AMENDMENT NO. 3 TO AGREEMENT BY AND BETWEEN THE COUNTY OF MONTEREY AND Monterey County Children and Families Commission dba First 5 Monterey County

THIS AMENDMENT No. 3 is made to the Agreement A-16074 for the provision of services by Monterey County Children and Families Commission dba First 5 Monterey County for maintaining general operations for Bright Beginnings, enhancing its strategy-aligned projects, and connecting projects to indicators of success per the described backbone activities, between the County of Monterey, a political subdivision of the State of California (hereinafter referred to as "County") and Monterey County Children and Families Commission dba First 5 Monterey County (hereinafter referred to as CONTRACTOR).

WHEREAS, on July 1, 2022, the County and CONTRACTOR entered into an Agreement A-16074 in the amount of \$300,000.00 for the term July 1, 2022, through June 30, 2023, for the provision of enhancing its strategy-aligned projects, and connecting projects to indicators of success per the described backbone activities; and

WHEREAS, on August 28, 2023, County and CONTRACTOR entered into Amendment No.1 to extend the term for (1) an additional year, July 1, 2022, through June 30, 2024, and to increase funds by \$300,000.00 due to ongoing services; and

WHEREAS, on June 7, 2024, the County and CONTRACTOR entered into Amendment No. 2 to extend the term for an additional year for the new term of July 1, 2022, through June 30, 2025, and increased the funds by \$700,000.00 with the maximum contract liability to \$1,300,000.00; and

WHEREAS, the County and CONTRACTOR wish to amend Agreement A-16074 to increase the funds by \$700,000.00 for a new Agreement amount not to exceed \$2,000,000.00 for the provision of enhancing its strategy-aligned projects and connecting projects to indicators of success per the described backbone activities and extend the term for an additional year for a new term of July 1, 2022, to June 30, 2026.

NOW THEREFORE, the County and CONTRACTOR hereby agree to amend the Agreement in the following manner:

1. **Section 2.0, "Payment Provisions,"** shall be amended by removing "The total amount payable by County to CONTRACTOR under this Agreement shall not exceed the sum of: \$1,300,000.00." and replacing it with "The total amount payable by County to CONTRACTOR under this Agreement shall not exceed the sum of: \$2,000,000.00."

- 2. Section 3.0 "Term of Agreement," shall be amended by removing "The term of this Agreement is from July 1, 2022, to June 30, 2025, unless sooner terminated pursuant to the terms of this Agreement." and replacing it with "The term of the Agreement is from July 1, 2022, to June 30, 2026, unless sooner terminated pursuant to the term of this Agreement.
- 3. **EXHIBIT A-3- Scope of Services** EXHIBIT A-2 is deleted and replaced in its entirety and attached as EXHIBIT A-3. All references to the Agreement to EXHIBIT A-2 shall be constructed to refer to EXHIBIT A-3.
- 4. Except as provided herein, all remaining terms, conditions, and provisions of the Agreement are unchanged and unaffected by this Amendment No. 3 and shall remain in full force and effect as set forth in the Agreement.
- 5. A copy of the Amendment No. 3 shall be attached to the original Agreement executed by the County on July 1, 2022.

IN WITNESS WHEREOF, County and CONTRACTOR have executed this Amendment No. 3 as of the day and year written below.

COUNTY OF MONTEREY	CONTRACTOR
By:	By: Docusigned by:
By: Contracts/Purchasing Officer	Signature of Chair, President, or Vice President
Date:	Francine Rodd, Executive Director
	Name and Title
By:	Date: 4/10/2025 3:57 PM PDT
By: Elsa M. Jimenez, Director of Health	Signed by:
Date:	By: kerstine Curtis
	Signature of Secretary, Asst. Secretary, CFO, Treasurer, or Asst. Treasurer
Approved as to Form	, ,
DocuSigned by:	Kerstine Curtis, Controller
By: Exim Surrano County Counsel	Name and Title
	Date: 4/10/2025 3:41 PM PDT
Date: 4/11/2025 3:23 PM PDT	
Approved as to Fiscal Provisions By: Jennifer Forsyth	
Auditor/Controller	
Date: 4/11/2025 5:04 PM PDT	
Approved as to Liability Provisions	
By:	
Risk Management	
Date:	

*INSTRUCTIONS: If CONTRACTOR is a corporation, including limited liability and non-profit corporations, the full legal name of the corporation shall be set forth above together with the signatures of two specified officers. If CONTRACTOR is a partnership, the name of the partnership shall be set forth above together with the signature of a partner who has authority to execute this Agreement on behalf of the partnership. If CONTRACTOR is contracting in an individual capacity, the individual shall set forth the name of the business, if any, and shall personally sign the Agreement.

EXHIBIT A-3

Scope of Services / Payment Provisions
To the Standard Agreement between The County of Monterey
(hereinafter referred to as "County")

Monterey County Children and Families Commission dba First 5 Monterey County (F5MC) (hereinafter referred to as "Contractor").

I. BACKGROUND & SCOPE

The Bright Beginnings Early Childhood Development Initiative, fiscally sponsored by First 5 Monterey County (F5MC), works together to ensure that children have all they need to be ready for school and life. The Initiative aims to double school readiness countywide, with a focus on narrowing the equity gap. Through the support of this County of Monterey Health Department Agreement, the Bright Beginnings Early Childhood Development Initiative will maintain its general operations, enhance its strategy-aligned projects, and connect projects to indicators of success.

Contractor will provide Early Childhood Development Initiative (ECDI) Backbone activities based on the conditions of the Collective Impact framework, including building a common agenda, shared measurement system, mutually reinforcing activities, continuous communication and a backbone. Funding amount for Backbone activities is \$300,000 for FY2024-2025.

Contractor will also provide funding for the following projects that align with the countywide Early Childhood Strategic Framework (the Framework), referenced in the County's Legislative Program. Funding amount for Framework activities is \$400,000 for Fiscal Year 2024-2025, and includes the following projects, described in further detail below.

This Agreement between the County of Monterey Health Department and the F5MC Bright Beginnings will provide funding for the following projects that align with the countywide Early Childhood Strategic Framework (the Framework) referenced in the County's Legislative Program. The total Agreement is \$700,000 for Fiscal Year 2025-2026. It includes general backbone support and the following special projects, described in further detail below:

- General Backbone Support (\$300,000)
- Reflective Practice Training Accelerator (\$50,000)
- Resiliency in Crises Care (\$125,000)
- Doula Capacity Building (\$125,000)
- Pop-Up Child Care Business Start Up (\$100,000)

The Initiative is fiscally sponsored by First 5 Monterey County (F5MC). A written mid-year and year-end report will be provided per the schedule outlined in Section III. Staff from Bright Beginnings is available to provide a verbal update to the County of Monterey Board of Supervisors as requested and scheduled.

Fiscal Year 2024-205 Projects:

A. Community Outreach, Inclusion and Advocacy for Early Childhood Policy & Investments

Contractor's objective is to support collaboration between community, businesses and systems/institutional leaders in designing, advocating for and implementing solutions for improved policies, practices and increased resource flows that support the holistic wellbeing of young children and their families.

Contractor will align activities primarily with the cross-cutting strategies of the Framework: 1) Generate sustainable funding for early childhood services; 2) Engage families with young children in shaping local and regional policies, budgets and services; and 3) Raise awareness and develop capacity. These strategies cut across and accelerate all other drivers and strategies of the Framework, which includes improving outcomes in mental health, home visiting, care coordination and navigation, access to childcare, family friendly business, playgroups and parent education, capacity building for all types of caregivers (formal and informal) and more.

Contractor will 1) Expand community-based advocacy capacity building and opportunities for engagement; and 2) Increase presence of Bright Beginnings Initiative in community events and activities (e.g., business networking events, resource fairs, community festivals, etc.) to raise general awareness of the importance of investing in early childhood and how all sectors and individuals can have impact.

Contractor's will measure success through more community members equipped to effectively engage in advocacy for early childhood development in Monterey County. More people will be aware of the work of Bright Beginnings and feel included in moving its goals forward. More businesses will be engaged in family friendly policies and practices.

B. Career Pathways in Early Childhood Education

Contractor's objective is to increase the number of individuals entering the career pathway in early childhood education programs, whether center or home-based.

Contractor's activities align with the strategy to increase access to quality childcare. Investment in local career pathways for early childcare and education teachers is in response to increased educator attrition due to pandemic burn-out, and increasing movement of early educators to the school system that offers higher wages (i.e., due to expansion of transitional kindergarten and school-based preschools for 3- to 4-year-old children). This attrition exacerbates the long-existing early education teacher shortage, and increasing demand for more childcare.

Contractor's activities include: 1) Conduct outreach into high schools and community to attract and retain students earning credentials in early care and education locally by reducing barriers to entry; and 2) Support start-up of new childcare homes by

coordinating and leveraging local and state resources; outreach in the community to recruit childcare entrepreneurs.

Contractor will measure success by more students entering and completing the early education career pathway, and they will be ready to enter the workforce post-graduation. More childcare and education classrooms and homes will be able to open, and more families will have access to childcare and education in Monterey County.

C. Child Caregiver Capacity Building

Contractor's objective is to invest in the capacity of informal caregivers (also known as family, friend and neighbor caregivers) and for primary caregivers by supporting their social connections and knowledge base of early childhood development and age and stage appropriate activities.

Contractor's activities align with two strategies within the driver that all caregivers use positive, developmentally supportive behaviors: 1) Provide more effective parenting programs, and 2) Support family, friend and neighbor caregivers.

Contractor's activities include: 1) Provide ongoing facilitation of the Informal Child Caregiver Network to advance their strategies, including but not limited to: implementing support of strategic plan, supporting collaborative fund development, and providing evaluation and continuous improvement support.

Contractor will measure success by more informal and primary caregivers having access to capacity building opportunities and more children receiving enhanced parenting and childcare to support their success in life and school.

Contractor's Scope of Services for Fiscal Year 2024-2025 is summarized below:

Activities	Deliverables	Timeline	Est. Cost
Backbone (\$300	,000)		
Activity 1: General Operations (Common Agenda & Continuous Communicatio ns)	Accountability: Maintain feedback loops with Children's Council and Bright Beginnings cochairs, F5MC Commission, and the Bright Beginnings advisory group on progress and continuous improvement of Bright Beginnings. Produce an annual report to the Board of Supervisors. Budgeting: Develop and monitor projects of Bright Beginnings. Fund Development: Seek, apply, and manage diverse revenue streams for operations of the backbone and projects of Bright Beginnings	Jul 2024- Jun 2025	\$125,000

	Васкоо	ne Subtotal:	5500,000
	Initiative-wide Evaluation & Monitoring: Develop and implement shared measurement plan and tools as well as continuous improvement processes, all aligned with the ECD Strategic Framework and Bright Beginnings' Theory of Action. Backbo	ne Subtotal:	\$300,000
Activity 3: Shared Measurement System	Project Evaluation & Monitoring: Develop project-based theories of change and/or logic models to articulate desired outcomes, steps to get there, and align with ECD Strategic Framework. Assess success as aligned with theories/models.	Jul 2024- Jun 2025	\$75,000
Mutually Reinforcing Activities	aligned projects, including but not limited to striving for community inclusion; designing, developing meeting agendas and project action plans; monitoring projects; producing reports and case studies; and planning events. Monitor all projects to ensure quality and fidelity to countywide ECD Strategic Framework. Mutual Reinforcement: Foster exchange of learning and intersection of impact across various projects and domains.	Jun 2025	
Activity 2:	professional development and support to staff and key partners. Partnership Cultivation: Build relationships in the community at all levels, across sectors and disciplines, to support the goals of Bright Beginnings. This may include participation in other related initiatives and collaboratives. Project Support: Design and facilitate strategy-	Jul 2024-	\$100,000
	support the well-being of young children. Communications: Conduct internal and external continuous communications on the activities and impact of Bright Beginnings through various vehicles, which may include but are not limited to reports, emails, newsletters, social and traditional media. Capacity Building: Provide relevant training,		
	from public or private revenue sources to		

Framework Pro	ject 1: Community Outreach, Inclusion, and Ad	vocacy (\$175	,000)	
Activity 1: Expand community advocacy capacity building and opportunities for engagement.	Deliverables: Develop a toolkit and training module for raising basic early childhood education awareness. Topics may include parental choice for early learning, childcare infrastructure, benefits of investment in quality care, and characteristics of quality care. Provide more individuals trained and mobilized around early childhood advocacy with the intent of increasing public and private investments and improving policies and practices, including guiding the priorities of the Initiative's backbone.	Jul 2024- Jun 2025	\$100,000	
Activity 2: Increase presence of Bright Beginnings Initiative in community events and activities to raise general awareness of the importance of investing in early childhood and how all sectors and individuals can have impact.	Deliverables: Ensure new individuals and agencies are aware of Bright Beginnings and its goals, have had a meaningful experience of providing insights into their experiences, and understand how they can have impact on advancing the Framework and setting priorities.	Jul 2024- Jun 2025	\$75,000	
	Framework Project 1 Subtotal: \$175,000			
Framework Pro	Framework Project 2: Career Pathways in Early Care and Education (\$125,000)			
Activity 1: Outreach into high schools and community to attract and retain students earning credentials in	Deliverables: Develop and share ECE career pathway outreach tools. Plan and implement outreach activities. Reach maximum program capacity in Early Childhood Education Apprenticeship Program at Hartnell College.	Jul 2024- Jun 2025	\$50,000	

early care and education (ECE)locally by reducing barriers to entry into ECE education and training.			
Activity 2: Support start- up of new childcare homes by coordinating and leveraging local and state resources; outreach in the community to recruit childcare entrepreneurs.	Deliverables: Increase awareness of specialized needs for childcare start-up by organizations that support businesses. Increase number of applications for childcare home licenses. Provide direct support for childcare home start-ups.	Jul 2024- Jun 2025	\$75,000
	Framework Projec		\$125,000
Framework Pro	Framework Projeconject 3: Child Caregiver Capacity Building (\$100		\$125,000
Framework Pro Activity 1: Facilitate the Informal Caregivers Network.			\$125,000 \$50,000

Framework Project 3 Subtotal:	\$100,000
Not to Exceed	\$700,000

Fiscal Year 2025-2026 Projects:

ITEM 1 - Overview of Projects, Activities & Deliverables

PROJECT	ACTIVITIES & DELIVERABLES	EST. COST
A. General Support	 Operations: Governance, budgeting, fund development, communications, capacity building, partner cultivation. Mutually Reinforcing Activities: Support for ongoing and/or emerging projects. Shared Measurement System: Project and Initiative data collection and monitoring. 	\$300,000
B. Reflective Practice Training Accelerator	 Training and outreach program design for new local reflective practice facilitators, with adaptable modules for cultural and lingual relevancy. Plan for roll-out in FY 26/27. 	\$50,000
C. Resiliency in Crisis Care	 Professional development and outreach plan for trauma-informed, healing-centered practices. Resiliency and mental health support to direct service providers and community outreach workers in crisis care. 	\$125,000
D. Doula Capacity Building	 Coordination of Hub activities and partner cultivation support. Doula professional development and training. 	\$125,000
E. Pop-Up Child Care Business Model Start Up	 Business model for culturally relevant pop-up childcare (e.g., at events, community meetings). Start-up plan, including community outreach for recruiting entrepreneurs and for marketing. 	\$100,000
	TOTAL	\$700,000

A. General Support - \$300,000

OBJECTIVES: Maintain the Bright Beginnings backbone and general operations using the Collective Impact model, enhance its strategy-aligned projects, and connect projects to indicators of success.

ALIGNMENT TO FRAMEWORK: This item supports the actualization of all aspects of the framework through general operations.

ACTIVITIES:

- Common Vision & Communications: Governance, budgeting, fund development, administration, communications, capacity building, partner cultivation.
- Mutually Reinforcing Activities: Support for ongoing and/or emerging projects that align with the Framework.
- Shared Measurement System: Project and Initiative data collection and analysis to support decision-making and monitoring success.

SUCCESS CRITERIA: The backbone team will be adequately resourced. Framework-aligned projects will be appropriately supported through project management and data. Initiative partners will be aware of the work of Bright Beginnings and feel included in moving its goals forward. There will be regular reports on activities and success.

ITEM 2 - Activities & Deliverables for General Support

Activities & Deliverables	Timeline	Est. Cost
Common Agenda, Backbone & Continuous Communications	Jul 2025 -	\$125,000
Accountability: Maintain feedback loops with Children's	Jun 2026	
Council and co-chairs, F5MC Commission, and the Initiative's		
advisory group on progress and continuous improvement of the		
Initiative. Produce an annual report to the Board of Supervisors.		
Budgeting: Develop and monitor Initiative and project budgets.		
<u>Fund Development:</u> Seek, apply and manage diverse revenue streams for operations of the backbone, projects of the Initiative, and general public or private revenue sources to support the wellbeing of young children.		
Communications: Conduct internal and external continuous communications on the activities and impact of the Initiative through various vehicles, may include but not limited to reports, emails, newsletters, social and traditional media.		
Capacity Building: Provide relevant training, professional development and support to staff and key partners.		
<u>Partnership Cultivation:</u> Building relationships in community at all levels, across sectors and disciplines, to support the goals of		

the Initiative. This may include participation in other related initiatives, collaboratives, etc.		
Mutually Reinforcing Activities Project Support: Design and facilitation of strategy-aligned projects, including but not limited to community inclusion; designing, developing meeting agendas and project action plans; monitoring projects; producing reports and case studies; and event planning. Monitoring of all projects to ensure quality and fidelity to countywide ECD Strategic Framework.	Jul 2025 - Jun 2026	\$100,000
Mutual Reinforcement: Foster exchange of learning and intersection of impact across various projects and domains.		
Shared Measurement System Project Evaluation & Monitoring: Development of project-based theories of change and/or logic models to articulate desired outcomes, steps to get there, and alignment with ECD Strategic Framework. Assessments of success as aligned with theories/models.	Jul 2025 - Jun 2026	\$75,000
Initiative-wide Evaluation & Monitoring: Development, implementation of shared measurement plan and tools, and continuous improvement processes, all aligned with the ECD Strategic Framework and the Initiative's Theory of Action.		
Bright Beginnings General Supp	ort TOTAL	\$300,000

B. Reflective Practice Training Accelerator - \$50,000

OBJECTIVE: Co-create a locally adapted training program for culturally relevant reflective practice facilitators to meet a growing demand, including a roll-out plan.

ALIGNMENT TO FRAMEWORK: This item aligns primarily with the cross-cutting strategy of the Framework to develop capacity of practitioners. This strategy cuts across and accelerates all other drivers and strategies of the Framework, which includes improving outcomes in mental health, home visiting, care coordination and navigation, access to childcare, family friendly business, playgroups and parent education. It also aligns with the Framework's guiding principle to apply trauma-informed practices.

ACTIVITIES:

- Design a training and outreach program for new local reflective practice facilitators, with adaptable modules for cultural and lingual relevancy.
- Develop a roll-out plan for FY 26/27, including identifying ongoing funding, outreach for recruitment, and logistical support.

SUCCESS CRITERIA: A feasible, locally relevant curriculum and roll-out plan to train more reflective practice facilitators will be completed.

ITEM 3 - Activities & Deliverables for Reflective Practice Training Accelerator

Activities & Deliverables	Timeline	Est. Cost
Design a training and outreach program for new, local	Jul 2025 - Jun	\$35,0000
reflective practice facilitators, with adaptable modules for	2026	
cultural and lingual relevancy.		
Develop a roll-out plan for FY 26/27, including outreach,	Jul 2025 - Jun	\$15,0000
fund development, hiring, and logistical needs.	2026	
Reflective Practice Training Accelerator TOTAL		

C. Resiliency in Crisis Care - \$125,000

OBJECTIVES: Provide professional development for direct service providers and community outreach workers so they are better equipped to support young children and their families during crises (e.g., natural or political disasters).

ALIGNMENT TO FRAMEWORK: This item aligns primarily with the cross-cutting strategy of the Framework to develop capacity of practitioners. This strategy cuts across and accelerates all other drivers and strategies of the Framework, and is specifically directed for crisis care across service types. It also aligns with the Framework's guiding principle to apply culturally relevant services and trauma-informed practices.

ACTIVITIES:

- Professional development and outreach plan for trauma-informed, healing-centered practices, including funding, hiring and logistical needs.
- Resiliency and mental health support to direct service providers and community outreach workers in crisis care.

SUCCESS CRITERIA: Service providers and outreach workers will experience less burn-out. Children and families will receive trauma-informed, healing-centered care and services, and therefore experience better mental health in times of crisis.

ITEM 3 - Activities & Deliverables for Resiliency in Crisis Care

Activities & Deliverables	Timeline	Est. Cost
Professional development and outreach plan for trauma-	Jul - Dec	\$15,000
informed, healing-centered practices, including funding, hiring	2025	
and logistical needs.		
Resiliency and mental health support to direct service	Sep 2025 -	\$110,000
providers and community outreach workers in crisis care.	Jun 2026	
Resiliency in Crisis Care TOTAL		\$125,000

D. Doula Capacity Building (\$125,000)

OBJECTIVE: Build capacity of Doulas by providing professional networking, training and other support, so that more services are available. Focus on birthing people that have low incomes, live in rural areas, and/or are of color.

ALIGNMENT TO FRAMEWORK: This item most aligns with the strategy to support the mental health of birthing people perinatally. Doula services are an evidence-based practice that increases perinatal mental and physical health of both the birthing person and the newborn.

ACTIVITIES:

- Coordination and partner cultivation support.
- Doula professional development and training.

SUCCESS CRITERIA: More Doulas are connected to the Doula Hub, receive training, and provide more services to birthing people across the county. Doulas are more confident in delivering services. Birthing people and their newborns have better birthing outcomes.

ITEM 4 - Activities & Deliverables for Doula Hub Capacity Building

Activities & Deliverables	Timeline	Est. Cost
Coordination and partner cultivation support.	Jul 2025 - Jun 2026	\$50,0000
 Doula professional development and training (e.g., Spinning Babies, Medical contracting technical assistance). 	Jul 2025 - Jun 2026	\$75,0000
Doula Hub Capacity	Building TOTAL	\$125,000

E. Pop-Up Child Care Business Model - \$100,000

OBJECTIVE: This investment of \$100,000 is to develop a new business model for pop-up childcare at community-based resource fairs, listening sessions, or other civic-engagement opportunities, and facilitate the start-up of new businesses.

ALIGNMENT TO FRAMEWORK: This item aligns with two strategies: directly, to increase access to childcare, and indirectly to support families with young children to access resources and engage in civic opportunities, such as advocacy.

ACTIVITIES:

- Business model for culturally relevant pop-up childcare (e.g., at events, community meetings).
- Start-up plan, including community outreach for recruiting entrepreneurs and for marketing.

SUCCESS CRITERIA: A viable business plan for pop-up care has been developed, and potential entrepreneurs have adopted the plan.

ITEM 4 - Activities & Deliverables for Pop-Up Child Care Business Model (\$100,000)

Activities & Deliverables	Timeline	Est. Cost
Business model for culturally relevant pop-up childcare (e.g., at events, community meetings).	Jul 2025 - Jun 2026	\$50,0000
Start-up plan, including community outreach for recruiting entrepreneurs and for marketing.	Jul 2025 - Jun 2026	\$50,0000
Pop-Up Child Care Business Model TOTAL		\$100,000

II. DETERMINATION OF COMPLIANCE

Upon request by the County, the Contractor will provide periodic progress reports throughout the duration of this Agreement. The determination of whether performance meets standard is at the sole judgment of the County. The County will review these periodic progress reports and perform other monitoring tasks at its discretion to make its determination. This may include making site visits and reviewing related records, which the Contractor shall make readily available upon request.

In the event the County determines the Contractor is not meeting its expectations as expressed above, in whole or in part, the County reserves the right to determine the appropriate remedies. These remedies may include, but are not limited to, requiring a corrective action plan, disallowing costs, changing the compensation schedule, reducing future allocations, and/or terminating the Agreement.

Modifications to the Scope of Services: The Director of Health or designee may approve modifications to the specific tasks described above; however, any modifications to compensation must be approved by the Board of Supervisors.

III. PAYMENT PROVISIONS

County shall pay an amount <u>not to exceed \$700,000</u> for the performance of all things necessary for or incidental to the performance of work as set forth above in the Scope of Services.

Contractor will submit invoices to County as follows:

Upon completion of deliverables and submission of semi-annual reports, submit invoices for the periods listed below as follows:

County shall pay an amount <u>not to exceed \$700,000</u> in FY2025-2026 for the performance of all things necessary for or incidental to the performance of work as set forth above in the Scope of Services.

Contractor will submit invoices to County as follows:

Upon completion of deliverables and submission of semi-annual reports, submit invoices for the periods listed below as follows:

July 1, 2025 – December 31, 2025, = \$350,000.00 January 1, 2026 – June 30, 2026, = \$350,000.00

IV. INVOICING AND PAYMENTS

- 1. For services satisfactorily rendered, and upon receipt and approval of the invoices, the County agrees to compensate the Contractor in accordance with the above listed terms. The County Auditor-Controller shall pay the amount certified within 30 days of receiving the certified invoice.
- 2. Invoices shall be submitted to:

County of Monterey Health Department Public Health Bureau-Accounts Payable 1270 Natividad Road

Telephone: (831) 796-1250 412-phfiscal@co.monterey.ca.us County of Monterey Health Department Ella Harris, Director of Public Health Nursing 1270 Natividad Road Salinas, CA 93906 Telephone: (831) 755-4585

harrise@countyofmonterey.gov

3. Invoices shall:

Salinas, CA 93906

- i. Be prepared on Contractor letterhead. An authorized official, employee, or agent certifying that the expenditures claimed represent services performed under this contract must sign invoices.
- ii. Bear the Contractor's name as shown on the agreement.
- iii. Identify the billing and/or performance phase and deliverables covered by the invoice. Reimbursement may only be sought for those costs and/or cost categories expressly identified as allowable in this agreement and approved by the County of Monterey.

V. EXPENSES/FISCAL DOCUMENTATION

- 1. Invoices, received from Contractor and accepted and/or submitted for payment by the County, shall not be deemed evidence of allowable agreement costs.
- 2. Contractor shall maintain for review and audit and provide to County upon request, adequate documentation of all expenses claimed pursuant to this agreement to permit a determination of allowable expenses.