Attachment A

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Sanitation Systems Transfer Schedule of Performance¹

PARTY ²	TASK NAME	START	END
	Public Outreach	8/1/19	6/30/21
CO CO	Pajaro/Las Lomas Community Outreach - Initial Meeting Boronda Community Outreach - Initial Meeting	10/30/19 Mar '20	10/30/19 Mar '20
CO	Chualar Community Outreach - Initial Meeting	Mar'20	Mar'20
CO CO	Pajaro/Las Lomas Community Outreach - Follow Up Meeting Boronda Community Outreach - Follow Up Meeting		
СО	Pajaro/Las Lomas Community Outreach - Follow Up Meeting		
	Exclusive Negotiating Agreement	5/30/19	8/1/19
CO	Schedule of Performance (ENA Exh.A) - DRAFT	Complete	
CA/CO	Schedule of Performance (ENA Exh.A) - FINAL	Complete	
CO/CA	ENA - FINAL	Complete	
CA/CO	Press Release	Complete	
CO	ENA - Board of Supervisors / ENA Final (copies to all parties)	Complete	
	System Assessment & Rate Studies	6/15/19	5/15/20
CO/V CO	Vendor Negotiations and Selection Authorize Work to Begin - Hands on Meeting with Parties	Complete Complete	
V	Condition Assessment - DRAFT	February 20	20
СО	Condition Assessment - FINAL	March 2020	
V	Rate Study - DRAFT	April 2020	
СО	Rate Study - FINAL	May 2020	
	Proposal/Letter of Intent	5/15/20	8/15/20
CA	Financial Modeling		
CA	Commercial Development Committee (CDC) Approval		
CO/CA	Negotiate Terms of Offer (Letter of Intent)		
CA	Letter of Intent - Executed by CalAm		
CO	Letter of Intent - Board of Supervisors		
CO	Letter of Intent - FINAL		
	CPUC Application Preparation Due Diligence Part 1	7/1/20	10/31/20
CA	Capital Planning		
	Asset Purchase Agreement	11/1/20	1/31/21
CO/CA			
CO/CA	Disclosure schedules and exhibits		
CO/CA	Board of Supervisors		
I			

RESP	TASK NAME	START	END
	CPUC Application Preparation Due Diligence Part 2	2/1/21	5/31/21
CA	Valuation		
CA/CO	Testimony		
CA	File Application		
	CPUC Application Process Due Diligence	6/1/21	9/30/21
CA	Data requests and additional testimony, as needed		
	Closing Due Diligence	10/1/21	12/31/21
CA	Phase 1 Environmental Assessment		
CA	Acquisition integration		
CA	Finalize APA closing requirements incl. schedules, exhibits, disclosures, etc.		
CA	APA Closing Memo		
CO	Board of Supervisors - Consent to execute Closing Memo		
CO/CA	Closing of APA (Copies to parties)		
NOTES			

NOTES

1 Updated as of February 14, 2020

2 CO = County; CA = CalAm; V = Vendor