

Exhibit A

NATIVIDAD MEDICAL CENTER
CAPITAL IMPROVEMENT PROJECTS

As of Jun 2025 07/12/2025

PROJECT NAME	PHASE	ORIGINAL PROJECT COST	INCREASES	REVISED PROJECT COST	TOTAL EXPENDITURES AS OF DATE OF THIS REPORT	CHANGE ORDERS	TOTAL EXPENDITURES AND PROJECTED COSTS	BALANCE REMAINING	PROJECT STATUS	COMMENTS
PROJECTS IN PROGRESS										
Parking Lots & Roadwork <small>(BOS Approval 3/1/2016) (BOS B16-2016-085 CIP 01-1250-067)</small>	Design	\$ 100,000	\$ -	\$ 100,000	87,460.22	\$ -	\$ 87,460	\$ 12,540	Estimated Completion December 2026	Campus Drive is the main road that circles the Natividad Medical Center Campus and has developed fatigue cracking. This type of damage to the roadway will require removing and replacing the asphalt to prevent additional damage to the roadway. Natividad is putting together specifications to send to a JOC contractor to mitigate the damage.
	Construction	\$ 740,000	\$ 1,150,000	\$ 1,890,000	861,545.81	\$ -	\$ 861,546	\$ 1,028,454		
	Total Costs	\$ 840,000	\$ 1,150,000	\$ 1,990,000	949,006.03	\$ -	\$ 949,006	\$ 1,040,994		
Natividad Refresh of ICU <small>(BOS Approval 6/25/2022) B20-2020-108 CIP 01-1250-122</small>	Design	\$ 1,014,929	\$ 2,106	\$ 1,017,036	382,954.26		\$ 382,954	\$ 634,081	Estimated Completion Completed	This project will involve several smaller projects aimed at the same goal of refurbishing specific areas primarily focused on furniture replacement (patient, visitor and staff areas). Staff has issued a notice to proceed and started construction on September 23, 2024. Construction was completed on April 18, 2025.
	Construction			\$ -	472,335.95	\$ -	\$ 472,336	\$ (472,336)		
	Total Costs	\$ 1,014,929	\$ 2,106	\$ 1,017,036	855,290.21	\$ -	\$ 855,290	\$ 161,746		
Natividad Refresh of Med Surg 3 <small>(BOS Approval 6/25/2022) U24-2024-026 CIP 01-1250-177</small>	Design			\$ -	-		\$ -	\$ -	Estimated Completion June 2027	The Med/Surg 3 project was presented to the Board of Supervisors on October 21, 2025, for approval of the plans and specifications. Following approval, the project was publicly advertised in the Monterey County Weekly on October 23 and October 30, 2025. Bid openings were held in Conference Room 1032 at the Monterey County Government Center, where submissions were publicly opened and read aloud by the Contracts/Purchasing Agent.
	Construction		\$ 7,958,209	\$ 7,958,209	303,987.06	\$ -	\$ 303,987	\$ 7,654,222		
	Total Costs	\$ -	\$ 7,958,209	\$ 7,958,209	303,987.06	\$ -	\$ 303,987	\$ 7,654,222		
ER Modular Building <small>B23-2023-098 CIP 01-1250-158</small>	Design	\$ 314,745		\$ 314,745	392,474.80		\$ 392,475	\$ (77,730)	Estimated Completion June 2026	Natividad's administrative staff is currently engaged in discussions to explore various options regarding the Emergency Department's modular setup. These conversations likely involve evaluating the feasibility, costs, and benefits of implementing modular structures to either expand or enhance the existing emergency care facilities. The team may be considering factors such as patient capacity, flow management, temporary versus long-term solutions.
	Construction	\$ 3,981,805		\$ 3,981,805	-	\$ -	\$ -	\$ 3,981,805		
	Total Costs	\$ 4,296,550	\$ -	\$ 4,296,550	392,474.80	\$ -	\$ 392,475	\$ 3,904,075		
TOTAL	Total	\$ 6,151,479	\$ 9,110,315	\$ 15,261,795	\$ 2,500,758	\$ -	\$ 2,500,758	\$ 12,761,037		