Attachment C

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AMENDMENT NO. 8 TO PROFESSIONAL SERVICES AGREEMENT BETWEEN COUNTY OF MONTEREY AND DENISE DUFFY & ASSOCIATES, INC.

THIS AMENDMENT NO. 8 to Professional Services Agreement No. A-12442 between the County of Monterey, a political subdivision of the State of California (hereinafter, "County") and Denise Duffy & Associates, Inc. (hereinafter, "CONTRACTOR") is hereby entered into between the County and the CONTRACTOR (collectively, the "Parties") and effective as of the last date opposite the respective signatures below.

WHEREAS, CONTRACTOR entered into Professional Services Agreement No. A-12442 with County on May 1, 2013 (hereinafter, "Agreement") to provide a Programmatic Biological Assessment (BA) and Initial Study (IS) for projects located in the Carmel River Lagoon Area and Carmel River Lagoon Restoration and Management Plan for Phases 1 and 2 (hereinafter, "Project") through April 23, 2014 for an amount not to exceed \$353,100; and

WHEREAS, Agreement was amended by the Parties on April 10, 2014 (hereinafter, "Amendment No. 1") to extend the term for one (1) additional year through April 23, 2015 with no increase in the not to exceed amount; and

WHEREAS, Agreement was amended by the Parties on June 13, 2014 (hereinafter, "Amendment No. 2", including Exhibit A-1 – Scope of Services/Payment Provisions) to increase the amount by \$193,571 which resulted in a total not to exceed amount of \$546,671 to revise the original scope of the Agreement to provide for a Focused Environmental Impact Report (EIR) (hereinafter, "services") for completion of Phase 2 of the Project with no extension to the term; and

WHEREAS, Agreement was amended by the Parties on April 23, 2015 (hereinafter, "Amendment No. 3") to extend the term for approximately fourteen (14) additional months through June 30, 2016 with no increase in the not to exceed amount; and

WHEREAS, Agreement was amended by the Parties on October 19, 2015 (hereinafter, "Amendment No. 4", including Exhibit A-2 – Scope of Services/Payment Provisions) to extend the term for six (6) additional months through December 31, 2016 and to increase the amount by \$277,883 which resulted in a total not to exceed amount of \$824,554; and

WHEREAS, Agreement was amended by the Parties on December 9, 2016 (hereinafter, "Amendment No. 5") to extend the term for eighteen (18) additional months through June 30, 2018 with no increase in the not to exceed amount; and

WHEREAS, Agreement was amended by the Parties on May 31, 2018 (hereinafter, "Amendment No. 6") to extend the term for eighteen (18) additional months through December 31, 2019 with no increase in the not to exceed amount; and

Page 1 of 4

WHEREAS, Agreement was amended by the Parties on December 9, 2019 (hereinafter, "Amendment No. 7") to extend the term for two (2) additional years through December 31, 2021 with no increase in the not to exceed amount; and

WHEREAS, all tasks identified in Exhibits A, A-1 and A-2 of this Agreement have either been completed or updated as identified in Exhibit A-3 of this Agreement; and

WHEREAS, the Parties wish to reallocate funding in the amount of \$88,192.97 to expand existing tasks or new tasks as included in Exhibit A-3; and

WHEREAS, CONTRACTOR's Schedule of Rates require an update effective upon the date of final execution of this Amendment No. 8 which is the last date opposite the respective signatures below, as further set out in Exhibit A-3, attached hereto and incorporated herein by reference; and

WHEREAS, due to delays in the ongoing coordination with landowners and stakeholders related to the environmental review process, completion of Phase 2 of the Project has not been completed; and

WHEREAS, additional time and funding are necessary to allow CONTRACTOR to expand existing tasks and to include additional technical studies, analyze an additional alternative in the EIR and complete the environmental review and permitting process to complete Phase 2 of the Project; and

WHEREAS, the Parties wish to further amend the Agreement to extend the term for six (6) additional months to June 30, 2022, to update the Schedule of Rates, reallocate unused funding in the amount of \$88,192.97 and increase the amount by \$722,698.83 for a total amount not to exceed \$1,547,252.83 to allow CONTRACTOR to continue to provide services identified in the Agreement and as amended by this Amendment No. 8.

NOW, THEREFORE, the Parties agree to amend the Agreement as follows:

1. Amend the first sentence of Paragraph 1, "Services to be Provided", to read as follows:

The County hereby engages CONTRACTOR to perform, and CONTRACTOR hereby agrees to perform, the services described in Exhibits A, A-1, A-2 and A-3 in conformity with the terms of this Agreement.

2. Amend Paragraph 2, "Payment Provisions", to read as follows:

County shall pay the CONTRACTOR in accordance with the payment provisions set forth in Exhibits A, A-1, A-2 and A-3, subject to the limitations set forth in this Agreement. The total amount payable by County to CONTRACTOR under this Agreement shall not exceed the sum of \$1,547,252.83.

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3. Amend the first sentence of Paragraph 3, "Term of Agreement", to read as follows:

The term of this Agreement is from <u>April 23, 2013</u> to <u>June 30, 2022</u>, unless sooner terminated pursuant to the terms of this Agreement.

- 4. Amend Paragraph 4, "Additional Provisions/Exhibits", by adding "Exhibit A-3, Scope of Services/Payment Provisions".
- 5. Invoices under this Agreement shall be submitted monthly and promptly, and in accordance with Paragraph 6, Payment Conditions, of the Agreement. All invoices shall reference **Multi-Year Agreement (MYA) #3000*844**, the Project name and associated Delivery Order (DO) number, and an original hardcopy shall be sent to the following address or via email to <u>RMA-Finance-AP@co.monterey.ca.us</u>:

County of Monterey Resource Management Agency (RMA) – Finance Division 1441 Schilling Place, South 2nd Floor Salinas, California 93901-4527

Any questions pertaining to invoices under this Agreement shall be directed to the RMA – Finance Division at (831) 755-4800 or via email to: <u>RMA-Finance-AP@co.monterey.ca.us</u>.

- 6. All other terms and conditions of the Agreement, including all Exhibits thereto, remain unchanged and in full force.
- 7. This Amendment No. 8 and all previous amendments shall be attached to the Agreement and incorporated therein as if fully set forth in the Agreement.
- 8. The recitals to this Amendment No. 8 are incorporated into the Agreement and this Amendment No. 8.

Page 3 of 4

IN WITNESS WHEREOF, the Parties hereto have executed this Amendment No. 8 to the Agreement which shall be effective as of the last date opposite the respective signatures below.

COUNTY OF MONTEREY	CONTRACTOR*
Ву:	Denise Duffy & Associates, Inc.
Contracts/Purchasing Officer	Contractor's Business Name
Date:	By: <u>Durie DH</u> (Signature of Chair, President or Vice President)
Approved as to Form	Denise Duffy, President
Office of the County Counsel	(Print Name and Title)
Leslie J. Girard, County Counsel	
• • • •	Date: 2/26/2020
By:	
Brian P. Briggs	
Deputy County Counsel	By: Lenne 2th
	(Signature of Scoretary, Asst. Scoretary, SPO,
Date:	Treasurer or Asst. Treasurer)
	Its: Denise Duffy, Secretary
	(Print Name and Title)
Approved as to Fiscal Provisions	
•	Date: 2/26/2020
By:	
Auditor/Controller	
Date:	
Approved as to Indemnity and Insurance Provisions Office of the County Counsel-Risk Management Leslie J. Girard, County Counsel-Risk Manager	
Ву:	
Name:	
Title:	
Date: INSTRUCTIONS: If CONTRACTOR is a corporation, including non-	

This TROC HONS: If CONTRACTOR is a corporation, including non-profit corporations, the full legal name of the corporation shall be set forth above together with the signatures of two (2) specified officers per California Corporations Code Section 313. If CONTRACTOR is a Limited Liability Corporation (LLC), the full legal name of the LLC shall be set forth above together with the signatures of two (2) managers. If CONTRACTOR is a partnership, the full legal name of the partnership shall be set forth above together with the signature of a partner who has authority to execute this Agreement on behalf of the partnership. If CONTRACTOR is contracting in an individual capacity, the individual shall set forth the name of the business, if any, and shall personally sign the Agreement or Amendment to said Agreement.

Page 4 of 4

IN WITNESS WHEREOF, the Parties hereto have executed this Amendment No. 8 to the Agreement which shall be effective as of the last date opposite the respective signatures below.

COUNTY OF MONTEREY

CONTRACTOR*

Ву:		Denise Duffy & Associates, Inc.
Contracts/Purchasing Officer		Contractor's Business Name
Date:	By:	(Signature of Chair, President or Vice President)
Approved as to Form Office of the County Counsel	Its:	Denise Duffy, President (Print Name and Title)
Leslie J. Gjrazof County Counsel		
By: Andro	_Date:	2/26/2020
Brian P. Briggs Deputy County Counsel	By:	Densi RH
Date: 2-28-20	. .	(Signature of Secretary, Asst. Secretary, GPO, Treasurer or Asst. Treasurer) Denise Duffy, Secretary
	Its:	
Approved as to Fiscal Provisions		(Print Name and Title)
By: BMaser	Date:	2/26/2020
Auditor/Controller		
Date: 3/3/2020		
Approved as to Indemnity and Insurance Provisions Office of the County Counsel-Risk Management Leslie J. Girard, County Counsel-Risk Manager		
By:		
Name:		
Title:		
Date: *INSTRUCTIONS: If CONTRACTOR is a comparation desired and		ablance the Asth Land source Cate and the second

*INSTRUCTIONS: If CONTRACTOR is a corporation, including non-profit corporations, the full legal name of the corporation shall be set forth above together with the signatures of two (2) specified officers per California Corporations Code Section 313. If CONTRACTOR is a Limited Liability Corporation (LLC), the full legal name of the LLC shall be set forth above together with the signatures of two (2) managers. If CONTRACTOR is a partnership, the full legal name of the partnership shall be set forth above together with the signature of a partner who has authority to execute this Agreement on behalf of the partnership. If CONTRACTOR is contracting in an individual capacity, the individual shall set forth the name of the business, if any, and shall personally sign the Agreement or Amendment to said Agreement.

Page 4 of 4

To Agreement by and between County of Monterey, hereinafter referred to as "County" and Denise Duffy & Associates, Inc., hereinafter referred to as "CONTRACTOR"

Subject: Carmel Lagoon EIR Project (Project) – Amendment No. 8 Request for Phase 2

CONTRACTOR is submitting the following budget amendment request to the approved Agreement. CONTRACTOR received comments on the Public Draft Carmel Lagoon Ecosystem Protective Barrier, Scenic Road Protection Structure (SRPS), and Interim Sandbar Management Program Environmental Impact Report (EIR) and, in coordination with County, have determined that additional technical studies are necessary to complete the environmental review and permitting processes. In addition, County requested CONTRACTOR to provide a scope of work and budget to analyze an additional alternative in the EIR. The following scope of work outlines the tasks necessary to perform the additional technical studies, analyze an additional alternative to the proposed Project, and complete the environmental review process. In addition, any remaining budget for tasks previously outlined in Exhibits A, A-1, and A-2 of this Agreement shall be reallocated to the tasks outlined below.

TASK 6.0 ENVIRONMENTAL DOCUMENTATION – CEQA/NEPA

Task 6.8 Respond to Comments/Prepare Draft Final EIR and Mitigation Monitoring and Reporting Program (MMRP)

Task 6.8.1 Respond to Comments/Prepare Draft Final EIR

CONTRACTOR shall respond to Public comments received on the Draft EIR received during the 45-day review period. CONTRACTOR, in consultation with County, shall prepare formal responses to these comments. The comment letters and responses, as well as any necessary changes to the text of the Draft EIR, will be incorporated into the Final EIR. The Final EIR Response to Comments and the Recirculated Draft EIR (RDEIR) Response to Comments (please see Task 8.6 below), along with any revisions to the Draft EIR and RDEIR, shall constitute the Final EIR. CONTRACTOR shall provide electronic copies of the Draft Final EIR to County for review and comment. This scope assumes two (2) rounds of comments, including review and comment by County's Office of the County Counsel.

Task 6.8.2 Draft MMRP

CONTRACTOR shall prepare a Draft MMRP in accordance with the California Environmental Quality Act (CEQA) and County requirements, including the identification all mitigation measures, and implementation and monitoring responsibility, timing, and schedule. CONTRACTOR shall provide electronic copies of the Draft MMRP to County for review and comment. This scope assumes two (2) rounds of comments, including review and comment by County's Office of the County Counsel.

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Denise Duffy & Associates, Inc. Carmel River Lagoon Area Projects (RFP #2012-CRL-1) RMA - Planning

Task 6.9 Prepare Final EIR and MMRP/Hearing Attendance

Upon conclusion of the two (2) rounds of comments on the Draft Final EIR and MMRP, CONTRACTOR shall finalize the EIR and MMRP. The tasks required for Project approval/EIR certification (e.g., preparation of staff reports, resolution, CEQA Findings/Statement of Overriding Considerations, etc.) and preparation, posting, and distribution of the notices (e.g., Notice of Determination) shall be completed by CONTRACTOR in coordination with County. CONTRACTOR shall provide drafts of each of these documents to County for review and comment prior to finalization. CONTRACTOR shall provide one (1) electronic copy of the Final EIR and MMRP to County. This scope assumes that all Public mailings and posting of documentation, notices, etc. shall be conducted and paid for by County, including County Clerk and California Department of Fish and Wildlife (CDFW) filing fees. Additional copies beyond those identified above are not included in this scope. CONTRACTOR shall attend the Public Hearing for Project approval and certification of the EIR and shall be available to answer questions, as needed. CONTRACTOR shall coordinate with County to prepare and provide hearing and presentation materials; however, it is assumed that County shall be responsible for preparing and conducting the presentation.

TASK 7.0 DRAFT AND FINAL EIR MEETINGS AND PROJECT MANAGEMENT

Task 7.1 Meetings

Task 7.1.1 Meetings

CONTRACTOR shall attend meetings at County offices assuming two (2) hours per month for eighteen (18) months within the estimated budget.

Task 7.2 Conference Calls

Task 7.2.1 Conference Calls

CONTRACTOR shall be available for eight (8), two (2) hour phone calls led by County with up to two (2) members of CONTRACTOR's staff participating in each call.

Task 7.3 Project Management

7.3.1 Project Management

CONTRACTOR shall provide project management services, including subconsultant administration and management, status progress reporting and tracking, schedule and budget monitoring and reporting, and client/agency coordination up to the total estimated budget provided.

TASK 8.0 OPTIONAL TASKS

Task 8.2 Other Optional/Out of Scope Tasks

Task 8.2.2 Additional Response and Revisions to Prepare Final EIR

Due to the significant number of Public comment letters received on the Draft EIR, this task includes additional CONTRACTOR's staff time to respond to Public comments and revise the Draft EIR.

Page 2 of 7

Task 8.3 Technical Advisory Committee (TAC) & Stakeholder Engagement

CONTRACTOR's sub-consultant, Moffatt & Nichol (M&N), in coordination with County and CONTRACTOR, shall contact local academia, professionals, experts, and others as needed, to form a TAC. The TAC shall be formed and involved in the review of the technical studies described in Task 8.4, Additional Technical Studies. In addition, this scope assumes outreach and coordination with stakeholders, including, but not limited to, the resource and permitting agencies, Carmel Area Wastewater District (CAWD), and County Service Area (CSA)-1. This scope assumes four (4) meetings with stakeholders, and one (1) conference call or meeting per month with the TAC within the estimated budget.

Task 8.4 Additional Technical Studies

CONTRACTOR shall provide Project management to support the technical analysis tasks identified below. In addition, this scope assumes two (2) conference calls and one (1) in-person meeting per month.

Task 8.4.1 Evaluate the Natural Stream Alignment and Location of Breach Assuming No Management

CONTRACTOR's sub-consultant, M&N, shall complete an evaluation report on the natural stream alignment of the Carmel River and location of breach of the sandbar at the Carmel Lagoon, including but not limited to reviewing aerial photo history, flow records, ocean wave conditions, and work with the TAC to identify whether the assertion of a northerly breach is correct. Also, M&N shall determine if a longer closed lagoon condition for juvenile rearing steelhead is appropriate and if it can be accomplished by alternate means. M&N shall submit a draft technical memorandum for review and comment, and then finalize upon receipt of comments. This scope assumes one (1) round of comments and includes one (1) conference call.

Task 8.4.2 Evaluate Impacts of Wall Option on Beach

CONTRACTOR's sub-consultant, M&N, shall prepare an assessment of wave energy and transport potential for a range of beach widths simulating the natural progression from summer/fall (when beach is widest) to winter/spring (when beach is narrowest) and assuming beach build-up potential. M&N shall submit a draft technical memorandum for review and comment, and then finalize upon receipt of comments. This scope assumes one (1) round of comments and includes one (1) conference call.

Task 8.4.3 SRPS Preliminary Design and Alternatives

CONTRACTOR'S sub-consultant, M&N, shall develop the preliminary design of the wall option, continuing from the thirty percent (30%) conceptual design prepared for the Draft EIR. Based on the results of the studies in the tasks above, M&N shall begin to establish the basis of design, working to describe the location, dimensions, type of wall, and constructability of the wall option, as well as how to address sea level rise and identifying adaptive measures. A brief memorandum outlining the preliminary basis of design shall be provided to County, CONTRACTOR, and TAC for review and comment, and then finalize upon receipt of comments. This scope assumes one (1) round of comments and includes one (1) conference call.

Task 8.4.4 Sediment Transport Study

CONTRACTOR's sub-consultant, M&N, shall conduct a Sediment Transport Study to obtain a better understanding of how much sand is in the system, how much moves by fluvial action and under what flow condition, how much it moves by ocean waves and tides, and where it moves. This typically requires a multi-year simulation of waves and flows with various antecedent beach

Page 3 of 7

profile shapes, elevation, and widths, and then combining them together to estimate net and gross littoral (longshore) transport as well as cross-shore transport rates. M&N shall prepare a technical memorandum for review and comment, and then finalize upon receipt of comments. This scope assumes one (1) round of comments and two (2) conference calls.

Task 8.5 Analysis of Additional EIR Alternative

Per the request of County, this task would involve bringing forward the Ecosystem Protection Barrier (EPB) at Property Line Alternative as an alternative to be analyzed in the RDEIR. As described in the Draft EIR, this alternative would reduce encroachment into State Parks property and reduce biological resources impacts; however, it may also result in increased aesthetic, noise, drainage, and water quality impacts. This task includes analyzing the potential environmental impacts of this alternative at a more detailed level; conceptual site plans, visual assessment, noise assessment, drainage analysis, and water quality assessment are anticipated. As a result, CONTRACTOR's other sub-consultants, Whitson and Associates, Inc. dba Whitson Engineers (Whitson), Balance Hydrologic, Inc. (Balance), and Ambient Air Quality & Noise Consulting, LLC (AMBIENT) shall assist in supporting this analysis. This scope assumes one (1) round of comments and two (2) conference calls.

Task 8.6 Recirculated Draft EIR

Task 8.6.A Administrative Draft Recirculated Draft EIR

Based on the results of the additional technical studies conducted for the Project, CONTRACTOR shall prepare a detailed Administrative Draft RDEIR for the Project. In addition to the required information, the RDEIR shall include, but shall not be limited to, the recirculation of the following environmental topic sections: aesthetics; biological resources; geology, soils, and seismicity; hydrology and water quality; noise; public services, recreation, and utilities, and alternatives. The Administrative Draft document shall be provided electronically to County, technical consultants, and County's Office of the County Counsel for review and comment. This scope assumes two (2) rounds of comments and two (2) in-person meetings.

Task 8.6.B Screencheck Draft RDEIR and Public RDEIR & Noticing

After the Project Team's review of the Administrative Draft RDEIR, CONTRACTOR shall incorporate the comments received and prepare a Screencheck Draft RDEIR for final review by the Project Team prior to Public distribution. This scope assumes that the Screencheck Draft RDEIR will require minor revisions and one (1) round of comments. Upon receipt of comments on the Screencheck Draft RDEIR, CONTRACTOR shall prepare the Public RDEIR and required noticing. CONTRACTOR shall submit one (1) electronic copy of the Public RDEIR to County for Public distribution. CONTRACTOR shall also prepare all of the necessary Public notices as required pursuant to CEQA and submit the required notices and Public RDEIR to the State Clearinghouse and Monterey County Clerk. This task assumes that County shall provide CONTRACTOR with an updated list of persons and/or interested groups that should be provided notification of the availability of the Public RDEIR. This task assumes that County shall be responsible for coordinating the public and provide of Availability in the newspaper.

8.6.C Response to Comments on Public RDEIR

As part of this task, CONTRACTOR shall initially review all comments received during the course of the Public RDEIR Public-review period. CONTRACTOR shall subsequently confer with County Staff and County's Office of the County Counsel to determine the extent of comments and appropriate responses. As part of this task, CONTRACTOR, in consultation with County, shall update and amend the scope if significant comments are received on the Public RDEIR which will require additional staff time to prepare written responses. At this time, CONTRACTOR anticipates that comments shall be similar in nature given the scope of anticipated revisions. Nevertheless, if additional time is necessary to respond to comments and revision to the scope is required, these additional services cannot be provided until the additional work is presented to County and with County's approval, amended into the Agreement. Once the amendment to the Agreement is fully executed, CONTRACTOR will be authorized to proceed with the additional services.

This task assumes that comments will be limited to the revised sections of the Public RDEIR and will not raise any new significant environmental issues. This task also assumes that any comments received related to litigation will be addressed by County's Office of the County Counsel. CONTRACTOR shall provide an electronic copy of the written responses to the Project Team for review and comment. This scope assumes two (2) rounds of comments and three (3) in-person meetings. Upon receipt of comments, CONTRACTOR shall revise the response to comments and incorporate into the Final EIR (please see Task 6.8.1).

Task 8.7 Additional Services

Due to the complex and multi-dimensional nature of the Project, there is the potential that the estimated services for the tasks identified in this Exhibit A-3, Scope of Services/Payment Provisions, may be widened at the discretion of County during the term of this Agreement. These "Additional Services" are defined as other related services associated with identified tasks as requested in writing by County. Additional Services related to the tasks described herein shall not be provided unless authorized in writing by County prior to Additional Services being provided. Additional Services completed by CONTRACTOR prior to receiving County's written authorization to proceed shall not be eligible for compensation.

Any newly identified tasks not included herein shall not be conducted by CONTRACTOR until presented to County and with County approval, amended into this Agreement.

In the event that CONTRACTOR identifies that costs are to exceed the task allocated budget amount(s) in this Exhibit A-3, CONTRACTOR shall notify County in advance and as soon as possible in writing and clearly describe how CONTRACTOR will achieve net fiscal neutrality.



Denise Duffy & Associates, Inc.

PLANNING AND ENVIRONMENTAL CONSULTING

January 1, 2020 – June 30, 2022 SCHEDULE OF RATES

HOURLY PERSONNEL RATES

Principal	\$230.00
Senior Project Manager/Engineering Specialist	\$194.00
Principal Planner	\$173.00
Senior Project Manager	\$166.00
Senior Botanist	\$154.00
Senior Planner/Scientist II	\$153.00
Project Manager	\$145.00
Senior Planner/Scientist	\$135.00
Assistant Project Manager	\$121.00
Environmental Biologist	\$115.00
Associate Planner/Scientist	\$110.00
Assistant Planner/Scientist	\$ 99.00
GIS/Computer Specialist	\$105.00
Administrative Manager	\$ 86.00
Database/Designer/Graphics	\$ 81.00
Planning Technician	\$ 73.00
Field Technician	\$ 69.00
Administrative Assistant	\$ 64.00

Direct reimbursable costs associated with the execution of a project are charged at cost plus 15% to cover general and administrative services. These expenses may include, but are not limited to: subconsultant services, printing and graphic charges, permit charges and filing fees, authorized travel charges, courier, postage, mileage and field supplies. Mileage will be charged at the current IRS mileage rate. Communication and miscellaneous office expenses (including cell phones, phone, fax, electronic data transmittal, photos etc.) are billed at 3% of total labor.

Above rates are effective from 1/1/2020 through 6/30/2022 and may be adjusted thereafter.

947 Cass Street, Suite 5 = Monterey, CA 93940 = Tel: (831) 373-4341 = Fax: (831) 373-1417 Page 6 of 7

> Denise Duffy & Associates, Inc. Carmel River Lagoon Area Projects (RFP #2012-CR-1) RMA - Planning

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	Total Budget	\$ 25,760 \$ 89,972	216,03 \$	\$ 35,190	\$ 42,120	\$ 55,220	\$ 71,874	\$ 12,600 \$	\$ 7,128 \$	8,664 5 2	25,500 5	34,500 \$	7,000	\$ 250,500	\$ 347,500	2121 \$ 1	**	112,351,50	\$ 810,891.50 \$	- S 810,8	810,891.80
-	Credit for Unused Budget:																			5 88,t	58,192.97
<u> </u>	Total Budget Increase:																			2 222 2	722,699.53

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EXHIBIT A-3 – SCOPE OF SERVICES/PAYMENT PROVISIONS

Denise Duffy & Associates, Inc. Carmel River Lagoon Area Projects (RFP #2012-CRL-1) RMA - Planning