

Agreement for Shared Dispatch Space, Equipment, Associated Costs and Services between

**County of Monterey
and
American Medical Response West**

This Agreement is made and entered into this 1st day of February 2026 by and between the COUNTY OF MONTEREY, a political subdivision of the State of California, hereinafter referred to as "County," and American Medical Response West, a California Corporation, hereinafter referred to as "AMR."

RECITALS

1. **WHEREAS**, on July 8, 2025; the Monterey County Board of Supervisors approved the Agreement to Provide Advanced Life Support and Basic Life Support Ambulance Services, Interfacility and Critical Care Transport, Standby, and Communication Services for the Exclusive Operating Area for the County of Monterey ("The Services") between the County and AMR with an effective date of February 1, 2026.
2. **WHEREAS**, the County has established the Emergency Communications Department (hereinafter "ECD") for consolidated dispatch services within Monterey County;
3. **WHEREAS**, AMR desires to contract with the County for dispatch consoles and associated support for its Emergency Medical Dispatch ("EMD") operation; and
4. **WHEREAS**, the County desires to provide AMR with dispatch consoles and associated support for its EMD operation.

NOW, THEREFORE, IT IS MUTUALLY AGREED AS FOLLOWS:

1. COUNTY RESPONSIBILITIES:

The County, through its ECD shall provide the following:

A. Allocated Space:

In normal circumstances, provide three (3) dispatch consoles and one (1) office for AMR shift supervisor along with computer and peripheral equipment. When both ECD and AMR dispatchers need to occupy the same physical dispatch space at the Primary Dispatch Center, AMR shall only receive 2 consoles. In the event of an emergency when both ECD and AMR dispatchers need to occupy the same physical dispatch space at the Expanded Dispatch Center, AMR shall only receive 1 console.

B. Systems and Equipment Support:

1. Routine maintenance and support of standard dispatch equipment, system administration support (i.e. CAD, Radio, 9-1-1 Phone Equipment, and ProQA),

as required of all dispatch floor and shared equipment room servers and components.

2. Routine CAD modifications and response plan changes not to exceed 4 hours per month. Time beyond this 4 hour per month will be requested as a special project and may be charged separately according to Section 1.E of this Agreement. Unused monthly hours shall not accumulate and expire at the end of each month.
3. County shall provide a PC and peripherals for Supervisor's Office as needed and that equipment must be located within the provided office.

C. 9-1-1 Phone Access and Trunks

The County, through its Emergency Communications Department (ECD), shall provide AMR access to the County's 9-1-1 phone system, including all required 9-1-1 trunks/lines, for the duration of this Agreement.

1. The County shall be responsible for all equipment, connectivity, and services necessary to deliver 9-1-1 phone access under the State of California's Next Generation 9-1-1 implementation, consistent with standards and requirements of the California 9-1-1 Branch and the State Emergency Telephone Number Account (SETNA). This includes ensuring that any 9-1-1 lines/trunks meet tariff conditions, receive required state pre-approval, and that trunk capacity is sufficient based on 9-1-1 call volumes and transfer function requirements.
2. AMR may request additional non-emergency telephone lines beyond the dedicated 9-1-1 resources. Such requests will be considered provided they are not excessive and do not infringe upon the master phone system's capacity. Approval for additional non-emergency lines rests solely with the ECD.
3. ECD retains ultimate authority over the configuration, allocation, and prioritization of all phone system trunks, lines, and resources to ensure compliance with state requirements and to maintain reliability and resiliency consistent with NG9-1-1 transition goals.

D. Administrative Services:

1. County shall provide administrative services such as pre-hire suitability tests for AMR dispatchers being considered for employment under this agreement.
2. County shall provide use of shared office equipment such as multifunction printer/copy machine.
3. County shall provide use of County email system, County VPN, and standard office supplies as needed to support the dispatch operation.

4. **Management Support:** Regular meetings with ECD management will be held to provide operational review/feedback on industry best practices, maintain open and frequent lines of communication, and assistance.
5. ECD shall provide an initial block of up to sixteen (16) hours of call entry and CAD (Computer Aided Dispatch) command training one time to all current AMR dispatch personnel to ensure consistent proficiency across all staff.
6. Following this initial training, ECD shall conduct two (2) training sessions per calendar year for newly hired AMR dispatchers, scheduled approximately once every six (6) months. Each session shall provide a minimum of eight (8) hours and up to sixteen (16) hours of training, as determined by ECD based on operational needs and staffing levels. These trainings will cover basic call entry and CAD commands.
7. Documentation of training completion shall be maintained by AMR and made available upon request. All AMR dispatch personnel are required to complete this training within the specified timeframe, as participation is essential to maintain operational consistency and effective collaboration within the dispatch center. Failure to meet this requirement may be considered non-compliance with this Agreement.
8. Any additional training sessions requested by AMR beyond these two annual sessions may be provided at ECD's discretion and may be subject to additional cost.
9. ECD shall pay the cost of DOJ fingerprinting for up to 5 candidates per year.

E. **Upon request of AMR, the following services may be provided at an additional cost:**

Other Services / Purchases: AMR may request other goods or services from ECD such as, but not limited to, purchases from 3rd party vendors, billed work performed by the Monterey County Information Technology Department (ITD), special equipment/software that is not connected to the CAD system (i.e. AQUA), software connected to the CAD through an API, or administrative/technical Services from ECD staff. Performance of these services shall be subject to the following:

1. Authorization for said purchase or services from ECD in writing (e-mail acceptable) and some projects may require agreement under a separate agreement.
2. Enhancements/additions to the workspace and equipment at AMR's cost may become property of County upon termination of this Agreement and ownership shall be determined by County,
3. Authorization for services/purchases shall be provided to AMR in writing (e-mail acceptable) by the Director of ECD or their Designee.
4. Authorization for services/purchases shall be provided to ECD in writing

(e-mail acceptable) by a duly authorized agent of AMR.

5. Charges will be added to the monthly invoices to AMR unless prior arrangements are made at time approval for services/purchase.
6. For billable work performed by ITD, all work must be billed directly to AMR and ECD cannot be used as a pass-through and ECD must still authorize this work.
7. Additional services may be requested of County staff and may be performed pursuant to acceptance by County and AMR of a pre-authorized work order containing scope of work, tasks, and deliverable, estimate of hours and hourly rate.

F. Mobile Data Connections and Terminals:

1. County may provide mobile CAD licenses at an additional cost to AMR. Costs for Mobile CAD licenses shall be invoiced separately at an additional cost as approved by the ECD Executive Board.
2. AMR shall be responsible for all connectivity and ITD fees for mobile devices which shall be billed directly by ITD and the cellular vendor.

2. AMR RESPONSIBILITIES:

It is the intent of this section to ensure that AMR employees meet employment standards equal to those required of County Dispatchers working at the ECD, and that they conform to the same industry standards and County regulations for employee conduct in the workplace. It is not the intent of this section that the County dictate in any way the operational protocols for ambulance dispatching, hiring/firing decisions, or the provision of EMD instructions.

AMR Personnel must comply with the Rules and Regulations as outlined below:

It shall be the responsibility of AMR to ensure that all its personnel comply with all applicable Rules and Regulations of the ECD, including the requirement that its dispatch employees meet the same Peace Officer Standards and Training (POST) employment selection standards and background requirements as required for all dispatch employees of the ECD.

A. Background Investigations

AMR shall ensure that all dispatch personnel undergo a background investigation conducted by a POST certified or POST approved vendor (or equivalent). AMR shall contract directly with such vendor and shall be solely responsible for all associated

costs and administration of these services. Such investigations shall comply with POST Regulations 1956–1960 and include, at a minimum, state and federal fingerprint based criminal history checks, DMV checks, reference checks, and evaluation of the POST background investigation dimensions (integrity, impulse control, stress tolerance, communication skills, judgment, etc.).

B. Law Enforcement Data Systems and CLETS Related Requirements

AMR personnel will not have direct access to law enforcement databases; however, they may have access to systems that contain law enforcement or criminal justice information. Accordingly, AMR shall ensure that all such personnel meet applicable CLETS, DOJ, and ECD confidentiality and security requirements, including but not limited to:

1. Completion of state and federal fingerprint based criminal history checks.
2. Execution of a CLETS Employee/Volunteer Statement or equivalent confidentiality acknowledgment.
3. Annual validation or re certification of access credentials, where applicable.
4. Immediate removal of system access when personnel no longer require it or separate from employment.
5. Strict adherence to all policies governing the use, storage, transmission, and disclosure of confidential or sensitive information.

C. Confidentiality

Obligation

AMR acknowledges that compliance with POST, CLETS, DOJ, and ECD confidentiality and security standards is essential to maintain the integrity of dispatch operations. These requirements are designed to protect the security of County systems and sensitive law enforcement information, as further described in Section 11 of this Agreement.

1. Cooperate with and Assist the ECD: To facilitate the performance of the foregoing functions, it is hereby agreed that the County and the ECD shall have the full cooperation and assistance from AMR, its officers, agents, and employees.

2. Training

Compliance

AMR shall ensure that all of its dispatch personnel complete the call entry and CAD (Computer Aided Dispatch) command training provided by ECD pursuant to Section 1.D. AMR shall maintain documentation of completion for each employee and provide such documentation to ECD upon request.

3. RECORDINGS AND RECORDS

AMR shall be provided use of the same CAD, radio system, phone system, and/or program or vendor for recording purposes as the one currently in use by ECD; however, ECD will

respond to records requests and release records only handled by ECD employees. Should the data be entered into CAD by AMR employees or AMR employees are speaking to callers or field units, those records and recordings are considered in control of AMR and requestors will be directed to AMR for records requests. Additionally, once calls are transferred to AMR, those calls will be considered records in control of AMR and records requests will be directed to AMR. AMR will be responsible for the contents of the records it controls. AMR agrees that said records are the property of the County of Monterey and to follow the provisions of the California Public Records Act for release of information contained in those records.

4. INDEPENDENT CONTRACTOR

In the performance of work, duties, and obligations under this Agreement, including AMR's use of County facilities and services, AMR and its employees, officers, and agents are at all times acting and performing as an independent contractor(s) and not as an employee(s) of the County. No offer or obligation of permanent employment with the County or particular County department or agency is intended in any manner, and AMR and AMR's employees shall not become entitled by virtue of this Agreement to receive from County any form of employee benefits including but not limited to sick leave, vacation, retirement benefits, workers' compensation coverage, insurance or disability benefits. AMR shall be solely liable for and obligated to pay directly all applicable taxes, including federal and state income taxes and social security, arising out of AMR's performance of this Agreement. In connection therewith, AMR shall defend, indemnify, and hold County harmless from any and all liability, which County may incur because of AMR's failure to pay such taxes.

5. TERM AND TERMINATION

B. Term

The term of this agreement shall be for a period of six (6) years beginning February 1, 2026. This agreement will be automatically extended if the Agreement for "Advanced Life Support and Basic Life Support Ambulance Services, Interfacility and Critical Care Transport, Standby, and Communication Services for the Exclusive Operating Area for the County of Monterey" between the County of Monterey and American Medical Response West is extended.

C. Termination

During the term of this Agreement, either party may terminate the Agreement, with or without cause, by giving written notice of termination to the other party at least six (6) months prior to the effective date of termination and termination must be effective on June 30th of any year. Such notice shall set forth the effective date of termination. In the event of such termination, the amount payable under this Agreement shall be based

on the number of days of occupancy by AMR prior to the termination date.

This Agreement shall automatically terminate upon the termination of the Agreement for The Services entered into by and between the County of Monterey and American Medical Response West and approved by the Monterey County Board of Supervisors on July 8, 2025.

6. FEES AND BILLING

- A.** AMR shall pay the County the fixed **monthly rate of \$22,800** for the use of consoles and associated services provided through this Agreement.
- B.** This rate shall be evaluated annually during the Monterey County budget cycle. ECD shall notify AMR 60 days in advance of any changes in rates. The annual rate adjustment will be the Consumer Price Index (CPI), as recorded by the Department of Labor, Bureau of Labor Statistics CPI as of the previous twelve (12) month-period for which published figures are then available for all urban consumers, San Francisco-Oakland-San Jose. The annual rate adjustment will not exceed a total of 5%. ECD shall notify AMR at least 60 days in advance of the rate change and the rate change shall always become effective on July 1st.
- C.** The County ECD shall submit invoices to AMR via email and the invoices are due and payable within thirty (30) days of date of invoice. Payments made after the 30 days will incur a 5% late fee, and additional 5% late fees will accrue after each 30-day period of non-payment. Any disputes must be submitted to County within 15 days of the invoice being sent.

7. INDEMNIFICATION

AMR shall indemnify, defend, and hold harmless the County of Monterey, its officers, agents, and employees, from and against any and all claims, liabilities, and losses whatsoever (including damages to property and injuries to or death of persons, court costs, and reasonable attorneys' fees) occurring or resulting to any and all persons, firms or corporations furnishing or supplying work, services, materials, or supplies in connection with the performance of this Agreement, and from any and all claims, liabilities, and losses occurring or resulting to any person, firm, or corporation for damage, injury, or death arising out of or connected with AMR's performance of this Agreement, unless such claims, liabilities, or losses arise out of the sole negligence or willful misconduct of the County of Monterey. "AMR's performance" includes AMR's action or inaction and the action or inaction of AMR's officers, employees, agents and subcontractors.

8. INSURANCE

- A. Evidence of Coverage: Prior to commencement of this Agreement, AMR shall provide a “Certificate of Insurance” demonstrating that coverage as required herein has been obtained. Contractually required endorsements shall be properly executed by the insurance carrier and same shall accompany the certificate. In addition, the Contractor, within 24 hours of request by County, shall allow County to inspect (and copy sections with confidential information redacted) a copy of the policies or policies at Contractor’s offices in Monterey County.
- B. Qualifying Insurers: All coverage’s except surety, shall be issued by companies which hold a current policy holder’s alphabetic and financial size category rating of not less than A- VII, according to the current Best’s Key Rating Guide or a company of equal financial stability that is approved by the County’s Purchasing Manager.
- C. Insurance Coverage Requirements. Without limiting AMR’s duty to indemnify, AMR shall maintain in effect throughout the term of this Agreement a policy or policies of insurance with the following minimum limits of liability.
 - 1. Commercial general liability insurance, including but not limited to premises and operations, including coverage for Bodily Injury and Property Damage, Personal Injury, Contractual Liability, Broad Form Property Damage, Independent Contractors, Products and Completed Operations, with a combined single limit for Bodily Injury and Property Damage of not less than \$3,000,000 per occurrence.
 - 2. Business automobile liability insurance, covering all motor vehicles, including owned, leased, non-owned, and hired vehicles, used in providing services under this Agreement, with a combined single limit for Bodily Injury and Property Damage of not less than \$3,000,000 per occurrence.
 - 3. Workers’ Compensation Insurance, if AMR employs others in the performance of this Agreement, in accordance with California Labor Code section 3700 and with Employer’s Liability limits not less than \$1,000,000 each person, \$1,000,000 each accident and \$1,000,000 each disease.
 - 4. Professional liability insurance, if required for the professional services being provided (e.g., those persons authorized by a license to engage in a business or profession regulated by the California Business and Professions Code), in the amount of not less than \$3,000,000 per claim and \$5,000,000 in the aggregate, to cover liability for malpractice or errors or omissions made in the course of rendering professional services. If professional liability insurance is written on a “claims-made” basis rather than an occurrence basis, AMR shall, upon the expiration or earlier termination of this Agreement, obtain extended reporting coverage (“tail coverage”) with the same liability limits. Any such tail coverage shall continue for at least three years following the expiration or earlier termination of this Agreement.
- D. Other Insurance Requirements. All insurance required by this Agreement shall be with a company acceptable to the County of Monterey and issued and executed by an

admitted insurer authorized to transact insurance business in the State of California. Unless otherwise specified by this Agreement, all such insurance shall be written on an occurrence basis, or, if the policy is not written on an occurrence basis, such policy with the coverage required herein shall continue in effect for a period of three years following the date AMR completes its performance of services under this Agreement.

Each liability policy shall provide that the County shall be given notice in writing at least thirty days in advance of any endorsed reduction in coverage or limit, cancellation, or intended non-renewal thereof. Each policy shall provide coverage for AMR and additional insureds with respect to claims arising from each subcontractor, if any, performing work under this Agreement, or be accompanied by a certificate of insurance from each subcontractor showing each subcontractor has identical insurance coverage to the above requirements.

Commercial general liability and automobile liability policies shall provide an endorsement naming the County of Monterey, its officers, agents, employees, officials, and volunteers as Additional Insureds and shall further provide that such insurance is primary insurance to any insurance or self-insurance maintained by the County of Monterey and that the insurance of the Additional Insureds shall be primary and not be called upon to contribute to a loss covered by AMR's insurance.

The workers' compensation policy required hereunder shall be endorsed to state that the workers' compensation carrier waives its right of subrogation against the County, its officers, employees, officials, agents, and volunteers, which might arise by reason of payment under such policy in connection with performance under this agreement by AMR. Should AMR be self-insured for workers' compensation, AMR hereby agrees to waive its right of subrogation against the County, its officers, employees, officials, agents, and volunteers.

Prior to the execution of this Agreement by the County, AMR shall file certificates of insurance with the County of Monterey's contract administrator and County's Contracts/Purchasing Division, showing that the AMR has in effect the insurance required by this Agreement. AMR shall file a new or amended certificate of insurance within five calendar days after any change is made in any insurance policy, which would alter the information on the certificate then on file. Acceptance or approval of insurance shall in no way modify or change the indemnification clause in this Agreement, which shall continue in full force and effect.

AMR shall at all times during the term of this Agreement maintain in force the insurance coverage required under this Agreement and shall send, without demand by County, annual certificates to County's Contract Administrator and County's Contracts/Purchasing Division. If the certificate is not received by the expiration date, County shall notify AMR and AMR shall have five calendar days to send in the certificate, evidencing no lapse in coverage during the interim. Failure by AMR to maintain such insurance is a default of this Agreement, which entitles the County of Monterey, at its sole discretion, to terminate this Agreement immediately.

9. EQUAL OPPORTUNITY

During the performance of this Agreement the parties shall not unlawfully discriminate against any person because of race, color, religion, sex, national origin, ancestry, physical disability, medical condition, marital status, age (over 40), or sexual orientation, either in the parties' employment practices or in the furnishing of services to recipients. The parties shall ensure that the evaluation and treatment of its employees and applicants for employment and all persons receiving and requesting services are free of such discrimination. The parties shall, during the performance of this Agreement, fully comply with all federal, state, and local laws and regulations which prohibit discrimination. The provision of services primarily or exclusively to such target population as may be designated in this Agreement shall not be deemed to be prohibited discrimination.

10. RECORDS AND AUDITING REQUIREMENTS

- A. Except for information required to be kept by AMR to meet reporting requirements such as, but not limited to California Highway Patrol, when this Agreement expires or terminates, AMR shall return to the County any County records which AMR used or received from the County to perform services under this Agreement. Records that are kept to meet other AMR requirements shall be returned to the County after those requirements are met or disposed of properly as required under state, federal, and local laws.
- B. The parties shall prepare, maintain, and preserve all reports and records that may be required by federal, state, County, and ECD rules and regulations and shall maintain such records for a period of at least three (3) years after payment of final payment under this Agreement. If any litigation, claim, negotiation, audit exception, or other action relating to this Agreement is pending at the end of the three (3) year period, then the parties shall retain said records until such action is resolved.

11. CONFIDENTIALITY

AMR and its officers, employees, agents, and subcontractors shall comply with all applicable federal, state, and local laws, as well as the Mutual Non-Disclosure and Confidentiality Agreement between the County of Monterey and AMR, which provide for the confidentiality of records and other information. AMR shall not disclose any confidential records or other confidential information received from the County or prepared in connection with the performance of this Agreement unless County specifically permits AMR to disclose such records or information. AMR shall promptly transmit to County any and all requests for disclosure of any such confidential records or information. AMR shall not use any confidential information gained in the performance of this Agreement except for the sole purpose of carrying out AMR's obligations under this Agreement and the Agreement to Provide Advanced Life Support Ambulance Service for the County of Monterey.

In addition, AMR acknowledges and agrees that its dispatch personnel may have access to systems containing law enforcement or criminal justice information, even if not granted direct access to CLETS or other DOJ systems. Accordingly, AMR and its personnel shall comply with all confidentiality, security, and user-access requirements of POST, CLETS, DOJ, and ECD as outlined in Section 2. of this Agreement. Failure to comply with these requirements may be considered material non-compliance with this Agreement.

12. GENERAL PROVISIONS:

A. Amendment:

This Agreement may be amended or modified only by an instrument in writing signed by all parties hereto.

B. Waiver:

Any waiver of any terms and conditions of this Agreement must be in writing and signed by the County and AMR. A waiver of any of the terms and conditions of this Agreement shall not be construed as a waiver of any other terms or conditions in this Agreement.

C. Compliance with Applicable Law:

In the performance of this Agreement, the parties will comply with all applicable federal and state laws and regulations including, the federal Anti-kickback statute. The County warrants and represents that the payments made by AMR to County shall be less than or equal to the County's actual costs to provide those County Services. No funds shall be used by the County in a manner that may violate 42 U.S.C. Section 1320a-7b, the federal Anti-Kickback Statute.

D. Headings:

The headings are for convenience only and shall not be used to interpret the terms of this Agreement.

E. Construction of Agreement:

The parties agree that each party has fully participated in the review and revision of this Agreement and that any rule of construction to the effect that ambiguities are to be resolved against the drafting party shall not apply in the interpretation of this Agreement or any amendment thereto.

F. Integration:

This Agreement, including the exhibit hereto, shall represent the entire Agreement between the parties with respect to the subject matter hereof and shall supersede all prior negotiations, representations, or agreements, either written or oral, between the parties as of the effective date hereof.

G. Conflict of Interest:

AMR represents that it presently has no interest and agrees not to acquire any interest

during the term of this Agreement, which would directly or indirectly conflict in any manner or to any degree with the full and complete performance of the professional services required to be rendered under this Agreement.

H. Non-Exclusive Agreement:

This Agreement is non-exclusive and both County and AMR expressly reserve the right to contract with other entities with same or similar resources.

I. Assignment and Subcontracting:

AMR shall not assign, sell, or otherwise transfer its interests or obligations in the Agreement without the prior written consent of the County. Notwithstanding any such approved subcontract, AMR shall continue to be liable for the performance of the requirements of this Agreement.

J. Successors and Assigns:

This Agreement and the rights, duties, and obligations of the County and AMR under this Agreement, to the extent assignable or delegable, shall be binding upon and inure to the benefit of the parties and their respective successors, permitted assigns, and heirs.

K. Governing Law:

This Agreement shall be governed by and interpreted under the laws of the State of California; venue shall be Monterey County.

L. Counterparts:

This Agreement may be executed in two or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same Agreement.

M. Authority:

Any individual executing this Agreement on behalf of the County or AMR represents and warrants hereby that her or she has the requisite authority to enter into this Agreement on behalf of such party and bind the party to the terms and conditions of this Agreement.

N. Notices:

Any notice required to be given pursuant to the terms and provisions hereof shall be in writing and shall be sent by certified or registered mail to the ECD and AMR at:

Emergency Communications Department Director of Emergency Communications 1322 Natividad Road Salinas, CA 93906	American Medical Response West Regional Director 2511 Garden Rd. Suite A140 Monterey, CA 93940
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	With Copy To: Law Department Global Medical Response, Inc. 4400 State Hwy 121, Suite 700 Lewisville, TX 75056
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O. Compliance Program and Code of Conduct:

AMR has made available to each party a copy of its Code of Conduct, Anti-kickback policies and other compliance policies, as may be changed from time-to-time, at AMR's web site, located at: www.gmr.net, and each party acknowledges receipt of such documents. AMR warrants that its personnel shall comply with AMR's compliance policies, including training related to the Anti-kickback Statute.

P. Non-Exclusion:

Each party represents and certifies that neither it nor any practitioner who orders or provides Services on its behalf hereunder has been convicted of any conduct that constitutes grounds for mandatory exclusion as identified in 42 U.S.C. § 1320a-7(a). Each party further represents and certifies that it is not ineligible to participate in Federal health care programs or in any other state or federal government payment program. Each party agrees that if DHHS/OIG excludes it, or any of its practitioners or employees who order or provide Services, from participation in Federal health care programs, the party must notify the other party within five (5) days of knowledge of such fact, and the other party may immediately terminate this Agreement, unless the excluded party is a practitioner or employee who immediately discontinues ordering or providing Services hereunder.

Q. Referrals:

It is not the intent of either party that any remuneration, benefit or privilege provided for under the Agreement shall influence or in any way be based on the referral or recommended referral by either party of patients to the other party or its affiliated providers, if any, or the purchasing, leasing or ordering of any services other than the specific services described in this Agreement. Any payments specified herein are consistent with what the parties reasonably believe to be a fair market value for the services provided.

IN WITNESS WHEREOF, County and American Medical Response West have executed this Agreement as of the day and year written below.

COUNTY OF MONTEREY

By: _____

Print Name: _____

Title: _____

Dated: _____

Approved as to Form

By: Shane Eben Strong
6624564F383643C...

Printed Name Shane Eben Strong
County Counsel

Dated 1/16/2026 | 4:51 PM PST

AMERICAN MEDICAL RESPONSE WEST

DocuSigned by:
By: Sean Russell
EEF86C1C1FB9400...

Printed Name: Sean Russell

Title: Pacific Region President

Dated: 1/16/2026

Signed by:
By: Edward B. Van Horne
666E072ED4F94A0...

Printed Name: Edward B. Van Horne

Title: Chief Operating Officer

1/16/2026

Approved as to Insurance/Indemnity Language

By: David Bolton
3E7A6EF11DD8446...

Printed Name David Bolton

Title: Risk Manager

Dated: 1/16/2026 | 4:58 PM PST

Dated: _____

Approved as to Fiscal Provisions

By: Patricia Ruiz
E79EF64E57454F6...
Auditor Controller

Dated: 1/20/2026 | 7:26 AM PST