

# County of Monterey Board of Supervisors' Budget Workshop



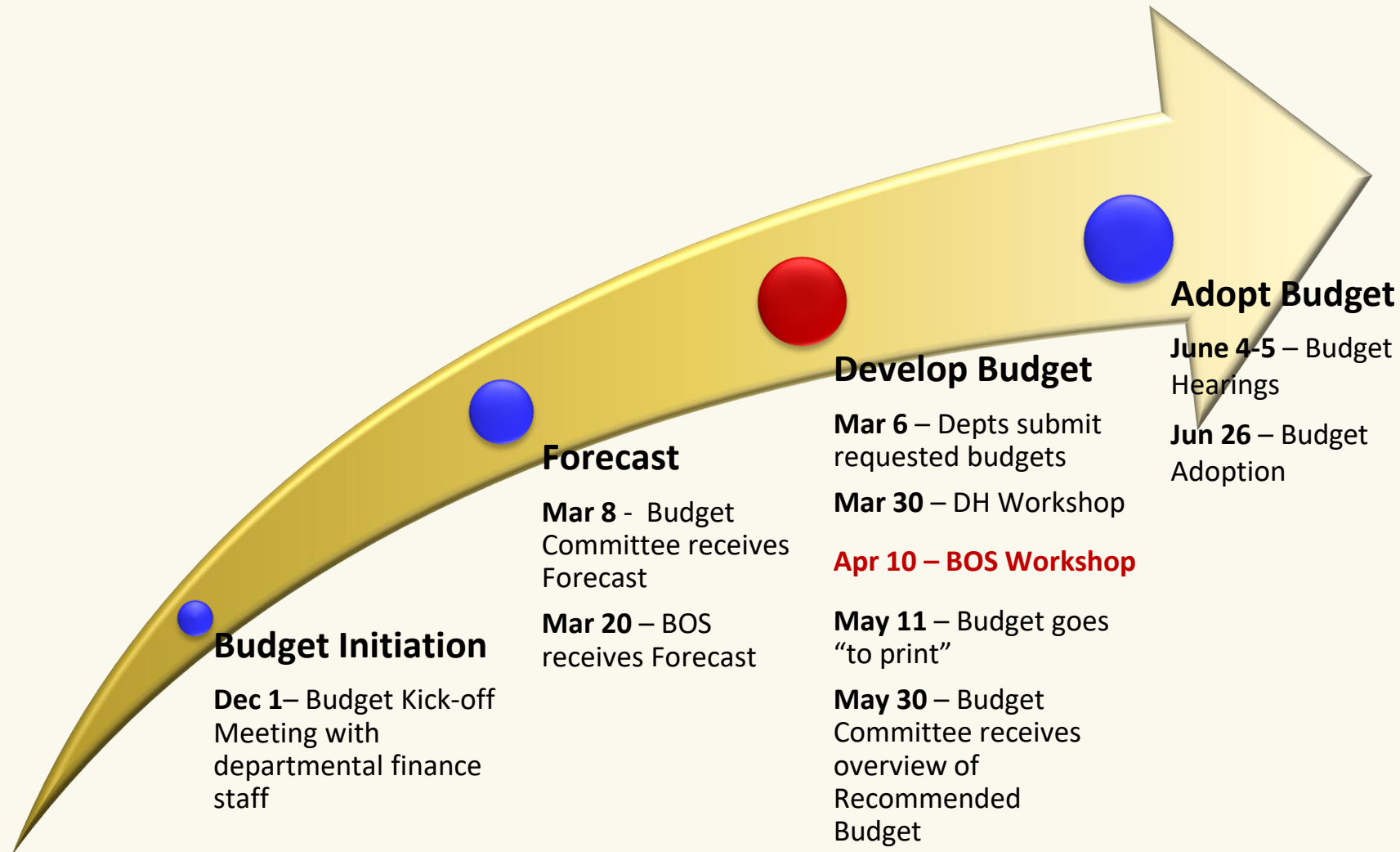
County Administrative Office

April 10, 2018

# Workshop Goals

- Provide the Board with information and perspectives on next year's budget development in advance of the budget hearings.
- Create a shared understanding of the County's financial capacity for funding operations next fiscal year.
- Hear from Department Heads potential implications to programs/services and their requests to mitigate impacts.
- Receive direction for incorporation into the recommended budget that will be considered during the annual budget hearings on June 4-5<sup>th</sup>, 2018.

# Budget Timeline



# The Budget Process in Brief

- Departments prepare “**baseline budgets**” representing initial plans of services that can be provided next year if no additional resources are provided.
- Baseline budgets communicate funding gaps for maintaining current levels of service after accounting for inflationary & other fiscal pressures.
- Departments also submit “**augmentation requests**” for increased funding to help maintain current services, or to enhance programs or infrastructure.
- CAO staff work with departments to understand operational pressures and likely impacts if additional funding is not available in order to build a well-informed & responsible spending plan.
- The annual budget workshop is an opportunity to provide the Board with a “preview” of the emerging budget and receive direction to help guide development of the recommended budget.

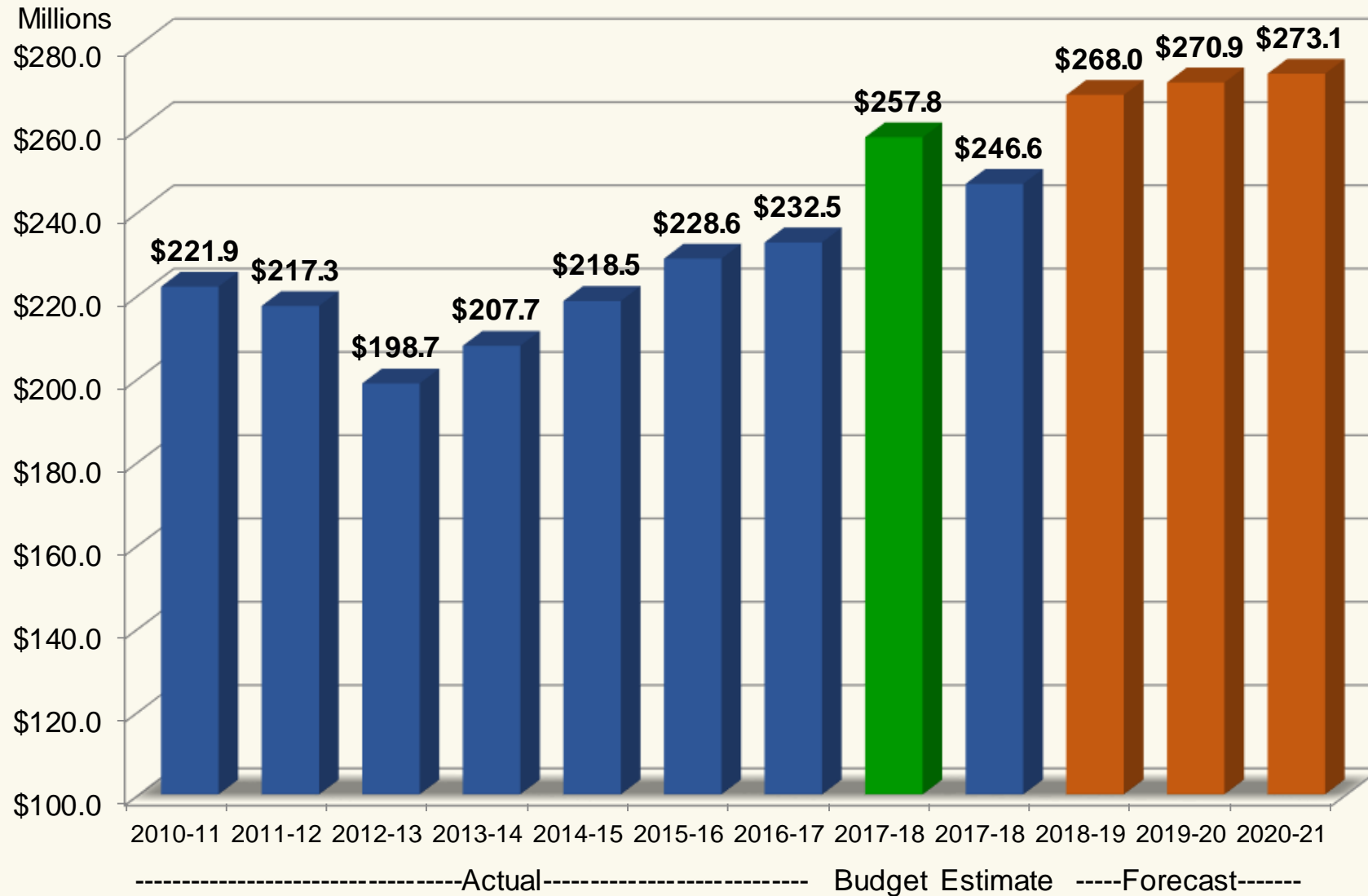
# Fiscal Environment

- An operating deficit of \$5.4 million emerged in FY 2016-17 as the County responded to disasters and litigation on top of inflationary pressures.
- This year departments expect an overall operating gap of \$0.4 million, but this does not include \$9.7 million in unfunded storm repairs & \$2.3 million in litigation.
- Next year a deficit of \$36 million emerges, excluding another \$36 million in unfunded storm repairs and staffing needing to be hired & trained for the jail expansion.

# What's Driving the Funding Gap

- Inflationary Pressures
  - Bargaining agreements
  - Higher employee benefit costs
  - Increased staffing & filling of vacancies
  - Higher workers compensation & general liability program costs
- Slow revenue growth and, for some programs, loss of revenue
- We're doing more to help meet needs in the communities we serve

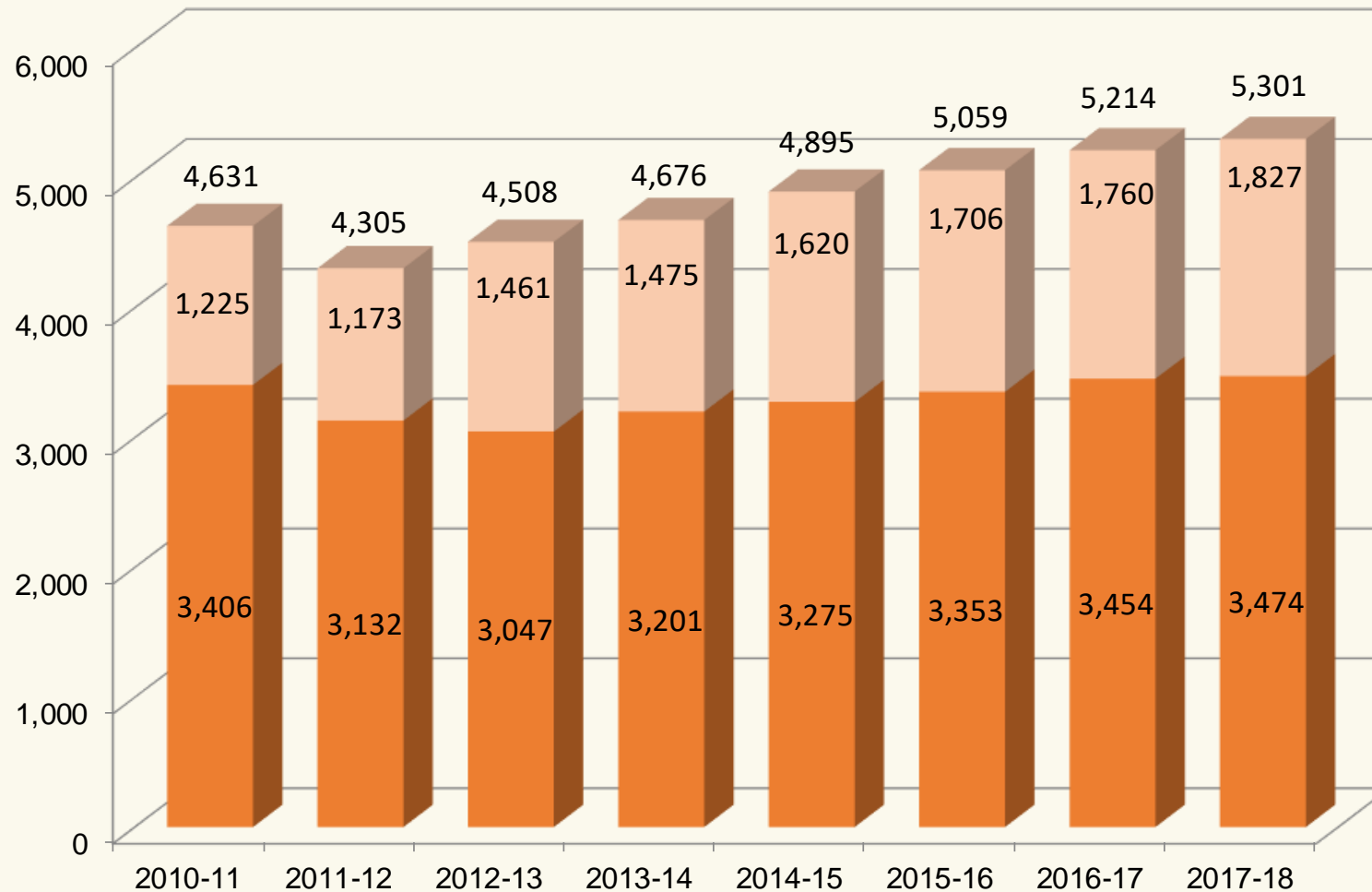
# General Fund Salaries & Benefits



- Most bargaining agreements provide raises of 7% over their 3-year term.
- The raises add an estimated \$19.3 million in general fund expenditures, including \$8.3 million next fiscal year.<sup>1</sup>
- The agreements also cover 100% of health premium increases, adding an additional \$13.1 million in annual expenditures.

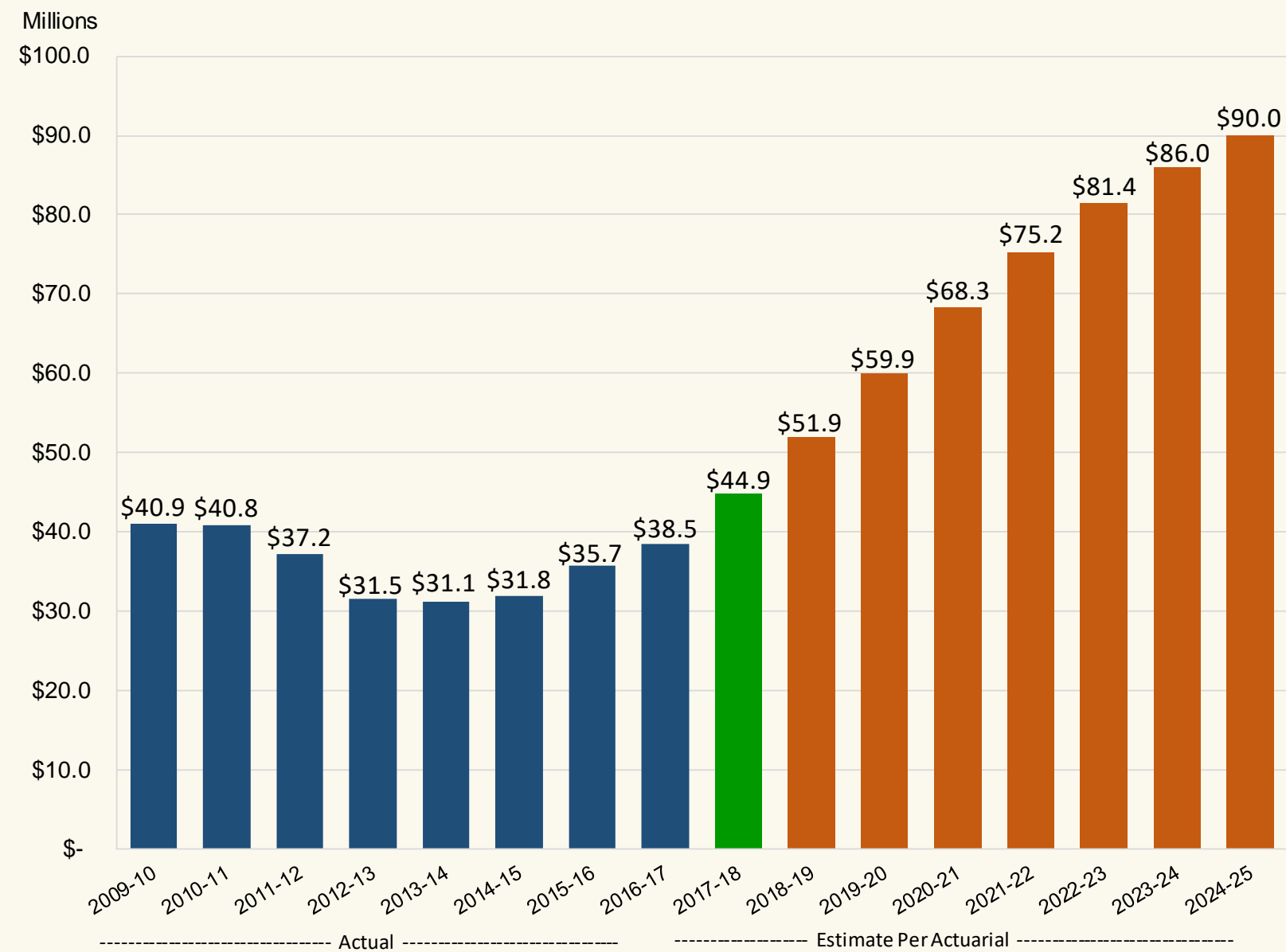
<sup>1</sup>. Estimates use base year of 2015 to exclude the effect of staffing increases on salary costs. Actual salary costs will be higher (\$9.6 million GF next fiscal year) due to position growth since 2015.

# Staffing Increases



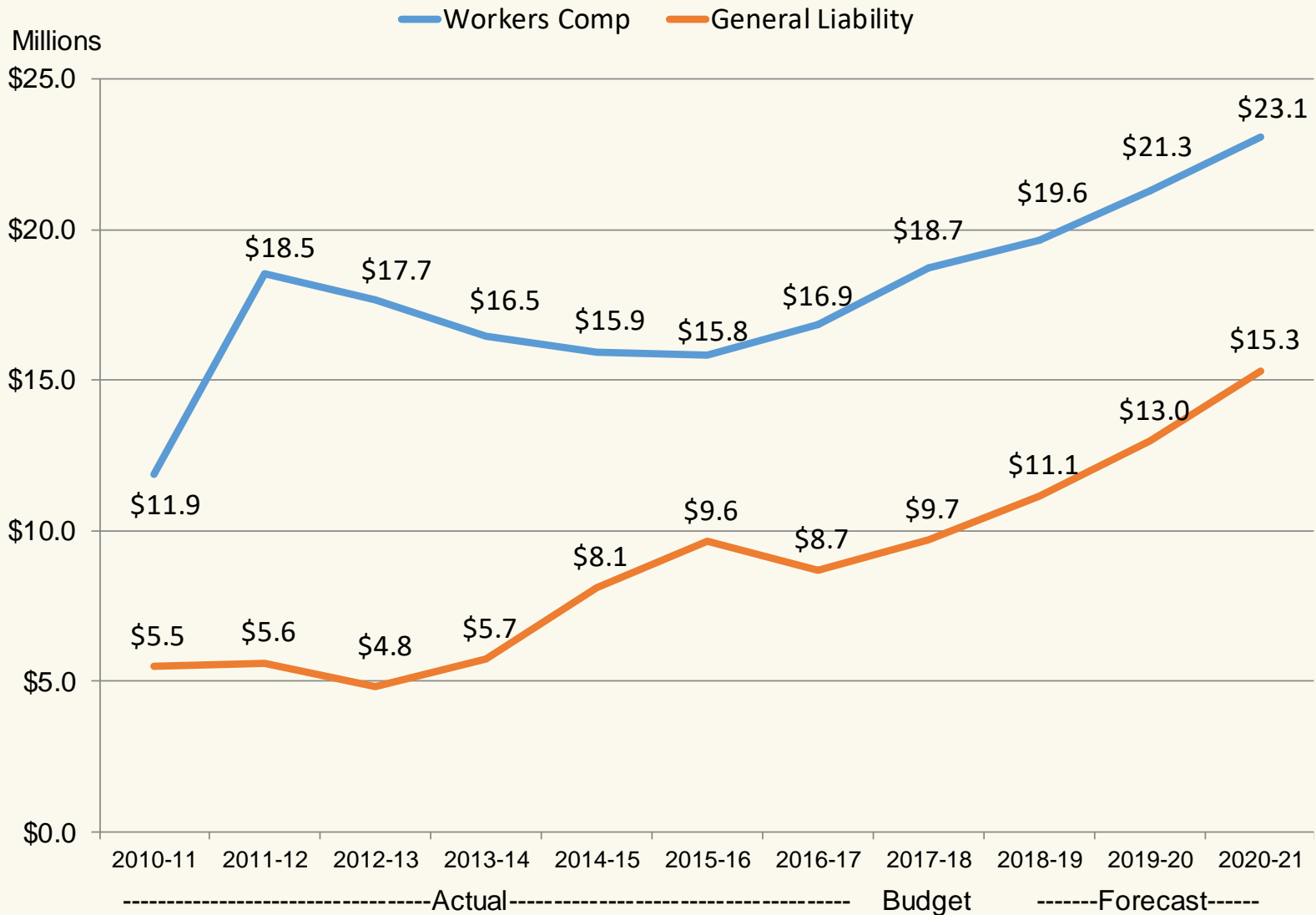
- County added 793 positions (427 General Fund) over the past five years, adding an estimated \$85.3 million (\$43.2 million general fund) in expenditures.
- Many of the staff were added in NMC, Health and Social Services which leverage outside funding.
- Other departments with staffing increases include the Sheriff's Office (47) and District Attorney (8).
- Eight staff were added as "backfills" for the ERP Upgrade

# Employer-Paid Pension Contributions



- Pension contributions on behalf of employees are doubling over a seven-year period for most counties and cities, and Monterey County is no exception.
- Already \$13 million higher than three years ago, general fund pension payments increase from \$44.9 million in the current year to \$90 million by FY 2024-25 based on information from CalPERS.
- Driving the increase is CalPERS' lowering of its assumed rate of return, actuarial changes to pay down unfunded liabilities, and updates to demographic assumptions.

# Rising Insurance Program Costs



- Workers compensation program costs have increased \$2.9 million over the last three years and increase an additional \$925,073 next fiscal year, with more increases planned for out years.
- General liability program costs have almost doubled in the last five years and increase another \$1.4 million next fiscal year with similar increases in out years.

Dollar amounts represent countywide (all funds) expenditures.

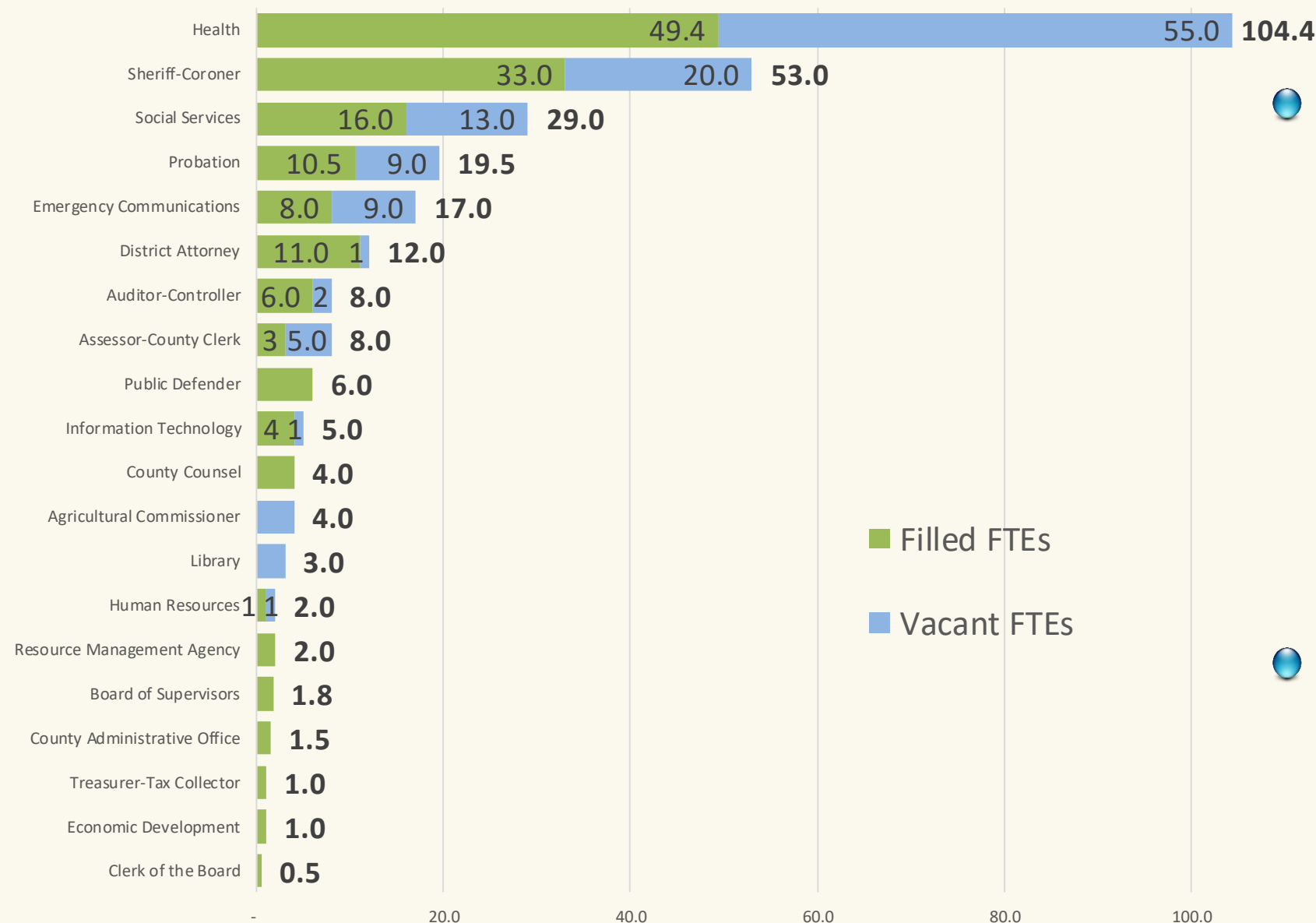
# Program Enhancements

- Over the past five years, added 30 custody control specialists and 17 additional safety positions in the Sheriff's Office at an annualized cost \$5.8 million.
- Added 8 positions in the District Attorney's Office at an annual cost of \$851,723 to support investigations and process digital evidence.
- Eight "backfill" staff continue to support the ERP upgrade at an annual cost of \$1.1 million.
- Added \$1.1 million in the current year to support homeless programs including a warming shelter and safe parking program.
- Invested in various other needs including \$840,000 for the Salinas Valley Basin GSA, \$1.3 million over several years for the Interlake Tunnel, \$500,000 in the current year for the Monterey Bay Housing Trust, \$275,000 to operate the Big Sur shuttle service, and an additional \$5.7 million in contributions to help tourism agencies, fire districts, 911 user agencies, & the Road Fund.

# Other Fiscal Pressures

- Some departments have significant revenue impacts, particularly the Health Department and the Sheriff's Office which are seeing the redirection of \$5.9 million in Health Realignment monies supporting indigent medical care
- Added \$2.9 million in annual debt service for renovation of the East-West Wing and Schilling Place improvements to meet employee space needs
- Discretionary non-program revenue is not keeping pace with County's cost of doing business

# Baseline Staffing Impacts



● To balance budgets after accounting for inflation & other fiscal pressures, **departments identified funding gaps for continuing 283 positions, including:**

- **123 vacancies**
- **160 filled positions**

● In addition to these position reductions, 8 positions authorized as “ERP upgrade backfills” expire.

# Departments with Significant Funding Gaps

- **Health Department – funding gap of \$11.1 million to maintain 104 positions (49 filled)** in public health, children’s medical services, public guardian, and animal services. Major fiscal pressures include:
  - \$4.2 million loss of health realignment funding for indigent medical care
  - \$1.5 million reduction in revenue for California Children’s Services
  - Expiration of \$1.1 million in one-time funding
  - \$1.1 million in higher COWCAP charges
- **Sheriff’s Office – funding gap of \$6.8 million to maintain 53 positions (33 filled).** Major fiscal pressures include:
  - \$4.0 million in increased salary & pension costs
  - \$2.1 million in higher COWCAP charges
  - \$833,758 to cover increased general liability and workers’ compensation programs costs
  - \$464,000 in higher inmate medical care costs

# Departments with Significant Funding Gaps

- **Social Services – funding gap of \$2.9 million to maintain 29 positions (16 filled).** Major fiscal pressures include:
  - \$3.8 million in increased salary & pension costs
  - \$1.0 million higher COWCAP charges
  - \$593,924 in higher workers' compensation and general liability costs
  - \$228,237 funding gap in OET
- **Probation – funding gap of \$2.3 million to maintain 19.5 positions (10.5 filled).** Major fiscal pressures include:
  - \$2.6 million in increased salary & pension costs
  - \$1.7 million in increased cost plan charges
  - \$243,556 to cover increased workers' compensation programs costs
  - Partially offset with \$1.8 million increase in realignment growth revenue and AB 109 allocations

# Departments with Significant Funding Gaps

- **Emergency Communications – funding gap of \$581,890 (leverages 70% user agency reimbursement) to maintain 17 positions (8 filled).** Major fiscal pressures include:
  - \$260,221 in increased salary & pension costs
  - Expiration of \$513,834 in one-time reimbursements from user agencies (used in place of general fund contributions in the current year budget)
  - Loss of \$135,914 in user agency reimbursements due to expiration of ERP charges
  - \$21,162 in higher workers' compensation costs
- **District Attorney – funding gap of \$1.5 million to maintain 12 positions (11 filled).** Major fiscal pressures include:
  - \$914,126 in increased salary & pension costs
  - \$734,608 in higher cost plan charges
  - \$142,843 to cover increased general liability programs costs
  - \$123,000 reduction in expected revenue

# Augmentation Requests

Department	Department Requested:	
	FTEs	GFC
Agricultural Commissioner	2.0	\$ 671,647
Assessor-County Clerk-Recorder	9.0	838,022
Auditor-Controller	19.0	2,530,355
Board of Supervisors	1.8	208,679
Civil Rights Office	-	75,000
Clerk of the Board	0.5	75,939
Cooperative Extension	2.0	152,825
County Administrative Office	2.5	284,891
County Counsel	6.0	1,066,221
District Attorney	13.0	1,898,721
Economic Development	1.0	208,785
Emergency Communications	17.0	885,347
Health	71.3	5,959,862
Human Resources	15.0	2,825,165
Information Technology	-	4,525,000
Library	-	300,000
Probation	19.5	3,064,033
Public Defender	11.0	1,983,157
Resource Management Agency	14.0	31,246,161
Sheriff-Coroner	85.0	9,352,197
Social Services	17.0	4,070,011
Treasurer-Tax Collector	1.0	153,983
Water Resources Agency	-	891,794
<b>Totals</b>	<b>307.6</b>	<b>\$ 73,267,795</b>

- Received augmentation requests for an additional \$73.3 million, including:
  - \$14.7 million to keep 149 filled positions
  - \$5.0 million to keep 65 vacancies
  - \$5.9 million to maintain non-personnel “status quo” operations
  - \$9.8 million to add 93 new positions
  - \$7.3 million for capital improvements
  - \$4.9 million for new/expanded services
  - \$25.7 million for contributions to other funds (includes \$24.5 million to the Road Fund for storm repairs)

# Requests to Keep Filled Positions

Filled Positions	Requested FTEs	Requested GFC
Assessor-County Clerk-Recorder	3.00	304,611
Auditor-Controller	9.00	1,370,754
Board of Supervisors	1.75	176,179
Clerk of the Board	0.50	75,939
County Administrative Office	2.50	284,891
County Counsel	4.00	610,828
District Attorney	11.00	1,360,195
Economic Development	1.00	155,995
Emergency Communications	8.00	278,942
Health	36.74	1,033,889
Human Resources	4.00	517,591
Probation	10.50	1,663,398
Public Defender	6.00	903,522
Resource Management Agency	1.00	162,262
Sheriff-Coroner	33.00	4,123,849
Social Services	16.00	1,478,167
Treasurer-Tax Collector	1.00	153,983
	148.99	14,654,995

- Received augmentation requests for an additional \$14.7 million, including:
  - \$1 million (leverages outside funding) to keep 37 filled positions in Health
  - \$4.1 million to keep 33 filled staff in the Sheriff's Office
  - \$1.5 million to keep 16 filled staff in Social Services
  - \$1.4 million to keep 11 filled positions in the District Attorney
  - \$1.7 million to keep 10.5 filled staff in Probation
  - \$5.0 million to retain 41 filled positions in 12 other departments

# Requests to Keep Vacant Positions

Vacant Positions	Requested FTEs	Requested GFC
Agricultural Commissioner	2.00	137,150
Assessor-County Clerk-Recorder	5.00	423,241
Auditor-Controller	3.00	391,824
District Attorney	1.00	115,718
Emergency Communications	9.00	302,948
Health	13.40	142,282
Human Resources	2.00	291,711
Probation	9.00	1,072,941
Sheriff-Coroner	20.00	2,140,371
Social Services	1.00	21,390
	65.40	5,039,576

- Received augmentation requests for an additional \$5.0 million, including:
  - \$2.1 million to keep 20 vacancies in the Sheriff’s Office
  - \$142,282 (leverages outside funding) to keep 13 vacancies in Health
  - \$302,948 (leverages outside funding) to keep 9 vacancies in Emergency Communications
  - \$1.1 million to keep 9 vacancies in Probation
  - \$423,241 to keep 5 vacancies in the Assessor-Clerk-Recorder’s Office
  - \$957,793 to keep 9 vacancies in 5 other departments

# Other Requests to Keep Status Quo Operations

Status Quo Other	Requested GFC
Agricultural Commissioner	534,497
Board of Supervisors	32,500
County Counsel	129,648
District Attorney	159,970
Economic Development	37,790
Emergency Communications	303,457
Civil Rights Office	75,000
Health	90,000
Probation	327,694
Resource Management Agency	1,815,047
Sheriff-Coroner	530,000
Social Services	1,846,364
	5,881,967

- Received augmentation requests for an additional \$5.9 million, including:
  - \$1.8 million to Social Services to continue supporting homeless programs, Pathways to Safety, Family to Family, and Veteran's Stand Down
  - \$1.8 million to RMA for Schilling Place operations & maintenance, nuisance abatement, local coastal program, general plan implementation, and street sweeping.
  - \$530,000 for the Sheriff's Office to buy mobile computers & jail identification system
  - \$1.7 million to other departments to maintain non-staffing operations

# Requests to Add New Positions

New Position	Requested FTEs	Requested GFC
Assessor-County Clerk-Recorder	1.00	110,170
Auditor-Controller	7.00	767,777
Cooperative Extension Service	2.00	152,825
County Counsel	2.00	325,745
District Attorney	1.00	206,338
Health	21.10	2,666,896
Human Resources	9.00	1,151,463
Public Defender	5.00	579,635
Resource Management Agency	13.00	1,290,912
Sheriff-Coroner	32.00	2,557,977
	93.10	9,809,738

- Received augmentation requests for an additional \$9.8 million, including:
  - \$2.6 million to add 32 new staff in the Sheriff's Office
  - \$2.7 million to add 21 staff in Health
  - \$1.3 million to add 13 positions in RMA
  - \$1.2 million to add 9 staff in HR
  - \$767,777 to add 7 staff in the Auditor-Controller's Office
  - \$579,635 to add 5 staff to the Public Defender
  - \$795,078 to add 6 positions in other departments

# Requests for Capital Spending

Capital Improvements		Requested GFC
Human Resources		500,000
Information Technology		4,525,000
Resource Management Agency		2,295,470
		7,320,470

- Received augmentation requests for an additional \$7.3 million, including:
  - \$2.3 million for RMA for Carmel River and Carmel Lagoon conservation projects
  - \$500,000 for Human Resources to implement a new Learning Management System
  - \$4.5 million for ITD infrastructure, including microwave upgrades, seismic retrofitting of radio towers, replacement of network equipment to ensure reliability, continued conversion to wireless networks and replacement of phone system, video conferencing technology, & IT building improvements.

# Requests for New/Expanded Programs

New Program/Service - General Fund	Requested GFC
District Attorney	56,500
Economic Development	15,000
Health	2,026,795
Human Resources	364,400
Public Defender	500,000
Resource Management Agency	1,182,470
Social Services	724,090
	4,869,255

- Received augmentation requests for an additional \$4.9 million, including:
  - \$2.0 million for Health for cannabis-related staffing/services
  - \$1.2 million for RMA for drainage maintenance & flood prevention, vegetation removal, fire prevention, & Salinas Valley Groundwater Basin Study
  - \$724,090 for Social Services to support increased general assistance grants
  - \$500,000 for the Public Defender for capital case defense
  - \$435,900 for various other new needs

# Requests for Contributions to Other Agencies/Funds

Contribution to Other Funds		Requested GFC
Library		300,000
Resource Management Agency		24,500,000
Water Resources Agency		891,794
		25,691,794

- Received augmentation requests for an additional \$25.7 million, including:
  - \$300,000 additional contribution to the County Library
  - \$891,794 as part of the \$3 million in reimbursement authority previously authorized to the Water Resources Agency for the inter-lake tunnel project
  - \$24.5 million to RMA for unfunded storm repairs

# Resources Available to Fund Next Year's Needs

- Next fiscal year, there will be \$11.6 million less discretionary financing to support general fund operations:

\$4.0 million growth in discretionary revenue, offset by:

- Expiration of \$6.5 million in the contingencies reserve used to fund the current year's appropriation for contingencies<sup>1</sup>
- Expiration of \$5.1 million unassigned fund balance used in the current year to fund augmentations for departments impacted by ERP charges
- \$1.6 million needed to continue 22 FTEs restored during budget hearings
- Non-recoverable settlement of \$7.3 million, of which \$2.4 million must be paid next fiscal year

## Significant Changes in Discretionary Funding to Support Departmental Operations

Growth in Discretionary Revenue	\$4.0
Expiration of One-time Reserves:	
Reserve for Contingencies	(6.5)
Unassigned Fund Balance	(5.1)
Non-recoverable Litigation	(2.4)
Permanent Funding for Restored FTEs	<u>(1.6)</u>
Change in Disc Financing to Support Dept	(11.6)

# Assumptions Guiding Budget Development

- Cannabis revenue has been excluded as a source of discretionary revenue as it has been following a special allocation process led by the CAO – Intergovernmental & Legislative Affairs Division
  - \$3.1 million collected last fiscal year and placed in reserve
  - \$7.4 million is expected in the current year, of which \$737,000 has been programmed
  - Next year's revenue could be lower as the industry asks for lower rates
  - Departments submitted augmentations requesting \$7.6 million to run the program
- Assumes \$6.5 million (1% of GF revenue) budgeted for contingencies according to current policy
- Assumes \$1.9 million in discretionary TOT is contributed to agencies that promote tourism
- Assumes \$5.3 million (25% of TOT) is contributed to the Road Fund
- Assumes \$3.0 million in discretionary Proposition 172 funding is contributed to fire agencies
- Assumes \$1.6 million in discretionary Proposition 172 funding is shared with 9-1-1 user agencies

# Wrap-Up

- Next fiscal year departments incur \$27.2 million (all funds) in increased costs from raises, pensions, & insurance programs
- Departments are also challenged by program-specific cost increases and some have significant loss of revenue
- The current workforce of 5,301 FTEs cannot be sustained while large annual cost increases
- Departments request \$73.3 million in augmentations next year, including \$14.5 million protecting filled staff
- **There is no discretionary funding available for funding augmentations other than cannabis revenue or redirection from non-core programs**
- Staff are exploring opportunities for redirection from non-core programs

	General Fund	All Funds
<b>Inflationary pressures</b>		
Raises	\$9.6	\$14.9
Pension Contributions	7.0	10.0
Workers Comp & Gen Liability	<u>2.4</u>	<u>2.3</u>
	19.0	27.2

# Discussion

# Department Head Presentations

THE  
MONTEREY COUNTY  
DISTRICT ATTORNEY'S OFFICE



# Responsibilities of the District attorney

The District Attorney as defined by Government Code Section 26500 is the public prosecutor whose responsibility it is to attend the courts and conduct all prosecutions on behalf of the People for public offenses. The District Attorney is a State Constitutional Officer prosecuting crimes defined under State law.

# Other prosecutorial functions include but are not limited to:

- Acting as legal advisor to the Grand Jury and assisting that body in its investigations when requested
- Enforcing County ordinances
- Prosecuting federal cases
- Investigating and prosecuting Brown Act violations
- Reviewing and responding to appeals; reviewing and filing writs and extraditions
- Investigating and prosecuting white collar crimes
- Enforcing California's drug laws
- Handling "conflict of interest" criminal investigations for law enforcement agencies
- Public integrity investigations

- With respect to the local law enforcement agencies, this office also provides legal advice in the day-to-day operations of those agencies and provides educational and training programs for their personnel
- Deputy district attorneys provide instruction to law enforcement agencies regarding new legislation, thus increasing the probability of successful prosecutions
- Deputy district attorneys and investigators are on call 24-7
- The District Attorney provides extensive ongoing training to staff in the following areas: Mandatory Continuing Legal Education (MCLE); California Peace Officers Standard and Training (POST); information technology; policies and ordinances; conflict resolution; and customer service

# General Fund Reduction Impacts

- Deputy District Attorneys and staff handle 100% of the criminal caseload in Monterey County Criminal Courts
- We file over 14,000 cases per year
- Deputy District Attorneys cover all courts:
  - Three misdemeanor courts
  - Five felony courts
  - Multiple specialty courts: Early Resolution, Veteran's court, Mental Health court, Drug Treatment court, Arraignment court, Writs and Appeals...soon to be Homeless court
- 33 General Fund deputy district attorneys prosecute murder, gang crimes, child molestation, elder abuse, human trafficking, domestic violence, public corruption, *officer involved shootings*
- 3 deputy district attorneys = 10% cut; 3 investigators = 27% cut; 4 support staff = 15% cut; 1 managing deputy district attorney = 20%

# DA Offices Cost Analysis

## FY 2015-16

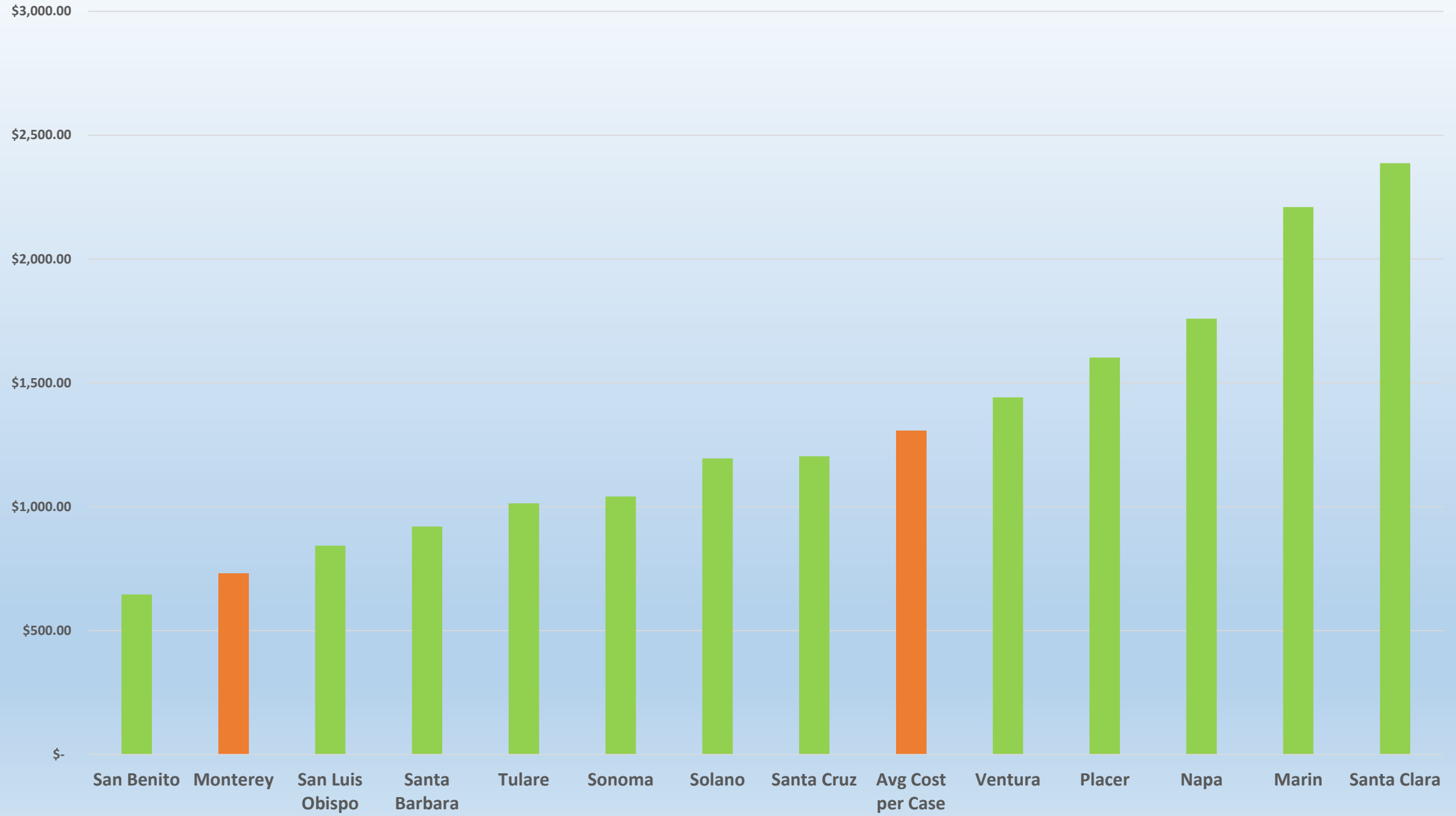
County	DA Total Budget	DA Net County Cost	DA Cases Filed	DA Percentage of NCC vs Total Budget
Monterey	\$ 23,686,378	\$ 10,341,105	14,137	44%
Marin	\$ 17,764,129	\$ 9,118,560	4,126	51%
Solano	\$ 21,567,445	\$ 10,989,689	9,197	51%
Sonoma	\$ 24,692,195	\$ 14,570,368	13,990	59%
Santa Barbara	\$ 22,246,275	\$ 13,228,600	14,450	59%
Ventura	\$ 46,240,040	\$ 28,385,000	19,692	61%
San Luis Obispo	\$ 15,055,099	\$ 9,270,028	11,003	62%
Placer	\$ 20,716,428	\$ 13,661,030	8,527	66%
Napa	\$ 9,458,529	\$ 6,837,881	3,887	72%
Santa Cruz	\$ 13,348,550	\$ 10,261,106	8,526	77%
Tulare	\$ 19,551,779	\$ 16,367,183	16,151	84%
Santa Clara	\$ 122,606,383	\$ 103,664,069	43,434	85%
San Benito	\$ 1,498,342	\$ 1,298,513	2,012	87%

## District Attorney Offices

### Net County Cost – Cost per Case Filed

County	FY 2015-16
San Benito	\$ 645.38
<b>Monterey</b>	<b>\$ 731.49</b>
San Luis Obispo	\$ 842.50
Santa Barbara	\$ 919.63
Tulare	\$ 1,013.39
Sonoma	\$ 1,041.48
Solano	\$ 1,194.92
Santa Cruz	\$ 1,203.51
<b>Avg Cost per Case</b>	<b>\$ 1,307.06</b>
Ventura	\$ 1,441.45
Placer	\$ 1,602.09
Napa	\$ 1,759.17
Marin	\$ 2,210.02
Santa Clara	\$ 2,386.70

Net County Cost per Case Filed



# Emergency Communications Department Budget Presentation

Board Of Supervisors  
Budget Workshop

April 10, 2018



# Augmentation Request

- Proposed FY 2018/19 Budget presented to MCECC Executive Board identified County costs as \$ 3.7M, of which \$ 1.9M would be GFC.
- The FY 2018/19 GFC allocation is \$1.068M, leaving \$878,000 as of yet unfunded.
- The County's 30% contribution leverages the user agencies' 70% contributions.
- To meet the allocated GFC, the ECD FY 2018/19 Baseline total was reduced by \$3.3M.
- Cost reductions were made in the areas of staffing, services, and supplies.
- Requesting an Augmentation of GFC of \$878,192 is requested to continue operations at the current level.



# Staffing

	Current Authorized	FY 2018-19 Baseline	To be Funded
Dispatcher I/II	56	44	12
Shift Supervisors	10	6	4
Fire/Law Operations Mgrs.	2	2	-
Center Manager	1	1	-
Ops Supervisor (Training)	1	1	-
Management Analyst II	1	1	-
ASA	1	0	1
Senior Dept. Inform	1	1	-
Admin Secretary	1	1	-
Director	1	1	-
Total	75	58	17

# Services and Supplies

- Services and Supplies were reduced by nearly \$1 million and included:
  - Maintenance and support contracts
  - Computer system repairs and updates
  - Training and professional development activities
  - Day-to-day expenses as required for the basic operational functions of the center

# Impact if Unfunded

- Could result in increased costs to the partner agencies.
- Greatly impact our ability to quickly answer 9-1-1 emergency calls and other requests for service from the public.
- Degrade or reduce our dispatch services to the law enforcement, fire protection and emergency medical first responders.
- Curtail ancillary services performed on behalf of the responding agencies, such as call outs for public works and providing incident reports to agencies and counsels.



# Probation Department FY 18-19 Budget Impacts



**PRESENTED TO THE  
MONTEREY COUNTY  
BOARD OF SUPERVISORS  
TUESDAY, APRIL 10, 2018**

# Probation FY 18-19 BUDGET GOAL



Probation's Goal for FY 18-19 is to

**Maintain the current level of services**

No additional services or staffing are added

# Probation Budget FY 18-19 Impacts



- Annual Cost Escalators
  - CalPERS, Negotiated Salary and Benefits, Worker's Comp
- Extraordinary Cost Pressure
  - COWCAP Increase
- New Unfunded Mandate from the State
  - Prop 63 - Firearms
- Eroding Workforce
  - Minus 19% in the last 8 years (with exception of AB 109 staff for State realigned mandates)

# FY 18-19 Funding Gap



- The initial gap of \$3,064,023 was mitigated by \$916,216 as 7.0 FTE Juvenile Institutions Officer positions are not funded in FY 18-19
- Consequently, the gap is \$2,147,807 over the current CAO-approved baseline General Fund Contribution
- Is generated by factors outside the Department's sphere of control
- Is severely affecting discretionary programs and services that are valuable to the community

# Probation Services for the Community



## Juvenile

They prevent or minimize:

- Entry of youth into the criminal justice system
- Escalation of crime
- Gang involvement
- Incarceration of youth
- Removal of youth from their families

• They facilitate:

- Re-entry into society

# Probation Services for the Community



## Adult

- They minimize:
  - Escalation of crime
  - Gang activity
  - Incarceration of offenders
- They facilitate:
  - Re-entry into society

# Needed Funding



PROGRAM	FTEs	POSITIONS	AMOUNT	COMMENTS
Silver Star Youth Program at Rancho Cielo	9.5	1.0 FTE Probation Services Manager, 1.0 FTE Probation Officer III, 1.0 FTE Probation Officer II, 5.5 FTE Probation Aide, 1.0 FTE Office Assistant II	1,522,278	COWCAP Increase
Juvenile Drug Court	1.0	Probation Officer II	141,120	COWCAP Increase
<b>SUBTOTAL</b>	<b>10.5</b>		<b>1,663,398</b>	
Juvenile Division Programs support	1.0	Office Assistant II	73,503	
Juvenile Alternative Programs direct services	1.0	Probation Aide	83,212	
CDCR DJJ increase	0.0		118,320	
Institutions medical services	0.0		65,078	
Employee benefits (vacation cash out)	0.0		144,296	
<b>TOTAL</b>	<b>12.5</b>		<b>2,147,807</b>	

# Probation and Rancho Cielo



- Rancho Cielo provides a one-stop center for a variety of learning and support services to at-risk and underserved or disconnected youth
- Both Probation and Rancho Cielo are closely aligned to the mission of serving at-risk youth and empowering them to become accountable, competent, productive and responsible citizens
- The collaboration is long-standing (since 2000) and significant resources have been dedicated through time to this community asset

# Silver Star Youth Program at Rancho Cielo



- The Silver Star Youth Program (SSYP) is Probation's component of a successful and nationally recognized non-profit private-public partnership
- The Silver Star Youth Program provides program infrastructure, supervision and coordination of services to minors on probation and at-risk youth
- Facilitates access to academic, educational, vocational, recreational and pro-social experiences
- Diverts youth from gang involvement

# SSYP Services to Youth at Rancho Cielo



- Participation in the Multi-Disciplinary Assessment Team
- Transportation
  - Home to Program/ Program to Home
- Supervision
  - In class and during extra-curricular activities
- After school activities
  - Cultural events, vocational experience, sports, field trips
- Coordination of services
  - Among different service providers
  - Access to community services

# Who We Serve



The SSYP at Rancho Cielo serves youth who:

- Are at-risk
- Are affected by generational crime and gang involvement
- Come from low income families and have experienced poverty
- Struggle because of academic challenges
- Manifest behavioral health problems
- Have been underserved
- Have been disconnected from community services

# Conclusion



- Probation's Goal for FY 18-19 is to maintain the current level of services without adding services or staffing
- The unanticipated COWCAP increase charged to the Department is 78% of the needed funding
- Although cognizant of the challenging budget for FY 2018-19 and mindful of budget constraints,
- Probation is requesting the Board of Supervisors' support in maintaining these services vital to the community

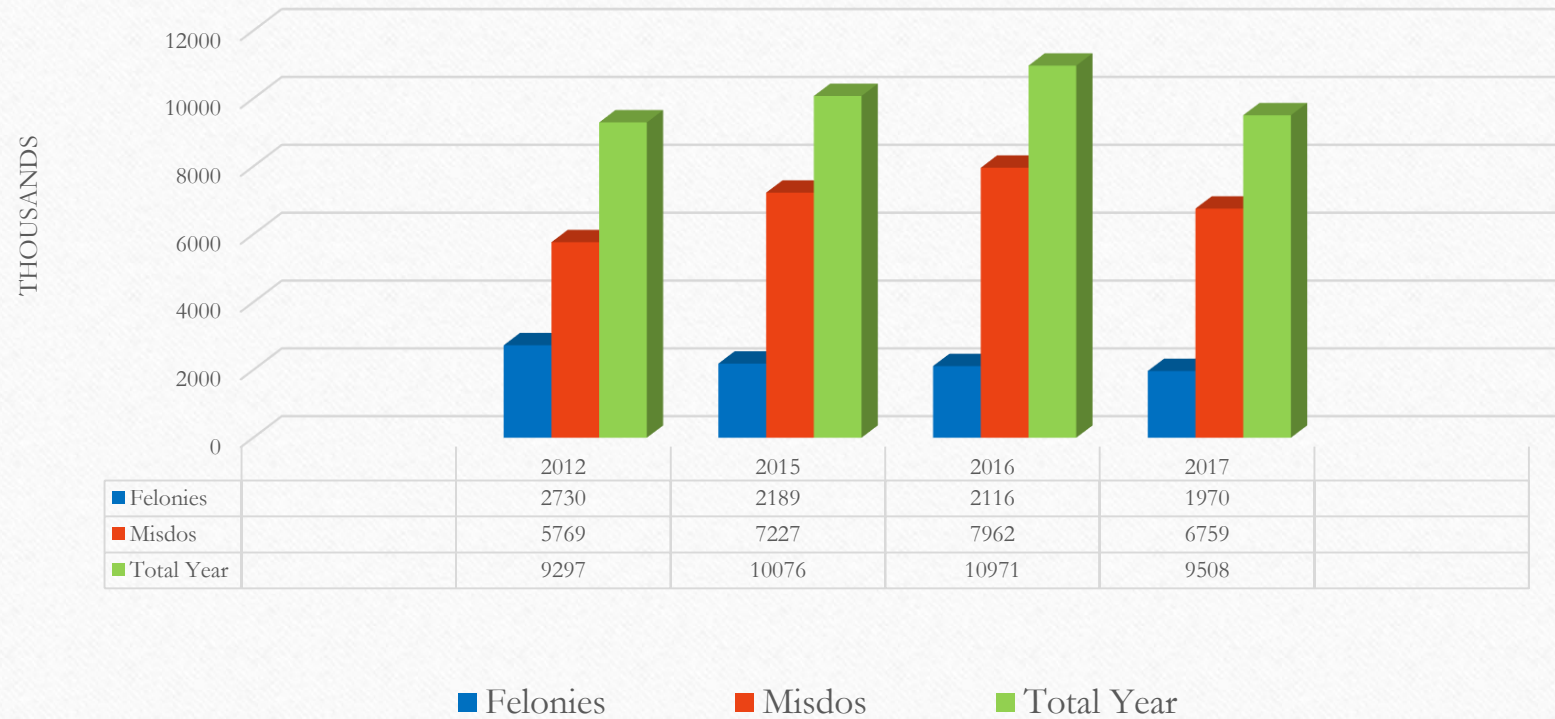
# PUBLIC DEFENDER

**April 10, 2018**



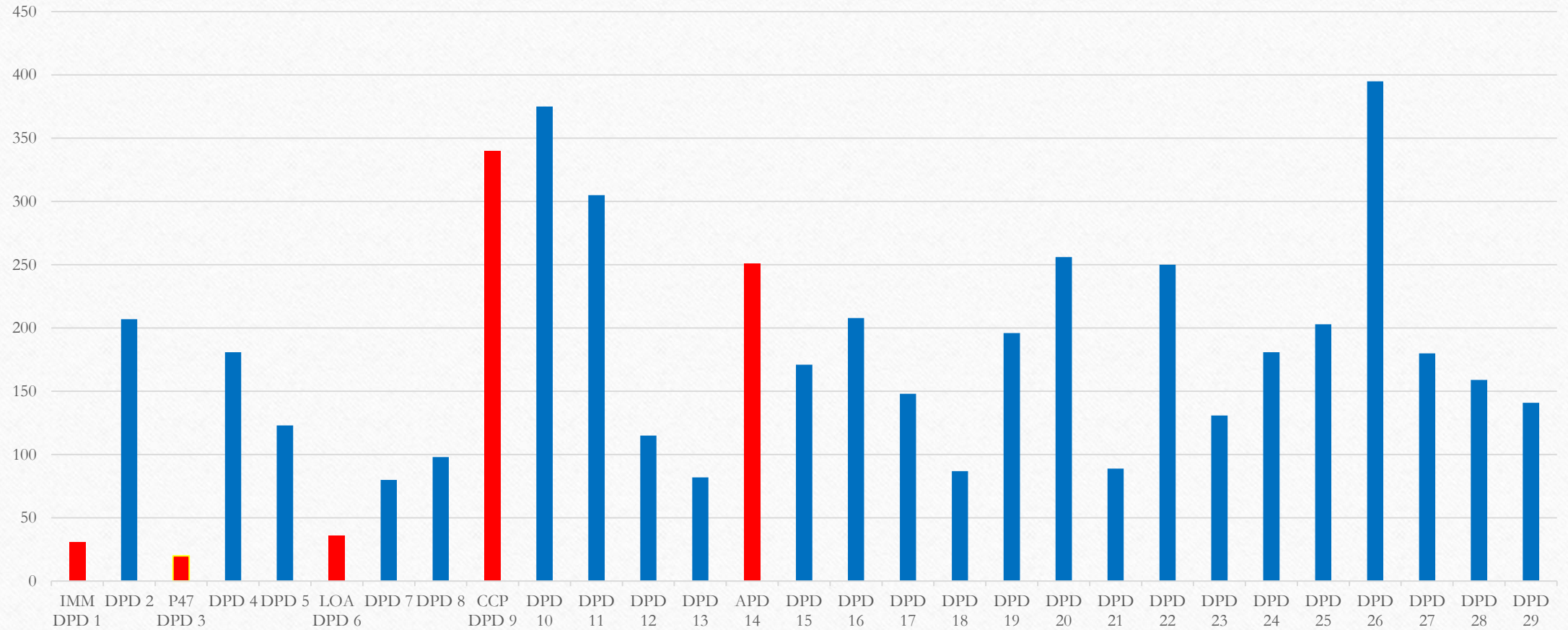
Presented By  
Susan E. Chapman  
Public Defender

## PUBLIC DEFENDER YEAR COMPARISONS

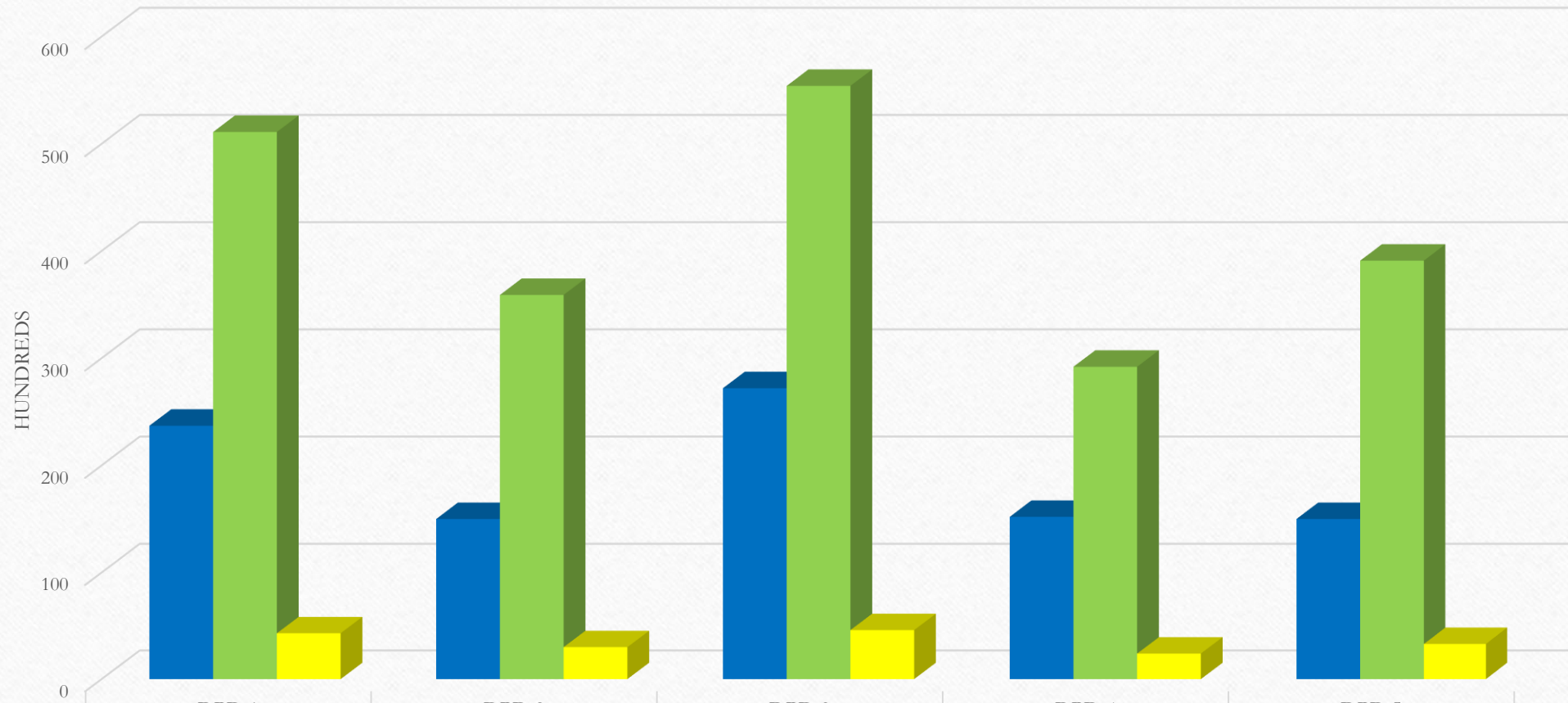


- Year 2017 total cases 9508 / 25 attorneys = 380 cases per attorney
- 1,000 more misdemeanors
- Felony cases more serious

# MARCH 2018 ATTORNEY CASE LOAD STATISTICS



## AVERAGE CASE LOAD



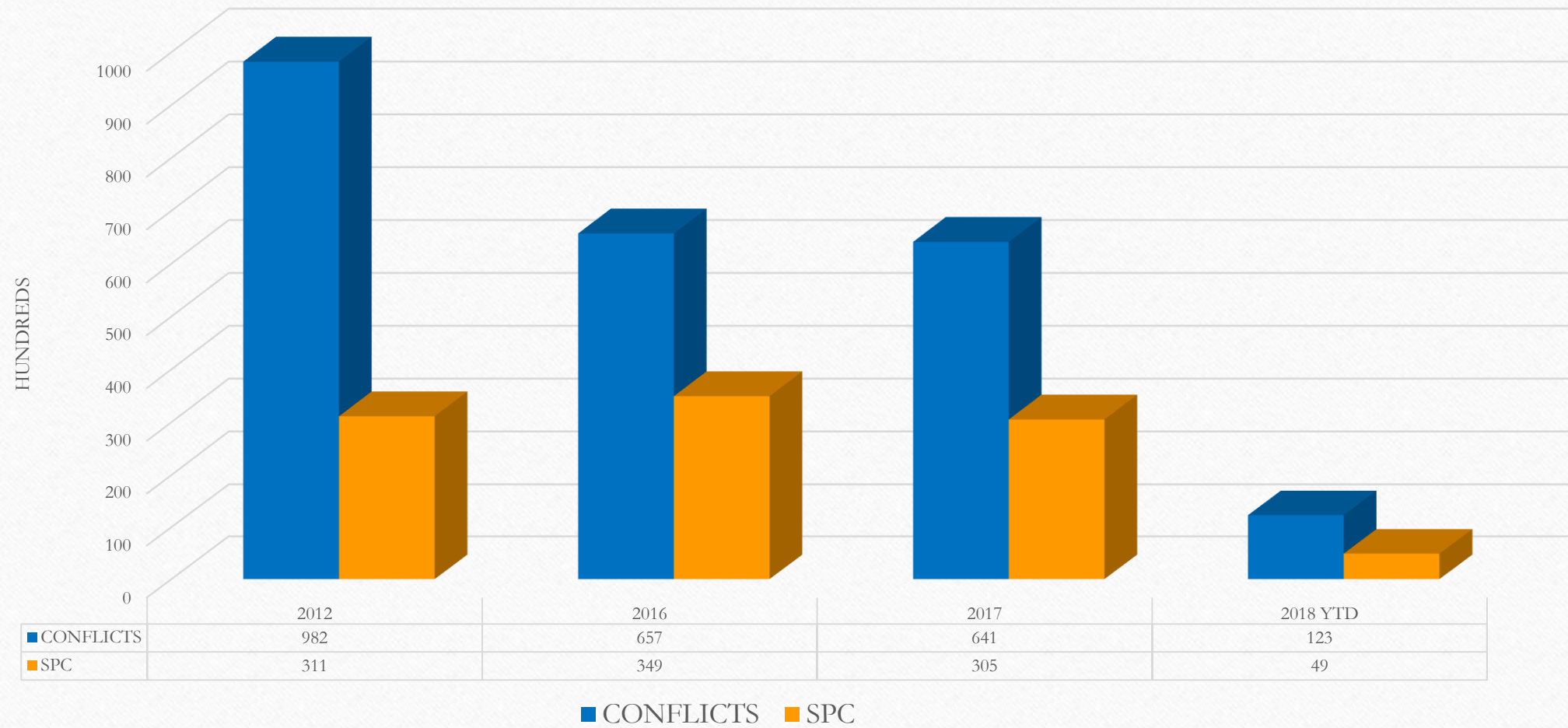
■ Year 2016 Total	DPD 1	DPD 2	DPD 3	DPD 4	DPD 5
■ Year 2017 Total	237	150	272	152	150
■ Average Per Month	511	359	554	292	391
	43	30	46	24	33

■ Year 2016 Total

■ Year 2017 Total

■ Average Per Month

## CONFLICTS & SPC



# PUBLIC DEFENDER

**April 10, 2018**



Presented By  
Susan E. Chapman  
Public Defender

MONTEREY COUNTY  
SHERIFF'S OFFICE  
BUDGET AUGMENTATION  
REQUEST

APRIL 10, 2018

# CORE MANDATES (ABRIDGED)

- ENFORCEMENT OPERATIONS
- **26600.** THE SHERIFF **SHALL PRESERVE PEACE**, AND TO ACCOMPLISH THIS OBJECT MAY SPONSOR, SUPERVISE, OR PARTICIPATE IN ANY PROJECT OF **CRIME PREVENTION, REHABILITATION OF PERSONS PREVIOUSLY CONVICTED OF CRIME, OR THE SUPPRESSION OF DELINQUENCY.**
- **26601.** THE SHERIFF **SHALL ARREST** AND TAKE BEFORE THE NEAREST MAGISTRATE FOR EXAMINATION ALL PERSONS WHO ATTEMPT TO COMMIT OR WHO HAVE **COMMITTED A PUBLIC OFFENSE.**
- **26602.** THE SHERIFF **SHALL PREVENT AND SUPPRESS ANY AFFRAYS, BREACHES OF THE PEACE, RIOTS, AND INSURRECTIONS THAT COME TO HIS OR HER KNOWLEDGE, AND INVESTIGATE PUBLIC OFFENSES WHICH HAVE BEEN COMMITTED.** THE SHERIFF MAY EXECUTE ALL ORDERS OF THE LOCAL HEALTH OFFICER ISSUED FOR THE PURPOSE OF PREVENTING THE SPREAD OF ANY CONTAGIOUS OR COMMUNICABLE DISEASE.

# ENFORCEMENT OPERATIONS BUREAU CENTRAL STATION

## **Day Shift**

2 Sergeants  
12 Deputies

4 working per day

## **Swing Shift**

3 Sgts 17 Deputies

8 per shift  
Countywide

## **Midnights**

3 Sgts 16 Deputies

6 per shift M-F, 8 weekend  
Countywide

**8 Sergeants and 45 Deputies assigned to Central Station, with an average of 4 Deputies working per shift (3 shifts per day) covering 10 patrol beats and 4168 street miles.**

# ENFORCEMENT OPERATIONS BUREAU COASTAL STATION

## **Day Shift**

**2 Sergeants  
7 Deputies**

## **Swing Shift**

**None Assigned  
Covered from  
Central**

## **Midnights**

**None Assigned  
Covered from  
Central**

**2 Sergeants and 7 Deputies assigned to Coastal Station, with a minimum of 2 Deputies working per shift (1 shifts per day) covering 5 patrol beats and 2885 street miles.**

# ENFORCEMENT OPERATIONS BUREAU SOUTH COUNTY STATION

## **Day Shift**

**1 Sergeants  
8 Deputies**

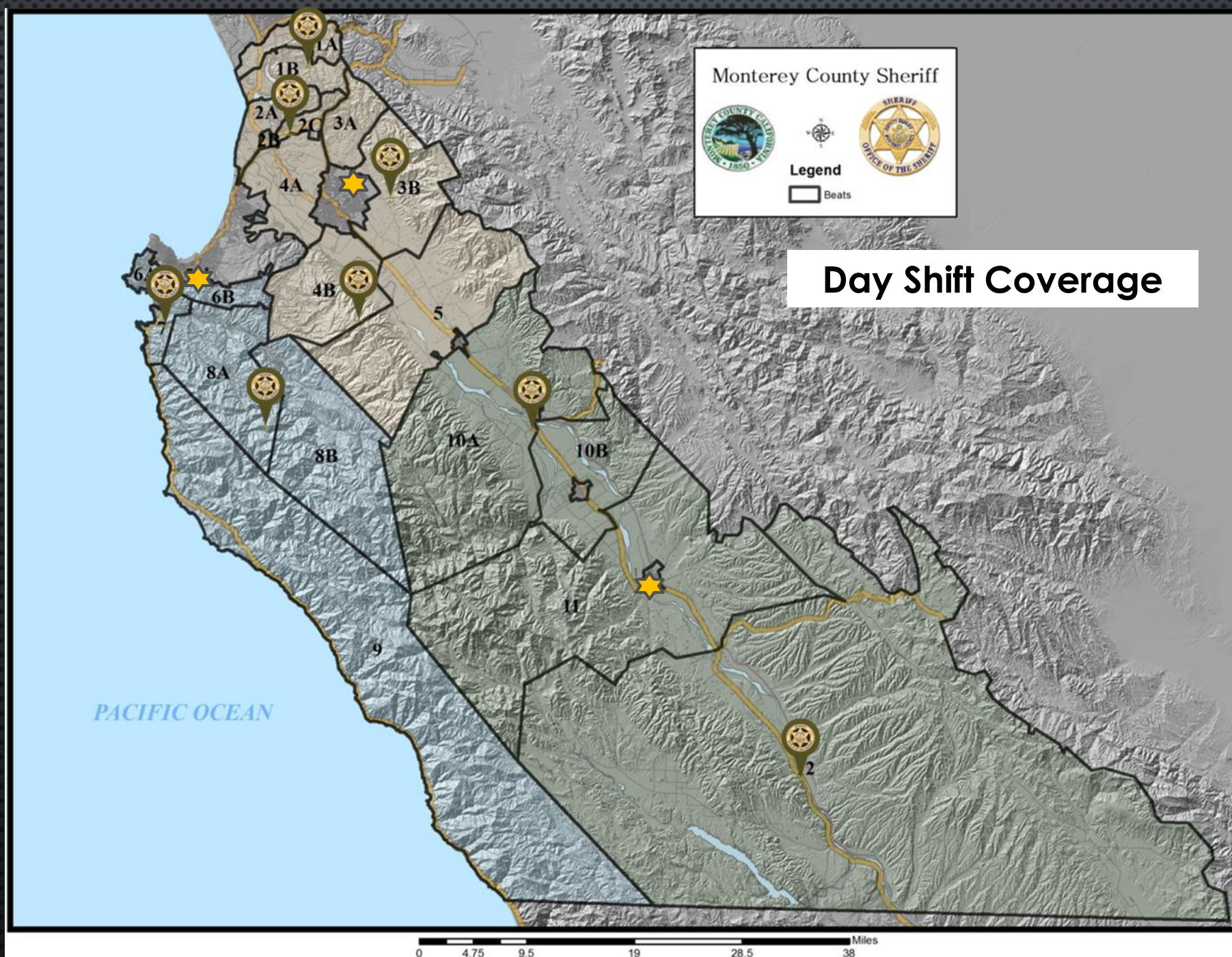
## **Swing Shift**

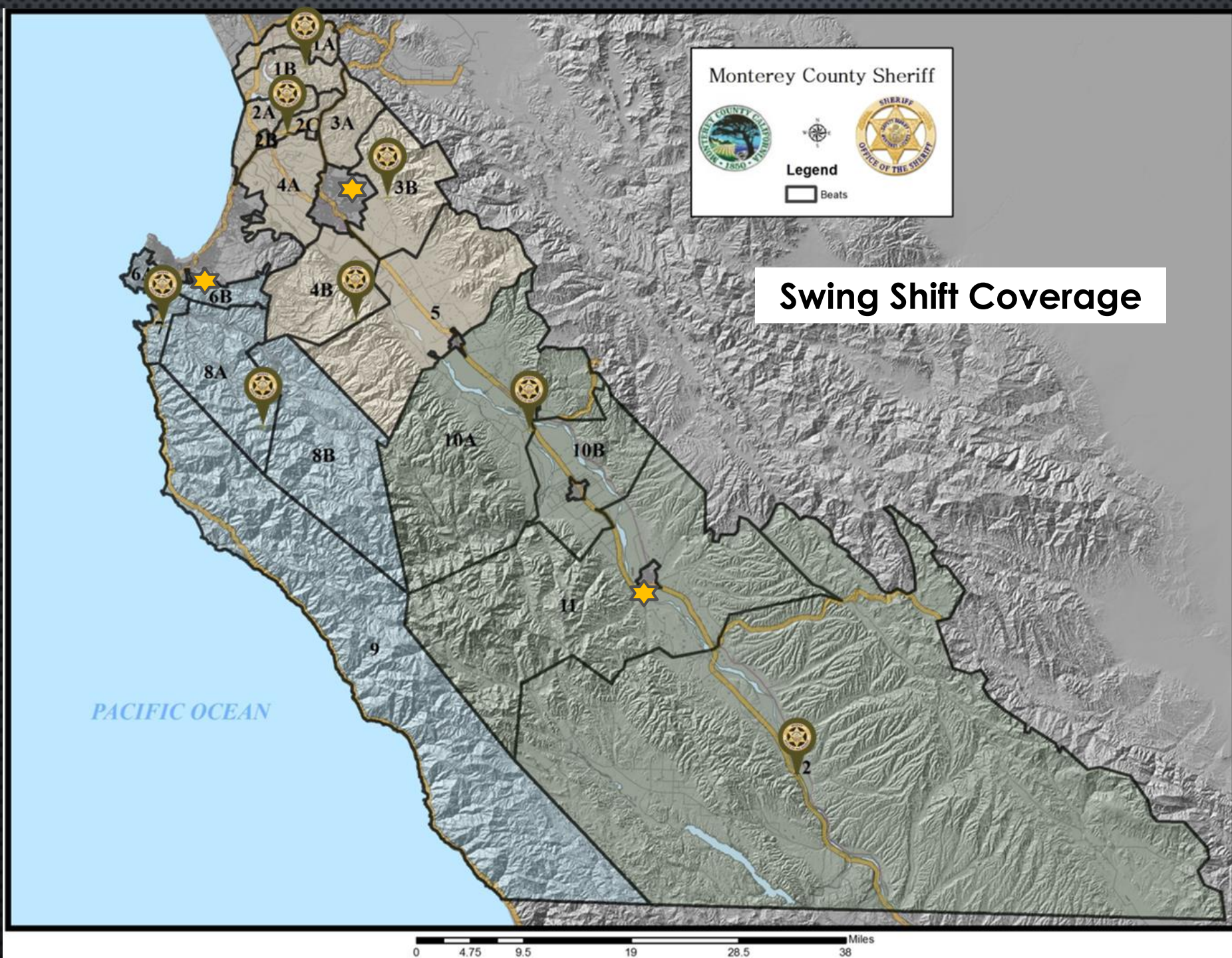
**None Assigned  
Covered from  
Central**

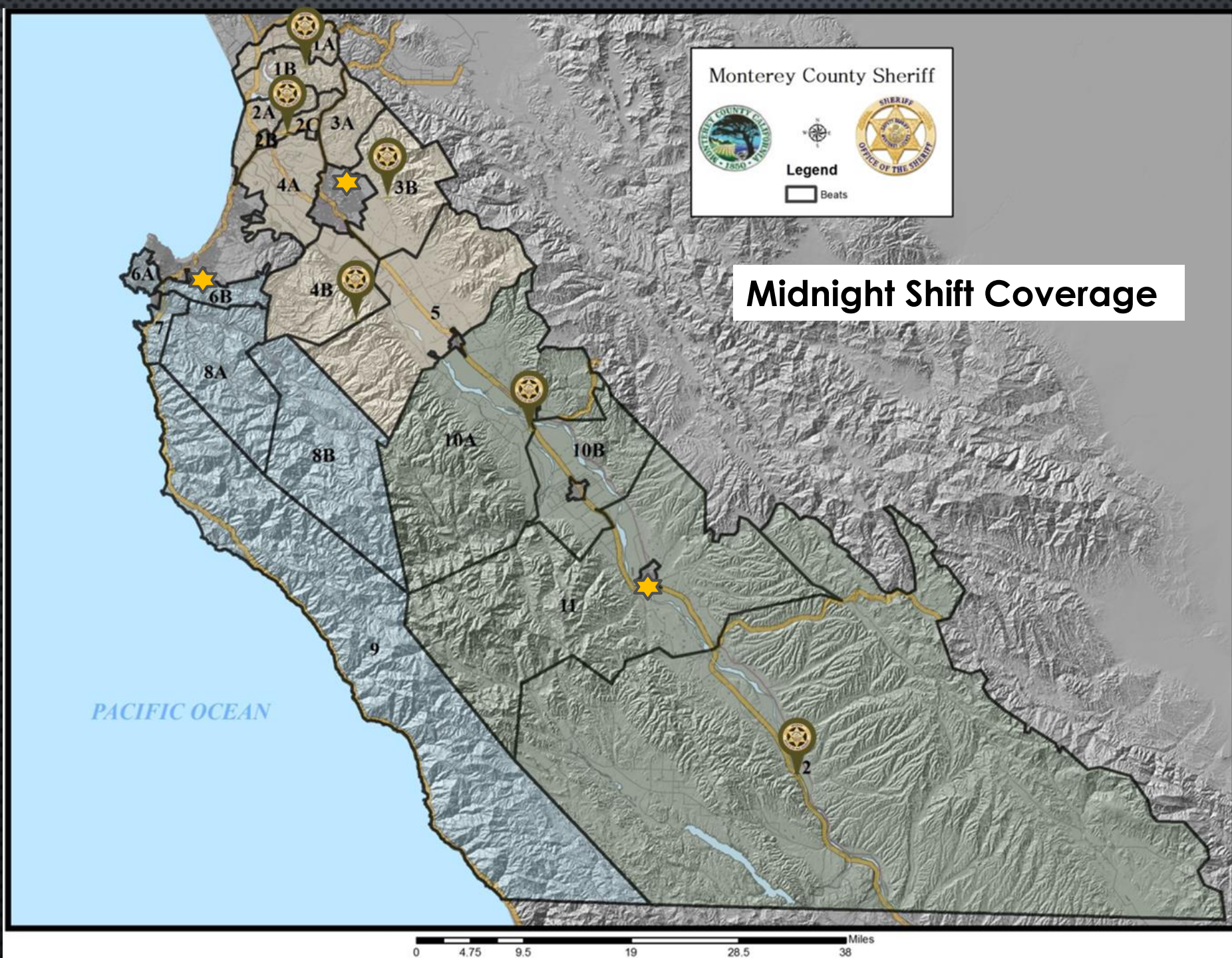
## **Midnights**

**None Assigned  
Covered from  
Central**

**1 Sergeant and 8 Deputies assigned to South County Station, with an average of 3 Deputies working per day covering 4 patrol beats and 2919 street miles.**







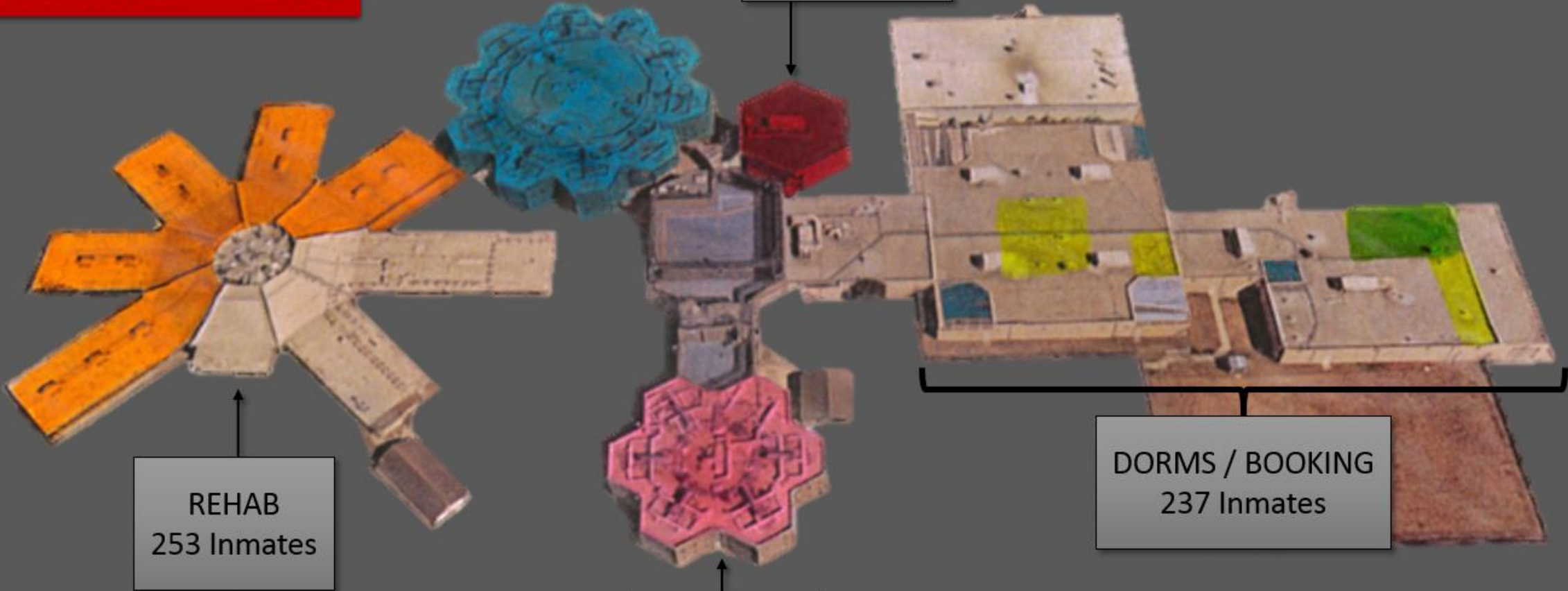
# CORE MANDATES (ABRIDGED)

- CORRECTIONS
- **26605 CA Gov Code.** NOTWITHSTANDING ANY OTHER PROVISION OF LAW, EXCEPT IN COUNTIES IN WHICH THE SHERIFF, AS OF JULY 1, 1993, IS NOT IN CHARGE OF AND THE SOLE AND EXCLUSIVE AUTHORITY TO KEEP THE COUNTY JAIL AND THE PRISONERS IN IT, **THE SHERIFF SHALL TAKE CHARGE OF AND BE THE SOLE AND EXCLUSIVE AUTHORITY TO KEEP THE COUNTY JAIL AND THE PRISONERS IN IT.**
- **6030 CA PENAL CODE.** (A) THE BOARD OF STATE AND COMMUNITY CORRECTIONS **SHALL ESTABLISH MINIMUM STANDARDS FOR LOCAL CORRECTIONAL FACILITIES.**
- (B) THE STANDARDS SHALL INCLUDE, BUT NOT BE LIMITED TO, THE FOLLOWING AREAS: **HEALTH AND SANITARY CONDITIONS, FIRE AND LIFE SAFETY, SECURITY, REHABILITATION PROGRAMS, RECREATION, TREATMENT OF PERSONS CONFINED IN LOCAL CORRECTIONAL FACILITIES, AND PERSONNEL TRAINING.**
- **HERNANDEZ LITIGATION** — SETS A HIGHER BAR FOR SAFETY CELL, SOBERING CELL, SAFETY CHECKS, AND STAFFING PLANS.

**TOTAL**  
**INMATES – 910**  
**DEPUTIES – 108**

PODS  
198 Inmates

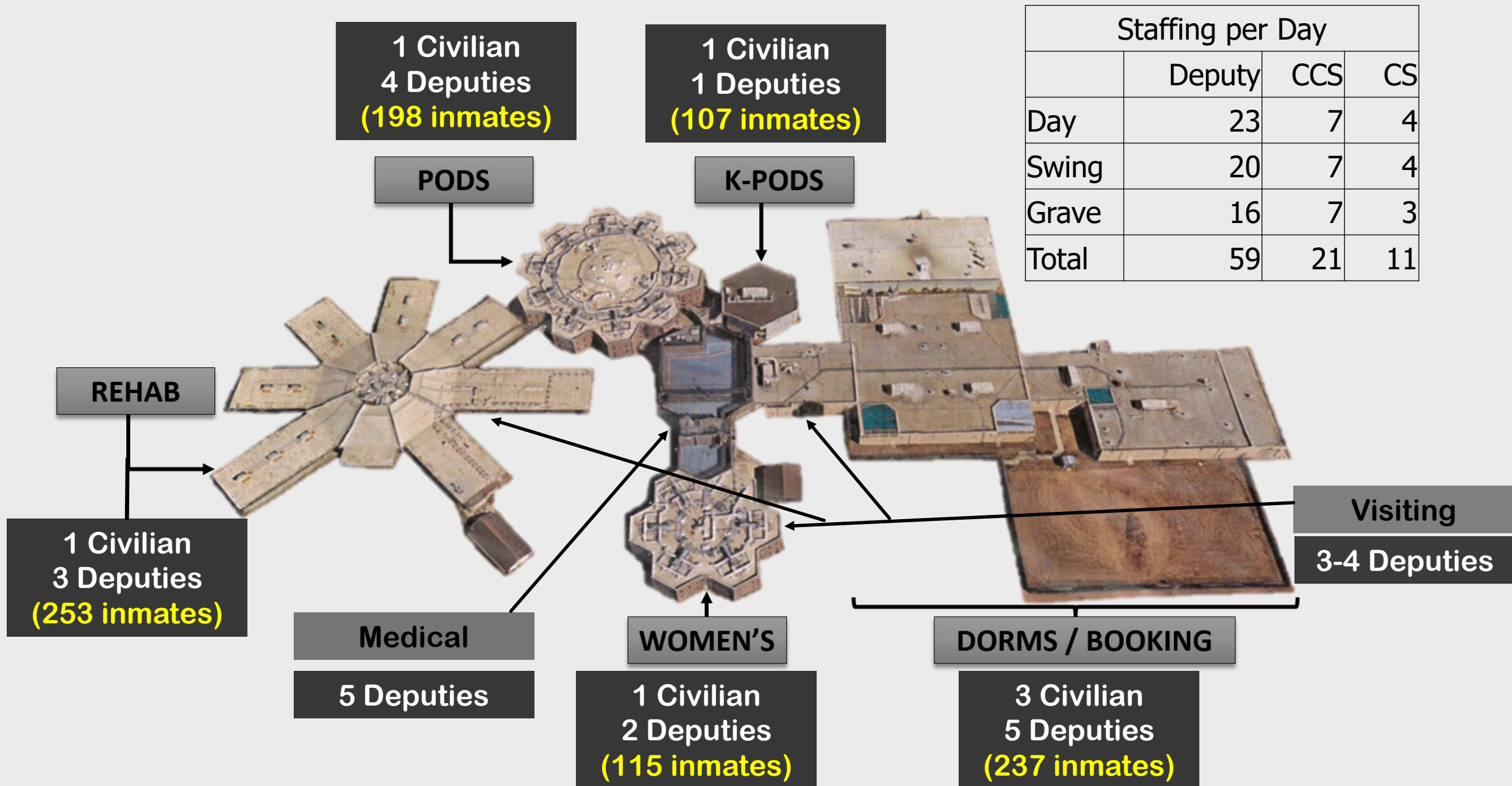
K-PODS  
107 Inmates



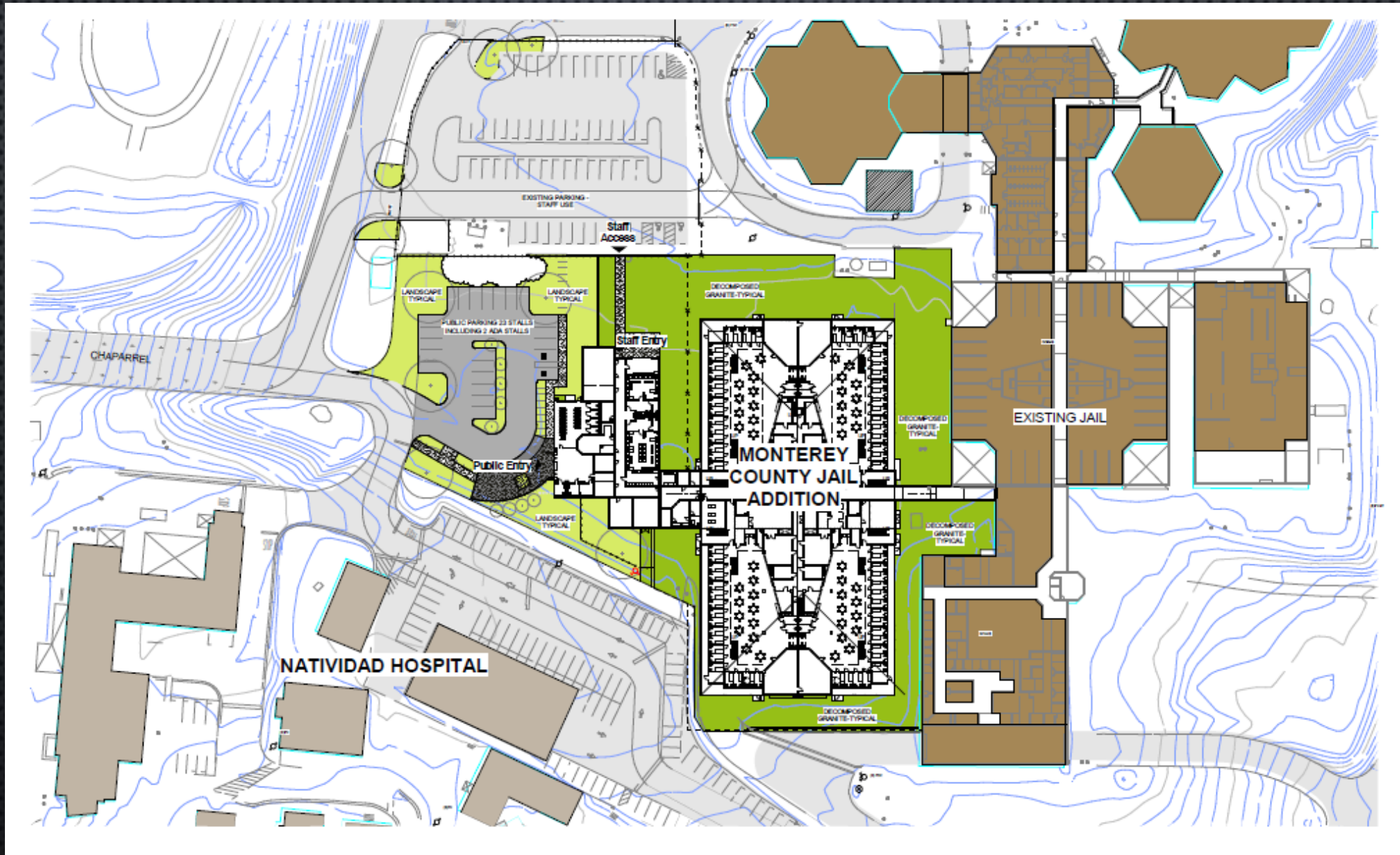
REHAB  
253 Inmates

WOMEN'S  
115 Inmates

DORMS / BOOKING  
237 Inmates

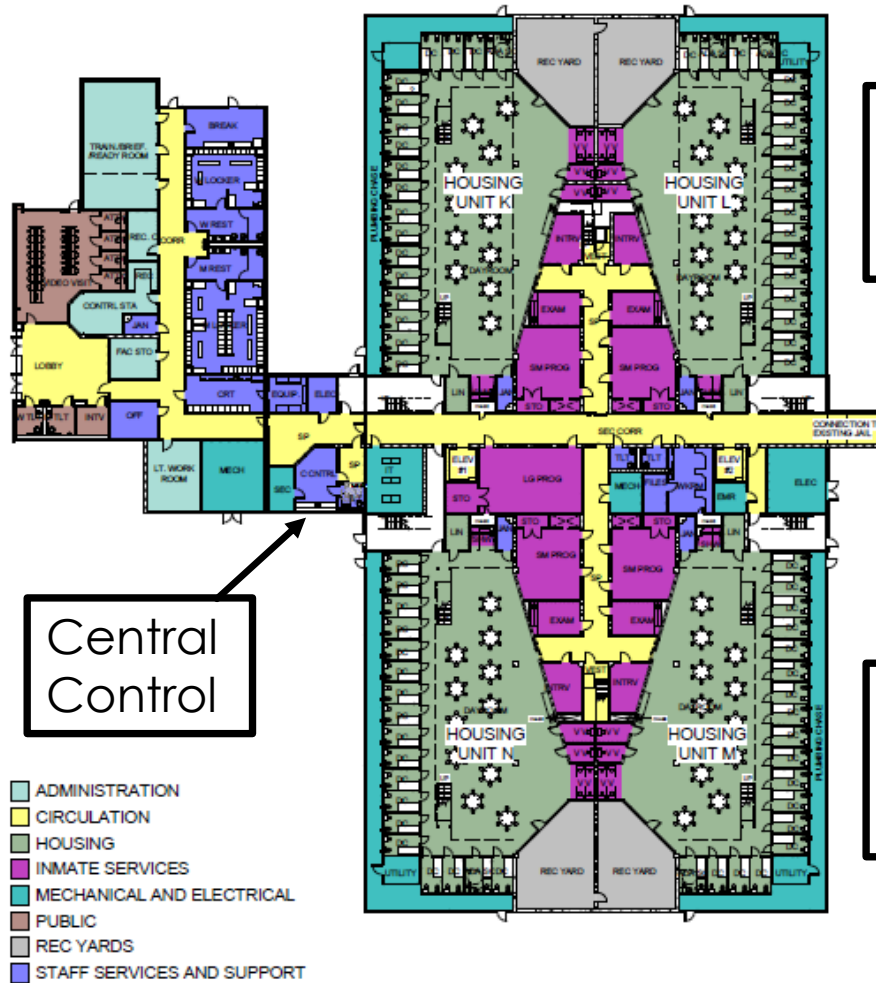


# EXPANSION (JULY 2019)



# EXPANSION HOUSING – 8 UNITS @36 CELLS

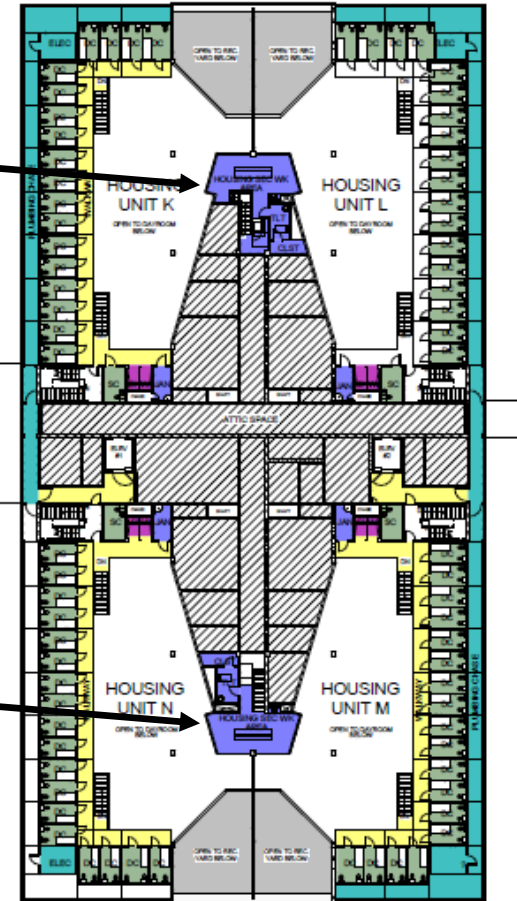
## 288 DOUBLE CELLS – 576 BEDS



1 HOUSING FLOOR PLAN - LEVEL 1  
SCALE 1/8" = 1'-0"

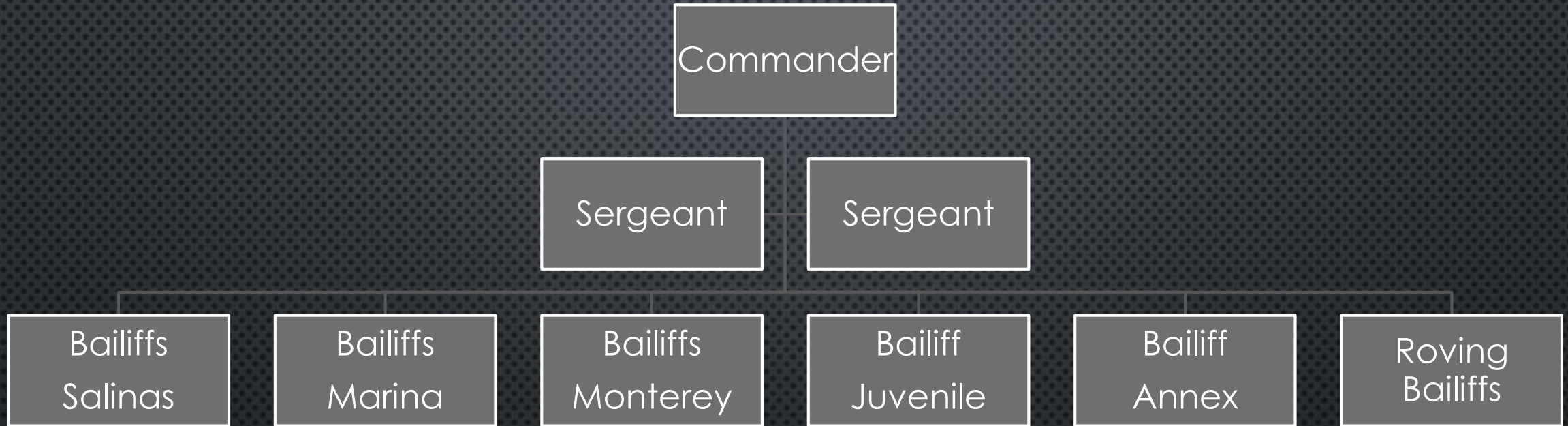
Housing Controls 2

Housing Controls 2



2 HOUSING FLOOR PLAN - LEVEL 1 TIER  
SCALE 1/8" = 1'-0"

# CUSTODY OPERATIONS BUREAU COURT SERVICES



**CA Gov Code 69922.** (a) Except as otherwise provided by law, whenever required, **the sheriff shall attend all superior court sessions held within his or her county.**

The Court Services Division is responsible for the security of 20 Court Rooms spread throughout five court house locations in Salinas, Monterey, and Marina

# CORE MANDATES (ABRIDGED)

## CORONER

- **27491.** IT **SHALL BE THE DUTY OF THE CORONER TO INQUIRE INTO AND DETERMINE THE CIRCUMSTANCES, MANNER, AND CAUSE OF ALL VIOLENT, SUDDEN, OR UNUSUAL DEATHS; UNATTENDED DEATHS;** DEATHS WHERE THE DECEASED HAS NOT BEEN ATTENDED BY EITHER A PHYSICIAN OR A REGISTERED NURSE, WHO IS A MEMBER OF A HOSPICE CARE INTERDISCIPLINARY TEAM, AS DEFINED BY SUBDIVISION (G) OF SECTION 1746 OF THE HEALTH AND SAFETY CODE IN THE 20 DAYS BEFORE DEATH; DEATHS RELATED TO OR FOLLOWING KNOWN OR SUSPECTED SELF-INDUCED OR CRIMINAL ABORTION; KNOWN OR SUSPECTED **HOMICIDE, SUICIDE, OR ACCIDENTAL POISONING;** DEATHS KNOWN OR SUSPECTED AS RESULTING IN WHOLE OR IN PART FROM OR RELATED TO ACCIDENT OR INJURY EITHER OLD OR RECENT; DEATHS DUE TO **DROWNING, FIRE, HANGING, GUNSHOT, STABBING, CUTTING, EXPOSURE, STARVATION, ACUTE ALCOHOLISM, DRUG ADDICTION, STRANGULATION, ASPIRATION, OR WHERE THE SUSPECTED CAUSE OF DEATH IS SUDDEN INFANT DEATH SYNDROME; DEATH IN WHOLE OR IN PART OCCASIONED BY CRIMINAL MEANS; DEATHS ASSOCIATED WITH A KNOWN OR ALLEGED RAPE OR CRIME AGAINST NATURE; DEATHS IN PRISON OR WHILE UNDER SENTENCE;** DEATHS KNOWN OR SUSPECTED AS DUE TO CONTAGIOUS DISEASE AND CONSTITUTING A PUBLIC HAZARD; DEATHS FROM OCCUPATIONAL DISEASES OR OCCUPATIONAL HAZARDS; DEATHS OF PATIENTS IN STATE MENTAL HOSPITALS SERVING THE MENTALLY DISABLED AND OPERATED BY THE STATE DEPARTMENT OF STATE HOSPITALS; DEATHS OF PATIENTS IN STATE HOSPITALS SERVING THE DEVELOPMENTALLY DISABLED AND OPERATED BY THE STATE DEPARTMENT OF DEVELOPMENTAL SERVICES; DEATHS UNDER SUCH CIRCUMSTANCES AS TO AFFORD A REASONABLE GROUND TO SUSPECT THAT THE DEATH WAS CAUSED BY THE CRIMINAL ACT OF ANOTHER; AND ANY DEATHS REPORTED BY PHYSICIANS OR OTHER PERSONS HAVING KNOWLEDGE OF DEATH FOR INQUIRY BY CORONER. INQUIRY PURSUANT TO THIS SECTION DOES NOT INCLUDE THOSE INVESTIGATIVE FUNCTIONS USUALLY PERFORMED BY OTHER LAW ENFORCEMENT AGENCIES.
- (A) IN ANY CASE IN WHICH THE CORONER CONDUCTS AN INQUIRY PURSUANT TO THIS SECTION, THE **CORONER OR A DEPUTY SHALL PERSONALLY SIGN THE CERTIFICATE OF DEATH.** IF THE DEATH OCCURRED IN A STATE HOSPITAL, THE CORONER SHALL FORWARD A COPY OF HIS OR HER REPORT TO THE STATE AGENCY RESPONSIBLE FOR THE STATE HOSPITAL.

# CORE MANDATES (ABRIDGED)

- RECORDS
- **15152 CA Gov Code.** THE DEPARTMENT OF JUSTICE SHALL MAINTAIN A **STATEWIDE TELECOMMUNICATIONS SYSTEM OF COMMUNICATION FOR THE USE OF LAW ENFORCEMENT**
- **15153 CA Gov Code.** **THE SYSTEM SHALL BE UNDER THE DIRECTION OF THE ATTORNEY GENERAL**, AND SHALL BE USED EXCLUSIVELY FOR THE OFFICIAL BUSINESS OF THE STATE, AND THE OFFICIAL BUSINESS OF ANY CITY, COUNTY, CITY AND COUNTY, OR OTHER PUBLIC AGENCY.
- **15165 CA Gov Code.** ANY SUBSCRIBER TO THE SYSTEM SHALL FILE WITH THE ATTORNEY GENERAL AN **AGREEMENT TO CONFORM TO THE OPERATING POLICIES, PRACTICES AND PROCEDURES APPROVED BY THE COMMITTEE UNDER PENALTY OF SUSPENSION OF SERVICE** OR OTHER APPROPRIATE DISCIPLINE BY THE COMMITTEE.
- **14211 CA Penal Code**(A) ALL LOCAL POLICE AND SHERIFFS' DEPARTMENTS SHALL ACCEPT ANY REPORT, BY ANY PARTY, INCLUDING ANY TELEPHONIC REPORT, OF A MISSING PERSON, INCLUDING RUNAWAYS, WITHOUT DELAY AND SHALL GIVE PRIORITY TO THE HANDLING OF THESE REPORTS OVER THE HANDLING OF REPORTS RELATING TO CRIMES INVOLVING PROPERTY.
- (E) IF THE PERSON REPORTED MISSING IS UNDER 21 YEARS OF AGE, OR IF THERE IS EVIDENCE THAT THE PERSON IS AT RISK, THE LAW ENFORCEMENT AGENCY RECEIVING THE REPORT SHALL, WITHIN TWO HOURS AFTER THE RECEIPT OF THE REPORT, ELECTRONICALLY TRANSMIT THE REPORT TO THE DEPARTMENT OF JUSTICE **VIA THE CALIFORNIA LAW ENFORCEMENT TELECOMMUNICATIONS SYSTEM** FOR INCLUSION IN THE VIOLENT CRIME INFORMATION CENTER AND THE NATIONAL CRIME INFORMATION CENTER DATABASES.

# FEWER EMPLOYEES = INCREASED OVERTIME

EMPLOYEE BURNOUT, INCREASED SICK LEAVE, SAFETY CLAIMS, WORK COMP, ETC.

- AS SHOWN IN THE PROCEEDING SLIDES, MANY OF THE SHERIFF'S RESPONSIBILITIES ARE DRAWN FROM STATUTORY OR CASE DECISION MANDATES. ACCORDINGLY, MANY POSITIONS ARE REQUIRED TO BE FILLED. THE FOLLOWING POSITIONS MUST BE FILLED ON A 24 X 7 BASIS
  - DEPUTY SHERIFF (PATROL & CORRECTIONS)
  - CUSTODY AND CONTROL SPECIALIST
  - RECORDS SPECIALIST
  - CORRECTIONS SPECIALIST.
- THE FOLLOWING POSITIONS MUST BE COVERED EVERY DAY COURT IS IN SESSION
  - DEPUTY SHERIFF (BAILIFF)
- THE FOLLOWING POSITIONS MUST BE COVERED ANY TIME WHEN NEEDED 24 X 7
  - DEPUTY CORONER

# POTENTIAL CUTS

<u>Priority #</u>	<u>Aug #</u>	<u>EE #</u>	<u>Description</u>	<u>Impact</u>
1	AUG 6	15	Filled Deputy-Patrol	Inadequate Patrol Coverage, increased O.T.
2	AUG 4	4	Filled Deputy-Corrections	Inadequate Jail Coverage, Increased O.T.
3	AUG 12	1	Vacant Chief Deputy	Inadequate oversight of Jail / Hernandez
4	AUG 3	1	Filled Jail Commander	Lose manager over inmate programs
5	AUG 18	1	Vacant Patrol Commander	Lose manager over SWAT, BOMB, K9
6	AUG 15	5	Vacant Custody & Control Spc	Increased O.T. to fill control stations
7	AUG 5	1	Filled Patrol Sergeant	Increased O.T. for Sergeant Coverage
8	AUG 2	1	Filled Jail Sergeant	Increased O.T. for Sergeant Coverage
9	AUG 23	1	Filled Deputy-Corrections	Inadequate Jail Coverage, Increased O.T.
10	AUG 9	1	Vacant Accounting Clerical Spr	Delinquent Payments to Vendors, Late billings, decreased revenues
11	AUG 14	1	Vacant Deputy-Corrections	Inadequate Jail Coverage, Increased O.T.

# POTENTIAL CUTS (2)

<u>Priority #</u>	<u>Aug #</u>	<u>EE #</u>	<u>Description</u>	<u>Impact</u>
12	AUG 20	3	Vacant Investigations Detectives	Continued diminished Investigations Capacity
13	AUG 11	2	Vacant Records Specialist I	Inadequate Coverage, DOJ, Increased O.T.
14	AUG 7	1	Filled Vehicle Abatement Officer	50% cut. Lost enforcement
15	AUG 17	1	Vacant Patrol Sergeant	Increased O.T. for Sergeant Coverage
16	AUG 19	1	Vacant Investigative Sergeant	Diminished supervision in investigations
17	AUG 16	2	Filled Corrections Specialist	Increased O.T. to fill shifts, work comp
18	AUG 8	1	Vacant Senior Account Clerk	Delinquent Payments to Vendors, Late billings, decreased revenues
19	AUG 10	1	Vacant Senior Civil Clerk	Decreased Services and Revenues
20	AUG 21	1	Vacant CPS -> MA II	Loss of dedicated PIO / community outreach
21	AUG 1	1	Filled Bailiff	Increased O.T. to fill court
22	AUG 13	1	Vacant Bailiff	Increased O.T. to fill court

# ADDITIONAL AUGMENTATION REQUESTS

<u>Additional</u>				
23	AUG 32		Windows 10 Upgrade	Windows 7 is unsupported and must be upgraded
24	AUG 24	9	Deputy-Corrections for Jail Expansion	The Deputies, CCSs, and ISSs were all developed
25	AUG 25	9	Custody & Control Specialist for Jail Exp	For the BSCC staffing plan for the jail expansion. The
26	AUG 26	3	Inmate Services Specialist for Jail Exp.	Lack of these positions will jeopardize opening
27	AUG 27	1	Accounting Technician for Inmate med.	The loss of Inmate Medi-Cal reimbursements
28	AUG 22	2	Records Specailist II-Warrants/ACJIS	Will continue to pay overtime to be in compliance with warrant entries, validations, verifications, and cross checks for DOJ.
29	AUG 29	7	1 Patrol Sgt.& 6 Dep. 4 vehicles, new EE equip. for Marijuana Program	The inability to investigate and enforce provisions of the county cannabis ordinance.
30	AUG 28	1	Records Specialist I-Patrol	No data collection / entry for cannabis enforcement
31	AUG 30		60 Mobile Computers	As old systems fail, This will eliminate in field reporting
32	AUG 31		Jail Identification System	No impact to existing operation. New program

# PROTECT OUR INVESTMENT

- **THE CURRENT AUGMENTATION REQUEST ASKS TO RESTORE 24 FILLED PEACE OFFICER POSITIONS. THE FOLLOWING CHART SHOWS THE COST TO GET ONE RECRUIT HIRED AND GRADUATED FROM A BASIC LAW ENFORCEMENT ACADEMY AND THE COST ASSOCIATED WITH CUTTING 24 POSITIONS. THIS IS MONEY ALREADY EXPENDED.**
- **THESE EXPENDITURES ARE “NON REFUNDABLE”**
- **WE WILL SPEND THIS MONEY AGAIN TO REFILL BEHIND FUTURE VACANCIES AS THEY ARISE**

## Costs for a New Sworn

Recruit cost	2,500
Academy Tuition	4,301
Initial Uniform	960
Portable Radio	5,000
Taser	1,200
Basic Equipment	1,200
Total	<u><b>15,161</b></u>

## Cost Per Recruit at Graduation

Initial Costs	8,961
S & B in Academy	46,306
	<u><b>55,267</b></u>
24 Positions	<u><b>1,326,414</b></u>

# It Will Take Years to Recover from Losing Filled Safety Positions

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- **Recruit**
- **Advertise and set test dates; plus host initial examination including written and physical agility tests**

3

- **Test**
- **Process PHS for applicant. Send out for background and polygraph. Hiring level interview, medical, phycological exams; then hire as recruit**

varies

- **Pre-Academy**
- **Waiting period before next academy start**

6

- **Academy**
- **Academics, scenarios, report writing, perishable skills**

3

- **Post Academy**
- **Jail Core Course, Crisis Intervention training, Orientation**

2.5

- **Facility Training**
- **Work directly with a training officer in every post throughout the jail; daily evaluations, critique, and skills tests to ensure competency**

17.5

- **Solo Jail Deputy Status**
- **Working and filling a scheduled position**

5

- **Patrol Deputy Transfer out from Jail and begins Field Training Program. Work directly with a training officer handling calls for service throughout the county; daily evaluations, critique, and skills tests to ensure competency**

22.5

- **Solo Patrol Deputy**
- **Working and filling a scheduled position**

# CONCLUSION

- 3 YEARS AGO, THE SHERIFF'S OFFICE PRIORITIZED FILLING VACANCIES
- WE ARE JUST BEGINNING TO SEE THE BENEFITS OF ALL THIS WORK
  - VACANCIES ARE DOWN
  - OVERTIME USE IS SLOWING
  - WORK COMP CLAIMS ARE DOWN
- WE NEED OUR AUGMENTATION REQUESTS TO FILL PEACE OFFICER POSITIONS, PROVIDE CRITICAL CIVILIAN SUPPORT, AND TO PROPERLY STAFF AND OPEN OUR JAIL EXPANSION.

# FY 2018-19 REQUESTED BUDGET HEALTH DEPARTMENT

April 10, 2018 Board of Supervisors Budget Workshop



COUNTY OF MONTEREY  
**HEALTH DEPARTMENT**






# SUMMARY OF REQUEST



- Maintain Budget Baseline
  - Sexual Assault Response Team
  - Animal Services
  - Public Guardian
  - Public Health
- New Cannabis Responsibilities
  - Environmental Health (Enforcement)
  - Public & Behavioral Health (Prevention)
  - Surveillance (Prevention)
  - Media Campaign (Prevention)



# SUMMARY OF AUGMENTATIONS BY FUNDING

Funding Source		Sum of Expenditure	Sum of Revenue	Sum of Net Request
Cannabis GFC		4,693,691.00	-	4,693,691.00
CCAH		27,569.00	27,569.00	-
DSS Realignment		420,928.00		420,928.00
GFC		1,266,171.00	-	1,266,171.00
Health Realignment		9,172,484.00	5,633,835.00	3,538,649.00
Grand Total		15,580,843.00	5,661,404.00	9,919,439.00



# SUMMARY OF AUGMENTATIONS BY FTE



Existing or New	Sum of		Sum of Net		
	Sum of FTE	Expenditure	Sum of Revenue	Request	
Filled	36.74	3,910,975.00	2,681,480.00	1,229,495.00	
	<b>36.74</b>	<b>3,910,975.00</b>	<b>2,681,480.00</b>	<b>1,229,495.00</b>	
Vacant	13.50	1,302,366.00	934,762.00	367,604.00	
New	19.10	5,568,053.00	997,569.00	4,570,484.00	
	<b>32.60</b>	<b>6,870,419.00</b>	<b>1,932,331.00</b>	<b>4,938,088.00</b>	
	<b>69.34</b>	<b>10,781,394.00</b>	<b>4,613,811.00</b>	<b>6,167,583.00</b>	



# SUMMARY OF COST DRIVERS

Fiscal Year	COWCAP	Increase (decrease) COWCAP	GFC	Increase (decrease) GFC
2016-17 Actual	\$4,137,172		\$6,114,686	
2017-18 Adopted	\$5,781,624	\$ 1,644,452	\$5,874,815	\$ (239,871)
2018-19 Baseline	\$6,598,660	\$ 817,036	\$4,823,249	\$ (1,051,566)
Total Changes		\$ 2,461,488		\$ (1,291,437)

**Other Cost Drivers: AB 85, \$6 million per year; Health Insurance, Retirement (CalPERS), General Liability, and Worker's Compensation**



# SART



## Sexual Assault Response Team (SART)

- Serves as the County's coordinator: Responsible for overall program coordination, training of examiners, conducting examinations on victims of sexual assault and suspects, medical oversight of program, court testimony
- SART examiners conduct about 100 examinations per year

## Impacts

- Decreased capacity for conducting examinations on victims of sexual assault and suspects

## Departmental Augmentation Request

- \$90,000 to fully fund SART examiners



# ANIMAL SERVICES DIVISION

Protection of the public's health through rabies and stray animal control. Provide animal control and shelter services for unincorporated Monterey County.

## Historical Staffing:

- FY 2015-16 Adopted Budget: 15.25 FTE
- FY 2016-17 Adopted Budget: 13.25 FTE
- FY 2017-18 Adopted Budget: 16.50 FTE
- FY 2018-19 Requested Baseline Budget: 9.0 FTE



# ANIMAL SERVICES DIVISION

## Impacts:

- Reduced capacity for sheltering of animals
- Reduced capacity for field operations in unincorporated and contracted jurisdictions
- Elimination of spay and neuter services and health checks of animals
- Reduction in licensing efforts
- Increased euthanasia rates

## Departmental Augmentation Request: 7.50 FTE

- 4.50 FTE – Shelter Support
- 2.0 FTE – Administrative/Clerical Support
- 1.0 FTE – Field Operations



# PUBLIC GUARDIAN OFFICE



Ensures the physical and financial safety of County residents who are unable to do so on their own, are unwilling to accept medical treatment, or are deceased.

- LPS (Laterman-Petris-Short) Conservator (WIC Sec 5000)
- Probate Conservator (CA Probate Code)
- Public Administrator (CA Probate Code)
- Representative Payee (Social Security – Board Resolution 82-42)

## Statistics:

- 560 cases, 450 clients
- 10-15 referrals/month



# PUBLIC GUARDIAN OFFICE



## Impacts:

- Reduced capacity to serve current caseload
- Close referrals for Probate Conservatorship
- Elimination of clerical and financial support
- Elimination of management oversight

## Departmental Augmentation Request: 6.0 FTE

- 1.0 FTE – Management Oversight
- 2.0 FTE – Administrative Clerical Support
- 1.0 FTE – Fiscal Support
- 2.0 FTE – Guardian/Conservator/Administrator



# AB 85 BUDGET IMPACTS

## AB 85 – enacted due to the Affordable Care Act

- Decrease in County's responsibility for uninsured healthcare services
- Redirect 1991 Health Realignment (HR) for increases in Medi-cal spending
- Monterey County is a Formula County – **up to 51% of HR may be redirected** with a reconciliation process to establish final redirection amount

## FY 2018-19 Interim Redirection + Reconciliation: **\$9 million**

- **Augmentation: Reduction of 35.25 FTE in Public Health (18 %)**
- **No Augmentation: 54.75 FTE, (22%)**
- **Total Potential Reduction: 90 FTE (40%)**

## 1991 Health Realignment

- Funds mandated and core public health functions and inmate medical care
- Serves as match to leverage federal financial participation



# HEALTH REALIGNMENT BUDGET IMPACTS



## **Elimination of programs/services:**

- Whole Person Care Pilot Project
- Home Visitation Services – Targeted Case Management

## **Augmentation Request: 15.50 FTE**

- WPC supervision, case management, and support – 11.0 FTE
- Home Visitation/TCM – 4.50 FTE



# HEALTH REALIGNMENT BUDGET IMPACTS



## Reduction in programs/services:

- Tuberculosis and Communicable Disease Control and Prevention
- Public Health and Chemistry Laboratory
- Public health nursing services to respond to local emergencies and outbreaks
- Clerical support in Women, Infants, Children
- Children's Medical Services – CCS and MTP

## Augmentation Request: 22.25 FTE

- TB and CD nurses and support staff: 6.00 FTE
- Laboratory technical and support staff: 6 FTE
- WIC support staff: 4 FTE
- CMS: 2.25 FTE

**40% reduction in Public Health Services**



# REQUEST FOR CANNABIS SUPPORT



Department Augmentation for \$4.7 million for 19.0 FTE for:

- Public Awareness/Community Based
  - Youth outreach and engagement
  - Community outreach and engagement
  - Social media strategies
- Surveillance/Community Design
- Environmental Health Enforcement
- Prevention, Early Intervention and Substance Abuse Treatment Services



# REQUESTS FOR CONSIDERATION



## Support for safeguarding public health: individuals, families, communities, and the environment

- Sexual Assault Response Team - \$90,000
- Animal Services Division – \$545,000
- Public Guardian Office – \$635,000
- Public Health Bureau – \$3.5 million to maintain current staffing and programs to meet mandated and core public health functions and leverage \$1 million in federal funds
- Cannabis support - \$4.7 million



# SUMMARY OF IMPACTS



Existing or New	Sum of		Sum of Net		
	Sum of FTE	Expenditure	Sum of Revenue	Request	
Filled	36.74	3,910,975.00	2,681,480.00	1,229,495.00	
	<b>36.74</b>	<b>3,910,975.00</b>	<b>2,681,480.00</b>	<b>1,229,495.00</b>	
Vacant	13.50	1,302,366.00	934,762.00	367,604.00	
New	19.10	5,568,053.00	997,569.00	4,570,484.00	
	<b>32.60</b>	<b>6,870,419.00</b>	<b>1,932,331.00</b>	<b>4,938,088.00</b>	
	<b>69.34</b>	<b>10,781,394.00</b>	<b>4,613,811.00</b>	<b>6,167,583.00</b>	



# QUESTIONS/ANSWERS



Elsa Mendoza Jimenez  
Director of Health

(831) 755-4526

[jimenezem@co.monterey.ca.us](mailto:jimenezem@co.monterey.ca.us)

[www.mtyhd.org](http://www.mtyhd.org)



# Department of Social Services

# Monterey County Agriculture



**Board of Supervisors Meeting  
April 10, 2018**

# Status Quo Augmentations

- ▶ 1. \$266,185 is for services and supplies.
- ▶ 2. \$137,150 is for two positions. A Data Entry Operator II and an Office Assistant III.
- ▶ 3. \$268,312 is for Ag Education, AgKnowledge, County Fair, and legal counsel



# Economic Contributions of Monterey County Agriculture

Leading the Field Through Diversity and Technology



HENRY S. GONZALES

AGRICULTURAL COMMISSIONER/SEALER of WEIGHTS & MEASURES

# Highlights

**\$8.1 billion total**

- **\$5.7 billion in direct economic output**
- **\$2.4 billion in additional economic output**

**76,054 jobs**

- **55,702 direct jobs**
- **20,352 additional jobs**

**\$100 million in local Ag business taxes**



HENRY S. GONZALES

AGRICULTURAL COMMISSIONER/SEALER of WEIGHTS & MEASURES

# Export Destinations: 2016

COUNTRY	2016 TOTAL POUNDS
Canada	271,294,000
Taiwan	96,580,000
Japan	54,657,000
Mexico	43,101,000
European Union	37,343,000
Hong Kong	11,797,000
Saudi Arabia	4,745,000
Korea, Republic of	4,195,000
Singapore	3,439,000
United Arab Emirates	2,759,000
Puerto Rico	2,735,000
China	1,558,000
Panama	1,531,000

COUNTRY	2016 TOTAL POUNDS
Philippines	1,049,000
Kuwait	799,000
New Zealand	637,000
Qatar	426,000
Australia	197,000
Thailand	180,000
Indonesia	169,000
Chile	137,000
French Polynesia	121,000
India	98,200
Brazil	97,100
Honduras	73,700



HENRY S. GONZALES

AGRICULTURAL COMMISSIONER/SEALER of WEIGHTS & MEASURES

# Exports by Commodity: 2016

COMMODITY	2016 TOTAL POUNDS
Lettuce	523,995,000
Strawberry	67,588,000
Celery	53,052,000
Broccoli	46,612,000
Cauliflower	40,679,000
Fennel	19,132,000
Nursery Stock	7,712,000
Value Added	4,281,000
Artichoke	4,054,000
Raspberry	3,825,000
Carrot	3,566,000
Seed	3,444,000
Other	19,460,000
<b>TOTAL</b>	<b>797,400,000</b>



HENRY S. GONZALES

AGRICULTURAL COMMISSIONER/SEALER of WEIGHTS & MEASURES

Monterey County

Agricultural Commissioner's Office

The agricultural commissioner is dedicated to worker health and safety, the protection of environmental resources, and the promotion of the agricultural sector of Monterey County.



# Pest Detection

- Monitor environment, urban setting for invasive pests
- Ag Commissioner staff trap, survey & assist public
- Goal to detect populations while small



ACP



LBAM



Glassy Winged  
Sharpshooter



# Pest Exclusion

- ▶ Quarantine inspections
- ▶ Incoming: U.P.S., Fed Ex, Nurseries
- ▶ Outgoing: Export Phytosanitary / Certificates



HENRY S. GONZALES

AGRICULTURAL COMMISSIONER/SEALER of WEIGHTS & MEASURES

# Agricultural Product Quality and Marketing

- ▶ Direct Marketing/Farmer's Market
- ▶ Nursery & Seed Quality and Standardization
- ▶ Produce Quality & Standardization
- ▶ Organic registration
- ▶ Organic Certification
- ▶ Lettuce & celery host free periods
- ▶ Lettuce virus seed indexing



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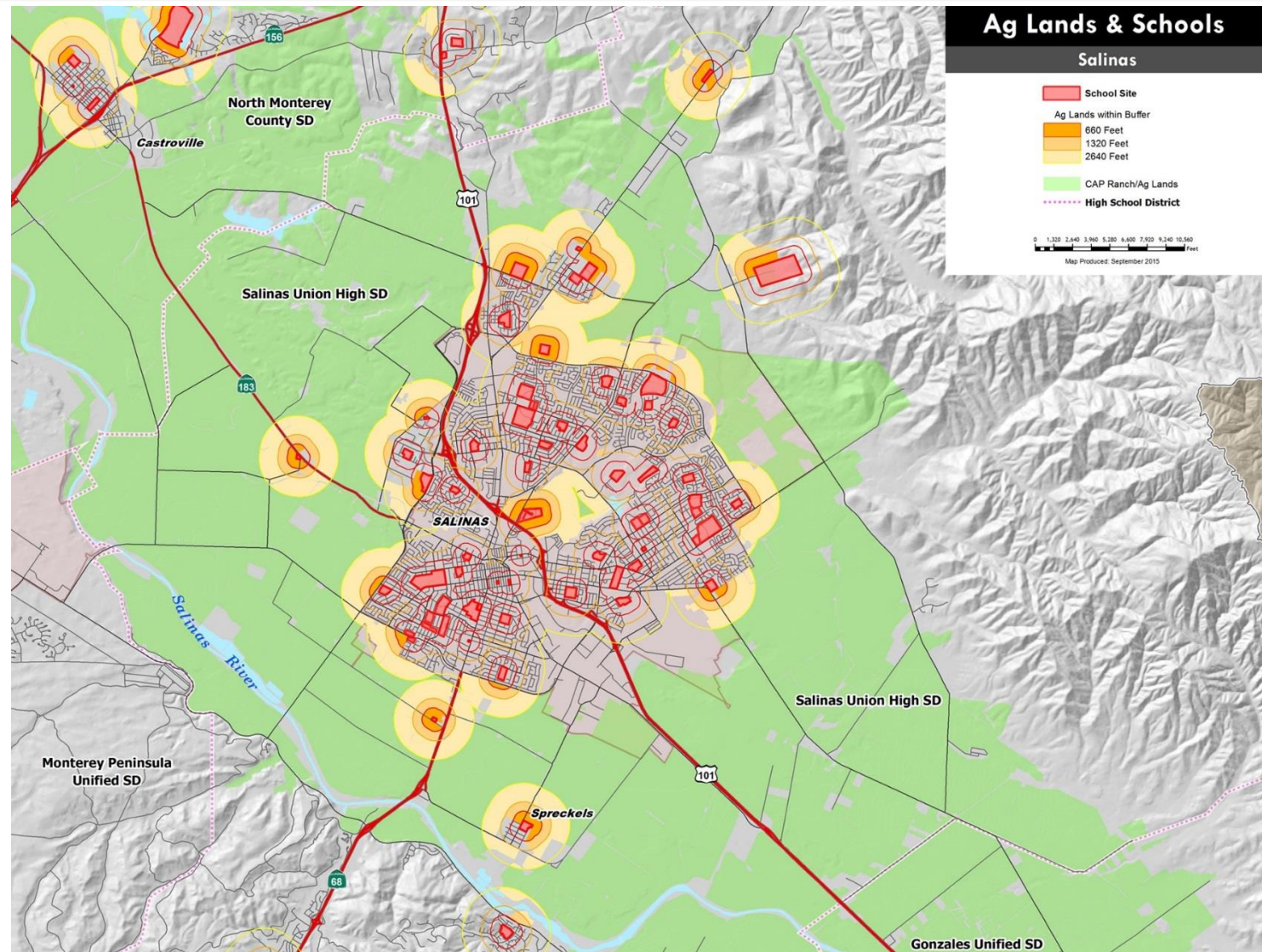
# Pesticide Use Enforcement



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# Schools & Agriculture



HENRY S. GONZALES

AGRICULTURAL COMMISSIONER/SEALER of WEIGHTS & MEASURES



**Farmworker Advisory  
Committee Convened in 2014**

# School Notification Pilot

Goal: To provide parents, teachers, students, school employees and the community information about fumigant use on farmland in proximity to schools in Monterey County.

## Pilot program created to protect farmworkers from pesticide exposure



Monterey County Agricultural Commissioner Eric Lauritzen embraces the Center for Community Advocacy's Director of Community Outreach Sabino Lopez as the two organizations and participating growers announce a new pilot program of farmworker safety measures Monday. (David Royal - Monterey Herald)

### MORE

Local News Video:  
Eric Lauritzen part 1

Local News Video:  
Eric Lauritzen part 2

Local News Video:  
Juan Uranga

By Claudia Meléndez Salinas, Monterey Herald

POSTED: 08/29/16, 7:22 PM PDT | UPDATED: 3 DAYS AGO | 0 COMMENTS

**SALINAS >>** For the second time in less than four months, agricultural and farmworker leaders announced an agreement intended to protect field laborers from pesticide exposure.

The agreement announced Monday will run through the end of this harvesting season and consists of more noticeable posting of pesticide applications and dates when it's safe for the workers to enter fields. Field workers will also be given a plastic, wallet-size card with a phone number to report potential violations.

"Putting a card in somebody's hand may not seem like a big deal, but it's clear that farmworkers are beginning to understand we care about their health and we care about them as people," Monterey County Agricultural Commissioner Eric Lauritzen said Monday at a news conference. "The pilot posting, it's going to make a difference in protecting farmworkers. If we can protect our farmworkers we make an investment in our community."

Although California has some of the strictest pesticide regulations in the country, farmworkers are often not aware of what those regulations are



## Para información (831) 759-7325

Si usted tiene preguntas o quejas de pesticidas, el Comisionado Agrícola del Condado de Monterey puede ayudarle.

**Para emergencias con pesticidas LLAME AL 911**

Monterey County Agricultural Commissioner | [ag.co.monterey.ca.us](http://ag.co.monterey.ca.us)



## Para información (831) 759-7325

- Si ocurre un incidente con pesticidas y usted lo reporta al Comisionado Agrícola, es ilegal que su empleador tome represalias contra usted (3 CCR §6704 y 40 CFR §170.315).
- Al reportar un incidente, proporcione la fecha, describa la actividad y cultivo, la hora, ubicación (nombre del rancho, bloque, camino más cercano), fotos, si es posible y el nombre de su empleador (su reporte será confidencial).
- Si usted se enferma (intoxicó) por causa de pesticidas, su empleador es responsable de llevarlo a un médico (3 CCR §6726 y §6766).

Monterey County Agricultural Commissioner | [ag.co.monterey.ca.us](http://ag.co.monterey.ca.us)

# Status Quo Augmentations

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# Potential Consequences

- ▶ Delay or stop building maintenance
- ▶ Unable to support Quagga Mussel effort
- ▶ Unable to fulfill contracts
- ▶ Delay in invoicing = loss of funds
- ▶ Delay in service for industry = losses to industry
- ▶ More risk of pesticide exposures
- ▶ No Ag Education support
- ▶ No AgKnowledge support
- ▶ No County Fair support
  - ▶ Loss or reduction of support for Ag and Ag Commissioner's office
- ▶ Loss of UGT funding
- ▶ Loss of Mill tax funding
- ▶ Downward spiral

A wide-angle photograph of a vast green agricultural field, likely a vineyard or orchard, with a line of people standing in the distance. The background features a range of mountains under a clear sky. The image is framed by green geometric shapes on the left and right sides.

# IF YOU ATE TODAY...

# THANK A FARMER AND A FARM WORKER!



HENRY S. GONZALES  
AGRICULTURAL COMMISSIONER/SEALER of WEIGHTS & MEASURES



# **ECONOMIC DEVELOPMENT**

David Spaur, CEcD, EDFP, Director

# The Vital Role of Economic Development

- Board of Supervisor's Strategic Initiative
- Administers \$1.5 million CDBG Grants
- Provider of Affordable Housing
- Builds future Revenue Sources and Tax Base
- Manage Housing Program to meet Federal and State Law

# Augmentation Request

## Redevelopment /Housing Project Analyst II

- \$155,995 to retain this position
- Why? COWCAP + Salaries + Benefits increase
- Why this position is vital:
  - Prepare and manage CDBG grants,
  - Prepare and manage SB-2 and SB- 3 grants
  - Provide Affordable Housing Projects that meet the RHNA of 1,555 units by 2023.

# Resource Management Agency



# Monterey County Free Libraries

## Serving County Residents for over 100 years

Requesting an augmentation of just \$300,000 to buy books.

Average annual number for the last 6 years	
1. Number of People Served	761,343
2. Number of People Getting computer Access	145,711
3. Number of borrowed items	535,105
4. Number of Children Served in Homework Ctrs	139,153

STEM/STREAM classes started 2016

Year	Reading Safari Classes	Reading Safari Students	STREAM Classes	STREAM Students
2015-2016	8	190	8	170
2016-2017	8	197	8	182
2017-2018	8	246	7	156

**KIDS WHO READ BEAT SUMMER SLIDE**

Studies show that access to books during the summer prevents a drastic loss in reading skill – especially for kids in need.

Drug use  
Violence  
Etc.

Prevention!  
Prevention!  
Prevention



# Monterey County Assessor County Clerk Recorder

2017-2018 Budget

Assessor	50 employees	GFC	\$4,287,197
Clerk Recorder	17 employees	GFC	209,880



# Monterey County Assessor County Clerk Recorder

## 2018-2019 Budget

Assessor	50 employees	GFC	\$4,100,287
Clerk Recorder	17 employees	GFC	-0



Assessor's Increase in Expenditures				
COWCAP	\$336,436			
ERP	\$181,219			
COLA	\$213,000			
Workman's Comp	\$92,296			
Total Increase	\$822,951	20 %	of GFC	
Total GFC	\$4,100,978			



FY	Assessor's Staff	Assessed Value	Property Tax Revenue
2003	58	\$33.4 billion	\$47.2 million
2018	50	\$62.5 billion	\$130 million
2019	42*		




**Table 4: Ranked by Local Roll Value per Net Budget (2015-2016 ) 55 employees**

County	Roll Value	Net Budget	Roll Value Per Gross Budget
Monterey	\$56,845,850,000	\$4,159,537	<b>\$13,666</b>
Santa Barbara	\$71,524,021,000	\$7,367,263	\$ 9,708
Sonoma	\$79,041,511,000	\$8,270,983	\$ 9,556
Kern	\$74,584,122,000	\$8,327,304	\$ 8.957
San Joaquin	\$62,248,506,000	\$7,027,044	\$ 8,858
Marin	\$69,371,579,000	\$8,840,432	\$ 7,847
Fresno	\$67,118,401,000	\$8,916,291	\$ 7,527
Placer	\$65,738,989,000	\$9,443,316	\$ 6,961
San Luis Obispo	\$46,775,910,000	\$8,647,543	\$ 5,409
<b>Average</b>			<b>\$ 8,721</b>



# ACO BUDGET

FY 2018-19



# Mandates

- Bi-Weekly payroll of 5,500 employees, 6,100 employees counting temp, turn-over
- Vendor payments, 10,000 invoices paid monthly
- Accounting and Reporting of entire County's financial data
- \$1.5 billion budget control annually
- \$650 million Property Tax calculation and distribution to 150 agencies annually
- Mandated Internal Audits

# County's Financial Infrastructure

- Most mandates are not possible to carry out without ERP application operations and maintenance
- Currently eight Business Analyst filled positions provide the applications support
- At a minimum, need to keep seven, sacrificing one position due to budget constraints. Losing one position will hamper the ability to provide timely services and engage in new projects. The cost to keep the seven positions is estimated at \$1.03 million
- Need to fill the vacant manager (Chief Deputy) position responsible to manage the operations and supervise the support team. The cost to fill this position is \$160,000
- A total of \$1.2 million for ERP applications support is requested
- ACO is not able to perform its mandated functions absent the above resources

# County's Payroll

- Nine payroll technicians directly responsible for 6,100 employees payroll, an average of 670 per tech bi-weekly
- The County has added 793 new positions in the last five years to its workforce without corresponding increase in ACO payroll resources
- Two resources were added for ERP project work. These resources also provide ongoing payroll services due to increased workload
- The ACO uses maximum per tech threshold of 600. Other counties comparison reveals 500 per technician threshold used
- If ACO loses one payroll resource, it will push the per tech limit to 760, if two are lost, it will jump to 870.
- The above limits render an unrealistic expectation and ACO does not guarantee timely and accurate Payroll.
- Maintaining one payroll tech will cost \$99,400, two will cost \$184,000

# Accounting and Reporting

- Filling the vacant Accountant position is critical to produce the financial report (CAFR) on a timely basis, implement new GASB standards, and continue the COWCAP work
- Timely production of CAFR and COWCAP plays a direct role in making the data available to prepare the following year's budget
- General Fund will recover \$13.2 million this year and \$15.6 million next year from the Indirect Cost Allocation (COWCAP)
- The COWCAP reduces the GF budget deficit by \$28.8 million in two years.
- The Budget Office has opted to retain the budgetary surplus of Service Departments share of COWCAP while the Receiving Departments are made liable to reduce their budget
- Filling the vacant Accountant position will cost \$110,000
- The Cannabis Committee has recommended to add one new Analyst position for the program. This position is critical to safeguard the County against a federal lawsuit by keeping the Cannabis accounting separate. The cost of the position is \$122,200

# Internal Audit

- The ACO is behind on mandated audits due to lack of resources
- In addition, several departments have requested specific audits
- The ACO is requesting to fund a vacant analyst position in the division – the cost is \$122,200
- Three new Internal Auditor positions are also requested
- ACO recommends to fill these positions as a long term budget strategy to improve efficiencies county-wide –the cost is \$322,800

# Property Tax

- Property Tax is the County's biggest source of discretionary revenue
- The division has four staff who calculate \$650 million of property tax and prepare tax bills annually. The Tax-Collector prints the bills and collects the taxes.
- The ACO staff then distribute \$650 million in Property taxes to 150 jurisdictions county-wide
- A veteran manager who has served the ACO in this area for 40 years is retiring. The ACO is requesting a resource for knowledge transfer and succession planning in this critical function – the cost is \$122,200

# County's Budget Strategy

- COWCAP uses two year old cost data
- The higher COWCAP allocation in FY 2018-19 is reflective of County's growth and higher cost of operations in FY 2016-17
- Due to the overall growth, Payroll, Accounts Payable, General Accounting, and Systems divisions of the ACO have experienced increased workload without corresponding increase in the budget
- Not allocating the COWCAP surplus budget to ACO does not render equitable allocation of budgetary dollars

# County Counsel

# 2018-2019 Budget Augmentation Request

Juan P. Rodriguez, Civil Rights Officer



We help the County respect civil rights, provide equal opportunity for all, and pursue equity in all operations by developing a culture of diversity and inclusion.





**All are  
welcome here**

**Todos son  
bienvenidos**



# Key Functions

Train our workforce

Advise county departments on access and diversity

Enforce discrimination, harassment, and retaliation laws and policies

\*Our functions are mostly mandated by Civil Rights laws. A small part of our work focuses on the Board-requested functions of developing an inclusive and welcoming workforce and Governing for Racial Equity-type programming.

# Our Team



# Total Request = \$75,000

- |   |          |
|---|----------|
| • Equal Opportunity Plan and Pay Equity contracts | \$12,500 |
| • Sign Language Interpretation contracts          | \$7,500  |
| • State-mandated online training                  | \$40,000 |
| • Organizational memberships (SHRM, AWI, etc.)    | \$5,000  |
| • Case management software                        | \$10,000 |

# Alternative Solutions

- Equal Opportunity Plan and Pay Equity: pursue training to enable current staff to perform this task.
- Sign language interpretation: departments can be responsible for their own needs and/or wait until a complaint is received about lack of interpretation.
- State-mandated online training: the BOS could require each department to conduct their own training to meet state requirements.
- Memberships: pursue free professional development resources.
- Case management software: build a case tracking system with Excel that would include less data and would not be cloud-based.

# The Future

- As we build the new Civil Rights Office, if staff time allows to expand programming around equity and language access, we anticipate being in a position to apply for grant funding. Otherwise, the office depends on General Fund Contributions.

# HUMAN RESOURCES DEPARTMENT

Fiscal Year 2018-2019 Recommended Budget Impacts

# CORE MANDATES

- Salary Administration
- Employment Selection Services
- Employee Benefits
- Collective Bargaining – Labor Relations
- Progressive Discipline
- Personnel Record Administration

# IMPACTS

- The HR department has been asked to make an 11% cut from our budget which is equal to four positions.

# POSITION IMPACTS

Division	FY 2017-18	FY 2018-19
Administration	5	6
Benefits	6	5
Labor & Employee Relations	3	4
Learning & Organizational Development	5	0
Employment and Information System which includes Class & Comp, Recruitment & Exam, HR Information Systems and Records Management	16	16
Total FTE	35	31

# IMPACTS

- Elimination of the Learning and Organizational Development Unit will significantly impact the County's organization in the following ways:
  - Supporting the CAO's goals to:
    - Formalize a Succession Plan
    - Administer an Employee Engagement/Morale Survey
  - Workforce will not have adequate tools and resources to help promote within the organization
  - Could result in higher turn over rates
  - Due to lack of training available may increase the number of liability of claims/settlement agreements

# AUGMENTATIONS

- Restore filled positions
  - 1 Administrative Services Assistant
  - 1 Senior Clerk – Confidential
  - 1 Management Analyst II

# AUGMENTATIONS

- Add Positions
  - Employee and Labor Relations
    - 2 Associate Personnel Analysts
    - 1 Personnel Technician
  - Employee Benefits
    - 1 Associate Risk and Benefits Analyst
  - Recruitment and Exam
    - 1 Associate Personnel Analyst
    - 3 Personnel Technicians

# AUGMENTATIONS

- Countywide Classification and Compensation Study
  - Create a new classification and compensation philosophy
  - Train staff to ensure all future classification studies can and will be conducted inhouse.

# AUGMENTATIONS

- Learning Management System (LMS):
  - It is a software solution to train and develop employees.
  - Serve as a tool for managers and supervisors to manage the workforce.
- The LMS is made up of many integrated modules:
  1. Learning
  2. Skill Assessments & Competency Management
  3. Performance Management
  4. Succession Planning

Treasurer-Tax Collector





# TODAY'S ACTION

Support a recommendation  
that the Board of Supervisors  
approve a request for a Budget  
Augmentation  
for the Interlake Tunnel and San Antonio  
Spillway Modification Project (ILT).

# Financial Impact

- In June 2014 the Agency entered into a funding agreement with Monterey County in an amount eventually not to exceed \$3M in support of the ILT
  - All funds will be reimbursed to Monterey County if the ILT is approved and financed
  - \$2M of the \$3M has previously been appropriated
- Request \$891,795 budget augmentation funded by Monterey County for Fiscal Year (FY) 2018-19

# Discussion

- The ILT meets the Monterey County Board of Supervisor's key objective of protecting the water quality and providing for adequate water supply



# Discussion (cont.)

- The Agency received a Grant Agreement with Department of Water Resources (DWR) for \$10M in support of the ILT Project
- The \$10M Grant Agreement, coupled with the \$3M funding agreement allows ILT Project eligibility for Proposition 218 Vote
- The \$3M funding agreement was anticipated to be used for unallowable expenditures and cover cash flow shortfalls between invoice payments

# Discussion (cont.)

There is an \$891,795 cash flow shortfall in FY 2018-19 for the ILT Project comprised of 4 factors:

Description	Amount	Note
Geotechnical Exploration of the San Antonio Dam	\$ 382,038.00	Division of Safety of Dams required additional work to ensure dam stability. Estimated cost from GEI
DWR Retention 7.01.2017-6.30.2018	\$ 296,157.00	5% retention held for each reimbursement, increased to 10% in Jan of 2018.
Proposition 218 Election Preparation	\$ 210,000.00	Non reimbursable through DWR Grant.
Other Direct Costs	\$ 3,600.00	Non reimbursable through DWR Grant (estimated @ \$300/month x 12 months).
<b>Total</b>	<b>\$ 891,795.00</b>	



# Effects of Non-Funding

- Agency will not be able to finance the cash flow associated with the ILT Project

# Summary

- The only revenue forecasted for ILT Project in FY 2018-19 is the DWR Grant funding & the requested augmentation of \$891,794
- Monterey County funding is needed to manage the cash flow between DWR reimbursements
  - Payments from DWR are on a quarterly basis after review and approval of the submitted invoice and progress report



# TODAY'S ACTION

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Augmentation  
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Spillway Modification Project (ILT).

