County of Monterey

County of Monterey
1441 Schilling Place
Salinas, CA 93901

Meeting Agenda - Final

SPECIAL MEETING

Thursday, September 24, 2026
10:00 AM

1441 Schilling Place, 1st Floor, Salinas, CA 93901
Safron Conference Room

Urban County Standing Committee

For information on The Ralph M. Brown Act: Open Meetings please click on the link below:

Para obtener información sobre La Ley Ralph M. Brown, siga el siguiente enlace:

https://leginfo.legislature.ca.gov/faces/codes_displayText.xhtml?division=2.&chapter=9.&part=1.&law…

IMPORTANT NOTICE REGARDING PARTICIPATION IN THE URBAN COUNTY STANDING COMMITTEE MEETING

The Recommended Action indicates the staff recommendation at the time the agenda was prepared. That recommendation does not limit the County of Monterey Urban County Standing Committee alternative actions on any matter before it.
In addition to attending in person, public participation will be available by ZOOM and/or telephonic means:

Supervisor Wendy Root Askew will appear by video conference on this date at: 2616 1st Avenue, Marina, CA 93933 - District 4 Office. Consistent with Government Code Section 54953, an agenda will be posted at this location, and it will be accessible by the public.

Supervisor Kate Daniels will appear by video conference on this date at: 1200 Aguajito Road, Suite #1, Monterey, CA 93940 – District 5 Office. Consistent with Government Code Section 54953, an agenda will be posted at this location, and it will be accessible by the public.

You may participate through ZOOM. For ZOOM participation please join by computer audio at: https://montereycty.zoom.us/j/92672177935?pwd=f19f8OB0NBGzyyXrwzkQ2M9b77udjW.1

OR to participate by phone call any of these numbers below:

+ **1 669 900 6833 US (San Jose)**
+ **1 346 248 7799 US (Houston)**
+ **1 312 626 6799 US (Chicago)**
+ **1 929 205 6099 US (New York)**
+ **1 253 215 8782 US**
+ **1 301 715 8592 US**

Meeting ID: 926 7217 7935
Password: 839543

PUBLIC COMMENT: Please submit your comment (limited to 250 or less) to the meeting Clerk at UrbanCountyHearingComments@co.monterey.ca.us. In an effort to assist the Clerk in identifying the agenda item relating to your public comment please indicate in the Subject Line, the meeting

body (i.e. Urban County Standing Committee Agenda) and item number (i.e. Item No. 10). Your omment will be placed into the record at the Urban County Standing Committee meeting.

Public Comments received by 5:00 p.m. on the Friday prior to the Urban County Standing Committee meeting will be distributed to the Urban County Standing Committee via email.

Public Comment submitted during the meeting can be submitted at any time and every effort will be made to read your comment into the record, but some comments may not be read due to time limitations. Comments received after the agenda item will be made part of the record if received prior to the end of the meeting.

ALTERNATIVE FORMATS: If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the Americans with Disabilities Act of 1990 (42 USC Sec. 12132) and the federal rules and regulations adopted in implementation thereof. For information regarding how, to whom and when a person with a disability who requires a modification or accommodation in order to participate in the public meeting may make a request for disability-related modification or accommodation including auxiliary aids or services or if you have any questions about any of the items listed on this agenda, please call the Monterey County Housing and Community Development at (831) 755-5390.

INTERPRETATION SERVICE POLICY: The Monterey County Urban County Standing Committee invites and encourages the participation of Monterey County residents at its meetings. If you require the assistance of an interpreter, please contact the Monterey County Housing and Community Development Department located in the Monterey County Government Center, 1441 Schilling Place, 2nd Floor South, Salinas - or by phone at (831) 755-5390. The Clerk will make every effort to accommodate requests for interpreter assistance. Requests should be made as soon as possible, and at a minimum 24 hours in advance of any meeting of the Urban County Standing Committee.

La medida recomendada indica la recomendación del personal en el momento en que se preparó la agenda. Dicha recomendación no limita las acciones alternativas del Comité Permanente del Condado Urbano del Condado de Monterey sobre cualquier asunto que se le haya sometido.

Además de asistir en persona, la participación del público estará disponible por ZOOM y/o medios telefónicos:

La supervisora Wendy Root Askew comparecerá por videoconferencia en esta fecha en: 2616 1st Avenue, Marina, CA 93933 — Oficina del Distrito 4. De conformidad con la Sección 54953 del Código Gubernamental, se publicará una agenda en esta ubicación, la cual estará a disposición del público.
La supervisora Kate Daniels comparecerá por videoconferencia en esta fecha en: 1200 Aguajito Road, Suite #1, Monterey, CA 93940 – Oficina del Distrito 5. De conformidad con la Sección 54953 del Código Gubernamental, se publicará una agenda en esta ubicación, la cual estará a disposición del público.

Puede participar a través de ZOOM. Para la participación de ZOOM, únase por computadora en: https://montereycty.zoom.us/j/92672177935?pwd=f19f8OB0NBGzyyXrwzkQ2M9b77udjW.1

O para participar por teléfono, llame a cualquiera de estos números a continuación:

+ **1 669 900 6833 US (San Jose)**
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Meeting ID: 926 7217 7935
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COMENTARIO PÚBLICO: Por favor envíe su comentario (limitado a 250 palabras o menos) al personal del Comité de Asesor de Vivienda del Condado de Monterey al correo electrónico: UrbanCountyHearingComments@co.monterey.ca.us. En un esfuerzo por ayudar al personal, indique en la línea de asunto, la audiencia de la reunión (por ejemplo, la agenda del Comité Permanente del Condado Urbano del Condado de Monterey) y el número de punto (por ejemplo, el No. de agenda 10). Su comentario se incluirá en el registro de la audiencia del Comité Permanente del Condado Urbano del Condado de Monterey.

Los comentarios públicos recibidos antes de las 5:00 p.m. del viernes anterior a la reunión del Comité Permanente del Condado Urbano del Condado de Monterey se distribuirán al Comité Permanente del Condado Urbano por correo electrónico.

El comentario público enviado durante la reunión se puede enviar en cualquier momento y se hará todo lo posible para leer su comentario en el registro, pero algunos comentarios pueden no leerse debido a limitaciones de tiempo. Los comentarios recibidos después del tema de la agenda se incluirán en el registro si se reciben antes de que finalice la junta.

FORMATOS ALTERNATIVOS: Si se solicita, la agenda se pondrá a disposición de las personas con discapacidad en formatos alternativos apropiados, según lo exige la Sección 202 de la Ley de Estadounidenses con Discapacidades de 1990 (42 USC Sec. 12132) y las reglas y regulaciones federales adoptadas en implementación de la misma. Para obtener información sobre cómo, a quién y cuándo una persona con una discapacidad que requiere una modificación o adaptación para participar en la reunión pública puede hacer una solicitud de modificación o adaptación relacionada con la discapacidad, incluidas las ayudas o servicios auxiliares, o si tiene alguna pregunta sobre cualquiera de los temas enumerados en esta agenda, llame al Departamento de Vivienda y Desarrollo Comunitario del Condado de Monterey al (831) 755-5025.

POLÍZA DE SERVICIO DE INTERPRETACIÓN: Los miembros del Comité Permanente del Condado Urbano del Condado de Monterey invita y apoya la participación de los residentes del Condado de Monterey en sus reuniones. Si usted requiere la asistencia de un interprete, por favor comuníquese con el Departamento de Vivienda y Desarrollo Comunitario localizado en el Centro de Gobierno del Condado de Monterey, (County of Monterey Government Center), 1441 Schilling Place, segundo piso sur, Salinas – o por teléfono al (831) 755-5025. La asistente hará el esfuerzo para acomodar los pedidos de asistencia de un interprete. Los pedidos se deberán hacer lo más pronto posible, y a lo mínimo 24 horas de anticipo para cualquier reunión del Comité Permanente del Condado Urbano del Condado de Monterey.

10:00 A.M. CALL TO ORDER

ROLL CALL

Supervisor Root Askew
Supervisor Daniels

AGENDA, ADDITIONS, DELETIONS, AND CORRECTIONS

The Clerk will announce corrections, deletions,and proposed additions which may be acted on by the Urban County Standing Committee as provided in Sections 54954.2 of the California Government Code.

PUBLIC COMMENT PERIOD

This portion of the meeting is reserved for persons to address the Committee on any matter not on this agenda but under the jurisdiction of the Committee.

APPROVAL OF CONSENT CALENDAR

1. Approval of the March 26, 2026 Draft Urban County Standing Committee Special Meeting Minutes **26-537**

Attachments: Staff Report.pdf
Draft Urban County Standing Committee Special Meeting Minutes - 03.26.26.pdf

10:00 A.M. - SCHEDULED MATTERS

2. a. Hold a workshop on Community Development Block Grant (CDBG) and HOME Investment Partnership Act (HOME) application rating and ranking criteria; and
b. Provide direction to staff. **26-815**

Attachments: Staff Report.pdf
Attachment A - CDBG Priorities.pdf
Attachment B - CDBG HOME Rating and Ranking Criteria.pdf
Attachment C - Major County Plans and Programs.pdf

DEPARTMENT UPDATE

ADJOURNMENT

County of Monterey

Board Report

Legistar File Number: 26-537

Item No.1

Board of Supervisors
Chambers
168 W. Alisal St., 1st Floor
Salinas, CA 93901

September 24, 2026

Introduced: 5/22/2026
Version: 1

Current Status: Agenda Ready
Matter Type: General Agenda Item

Approval of the March 26, 2026 Draft Urban County Standing Committee Special Meeting Minutes

County of Monterey

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Legistar File Number: 26-537

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168 W. Alisal St., 1st Floor
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September 24, 2026

Introduced: 5/22/2026

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Approval of the March 26, 2026 Draft Urban County Standing Committee Special Meeting Minutes

County of Monterey

County of Monterey
1441 Schilling Place
Salinas, CA 93901

Meeting Minutes - Draft

Special Meeting

Thursday, March 26, 2026

10:30 AM

1441 Schilling Place, 1st Floor, Salinas, CA 93901
Safron Conference Room

Urban County Standing Committee

10:30 A.M. CALL TO ORDER

The meeting was called to order by Supervisor Wendy Root Askew at 10:35 a.m.

ROLL CALL

Supervisor Wendy Root Askew, present by Zoom
Supervisor Kate Daniels, present by Zoom

AGENDA, ADDITIONS, DELETIONS, AND CORRECTIONS

Correction to the meeting agenda, correcting the reference to approval of December 8, 2025, not 2026.

PUBLIC COMMENT PERIOD

There were no public comments.

Darby provided an update regarding Housing Programs.

APPROVAL OF CONSENT AGENDA

1 Approval of the December 8, 2026 Draft Urban County Standing Committee Minutes

Action: Supervisor Daniels moved, Supervisor Root Askew seconded to approve the December 8, 2025, meeting minutes.

SCHEDULED MATTERS

2. a, Receive a report regarding Urban County allocations for projects and services based upon anticipated U.S. Department of Housing and Urban Development, Community Development Block Grant funding of $1,361,629 for Fiscal Year 2026-27 and $173,385 remaining funds from 2025-26; and

b. Receive a report regarding County of Monterey allocations for projects based upon anticipated U.S. Department of Housing and Urban Development, HOME Investment Partnership Program funding of $403,480 for Fiscal Year 2026-27 and $612,500 from 2025-26;

c. Receive scoring of applications and provide direction on funding allocations to include in the Draft Urban County 2026-27 Annual Plan;

d. Approve Community Development Block Grant and HOME Investment Partnership Program funding recommendations for Fiscal Year 2026-27 Projects and Services to be included in the Draft Urban County 2026-27 Annual Action Plan;

e. Direct staff to prepare the 2026-27 Annual Plan for consideration by the Board of Supervisors on May 12, 2026, as required by Community Development Block Grant and HOME Investment Partnership Program Regulations.

Dawn Yonemitsu presented the item.

Public Comment: Andrew Vie, Esther Hobbs, Georgina Alvarez, Tamara McKee

Action: Supervisor Daniels moved, and Supervisor Root Askew seconded, to receive the report, accept the scoring of applications, approve the Community Development Block Grant (CDBG) and HOME Investment Partnerships Program regulations, and direct Staff to prepare the 2026-27 Annual Plan. The motion also included a request to schedule a special meeting in May 2026 to review and discuss how the scoring matrix works.

DEPARTMENT UPDATE

Darby informed the Committee that the next round of applications will be distributed in December 2026.

ADJOURNMENT

The meeting was adjourned by Supervisor Root Askew at 11:38 a.m.

Introduced: 9/16/2026
Version: 1

Current Status: Agenda Ready
Matter Type: General Agenda Item

a. Hold a workshop on Community Development Block Grant (CDBG) and HOME Investment Partnership Act (HOME) application rating and ranking criteria; and
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RECOMMENDATION:
It is recommended that the Urban County Committee:
a. Hold a workshop on Community Development Block Grant (CDBG) and HOME Investment Partnership Act (HOME) application rating and ranking criteria; and
b. Provide direction to staff.

SUMMARY:
During the Urban County's March 26, 2026, review of the draft 2026-2027 CDBG and HOME Annual Action Plan, the Committee expressed a desire to more closely link federal funding with the County's strategic priorities and plans. The purpose of this workshop is to explore ways that the County's CDBG and HOME applications and the subsequent rating and ranking process can be changed to better integrate these funding programs into supporting the County's strategic goals and plans. This goal of this workshop is to solicit input from the Committee and broader community about how the application could be modified to help the County better use its limited CDBG funding to meet the County's many community development and public service needs.

DISCUSSION:
The purpose of this workshop is to collect community input on how the County could structure its application for CDBG and HOME to better match these funds to adopted County strategic plans. Members of the Board of Supervisors have expressed a desire to see the County's CDBG and HOME funding do a better job supporting the implementation of County strategic plans, with an expressed desire to specifically support ending homelessness. The challenge is that all of the projects and programs funded by CDBG and HOME have some alignment with the County's strategic plan goals and there is no formal method for reviewing and ranking programs for funding based on which strategic plan goals they promote.

To facilitate the workshop, a few Attachments are included with this staff report. Attachment A is a list of the current CDBG priorities from the 2025-2029 Consolidated Plan. These priorities are the areas where the County has identified a need and plans to use CDBG and HOME funds to address those needs. Attachment B is the rating criteria used for the 2026-27 program year, and Attachment C is a list of major County plans and programs.

OTHER AGENCY INVOLVEMENT:
None.

HOUSING IMPACTS:
___Reduces constraints on Housing Development
___Increases constraints on Housing Development
_X_Neutral
___Not applicable [N/A]

QUALITATIVE SUMMARY of potential impacts of the policy/program on Housing:
Conducting the workshop will not have any direct impact on housing. Depending on the directions received, the County could do more to focus its limited CDBG resources on supporting affordable housing.

HOUSING CONSTRAINTS:
Conducting this workshop will not be a constraint on the development of housing.

FINANCING:
There is no impact on the General or Inclusionary Housing Funds by conducting this workshop.

BOARD OF SUPERVISORS STRATEGIC PLAN GOALS:
Mark a check to the related Board of Supervisors Strategic Plan Goals:
_ __ Well-Being and Quality of Life
_ _ __ Sustainable Infrastructure for the Present and Future
____ Safe and Resilient Communities
____ Diverse and Thriving Economy
____ Dynamic Organization and Employer of Choice

If does not fall under any of the above Board of Supervisors Strategic Plan Goals (Other):
_X__ Administrative

Link to the Strategic Plan:
<https://www.countyofmonterey.gov/home/showdocument?id=139569>

Prepared by: Darby Marshall, Housing Program Manager, 831.755-5391
Approved by: Craig Spencer, Director of Housing and Community Development, x

Attachments:
Attachment A - CDBG Priorities
Attachment B - CDBG HOME Rating and Ranking Criteria
Attachment C - Major County Plans and Programs

Introduced: 9/16/2026
Version: 1

Current Status: Agenda Ready
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Prepared by: Darby Marshall, Housing Program Manager, 831.755-5391
Approved by: Craig Spencer, Director of Housing and Community Development, x

Attachments:
Attachment A - CDBG Priorities
Attachment B - CDBG HOME Rating and Ranking Criteria
Attachment C - Major County Plans and Programs

Attachment A

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Community Development Block Grant - Priorities

Priority Area	Description	Primary Target Population
Accessibility & ADA Improvements	Removal of physical barriers and accessibility upgrades	Persons with disabilities, seniors
Affordable Housing	Housing rehabilitation, preservation, and support for affordable housing development	Low- and moderate-income households, seniors, special-needs residents
Community Resilience & Safety	Lighting, transportation safety, emergency/public safety infrastructure	Rural and underserved communities
Economic Opportunity	Community development projects supporting economic mobility and neighborhood stabilization	Low-income workers and underserved communities
Fair Housing & Anti-Displacement	Address impediments to fair housing and expand equitable access	Protected classes, renters, vulnerable households
Homelessness Assistance	Shelter support, homelessness prevention, outreach, and supportive services	Homeless and at-risk individuals/families
Housing Rehabilitation Programs	Maintain safe and habitable owner-occupied housing	Low-income homeowners
Neighborhood Revitalization	Investments in distressed unincorporated communities and smaller cities	Residents of disadvantaged neighborhoods
Program Administration & Planning	Required HUD planning, citizen participation, compliance, and oversight	Participating jurisdictions and community organizations
Public Facilities	Improvements to community centers, parks, recreation facilities, fire/public safety facilities	Rural communities, youth, seniors, disabled residents
Public Infrastructure Improvements	Sidewalks, ADA access, streetlights, pedestrian safety, sewer/water infrastructure, community facilities	Residents in underserved communities and disadvantaged neighborhoods
Public Services	Social service programs including youth services, senior services, food security, and supportive programs	Low-income families, at-risk youth, seniors, disabled residents
Senior Services	Programs supporting aging-in-place and independent living	Older adults
Special Needs Services	Programs serving disabled individuals and other vulnerable populations	Disabled residents and special-needs households
Youth & Family Programs	Recreation, afterschool, leadership, and prevention programs	Youth and at-risk youth

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Attachment B

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CDBG & HOME Rating and Ranking Criteria – FY 2026–2027

These rating and ranking criteria establish the objective framework for evaluating FY 2026–2027 Community Development Block Grant (CDBG) and HOME Investment Partnerships (HOME) program applications for the Monterey Urban County. Evaluations are based on the FY 2025–2029 Consolidated Plan (Amended October 2025).

1. Threshold Review (Pass/Fail)

Applications must meet all threshold requirements before scoring. Those failing any threshold item will not be ranked.

Criterion	Requirement	Verification Source
Eligibility	Activity is eligible under 24 CFR 570.201–207 (CDBG) or 24 CFR 92.205–92.209 (HOME).	Section 9A or 9B
National Objective	Meets one National Objective (Benefit to L/M Income, Slum/Blight, or Urgent Need).	Attachment M
Completeness	All required sections and Attachments A–N submitted.	Section 10 checklist
Capacity	Applicant demonstrates ability to manage federal funds and implement projects.	Section 4, Attachment C
Environmental Readiness	No known barriers preventing compliance with NEPA.	Section 9A/9B
HOME Requirements (if applicable)	Income targeting ≤80% AMI, affordability period, and underwriting completed.	Section 9B, Attachment N

2. Rating Criteria (105 Points Total)

Category	Criteria	Max Points	Evaluation Source
Community Need & Consolidated Plan Alignment	Identifies a well-documented need supported by data and directly aligns with Consolidated Plan goals; includes measurable progress indicators.	20	Section 3, Attachment A
Program Design & Impact	Logical program design, measurable outcomes, and clear beneficiary tracking; enhances level of service.	20	Sections 3, 5, 6
Organizational Capacity & Readiness	Demonstrated experience, fiscal controls, staff qualifications, and readiness to implement.	15	Section 4, Attachment C
Budget & Leveraging	Realistic, cost-effective budget; matching funds secured or pending; reasonable administrative cost ratio.	15	Section 6, Attachment B

Category	Criteria	Max Points	Evaluation Source
Performance Measurement & Evaluation	Defines outputs/outcomes; method for evaluating impact and continuous improvement.	15	Section 6
Equity & Cross-Jurisdictional Benefit	Demonstrates equitable service distribution and proportional benefit across Urban County jurisdictions.	15	Section 5, Census Tract Data
Innovation / Creative Solution (Bonus)	Employs novel, collaborative, or data-driven strategies that expand reach or efficiency.	+5	Sections 3, 6, Attachments A–C

3. Objective Scoring Standards

Score	Description
5 – Excellent	Fully documented, evidence-based, exceeds expectations.
4 – Strong	Meets all requirements with clear supporting documentation.
3 – Adequate	Meets most requirements but lacks detail or strong evidence.
2 – Limited	Weak documentation or unclear alignment with Consolidated Plan.
1 – Poor	Major deficiencies or missing information.
0 – Not Addressed	No relevant response provided.

4. Ranking Process

Each eligible application is independently scored by reviewers using the Scoring Rubric. Scores are averaged to determine a composite total (max 105 points).

Applications are ranked highest to lowest, and ties are broken by the higher score in "Community Need & Consolidated Plan Alignment."

Funding recommendations are adjusted based on entitlement allocations, eligibility caps, and project readiness.

5. Application-to-Criteria Crosswalk

Application Section	Related Scoring Category	Max Points
Section 3 – Community Need & Proposed Improvement	Community Need & Innovation	20 + 5
Section 4 – Applicant Capacity	Organizational Capacity & Innovation	15 + 5
Section 5 – Beneficiaries	Program Design & Equity	35
Section 6 – Budget & Evaluation	Budget & Performance Measurement	30
Section 9A – CDBG-Specific	Eligibility, Need, Impact	10–20
Section 9B – HOME-Specific	Eligibility, Need, Impact	10–20
Attachments A–N	Supporting Documentation	All

Attachment C

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Class	Category	Plan / Initiative	Lead Department / Agency	Partner Agencies	Primary Purpose	Target Population / Stakeholders	CDBG Eligible Activities	Official URL / Reference Page	URL Status
Behavioral Health & Special Needs Populations	Behavioral Health	Behavioral Health Services Act (BHSA) Three-Year Plan	Behavioral Health		Guide behavioral health funding priorities, services, integrated planning, and expenditure commitments.	Individuals with serious mental illness; behavioral health clients; families; providers.	Probably	https://www.countyofmonterey.gov/government/departments-a-h/health/behavioral-health/behavioral-health/about-us/mental-health-services-act	Official BHSA/MHSA page
Behavioral Health & Special Needs Populations	Behavioral Health	Behavioral Health Strategic Initiatives	Behavioral Health		Guide mental health and substance use treatment planning, service design, and system improvement.	Individuals with serious mental illness; people with substance use needs; families.	Probably	https://www.countyofmonterey.gov/government/departments-a-h/health/behavioral-health	Official Behavioral Health page
Behavioral Health & Special Needs Populations	Behavioral Health / Housing	Interim Inc. Strategic Plan	Behavioral Health	Interim, Inc.	Provide permanent supportive housing, behavioral health treatment, and recovery-oriented services.	Adults with serious mental illness; people with homelessness histories.	Probably	https://www.interiminc.org/	Official organization page
Behavioral Health & Special Needs Populations	Special Needs Housing	Monterey County Special Needs Housing Initiatives	Behavioral Health	Multiple nonprofit partners	Coordinate housing and supportive services for persons with disabilities and special needs.	Persons with disabilities; special-needs households; service providers.	Yes	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development	Official County HCD page
Behavioral Health & Special Needs Populations	Supportive Housing	No Place Like Home Supportive Housing Strategy	Behavioral Health	Housing Partners	Develop permanent supportive housing linked to behavioral health services.	Individuals experiencing chronic homelessness and mental illness.	Yes	https://www.hcd.ca.gov/grants-and-funding/programs-active/no-place-like-home	Official state program page
Behavioral Health & Special Needs Populations	Supportive Housing	Permanent Supportive Housing Expansion Plan	Behavioral Health	Interim, Inc.	Expand permanent supportive housing opportunities for high-needs populations.	Individuals experiencing chronic homelessness and serious mental illness.	Yes	https://www.interiminc.org/	Official organization page
Behavioral Health & Special Needs Populations	Supportive Housing	Whole Person Care Supportive Housing Programs	Behavioral Health	CHSP, Interim Inc., Behavioral Health partners	Coordinate housing and supportive services for high-needs individuals.	Individuals with behavioral health needs; people experiencing chronic homelessness.	Probably	https://www.interiminc.org/	Official organization page
Behavioral Health & Special Needs Populations	Crisis Response	Public Safety Behavioral Health Response Planning	Behavioral Health + Sheriff + EMS		Coordinate behavioral health crisis response across public safety, EMS, and clinical partners.	Individuals in psychiatric crisis; responders; behavioral health providers.	Probably	https://www.countyofmonterey.gov/government/departments-a-h/health/behavioral-health	Official Behavioral Health page
Climate, Resilience & Environmental Planning	Climate / Transportation	EV Climate Adaptation & Resiliency Framework	CAO	AMBAG + Sustainability partners	Expand and plan resilient EV infrastructure and clean mobility adaptation.	EV users; utilities; commuters; local governments.	Probably not	https://ambag.org/	Official AMBAG page
Climate, Resilience & Environmental Planning	Government Operations / Climate	Municipal Climate Action Plan	CAO		Reduce County operational emissions and align facilities and operations with sustainability goals.	County departments; employees; taxpayers.	Probably not	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development/planning-services/advance-planning/ordinances-plans-under-development/community-climate-action-plan-greenhouse-gas-	Official climate page
Economic Development & Workforce	Economic Development	Community Economic Development Strategy	CAO - Economic Development	El Pájaro CDC	Support small business assistance, commercial corridor revitalization, and entrepreneurship.	Low-income entrepreneurs; small businesses; neighborhoods.	Possibly	https://www.elpajarocdc.org/	Official organization page
Economic Development & Workforce	Economic Development	Countywide Economic Development Strategy	CAO - Economic Development		Support business growth, workforce development, economic resilience, and community investment.	Businesses; workers; entrepreneurs; local jurisdictions.	Yes	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development	Official County page for related community development
Community Development, Housing & Homelessness	Homelessness Governance	Homelessness Strategies & Initiatives Framework	CAO – Homelessness Strategies & Initiatives (HSI)		Coordinate countywide homelessness policy, programs, interdepartmental work, and implementation	County departments; nonprofits; cities; people experiencing homelessness.	Probably	https://www.countyofmonterey.gov/government/departments-a-h/administrative-office/homelessness-strategies-and-initiatives	Official County HSI page
Climate, Resilience & Environmental Planning	Hazard Mitigation	Local Hazard Mitigation Plan (LHMP)	CAO + DEM		Reduce disaster risk and improve resilience to natural hazards.	County residents; infrastructure owners; emergency services; local jurisdictions.	Possibly	https://www.countyofmonterey.gov/government/departments-a-h/department-of-emergency-management/hazard-mitigation	Official County hazard mitigation page
Public Safety & Emergency Services	Disaster Recovery	Disaster Recovery Framework	CAO + DEM		Guide post-disaster recovery, resilience investments, and restoration of community functions.	Residents; businesses; public agencies; disaster survivors.	Possibly	https://www.countyofmonterey.gov/government/departments-a-h/department-of-emergency-management	Official County emergency management page
Climate, Resilience & Environmental Planning	Climate / CEQA	Greenhouse Gas Reduction Plan	CAO + HCD		Support climate mitigation compliance and emissions reduction.	Developers; regulated industries; residents; County decision makers.	Probably not	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development/planning-services/advance-planning/ordinances-plans-under-development/community-climate-action-plan-greenhouse-gas-	Official project page
Climate, Resilience & Environmental Planning	Environmental Justice	Climate Equity Strategy	CAO + HCD		Address disproportionate climate impacts on disadvantaged communities.	Low-income residents; environmental justice communities; community-based organizations.	Probably	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development/planning-services/advance-planning/ordinances-plans-under-development/general-plan-elements-update-environmental-	Official EJ project page
Community Development, Housing & Homelessness	Encampment Response	Encampment Resolution Funding (ERF) Program	CAO-HIS	State HCD	Resolve encampments through housing-focused outreach, interim housing, case management, and	Unsheltered individuals in encampments; local communities; outreach providers.	Probably	https://www.countyofmonterey.gov/government/departments-a-h/administrative-office/homelessness-strategies-and-initiatives/project-pipeline	Official County project pipeline page

Community Development, Housing & Homelessness	Homeless Data / HUD	Homeless Point-in-Time (PIT) Planning	CAO-HSI	Continuum of Care Partners	Conduct homeless census and use data to guide resource allocation, reporting, and system planning.	People experiencing homelessness; policymakers; funders; service providers.	Probably	https://www.countyofmonterey.gov/government/departments-a-h/administrative-office/homelessness-strategies-and-initiatives/homelessness-data	Official County homelessness data page
Community Development, Housing & Homelessness	Homeless Governance	Continuum of Care (CoC) Governance Plan	CAO-HSI	Lead Me Home Partners	Govern HUD CoC funding coordination, performance management, and regional homeless response system	Service providers; homeless residents; funders; local governments.	Probably	https://chsp.org/	Official CoC/CHSP page
Community Development, Housing & Homelessness	Homeless Housing	HHAP Investment Plan	CAO-HSI		Direct HHAP resources toward shelter, prevention, navigation centers, supportive housing, and system improvements.	At-risk and unhoused residents; service providers; local governments.	Probably	https://www.countyofmonterey.gov/government/departments-a-h/administrative-office/homelessness-strategies-and-initiatives	Official County HSI page
Community Development, Housing & Homelessness	Homeless Housing	Interim Housing / Navigation Center Development Plans	CAO-HSI	CHSP members, cities, nonprofits	Expand shelter, navigation center, and interim housing capacity linked to housing-focused services.	Unsheltered individuals and families; homeless service providers.	Probably	https://www.countyofmonterey.gov/government/departments-a-h/administrative-office/homelessness-strategies-and-initiatives	Official County HSI page
Community Development, Housing & Homelessness	Homelessness	Community Homelessness Response System Plan	CAO-HSI	Coalition of Homeless Service Providers (CHSP)	Coordinate regional homeless response system, access, service delivery, and performance improvement.	Homeless residents; service providers; local governments.	Probably	https://chsp.org/	Official organization page
Community Development, Housing & Homelessness	Homelessness	Lead Me Home Plan to Reduce Homelessness	CAO-HSI	Coalition of Homeless Services Providers (CHSP)	Reduce homelessness through coordinated regional strategy, system performance, housing placements, and service	Unhoused individuals; service providers; cities; counties; funders.	Probably	https://chsp.org/continuum-of-care/coc-activities/lead-me-home-plan/	Official CoC/CHSP plan page
Economic Development & Workforce	Digital Infrastructure	Broadband for All / Digital Equity Plan	County Broadband Office	Regional Partners	Expand broadband access, affordability, and digital inclusion.	Rural residents; students; businesses; low-income households.	Possibly	https://mbep.biz/initiatives/broadband/	Official regional broadband initiative page
Public Safety & Emergency Services	Emergency Management	Emergency Operations Plan (EOP)	Department of Emergency Management		Coordinate emergency preparedness, response, annexes, and operational area responsibilities.	Residents; responders; public agencies; partner organizations.	No	https://www.countyofmonterey.gov/government/departments-a-h/department-of-emergency-management/plans-reports	Official County emergency plans page
Public Health & Human Services	Senior & Disability Services	Local Aging & Disability Action Plan	Department of Social Services (DSS)	Alliance on Aging	Coordinate services and improve quality of life for seniors and persons with disabilities.	Older adults; caregivers; persons with disabilities.	Probably	https://allianceonaging.org/	Official organization page
Public Health & Human Services	Senior Services	Aging Services Area Plan	Department of Social Services (DSS)		Guide senior nutrition, transportation, caregiver support, and aging services.	Older adults; caregivers; service providers.	Probably	https://www.countyofmonterey.gov/government/departments-i-z/social-services	Official DSS page
Public Health & Human Services	Senior Services	Alliance on Aging Strategic Plan	Department of Social Services (DSS)	Alliance on Aging	Coordinate senior services, benefits counseling, caregiver support, and aging supports.	Older adults; caregivers; seniors with low income.	Probably	https://allianceonaging.org/	Official organization page
Public Health & Human Services	Anti-Poverty / Human Services	Community Action Partnership Strategic Plan	DSS	Community Human Services (CHS)	Reduce poverty through housing stabilization, utility assistance, supportive services, and community	Low-income households; communities experiencing poverty.	Probably	https://www.countyofmonterey.gov/government/departments-i-z/social-services/community-action-partnership/plans-reports	Official County CAP plans page
Public Health & Human Services	Anti-Poverty / Human Services	Community Action Plan (CSBG)	DSS	Community Human Services / Community Action Partnership	Set CSBG anti-poverty priorities and strategies to increase economic self-sufficiency.	Low-income households; community-based organizations.	Yes	https://www.countyofmonterey.gov/government/departments-i-z/social-services/community-action-partnership/plans-reports	Official County CAP plans page
Community Development, Housing & Homelessness	Human Services	Homeless Services Resource Coordination	DSS + Alliance on Aging	Coalition of Homeless Service Providers (CHSP)	Coordinate shelter, supportive services, access points, and resource guides for people experiencing homelessness.	Veterans; families; individuals experiencing homelessness; service providers.	Probably	https://chsp.org/	Official CoC/CHSP page
Climate, Resilience & Environmental Planning	Environmental Justice	Environmental Justice Element	HCD – Advance Planning		Address pollution burden, infrastructure inequities, health disparities, food access, housing, and civic	Disadvantaged communities; low-income residents; farmworker communities.	Probably	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development/planning-services/advance-planning/ordinances-plans-under-development/general-plan-elements-update-environmental-	Official project page
Climate, Resilience & Environmental Planning	Hazard Mitigation	Safety Element Update	HCD – Advance Planning		Update policies for wildfire, flood, earthquake, drought, and climate resilience planning.	Residents in hazard-prone areas; emergency services; local agencies.	Possibly	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development/planning-services/advance-planning/ordinances-plans-under-development/general-plan-elements-update-safety-element-	Official project page
Community Development, Housing & Homelessness	Community Development	Neighborhood Revitalization Initiatives	HCD – Advance Planning	Community-based organizations and CDC partners	Improve neighborhood conditions, public facilities, community spaces, and resident engagement.	Low- and moderate-income neighborhoods; residents; local businesses.	Yes	https://www.elpajarocdc.org/	Official CDC partner page
Community Development, Housing & Homelessness	Housing	Housing Element (2023–2031)	HCD – Advance Planning		Plan for adequate housing sites and policies to meet RHNA obligations and expand housing opportunity.	Renters; homebuyers; affordable housing developers; local jurisdictions.	Possibly	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development/planning-services/advance-planning/ordinances-plans-under-development/general-plan-elements-update-housing-element-	Official project page

Community Development, Housing & Homelessness	Housing	Housing Site Inventory / Rezoning Program	HCD – Advance Planning		Identify and rezone land to accommodate future housing production.	Developers; future residents; housing agencies; local communities.	No	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development/planning-services/advance-planning/ordinances-plans-under-development/general-plan-elements-update-housing-element-	Official project page
Community Development, Housing & Homelessness	Housing	RHNA Implementation Strategy	HCD – Advance Planning		Implement RHNA goals, monitor housing production, and coordinate zoning and program actions.	Renters; homebuyers; housing developers; state housing agencies.	Possibly	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development/planning-services/advance-planning/ordinances-plans-under-development/general-plan-elements-update-housing-element-	Official project page
Affordable Housing	Affordable Housing	Affordable Housing Pipeline Report	HCD – Housing Programs	Nonprofit Housing Developers	Track affordable housing production, preservation, financing status, and development pipeline.	Housing developers; policymakers; residents; funders.	Yes	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development/planning-services/housing-programs	Official housing programs page
Affordable Housing	Affordable Housing	CHISPA Development Pipeline & Strategic Plan	HCD – Housing Programs	CHISPA Housing Management Corp.	Develop and preserve affordable rental housing and farmworker housing.	Low-income households; farmworkers; affordable housing residents.	Yes	https://chispahousing.org/	Official organization page
Affordable Housing	Affordable Housing	Eden Housing Property Preservation & Development Plan	HCD – Housing Programs	Eden Housing	Preserve and expand affordable housing stock.	Low-income households; seniors; persons with disabilities.	Yes	https://edenhousing.org/	Official organization page
Affordable Housing	Affordable Housing	MidPen Housing Development Strategy	HCD – Housing Programs	MidPen Housing Corporation	Develop affordable and supportive housing projects.	Low-income households; special-needs populations; supportive housing residents.	Yes	https://www.midpen-housing.org/	Official organization page
Affordable Housing	Affordable Housing Finance	Housing Trust Fund Investment Plan	HCD – Housing Programs	Housing Trust Partners	Prioritize affordable housing investments and leverage funding for production and preservation.	Extremely low-income and low-income households; affordable housing developers.	Yes	https://mbep.biz/initiatives/housing/	Official housing trust/housing initiative page
Affordable Housing	Affordable Housing Finance	Local Housing Trust & Affordable Housing Planning	HCD – Housing Programs	Nonprofit Housing Developers	Capitalize and deploy local housing trust resources to leverage affordable housing production and preservation.	Extremely low-income and low-income households; affordable housing developers.	Probably	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development/planning-services/housing-programs	Official housing programs page
Affordable Housing	Affordable Housing Finance	Permanent Local Housing Allocation (PLHA) Investment Plan	HCD – Housing Programs	Housing Trust Partners	Direct state housing funds toward affordable housing and homelessness solutions.	Low-income households; persons experiencing homelessness; housing providers.	Matching Fund Source	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development	Official County HCD page
Affordable Housing	Affordable Housing Preservation	CHISPA Affordable Housing Preservation Strategy	HCD – Housing Programs	CHISPA	Preserve affordability and extend useful life of affordable housing assets.	Low-income households; farmworkers; affordable housing residents.	Yes	https://chispahousing.org/	Official organization page
Community Development, Housing & Homelessness	Fair Housing	Analysis of Impediments to Fair Housing Choice (AI)	HCD – Housing Programs		Identify barriers to fair housing choice and strategies to affirmatively further fair housing.	Protected classes; renters; homebuyers; housing providers; local jurisdictions.	Yes	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development/planning-services/housing-programs	Official housing programs page
Community Development, Housing & Homelessness	Housing Rehabilitation	Housing Preservation Strategy	HCD – Housing Programs	Nonprofit Housing Developers	Preserve affordable housing stock and reduce displacement through rehabilitation and affordability preservation.	Low-income households; seniors; persons with disabilities; affordable housing residents.	Yes	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development/planning-services/housing-programs	Official housing programs page
Community Development, Housing & Homelessness	HUD Community Development / Housing & Homelessness	CDBG & HOME Annual Action Plan	HCD – Housing Programs		Establish annual funding priorities and allocate HUD resources consistent with the Consolidated Plan.	Low- and moderate-income residents; nonprofits; public agencies; affordable housing and service providers.	Yes	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development/planning-services/community-development-project-program-financing/urban-county-community-development-block-grants	Official CDBG page
Community Development, Housing & Homelessness	HUD Community Development / Housing & Homelessness	CDBG & HOME Consolidated Plan	HCD – Housing Programs		Establish a multi-year strategy for housing, community development, homelessness, and public service	Low- and moderate-income residents; people experiencing or at risk of homelessness; special-needs populations;	Yes	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development/planning-services/community-development-project-program-financing/urban-county-community-development-block-grants	Official CDBG page
Community Development, Housing & Homelessness	Housing	Farmworker Housing Strategy	HCD + Agricultural Commissioner	Nonprofit Partners	Expand and preserve housing opportunities for farmworkers and agricultural families.	Farmworkers; agricultural families; growers; housing developers.	Yes	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development	Official County HCD page
Water, Natural Resources & Agriculture	Agriculture / Conservation	Agricultural Conservation Mitigation Program	HCD + Agricultural Commissioner		Preserve farmland and mitigate agricultural conversion impacts.	Farmers; developers; rural communities; agricultural stakeholders.	Probably not	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development	Official County HCD page
Climate, Resilience & Environmental Planning	Climate Adaptation	Sea Level Rise Vulnerability Assessment	HCD + Public Works	AMBAG	Assess risks from sea-level rise and identify adaptation measures.	Coastal communities; infrastructure providers; residents; businesses.	Possibly	https://ambag.org/	Official AMBAG page
Climate, Resilience & Environmental Planning	Climate / Sustainability	Community Climate Action & Adaptation Plan (CCAAP)	HCD + Sustainability Program		Reduce greenhouse gases and improve climate resilience for unincorporated communities.	Residents; agriculture; businesses; local agencies.	Possibly	https://www.countyofmonterey.gov/government/departments-a-h/housing-community-development/planning-services/advance-planning/ordinances-plans-under-development/community-climate-action-plan-greenhouse-gas-	Official project page

Public Health & Human Services	Social Services	Public Guardian / Conservatorship Planning	Health + DSS + Behavioral Health		Coordinate conservatorship and support services for high-acuity adults with disabilities.	High-acuity adults with disabilities; families; courts; providers.	Probably	https://www.countyofmonterey.gov/government/departments-i-z/social-services	Official DSS page
Behavioral Health & Special Needs Populations	Healthcare / Homelessness	Medical Recuperative / Respite Care Planning	Health Department	Regional Hospitals and nonprofits	Plan post-hospital recovery housing and care coordination for homeless patients.	Medically vulnerable unhoused residents; hospitals; homeless service providers.	Probably	https://www.countyofmonterey.gov/government/departments-a-h/health	Official Health Department page
Behavioral Health & Special Needs Populations	Healthcare Integration	Whole Person Care / CalAIM Planning	Health Department	Medi-Cal Partners	Coordinate healthcare, housing, behavioral health, and social services through CalAIM and related initiatives.	Medi-Cal recipients; medically vulnerable residents; providers.	Probably	https://www.dhcs.ca.gov/CalAIM/Pages/calaim.aspx	State CalAIM reference page
Public Health & Human Services	Health Equity	Farmworker Wellness & Resilience Initiative	Health Department	Community Partners	Improve health outcomes, outreach, and service access for farmworkers.	Farmworkers; agricultural communities; healthcare and service providers.	Probably	https://www.countyofmonterey.gov/government/departments-a-h/health	Official Health Department page
Public Safety & Emergency Services	Emergency Services	EMS System Planning	Monterey County EMS Agency		Guide emergency response, trauma system planning, medical disaster preparedness, and EMS	Emergency patients; hospitals; EMS providers; responders.	Probably not	https://www.countyofmonterey.gov/government/departments-a-h/health/emergency-medical-services/ems-system	Official EMS system page
Public Health & Human Services	Public Health	Community Health Improvement Plan (CHIP)	Monterey County Health Department (MCHD)	Regional Hospitals and nonprofits	Address community health priorities, social determinants, and health disparities through shared strategies.	Low-income and underserved residents; public health partners; healthcare systems.	Probably	https://www.countyofmonterey.gov/government/departments-a-h/health/general/accreditation/2025-2028-county-of-monterey-health-department-community-health-improvement-plan-chip	Official CHIP page
Public Health & Human Services	Public Health	Monterey County Health Department Strategic Plan (2025–2028)	Monterey County Health Department (MCHD)		Guide departmental priorities for population health, access, equity, and organizational effectiveness.	Vulnerable and underserved residents; Health Department staff; community partners.	Probably	https://www.countyofmonterey.gov/government/departments-a-h/health/general/strategic-plan	Official strategic plan page
Transportation & Infrastructure	Water Infrastructure	Integrated Regional Water Management Plan (IRWMP)	Monterey County Water Resources Agency + Regional Partners		Coordinate regional water supply, water quality, flood management, and resilience investments.	Residents; agriculture; water agencies; environmental stakeholders.	Possibly	https://www.greatermontereyirwmp.org/	Official IRWM page
Economic Development & Workforce	Workforce Development	Workforce Development Board Local Plan	Monterey County Workforce Development Board		Increase employment, job training, career pathways, and employer engagement.	Job seekers; youth; dislocated workers; employers.	Yes	https://www.montereycountywdb.org/	Official WDB page
Public Health & Human Services	Community Health	Natividad Community Benefit Plan	Natividad Medical Center		Invest in community health priorities and address health disparities.	Underserved populations; community organizations; patients.	Probably	https://www.natividad.com/	Official hospital page
Public Health & Human Services	Healthcare Systems	Natividad Strategic Plan	Natividad Medical Center		Guide hospital operations, care access, quality, and community health investments.	Patients; Medi-Cal populations; County residents; healthcare partners.	Probably	https://www.natividad.com/	Official hospital page
Public Health & Human Services	Public Health Assessment	Community Health Needs Assessment (CHNA)	Natividad Medical Center	Regional Hospitals and nonprofits	Assess healthcare needs, disparities, and community health priorities.	Uninsured and underserved populations; healthcare providers; community organizations.	Probably	https://www.natividad.com/	Official hospital page
Climate, Resilience & Environmental Planning	Climate / Transportation	Highway 1 Climate Resiliency Study	Public Works, Facilities & Parks	AMBAG + Caltrans + County partners	Protect and adapt coastal transportation infrastructure from climate and coastal hazards.	Coastal communities; tourism economy; transportation agencies.	Probably not	https://ambag.org/	Official AMBAG page
Community Development, Housing & Homelessness	Community Facilities	Parks Capital Improvement Plan	Public Works, Facilities & Parks		Prioritize park and recreation facility improvements and capital investments.	Residents; park users; disadvantaged communities.	Possibly	https://www.countyofmonterey.gov/government/departments-i-z/public-works-facilities-parks/county-parks	Official County Parks page
Community Development, Housing & Homelessness	Community Facilities	Parks, Recreation & Open Space Master Plan	Public Works, Facilities & Parks		Guide parks, recreation access, open space stewardship, and facility investment priorities.	Residents; youth; families; underserved communities; park users.	Possibly	https://www.countyofmonterey.gov/government/departments-i-z/public-works-facilities-parks/county-parks	Official County Parks page
Transportation & Infrastructure	Infrastructure	Capital Improvement Program (CIP) Planning	Public Works, Facilities & Parks		Prioritize public infrastructure, facility, and capital investments.	County residents; utilities users; public agencies.	Possibly	https://www.countyofmonterey.gov/government/departments-i-z/public-works-facilities-parks	Official PWFP page
Transportation & Infrastructure	Transit / Human Services	Coordinated Public Transit–Human Services Transportation Plan	Public Works, Facilities & Parks	TAMC / AMBAG	Improve mobility for vulnerable populations and coordinate transit-human service transportation.	Seniors; disabled residents; low-income users; transit providers.	Probably	https://www.tamcmonterey.org/	Official TAMC page
Transportation & Infrastructure	Transportation	Metropolitan Transportation Plan / Sustainable Communities Strategy	Public Works, Facilities & Parks	AMBAG	Coordinate regional transportation and land use planning for the Monterey Bay region.	Monterey Bay regional residents; commuters; local jurisdictions.	Probably not	https://ambag.org/plans/2045-metropolitan-transportation-plan-sustainable-communities-strategy	Official AMBAG plan page

Transportation & Infrastructure	Transportation	Regional Transportation Plan (RTP)	Public Works, Facilities & Parks	Transportation Agency for Monterey County (TAMC)	Guide long-range transportation investment planning and funding priorities.	Drivers; transit riders; freight operators; local jurisdictions.	Probably not	https://www.tamcmonterey.org/regional-transportation-plan	Official TAMC RTP page
Transportation & Infrastructure	Transportation Equity	Active Transportation Plan	Public Works, Facilities & Parks	TAMC + Local Jurisdictions	Improve pedestrian and bicycle mobility, safety, and access.	Residents; commuters; underserved communities; cyclists; pedestrians.	Possibly	https://www.tamcmonterey.org/	Official TAMC page
Transportation & Infrastructure	Transportation Equity	Safe Routes to School Planning	Public Works, Facilities & Parks	TAMC + School Districts	Improve safe walking and bicycling access to schools and reduce traffic around schools.	Students; families; schools; neighborhoods.	Possibly	https://www.tamcmonterey.org/safe-routes-to-school-program	Official TAMC Safe Routes page
Transportation & Infrastructure	Transportation Technology	Intelligent Transportation Systems (ITS) Plan	Public Works, Facilities & Parks	Transportation Agency for Monterey County (TAMC)	Plan smart traffic, communications, and transportation system technologies.	Commuters; emergency responders; transportation agencies.	Probably not	https://www.tamcmonterey.org/	Official TAMC page
Water, Natural Resources & Agriculture	Water Sustainability	Salinas Valley Basin Groundwater Sustainability Plan	Salinas Valley Basin GSA		Achieve long-term groundwater sustainability in the Salinas Valley Basin.	Agricultural users; residents; water agencies; disadvantaged communities.	No	https://svbgsa.org/	Official GSA page
Public Health & Human Services	Human Services	United Way Community Impact Agenda	United Way Monterey County	United Way Monterey County	Improve financial stability, education, housing stability, and basic needs access.	Low-income households; families; children; community partners.	Probably	https://www.unitedwaymcca.org/	Official organization page
Public Health & Human Services	Veterans Services	Veterans Services Strategic Plan	Veterans Services Office		Improve access to benefits, housing, healthcare, employment, and supportive services for veterans.	Veterans; military families; service providers.	Probably	https://www.countyofmonterey.gov/government/departments-i-z/military-veterans-affairs	Official County Veterans page
Community Development, Housing & Homelessness	Community Development	Community Development Strategic Plan		El Pájaro CDC	Promote neighborhood revitalization, small business growth, and community investment.	Low-income neighborhoods; entrepreneurs; community-based organizations.	Yes	https://www.elpajarocdc.org/	Official organization page
Community Development, Housing & Homelessness	Housing	Housing Resource Center Strategic Goals		Housing Resource Center of Monterey County	Provide rental counseling, homelessness prevention, housing navigation, and stability supports.	Rent-burdened residents; people at risk of homelessness; low-income renters.	Probably	https://www.hrcmontereycounty.org/	Official organization page
Community Development, Housing & Homelessness	Housing Stability	Housing Resource Center Strategic Plan		Housing Resource Center of Monterey County	Set strategic goals for homelessness prevention, rental assistance, housing counseling, landlord	Rent-burdened households; households at risk of homelessness.	Probably	https://www.hrcmontereycounty.org/	Official organization page
Community Development, Housing & Homelessness	Veterans Housing	Veterans Transition Center Strategic Plan		Veterans Transition Center	Guide transitional and permanent housing, employment, and supportive services for veterans.	Veterans experiencing homelessness; veteran households.	Probably	https://vtcmonterey.org/	Official organization page
Community Development, Housing & Homelessness	Veterans Services	Veterans Transitional Housing Planning		Veterans Transition Center + VA partners	Plan transitional housing, reintegration supports, and service connections for veterans experiencing	Veterans experiencing homelessness; veteran families; VA partners.	Probably	https://vtcmonterey.org/	Official organization page
Economic Development & Workforce	Digital Equity	Digital Inclusion & Broadband Access Programs		United Way, Libraries, Community Partners	Expand technology access, digital literacy, and internet adoption.	Low-income households; seniors; students; rural residents.	Possibly	https://mbep.biz/initiatives/broadband/	Official regional broadband initiative page
Public Health & Human Services	Early Childhood Development	Child Care Needs Assessment & Strategic Plan		First 5 Monterey County + Child Care Planning Council	Assess childcare gaps and expand access to quality early care and education.	Children; working families; childcare providers.	Probably	https://www.first5monterey.org/	Official organization page
Public Health & Human Services	Farmworker Services	Farmworker Services & Housing Initiative		Center for Community Advocacy (CCA)	Advance housing, tenant protections, services, and community advocacy for farmworkers.	Farmworkers; low-income Latino households; rural communities.	Probably	https://cca-viva.org/	Official organization page
Public Health & Human Services	Food Security	Food Bank Strategic Plan		Food Bank for Monterey County	Expand food access, nutrition programs, and emergency food distribution.	Food-insecure residents; families; seniors; partner agencies.	Probably	https://foodbankformontereycounty.org/	Official organization page
Public Health & Human Services	Food Security	Hunger Action Plan		Food Bank for Monterey County	Improve food access and reduce food insecurity through coordinated strategies.	Food-insecure residents; families; seniors; farmworkers.	Probably	https://foodbankformontereycounty.org/	Official organization page
Public Health & Human Services	Health Equity	Community Health Equity Strategy		United Way Monterey County	Address social determinants of health and reduce disparities through partnership initiatives.	Low-income and underserved populations; community partners.	Probably	https://www.unitedwaymcca.org/	Official organization page

Public Health & Human Services	Human Services	Community Human Services Strategic Plan	Community Human Services (CHS)	Guide mental health, substance use, domestic violence, youth, family, and basic-needs services.	Low-income residents; youth; families; survivors of violence.	Probably	https://chservices.org/	Official organization page
Water, Natural Resources & Agriculture	Water Sustainability	Pajaro Valley Groundwater Sustainability Plan	Pajaro Valley Water Management Agency	Manage groundwater resources and prevent overdraft in the Pajaro Valley.	Agricultural users; residents; businesses; water agencies.	No	https://www.pvwater.org/	Official water agency page