Crisis support and debriefing, service referrals, and staffing.
Library	Book Mobile	Purchase of a book mobile to deliver books and programming to more low-income rural areas in the County.
Library	Books and Supplies	New books, supplies, and technology.
Library	Educational Programming	Expand programming for science, technology, reading, English, art, and math (STREAM). Staff to run, coordinate and expand programming.
<del>Library</del>	<del>Parkfield Library Construction</del>	<del>Construct a new library in Parkfield including supplies, books, and furniture.</del>
Military & Veterans Affairs	Outreach Events	Outreach events to benefit veterans.
Military & Veterans Affairs	Mentor Program Coordinator	Funding for a veteran's mentor program coordinator.
Military & Veterans Affairs	Improved Services	Improve and expand health, mental health, homelessness, veterans' treatment court support, and benefit services for veterans and their families.
Natividad	Workforce Development: Nurse Education Support	Increase number of nurses with Bachelor's degrees. Get Advance Cardio Life Support (ACLS) certification for all ICU, pharmacy, and cardiopulmonary staff. Improve training for all nurses, technicians, and doctors.
Natividad	Workforce Development: Family Medicine	Improve Family Medical Residency program. Improve training and equipment. Potentially expand program.
Natividad	Medical Facility Needs and Capital Improvements	Equipment upgrades and facility expansions at emergency department, imaging department, clinics, main hospital, and other medical facilities. Capital funding for new construction to expand these facilities.



DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Natividad	Level II Trauma Center Improvements	Programming to support NMC's Level II Trauma Center including trauma prevention outreach, education, impaired driver prevention education, bicycling and pedestrian safety, proper use of protective equipment, and distracted driving education.
Natividad	Violence Prevention	Expansion of hospital-linked violence prevention to serve victims of violent crimes, patients with gang-related injuries, and families.
Natividad	Behavioral Health, Psychiatric Crisis Services and Outreach Improvements	Improve behavioral health services including community outreach, family support, psychiatric emergency services, and provision of additional services to the jail population.
Natividad	Patient Communication and Education Improvements	Natividad needs methods to communicate effectively with patients with limited English proficiency to better communicate treatment related information. Needs include translators, a health information exchange, and innovative approaches such as video forms.
Natividad	Insuring the Uninsured	Expand coverage of the uninsurable or uninsured.
Natividad	Building Clinics	Construct additional clinics to serve low-income and underserved areas, especially in Salinas.
Natividad	Midwifery	Funding to provide midwifery services to pregnant and birthing women.
<a href="#">Natividad</a>	<a href="#">Family Centered Care</a>	<a href="#">Funding to provide services after an inpatient stay or emergency room visit that assists patients with social needs, chaplain services, end of life assistance, transportation, medical care not covered by insurance.</a>
Social Services	Aging & Adult Services	Funding for Adult Protective Services, In-Home Supportive Services, affordable housing resources, expand adult daycare, transportation, and Area Agency on Aging programs.
Social Services	Children's Services	Expansion of a consistent and thorough mandated report training, expansion of prevention and family safety efforts. Expansion of intensive, individualized services for children, youth, and families, especially those of poverty and/or high risk.
Social Services	Community Action Programs	Expansion of community needs driven non-profit services to achieve the overall goal of moving individuals and families out of poverty and into self-sufficiency.

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Social Services	Housing and Homelessness Issues	Projects benefitting the homeless, disabled, long-term illness sufferers, and emancipating foster youth. Farm worker housing, rapid re-housing, supportive housing, permanent supportive housing, workforce housing, homeless shelters, safe parking programs, <del>and</del> transitional housing, <a href="#">prevention programs and outreach services</a> .
Social Services	CalWORKs	Expansion of the CalWORKs program to provide better opportunities to enter the workforce.
<b>Infrastructure</b>		
Information Technology	Server Energy Efficiency	Server energy efficiency assessment to identify how to reduce electricity usage rates.
Information Technology	NGEN Radio	Funding needed for tower maintenance and system upgrades to improve public safety and broadcast to constituents, and interoperability.
Information Technology, Health, Social Services, Public Safety	Data Exchange for Whole Person Care, Data Warehouse	Infrastructure for data warehouse or data exchange to provide a technology platform to track individuals throughout the County's various health, social and public safety services - and <a href="#">to</a> improve service delivery <a href="#">and accessibility to technology</a> .
Information Technology, OES, Dept. Head GIS Subcommittee	Countywide Mapping and Geographic Information Systems Data Updates	LiDAR data updates needed for the entirety of Monterey County, the southern reservoirs, and an area around the County's boundary. Data capture, data processing, infrastructure to host and serve up data, and overhead costs.
IT, Library, 911, Econ. Dev. Health, Social Services	Broadband	Infrastructure to build out broadband and <a href="#">access to technology to</a> address the County's digital divide especially in Big Sur, Pajaro, Castroville, King City, and South County.
Resource Conservation District	Land Valuation	Conduct an evaluation and study of the value of the various land and natural resources in the County.
<a href="#">Resource Management Agency</a>	<a href="#">Fire Fuel Mitigation</a>	<a href="#">MOU with RCD to act on behalf of the County as Fire Mitigation Officer to pursue projects that reduce fire fuel loads in high fire hazard areas.</a>
<a href="#">Resource Management Agency</a>	<a href="#">General Plan Implementation/Updates</a>	<a href="#">Implementation of the existing General Plan (Inland/Coastal), and begin work on forthcoming updates both required by new State Law (Economic Justice) and as needed due to the age of the existing General Plans.</a>

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Resource Management Agency	Carmel Lagoon Flood Protection / Ecological Restoration	<b><u>RMA Ready:</u></b> Suite of projects to protect infrastructure, public facilities, and private homes. Projects to improve water quality and restore ecological functions of the Carmel Lagoon as well as reduce flood risk of structures.
Resource Management Agency	Carmel River Floodplain Restoration and Environmental Enhancement <b><u>(CRFREE)</u></b>	<b><u>RMA Ready:</u></b> <del>Construct the Carmel River Floodplain Restoration and Environmental Enhancement (CRFREE)</del> Project to reduce flooding hazards, restore the floodplain, provide habitat restoration, and other improvements. <a href="#">Includes Cooperative Agreement with Caltrans for State Route 1 improvements.</a>
Resource Management Agency	San Lucas Water project	<b><u>RMA Ready:</u></b> <del>Complete</del> <a href="#">Design</a> , environmental assessment, engineering, and construction work on a pipeline from King City to the disadvantaged community of San Lucas to provide a clean source of drinking water.
Resource Management Agency	Davis Road Bridge & Lane Expansion	<b><u>RMA Ready:</u></b> Replace existing bridge on Davis Road near City of Salinas and convert a segment of Davis Road from Reservation Road to Blanco Road to four lanes. Project will improve traffic flow, traffic safety, and stop seasonal closures due to flooding.
Resource Management Agency	<del>Las</del> Lomas Drive Drainage Improvements	<b><u>RMA Ready:</u></b> <del>Construction of</del> underground drainage facility to mitigate localized flooding located between Sill and Thomas Roads on Las Lomas Drive. <del>Possible Measure X funding, but if not, need grant to make up funding shortfall. ATP grant funded project dependent on this happening first.</del>
Resource Management Agency	Homeless Shelter	<b><u>RMA Ready:</u></b> Construct a <del>temporary</del> homeless shelter that will expand the ability to serve the homeless population and address emergency shelter needs.
Resource Management Agency	Safe Parking	<b><u>RMA Ready:</u></b> <del>Design and</del> <a href="#">Identify</a> /prepare a safe designated area <a href="#">(s)</a> for parking to address emergency homeless needs.
Resource Management Agency	Affordable Housing	<b><u>RMA Ready:</u></b> <del>There is a need</del> <a href="#">Identify sites</a> to provide additional affordable housing throughout the County. <a href="#">Prepare environmental analysis documents (CEQA) for identified sites.</a> Supporting infrastructure, facilities, and programs are needed (e.g., <del>East</del> Garrison).
Resource Management Agency	<a href="#">South County Court Access</a> (Greenfield, <a href="#">King City</a> ) <del>Courthouse</del>	<b><u>RMA Support Partner, Not Lead Agency:</u></b> Construction of a new courthouse to provide the southern region of Monterey County with a modern, secure, full-service facility. The facility will provide expanded court services through increased judicial-

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
		proceedings capacity, returning needed civil and small claims case processing.
Resource Management Agency	State Route 1 Corridor Improvements, Marina to Moss Landing	<del>RMA Support Partner, Not Lead Agency:</del> <u>Work with Caltrans on safety improvements to intersections on Highway 1 (SR 1) to improve safety</u> between Marina, north to the County line, including Moss Landing.
Resource Management Agency	<del>Elkhorn Hall Road</del> /Werner Road/Salinas Road Roundabout	<del>RMA Support Partner, Not Lead Agency:</del> Evaluate the intersection of <del>Elkhorn Hall Road</del> , Werner Road, and Salinas Road to identify alternatives to improve traffic operations and safety in the area.
Resource Management Agency	Highway 68 Improvements	<del>RMA Support Partner, Not Lead Agency:</del> <u>Coordinate with Caltrans to Evaluate</u> <del>ion of</del> roundabouts <u>that could</u> <del>to</del> allow better movement and improve safety along Highway 68.
Resource Management Agency	Jolon Road	<u>County road that is frequently used by the military for maneuvers at Fort Hunter Liggett, possibly eligible for Defense Access Roads (DAR) grant. Scope is</u> <del>S</del> <u>safety</u> upgrades and road repairs.
<u>Resource Management Agency</u>	<u>Palo Colorado Road MP 4.0-7.4</u>	<u>County road that travels from SR 1 through Forest Service land, past a State Park, to a Boy Scout Camp. Road is only access road for constituents and visitors. Road was severely damaged by 2017 Winter Storms, and qualified for FEMA reimbursement. However, the funding gap is approximately \$7.5 million between the cost estimate and the reimbursement. Scope is to perform debris removal, slide repairs, soil nail wall construction, retaining wall construction, and culvert rehabilitation.</u>
<u>Resource Management Agency</u>	<u>Nacimiento-Fergusson Road</u>	<u>Caltrans SR 1 was damaged by the 2017 Winter Storms and made impassable. While Caltrans repaired the road, highway traffic was diverted down the County road, Nacimiento-Fergusson Road, for over 1.5 years. The County road was impacted and further damaged by all the additional traffic. Scope is to repair and repave the road.</u>
Resource Management Agency	Old Monterey County Jail	Transformation of the Old Monterey County Jail. Project TBD <u>June 2020. Pursuing potential grant opportunities to supplement any State funding allocated toward preservation.</u>
Resource Management Agency	Salinas Soccer Complex	<u>Support City of Salinas</u> <del>c</del> <u>Construction of</u> regional indoor and outdoor soccer facilities with supporting amenities. <del>The City of Salinas is the lead agency on the project.</del>

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Resource Management Agency	San Lucas / San Ardo Neighborhood Parks	Construct neighborhood parks in <del>these two</del> communities <del>with where</del> recreational amenities <del>that</del> are currently lacking. <del>Seek</del> <del>There are</del> land owners willing to donate land for the purpose of constructing parks.
Resource Management Agency and Cities	<del>FORA</del> Blight Removal	<u>Regional approach to address</u> <del>There are several</del> abandoned structures that are in need of toxic remediation and removal <u>in former Fort Ord.</u> <del>The buildings are mostly located in the Cities of Marina and Seaside jurisdictions.</del>
Resource Management Agency	Vehicle Replacement: <u>Public Works and Parks</u>	Replace (purchase or lease) old heavy equipment (e.g., strippers) with vehicles which meet air quality standards. <u>New septic vacuum truck for sewer maintenance at Parks (reservoir) facilities.</u>
Resource Management Agency	Elkhorn Slough Flood Protection / Ecological Restoration	Projects to improve the ecosystem of the slough, improve Elkhorn Road from flood risk, remove the rail line from flooding, and reduce risk of rail-line spills in the slough.
Resource Management Agency	Flood Prevention – Countywide Drainage Maintenance	Proactively complete maintenance work along drainage areas within Monterey County which are prone to higher than normal flood risk. Work may include locating underground services, permitting, traffic management, on-site biology monitoring, vegetation management, debris removal, flushing culverts, excavation of sediment, bank stabilization, hauling, and reporting. Includes permitting/environmental plus implementation costs. May want to consider a Countywide flood/drainage maintenance program permitting.
Resource Management Agency	Road <u>and Bridge</u> Maintenance	Projects to improve road <u>and bridge</u> maintenance, especially the 70% of County roads which do not meet State maintenance standards.
Resource Management Agency	Improved <u>Park Access</u> <del>to Pinnacles National Park</del>	Road, parking, and trailhead improvements to improve access to Pinnacles National Park, <u>Fort Ord, Toro Park, and Lake San Antonio.</u>
Resource Management Agency	Mobile Technology for Park Ranger Patrol Vehicles	Mobile computers in 12 park ranger patrol vehicles to link to the Sheriff's Department dispatch for accurate response mapping, hazardous chemical response, and critical enforcement data. Increased officer efficiency, safety, and customer service.
<del>Resource Management Agency</del>	<del>Designated Wildlife Corridor Trails</del>	<del>Construction of trails near wildlife corridors.</del>

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Resource Management Agency	Road Resurfacing, Parking Lot and Drainage Repair	Lake San Antonio North Shore road resurfacing, parking lot improvements, and drainage system repairs.
Resource Management Agency	Drinking Water, Storage, and Sanitation Upgrades	Water and sewer upgrades at multiple Parks locations, especially Laguna Seca, Toro Park, and Lake Nacimiento.
Resource Management Agency	ADA <a href="#">Transition Plan</a> Upgrades	<a href="#">Complete an ADA Transition Plan and initiate</a> upgrades at multiple Parks facilities.
<del>Resource Management Agency</del>	<del>Equipment and vehicle for Parks</del>	<del>To meet Clean Air standards: New septic vacuum truck for sewer maintenance at reservoir facilities.</del>
Resource Management Agency	Quagga & Zebra Mussel Prevention	Quagga and Zebra Mussel prevention activities to prevent infestation of Lakes Nacimiento & San Antonio. Enforcement, education, outreach, and facility improvements.
<a href="#">Water Resources Agency</a>	<a href="#">Quagga &amp; Zebra Mussels</a>	<a href="#">Update quagga and zebra mussel prevention plan.</a>
Water Resources Agency	Interlake Tunnel and Spillway Modification Project	Construction of a tunnel and associated components (e.g.: fish screens) to connect existing reservoir facilities, increase storage, and provide environmental and water conservation release efficiencies.
Water Resources Agency	San Antonio & Nacimiento Dam/Spillway Re <a href="#">habilitation</a> <del>pair</del> / Replacement	DSOD has inspected the San Antonio and Nacimiento dams/spillways. The Oroville Dam spillway failure caused increased scrutiny by DSOD on spillway chutes and will likely result in major re <a href="#">habilitation</a> <del>pairs</del> or replacement of facilities at San Antonio and Nacimiento.
Water Resources Agency	Pajaro River Flood Risk Management Project	A combination of structural measures along the lower Pajaro River, Salsipuedes Creek and Corralitos Creek to reduce flood Risk in Pajaro and Watsonville.
Water Resources Agency	Salinas River Management Program	Improve watershed management, water delivery scenarios, and maintenance of the Salinas River to reduce flooding and restore habitat.
Water Resources Agency	Salinas River Habitat Conservation Plan	Develop a habitat conservation plan for facility operations and maintenance for compliance with the Endangered Species Act.
Water Resources Agency	Salinas Valley Water Project Phase II	Develop non-groundwater sources to offset groundwater pumping, reduce seawater intrusion into the Salinas River Groundwater Basin, and improve water supply ( <a href="#">Permit 11043</a> ). <del>Estimated project cost: \$200-million.</del>
<del>Water Resources Agency</del>	<del>Water Recycling and Treatment Systems</del>	<del>Build a surface water treatment plant to improve water delivery to urban and/or agricultural customers to improve supply and reduce groundwater usage.</del>

DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Water Resources Agency	Destruction of Abandoned Wells	With implementation of a recycled water source, wells in seawater intruded areas need to be destroyed so the well casings do not become conduits for seawater to move from upper to lower aquifers.
Water Resources Agency	Expansion of Recycled Water Project	Expand recycled water facilities in the coastal portion of the Salinas Valley.
<del>Water Resources Agency</del>	<del>Jerrett Reservoir</del>	<del>New reservoir on the Nacimiento River that would provide additional storage for use in times of drought.</del>
Water Resources Agency	Flood Reduction Projects	Improve the Moss Landing flood gates, reduce Santa Rita Creek flooding, and reduce flood risks at waste treatment plant near <a href="#">Soledad Chualar</a> .
Water Resources Agency	Planning and Environmental Assessment Funding	Planning and environmental assessment for nearly all projects to make them eligible for construction grant funding.
<b>Public Safety</b>		
CAO <a href="#">Health</a>	Crisis Response Team	Crisis response team to better respond to crimes affecting the community. Crisis support and debriefing, service referrals, and staffing.
CAO	Social Marketing Campaign for Literacy	Social marketing programs to improve literacy, especially third grade reading proficiency, and promote violence prevention.
<a href="#">CAO</a>	<a href="#">Victim Services</a>	<a href="#">Expansion of Sexual Assault Response Team and Advocacy Center to South Monterey County for forensic examinations, law enforcement interviews with victims and witnesses of sexual assault and domestic violence</a>
<a href="#">CAO</a>	<a href="#">Youth Diversion</a>	<a href="#">Youth diversion programs that provide youth who commit first low-level crimes the opportunity to address the root causes of their actions and prevent juvenile justice involvement.</a>
<a href="#">CAO</a>	<a href="#">Youth Employment and Mentorship</a>	<a href="#">Funding that will create youth employment opportunities paired with mentorship support designed for gang and system impacted youth.</a>
CAO	Violence Interrupters	Programming to assist gang members seeking a way out and intervention to reduce the incidence of gang member families joining and participating in gangs.
CAO	Training and Professional Development	Training and professional development for providers of gang and system impacted youth to increase cultural competency, implement healing and trauma informed approaches to services and programs
District Attorney	Case Management System Interface	Update case management system to interface with the systems of other local law enforcement agencies.
District Attorney	Digital Handheld Radios	Investigators require new handheld radios with dual bank capacity.
District Attorney	Staffing for Truancy and Victims Programs	Victim's Advocate position to provide services to additional victims of crime, Legal Assistant for the



DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
		truancy program to improve outreach to schools around the County.
Emergency Communications (911)	911 Continuity of Operations	Mobile dispatch center to allow 911 services set up at alternative location <a href="#">and/or assistance with maintaining</a> <del>-Construction of-</del> a 911 dispatch center backup location <a href="#">to include emergency phone lines, Computer Aided Dispatch (CAD) and Radio Communication</a> .
Emergency Communications (911)	Security for 911 Center	Perimeter fencing and security cameras <a href="#">for the shared facility 911 Dispatch Center and the primary Emergency Operations Center (EOC) in an emergency</a> .
<del>Emergency Communications (911)</del> <a href="#">Office of Emergency Services</a>	Enhance Emergency Response to Schools, Public Buildings, and Businesses	Provide on-site personnel at schools, public buildings, and business with alerting capability to notify 911 and send localized alerts during emergency situations. School safety/anti-terrorism technology.
Office of Emergency Services	Resiliency, Planning, Emergency Preparation, Recovery	Programming for community and regional resiliency building, planning for hazards, disasters, terrorism, emergency preparation, and post-disaster recovery.
Office of Emergency Services	State Homeland Security Grant	Funding to protect against, mitigate, respond to and recover from acts of terrorism and other catastrophic events.
Office of Emergency Services	Emergency Management Program Grant	Funding for preparing for all hazards to protect life and property. This grant must go through the Operational Area identified by the state.
Office of Emergency Services	UASI- Grant - Urban Area Strategic Initiative	To build, enhance, and sustain capability to prevent and protect against acts of terrorism.
Probation	Silver Star Resource Center	Improve youth/family services, truancy programs, behavioral health services, mentoring programs, Partners for Peace, fund nonprofit providers. Expand service to other County locations.
Probation	Infrastructure, Facilities, and Equipment	Improve office facilities, infrastructure, equipment (computers/software for client tracking between partner departments to improve case management.
Probation	Improved Programming for Probation Population, Improved Client Services	Programs for in-custody/reentry adults/juveniles. Deputy probation officer for First 5. Expand Child Advocate Program into a Family Advocate Program.
Probation	Training	Additional training for probation staff.
Public Defender	Improved Public Defender Services	Funding for attorneys, investigators, social workers, and legal support staff to process post sentence relief, AB 1810 evaluations, Franklin hearings, social reports for serious felony matters, perform community outreach, address dramatic increase in misdemeanor filings related to Prop 47, and provide other services. Funding for equipment to transition to a paperless office.



DEPARTMENT	PROJECT / NEED	PROJECT DESCRIPTION / NOTES
Sheriff	Corrections Improvement Funding	Upgrades to the jail to improve energy efficiency, improve ADA accessibility, improve security cameras, add mental health beds, expand eligibility worker staffing, and staff for jail programming.
Sheriff	Anti-Drug Trafficking Boat	Interdiction boat needed for new SWAT dive team to combat drug trafficking
Sheriff	Dash Cams, Body Cams, and Bullet Proof Vests	Dashboard cameras, body cameras, data storage equipment to support cameras, and bullet proof vests.
Sheriff	Fleet Replacement	Fleet replacement vehicles.
Sheriff	Cannabis Cultivation Related Enforcement	Increase enforcement of cannabis laws with additional staffing.
Sheriff	Staffing Expansion	Staffing: Deputies for program escorts, staff for record keeping, and crime scene lab technicians.
Sheriff District Attorney Probation	Case Management System Interface	Improve information sharing between justice related departments and the Courts system for sharing client information and better case management. Improvement should include better analytics and statistical tracking.
CAO with public safety, health, social services departments	JAG Grant - Board of State and Community Corrections (BSCC)	Staffing for the Sheriff's Department, District Attorney's Office, and the Probation Department focused on prevention, education, and law enforcement related truancy, gang related crimes, and substance abuse.