

Sanitation Systems ENA

Schedule of Performance¹

PARTY ²	TASK NAME	START	END
	Public Outreach	8/1/19	6/30/21
CO	Pajaro/Las Lomas Community Outreach - Initial Meeting	10/30/19	10/30/19
CO	Boronda Community Outreach - Initial Meeting* (delayed due to COVID-19)	Mar '21 Jun '20	Mar '21 Jun '20
CO	Chualar Community Outreach - Initial Meeting* (delayed due to COVID-19)	Mar '21 Mar '20	Mar '21 Mar '20
CO	Pajaro/Las Lomas Community Outreach - Follow Up Meeting* (delayed due to COVID-19)	May '21 Jul '20	May '21 Jul '20
CO	Boronda Community Outreach - Follow Up Meeting* (delayed due to COVID-19)	May '21 Jul '20	May '21 Jul '20
CO	Pajaro/Las Lomas Community Outreach - Follow Up Meeting* (delayed due to COVID-19)	May '21 Jul '20	May '21 Jul '20
* Community outreach meetings will follow Covid-19 protocol			
	Exclusive Negotiating Agreement	5/30/19	
CO	Schedule of Performance (ENA Exh.A) - DRAFT	Complete	
CA/CO	Schedule of Performance (ENA Exh.A) - FINAL	Complete	
CO/CA	ENA - FINAL	Complete	
CA/CO	Press Release	Complete	
CO	ENA - Board of Supervisors / ENA Final (copies to all parties)	Complete	
	System Assessment & Rate Studies	6/15/19	4/30/21
CO/V	Vendor Negotiations and Selection	Complete	
CO	Authorize Work to Begin - Hands on Meeting with Parties	Complete	
V	Condition Assessment - DRAFT	Complete	
CO	Condition Assessment - FINAL Delay due to RMA staff & consultant workloads	Jun '20	
V	Rate Study - DRAFT Delay due to RMA staff & consultant workloads	Jan '21 Jun '20	Mar '21
CO	Rate Study - FINAL Delay due to RMA staff and consultant workloads	Mar '21 Jun '20	Apr '21
CO	Proposition 218 Rate Increase Public Hearing		Aug '21
	Proposal/Letter of Intent	4/30/21 7/15/20	7/31/21 10/15/20
CA	Financial Modeling		
CA	Commercial Development Committee (CDC) Approval		
CO/CA	Negotiate Terms of Offer (Letter of Intent)		
CA	Letter of Intent - Executed by CalAm		
CO	Letter of Intent - Board of Supervisors		

CO

Letter of Intent - FINAL

Target dates adjusted due to previous task delays

RESP	TASK NAME	START	END
	CPUC Application Preparation Due Diligence Part 1	7/31/21	10/31/21
		9/1/20	12/31/20
CA	Capital Planning Target dates adjusted due to previous task delays		
	Asset Purchase Agreement	11/31/21	2/28/22
		1/1/21	3/31/21
CO/CA	Negotiate Terms of APA		
CO/CA	Disclosure schedules and exhibits		
CO/CA	Board of Supervisors		
	Target dates adjusted due to previous task delays		
RESP	TASK NAME	START	END
	CPUC Application Preparation Due Diligence Part 2	3/1/2022	5/30/2022
		4/1/21	9/31/21
CA	Valuation		
CA/CO	Testimony		
CA	File Application		
	Target dates adjusted due to previous task delays		
	CPUC Application Process Due Diligence	6/1/22	8/31/22
		10/1/21	12/30/21
CA	Data requests and additional testimony, as needed Target dates adjusted due to previous task delays		
	Closing Due Diligence	8/1/22	10/31/22
		12/1/21	2/31/22
CA	Phase 1 Environmental Assessment		
CA	Acquisition integration		
CA	Finalize APA closing requirements incl. schedules, exhibits, disclosures, etc.		
CA	APA Closing Memo		
CO	Board of Supervisors - Consent to execute Closing Memo		
CO/CA	Closing of APA (Copies to parties)		

NOTES

- 1 Updated as of May 11, 2020
- 2 CO = County; CA = CalAm; V = Vendor