

COUNTY ADMINISTRATIVE OFFICE HOMELESSNESS STRATEGIES AND INITIATIVES



Accomplishments and Achievements
Update to the Board of Supervisors
June 2, 2026

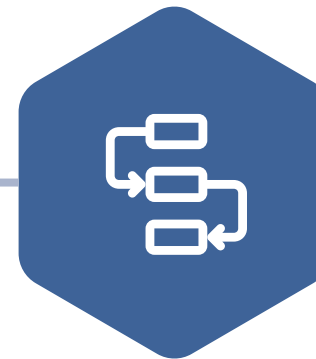
Presented By:
Roxanne V. Wilson
County Homeless Services Director
WilsonR@CountyofMonterey.gov

COUNTY
ADMINISTRATIVE
OFFICE

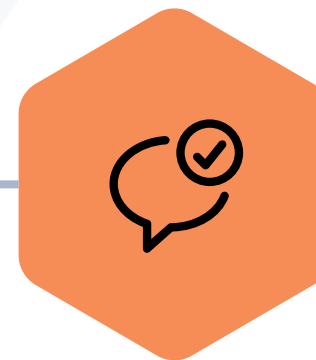
COUNTY HOMELESS
SERVICES
DIRECTOR



MANAGEMENT ANALYST II
Contracts and grants management



MANAGEMENT ANALYST I
Outreach and encampment resolution
coordinator, contracts support,
communications and public relations,
administrative support



MANAGEMENT ANALYST II
Limited term: policy and CalAIM integration

STAFFING STRUCTURE

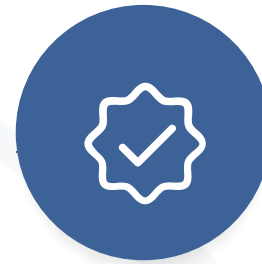
CORE FUNCTIONS



01

Planning & Implementation

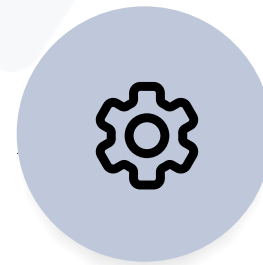
Plans, directs, coordinates, implements and evaluates countywide strategic planning goals



02

Comprehensive Response

Establishes and maintains a framework for activities to build a strong inter -departmental and inter - jurisdictional coordination structure



03

System Building

Promotes, manages, and evaluates systems integration



04

Policy & Oversight

Develops and aligns countywide policies

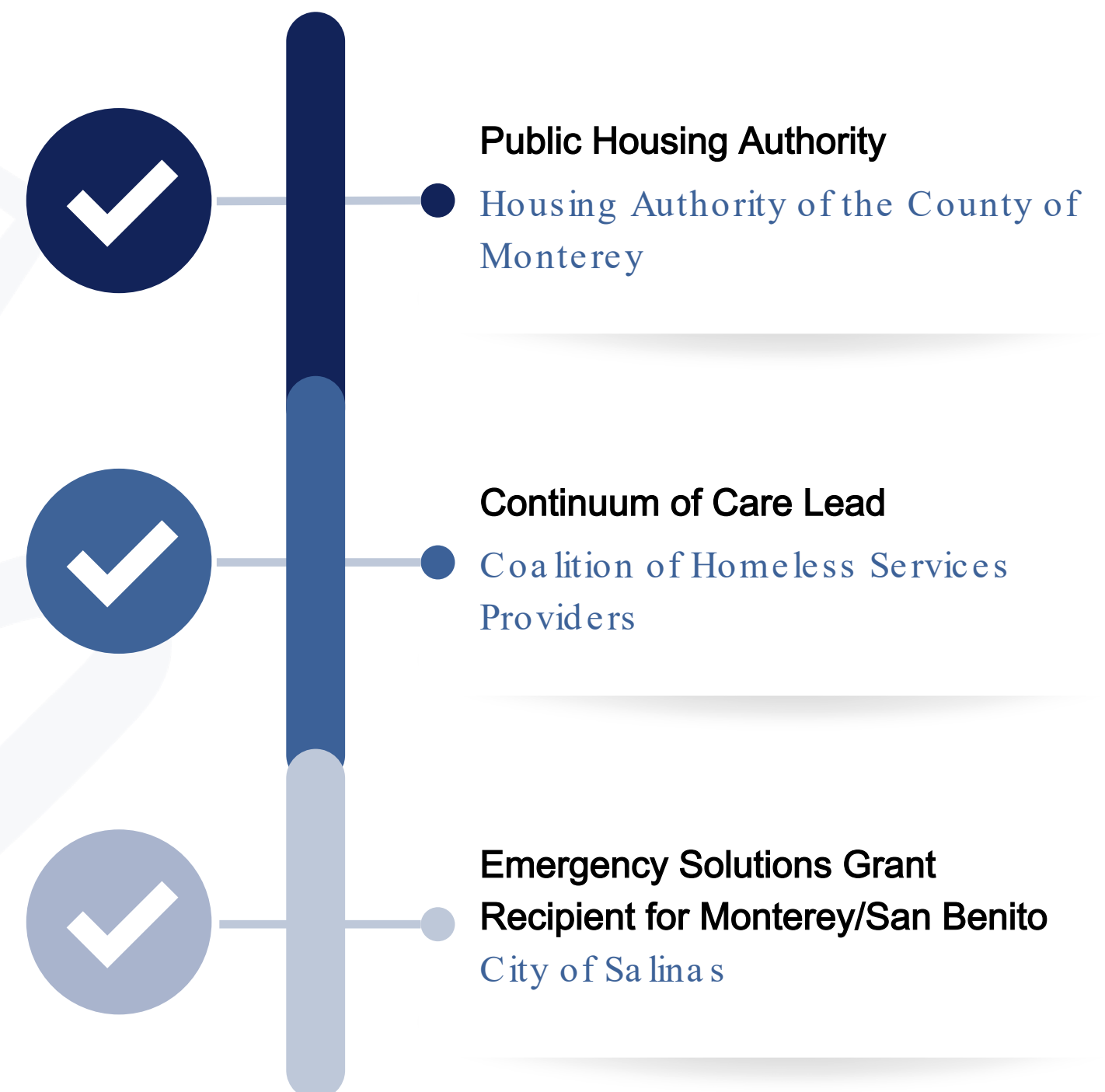


05

Partnerships & Alliances

Promotes collaboration among State and local public agencies, non -profits, homeless advocacy groups, educational institutions, businesses, community groups, and County departments

DECENTRALIZED HOMELESSNESS RESPONSE SYSTEM



OTHER KEY STAKEHOLDERS

LOCAL GOVERNMENT

- Housing and Community Development
- Public Health
- Environmental Health
- Probation
- Courts
- Military and Veteran Affairs Office
- Workforce Development
- Police Departments/Sheriff's Office
- Public Works, Facilities and Parks

HEALTHCARE

- Hospitals
- Medi-Cal Managed Care Plans
- Street Medicine Teams

EDUCATION

- School Districts
- Monterey County Office of Education
- Colleges and Universities

COMMUNITY

- Faith-based Organizations
- Philanthropy
- Businesses
- Persons with Lived Experience
- Direct Service Providers

STATE & FEDERAL GOVERNMENT

- State HCD
- Dept. of Health Care Services
- CA Dept. of Social Services
- Cal ICH
- CalTrans
- HUD
- VA
- Dept of Health and Human Services

2024 POINT IN TIME COUNT

2,436 people experiencing homelessness
~ 56 people per 10,000

State of California ~46 per 10,000



Jurisdiction	2015	2017	2019	2022	2024
Monterey	337	338	204	101	221
Salinas	867	1361	1182	1065	1216
Marina	298	407	396	356	162
Seaside	259	98	182	152	219
Sand City	55	31	8	3	2
Gonzales	0	0	21	0	1
Pacific Grove	13	35	14	29	52
King City	4	0	27	18	38
Greenfield	2	6	14	2	21
Del Rey Oaks	55	111	0	2	14
Carmel	6	16	6	1	2
Soledad	5	13	35	12	45
Unincorporated	407	419	370	306	443
Total	2308	2837	2422	2047	2436

STRATEGIC ENCAMPMENT RESPONSE STRATEGY



A coordinated, strategic approach to address encampments with compassion, accountability, and long-term solutions.

01

Development of the Board adopted Encampment Resolution Policy

02

Establishment of Encampment Response Team

03

Targeted approaches into resolving the largest encampments in the County's jurisdiction

04

Launch of a public facing encampment concern form

05

Development of an interagency encampment management portal

TARGETED ENCAMPMENT INTERVENTIONS



- Partnership with Santa Cruz County and the Pajaro Regional Flood Management Agency, and Community Action Board
- \$8 million in Encampment Resolution Funding
- \$1.2 million from Central California Alliance for Health
- 34-bed Low Barrier Navigation Center opened in Watsonville, CA (Occupied)

- Partnership with City of King, Housing Authority, Coalition of Homeless Services Providers, Health Department, Central California Alliance for Health, Social Services, State HCD, and Step Up
- \$6.4 million in Encampment Resolution Funding (37% of total budget)
- Temporary shelter at a local motel
- Developed a 45bed permanent supportive housing project
- Leaseup in progress⁸, partially occupied

- Partnership with the City of Soledad and Step Up on Second
- \$4.7 million in Encampment Resolution Funding
- 380 tons of trash and debris removal
- 14 people permanently housed
- Encampment permanently closed
- 16-unit non-congregate interim housing facility (Occupied)

INCREASED SYSTEM PERFORMANCE AND ACCOUNTABILITY



Developed countywide Housing First, Homeless Management Information System, and Coordinated Entry contract exhibits

Developed systemwide standardized benchmarks and outcome goals

Board adopted Housing First Resolution

Board adopted Shelter Crisis Declaration

Board approved Memorandum of Understanding with the City of Salinas jointly committing the SHARE Center to increased accountability measures.

Developed a CalAIM Implementation Strategic Plan



Enhancing Performance, Transparency, and Results

INITIATIVES IN PROGRESS



Identify and develop a safe parking program in N. Monterey County



Submission of Encampment Resolution Funding (round 5) application in partnership with the City of Salinas



Develop shelter options for unhoused individuals discharging from hospitals



Develop permanent supportive housing for transitional-aged parenting youth in S. Monterey County



Customize the Homeless Management Information System to do Medi-Cal billing and CalAIM reporting



Develop standardized scopes of work for homelessness interventions that align with best practices, benchmarks and outcome goals

ALIGNMENT WITH 15 OUT OF 17 KEY STRATEGIES OF THE LEAD ME HOME PLAN

Increase participation in homelessness solutions by leaders and key stakeholders from across the region

- 1.1 Adopt Five-Year Plan
- 1.2 Invest Strategically
- 1.3 Build Political Will for Affordable Housing
- 1.4 Include People with Lived Experience
- 1.5 Engage New Partners
- 1.6 Center Equity

Improve the performance of the homelessness response system

- 2.1 Prevent Homelessness
- 2.2 Enrich and Expand Mobile Outreach Services
- 2.3 Provide Low Barrier Shelter
- 2.4 Expand Housing Solutions
- 2.5 Support People to Retain Housing
- 2.6 Embrace Housing First
- 2.7 Implement Performance Measurement and Continuous Quality Improvement

Expand service-oriented responses to unsheltered homelessness

- 3.1 Provide Services and Supports to Encampments
- 3.2 Build Collaborative Relationships with People in Encampments
- 3.3 Provide Safe, Temporary Locations for People to Stay
- 3.4 Connect Unsheltered People to Housing

THIS CONCLUDES THE PRESENTATION