

COUNTY OF MONTEREY

STRATEGIC GRANT

SERVICES PROGRAM



2025

Adopted by the Board of Supervisors January 28, 2025

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Strategic Grant Services Program - Overview

The Strategic Grants Services Program assist with grant funding efforts on some of the County's high priority projects. The Program works to support the Board's Strategic Goals and funding priorities. Frequently the Program works in conjunction with the County's Legislative Program, advocating for funds for state and federal programs which translates into local grant funding opportunities.

The Strategic Grant Services Program is resourced to work on about 10 grants each year, which varies depending on their complexity. By design, the Program works on a small number of the County's grant applications each year and should not be construed to represent the County's overall grant funding efforts, priorities, or needs. Several County departments have staff with extensive grant expertise and therefore do not request assistance or guidance from the Program.

Purpose

Working with County departments, the Strategic Grant Services Program coordinates, facilitates, and provides strategic expertise from the identification of grant funding opportunities through application submittal. Priority projects must align with the Board's Strategic Goals, Legislative Program goals, and meet all grant requirements to submit a strong and competitive application.

Typical Activities

The level of service provided for each application depends on the needs of the department, complexity of the application, level of coordination required, available department expertise and resources, and Program capacity. Program staff engages in activities such as:

- Continuously update the Grant Needs Inventory.
- Identify, research and analyze grant opportunities to meet priority needs.
- Notify departments of funding opportunities.
- Consult with departments/grantor agencies to determine project eligibility and competitiveness.
- Partner with departments and partner agencies on the grant application process.
- Provide strategic expertise to put forth complete, compelling and competitive applications.
- Offer strategic advice to minimize administrative post-award grant management.
- Provide strategic advice during the development of the grant application package – including project narrative, scope, schedule, budget, and exhibits.
- Coordinate review of the draft application with the grantor agency if allowable.
- Assist with post-application adjustments as requested by the grantor agency.
- Monitor grant award announcements.
- Assist in gathering political letters of support for grant applications.

Program Guidance and Administration

The Board of Supervisors annually adopts the Strategic Grant Services Program. Following adoption, the Legislative Committee provides routine Program guidance and direction. The County Administrative Office – Intergovernmental & Legislative Affairs (CAO-IGLA) Division administers the Program, with assistance

and expert advice from the County's grant consultants at Nossaman LLP. The Program includes a Work Plan and a Grant Needs Inventory.

Policies Governing Program Activities

The County Administrative Office – Intergovernmental and Legislative Affairs Division (CAO-IGLA) executes the Strategic Grant Services Program with the assistance of the County's grant consultants at Nossaman LLP, in collaboration with County departments. The Policies Governing Program Activities outlines the roles of the Board of Supervisors, staff, grant consultants, and departments in the execution of the Program. The policies can be found at this link: [Policies - Strategic Grant Services Program](#)

2025 Work Plan

A result of collaboration with County departments, the Work Plan strategically identifies priority projects and funding sources to guide Program efforts. The Work Plan is designed to be flexible to adjust to the County's changing priorities and leaves approximately 20% of Program capacity unallocated in order to take advantage of new or unanticipated funding opportunities. The Work Plan presents a timeline of grant applications which the Program will assist departments during calendar year 2025.

2025 Grant Needs Inventory

The Grant Needs Inventory is a list of unfunded County projects which need funding. The inventory includes all unfunded projects in the [Capital Improvement Program \(CIP\) Online Database](#) and a list of other projects that have not been added to that database. The inventory guides the research of staff and grant consultants in identifying funding opportunities for departments.

California Grants Portal – Grants.ca.gov

The California Grants Portal (a project by the California State Library) is a one-stop destination to find all grants and loans offered on a competitive or first-come basis by California State agencies. The Grant Information Act requires state agencies to provide summaries of each of their grant or loan opportunities, including information about how to apply and links that grant seekers can follow for more details. Visit [Grants.ca.gov](#).



Federal Grants Portal - Grants.gov



Grants.gov provides a central location for grant seekers to find and apply for federal funding opportunities. The Grants.gov system houses information on over 1,000 grant programs and vets grant applications for federal grant-making agencies. It provides a common website for federal agencies to post discretionary funding opportunities and for grantees to find and apply to them. Using the Grants.gov system makes it faster, easier and more cost effective for grant applicants to electronically interact with federal grant-making agencies. Visit [Grants.gov](#).

Program Contacts

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2025 Work Plan

The Work Plan was developed in a consultation and collaboration with the County departments. It identifies priority projects and potential grant programs the County will likely focus on in 2025. Due to the fluctuating nature of grant funding availability and County project modifications, this Work Plan is considered a “living document” that will be updated throughout the year.

PROJECT / GRANT PROGRAM OR FUNDING SOURCE	DEPARTMENT
San Lucas Clean Drinking Water <i>State Water Resources Control Board</i> <i>Proposition 4</i>	Housing & Community Development (planning) Public Works, Facilities & Parks (construction)
Nacimiento and San Antonio Dams and Reservoirs Safety Projects <i>California Dam Safety Program</i>	Water Resources Agency
Carmel Lagoon Adaptive Management <i>Proposition 4</i>	Housing & Community Development (planning) Public Works, Facilities & Parks (construction)
Water Sustainability and Drought Related Projects <i>Proposition 4</i>	Health Public Works, Facilities & Parks Water Resources Agency
Road, Bicycle and Pedestrian Infrastructure Improvements (For WRA, Nacimiento Lake Drive Repaving Project) <i>Caltrans Active Transportation Program (ATP)</i> <i>Other funding sources TBD</i>	Public Works, Facilities & Parks Water Resources Agency
County Park Facilities (i.e.: Skate and Bike Park, Salinas Regional Soccer Complex, Outdoor Education and Environmental Stewardship Project, Outdoor Accessible and Inclusive Fitness Project, ...) <i>California Department of Parks and Recreation Funding Programs</i> <i>Proposition 4</i> <i>Nationally Significant Federal Lands and Tribal Projects</i> <i>Rural Surface Transportation Grant Program</i> <i>Rebuilding American Infrastructure with Sustainability and Equity Grant Program</i>	Public Works, Facilities & Parks
Salinas River Operations Habitat Conservation Plan (HCP) <i>Federal Section 6 Grant</i>	Water Resources Agency
Broadway Family Connection Project <i>Multiple Sources of Funding TBD</i>	Public Works, Facilities & Parks Department of Social Services District Attorney Libraries

2025 Grant Needs Inventory

The Grant Needs Inventory includes all unfunded projects in the [Capital Improvement Program \(CIP\) Online Database](#) and the projects listed below by lead department.

DEPARTMENT	PROJECT	DESCRIPTION
Agricultural Commissioner	Agricultural Education	Funding for agricultural education programs.
Agricultural Commissioner	Invasive Beetles	Funding that supports surveying, identification, and management of established non-native damaging beetles such as the Invasive Shot Hole Borer and Mediterranean Oak Borer. Funding to manage these pests should include funds available to the public to remove priority host trees and other heavily infested trees to minimize the spread of these beetles.
Agricultural Commissioner	Weed Management	Funding that supports surveying, identification, management, and eradication of invasive non-native weed species in the county.
Child Support Services	Improved Outreach	Funding that will allow the program, as part of the social safety net, to reach unserved families and grow the program.
Civil Rights Office Health	Language Access Services	Improve services to Limited English Proficiency (LEP) persons, develop a staff interpreter training program, and expand County abilities in document translation and in-person interpretation, including indigenous languages.
Civil Rights Office Health	Community Engagement for Underrepresented Communities	Increase organizational capacity to develop relationships with and solicit input from traditionally underrepresented communities.
Civil Rights Office	Equitable Access to Government for Persons with Different Abilities	Increase the County's capacity to accommodate individuals with disabilities using adaptive or assistive technologies to promote equitable access to County government.
Civil Rights Office	Conflict Management and Alternative Dispute Resolution	Improve the County's ability to conduct conflict management and/or alternative dispute resolution methods for our residents and workforce by developing a peer-to-peer conflict management program by training existing County staff to manage workforce and community disputes.

DEPARTMENT	PROJECT	DESCRIPTION
Civil Rights Office CAO – IGLA Health	Diversity, Equity, Inclusion, and Discrimination Education	Collaborate with local school districts to develop and provide an educational program for middle and high school students regarding the importance of diversity, equity and inclusion in society and the negative effects of discrimination.
Civil Rights Office Probation	Diversity, Equity, Inclusion, and Discrimination Education	Support efforts to collaborate with the Probation Department to develop and provide educational programs for youth involved in the justice system regarding the importance of diversity, equity, and inclusion in society and the negative effects of discrimination.
Civil Rights Office	Diversity, Equity, Inclusion, and Discrimination Training Partnerships	Collaborate with local agencies and non-profits to develop and provide training in the area of implicit biases, cultural competency and cultural humility, and governing or providing services in an equitable manner.
Civil Rights Office Human Resources	Equitable Access to Government	Support and improve the County's efforts to recruit and retain a workforce that demographically represents Monterey County residents to provide better government services.
Clerk of the Board	Historic Records Preservation	Preserve and digitize up to 5,000 Monterey County ordinances that are in hard copy only, dating back to 1853. Preserve documents, and scan into searchable database.
CAO Health	Crisis Response Team	Crisis response team to better respond to crimes affecting the community. Crisis support and debriefing, service referrals, and staffing.
CAO	Social Marketing Campaign for Literacy	Social marketing programs to improve literacy, especially third grade reading proficiency, and promote violence prevention.
CAO	Victim Services	Expansion of Sexual Assault Response Team and Advocacy Center to South Monterey County for forensic examinations, law enforcement interviews with victims and witnesses of sexual assault and domestic violence.
CAO	Youth Diversion	Youth diversion programs that provide youth who commit first low-level crimes the opportunity to address the root causes of their actions and prevent juvenile justice involvement.
CAO	Youth Employment and Mentorship	Funding that will create youth employment opportunities paired with mentorship support designed for gang and system impacted youth.

DEPARTMENT	PROJECT	DESCRIPTION
CAO	Violence Interrupters	Programming to assist gang members seeking a way out and intervention to reduce the incidence of gang member families joining and participating in gangs.
CAO	Training and Professional Development	Training and professional development for providers of gang and system impacted youth to increase cultural competency, implement healing and trauma informed approaches to services and programs.
CAO - Economic Development	Affordable Housing	Affordable housing for veterans, seniors, farm workers, disabled, mental health housing, etc.
CAO - Economic Development	Coastal Visitor Service Improvements	Improve visitor services in County coastal areas including additional restrooms and safety improvements for pull out areas along Highway 1.
CAO - Sustainability Program Public Works, Facilities and Parks	Decarbonization of County facilities	Upgrades to building infrastructure and HVAC systems, energy efficiency projects, renewable energy generation, and asset management software.
CAO - Sustainability Program	Net Zero Facilities Energy Plan	Funding for a fellow or organization to create a net zero facilities energy plan.
CAO - Sustainability Program Public Works, Facilities and Parks	Charging Stations or Electric Vehicles for County Fleet and Employees	Installation or hardware for Electric Vehicle charging stations and electric vehicles.
CAO - Sustainability Program	Civic Spark Fellow	Graduate level fellowship to work on Climate Action Plan.
CAO - Sustainability Program	Equity Index Tool	Funding to assess climate action and environmental justice through an equity index tool, funding for the CBOs to attend Climate Action engagements.
CAO - Sustainability Program	Healthy Soils Grants and Carbon Farm Plans	Funding for the development of incentives and tools to sequester carbon in the soils on farms and ranches in the County.
CAO - Sustainability Program	On Farm Compost Program	Funding for the development of on-farm composting programs to reduce the burden of organic wastes on farms and assist in carbon sequestration activities.
CAO - Sustainability Program	Zero Emissions Shared Mobility Study	Funding for 2024 and beyond is needed.
CAO - Sustainability Program Public Works, Facilities, and Parks	Electrification Rebate Program	Rebates for retrofits or new construction with all electric infrastructure.

DEPARTMENT	PROJECT	DESCRIPTION
CAO - Sustainability Program	Electrification Reach Code Development	Funding for a fellow or organization to assess the feasibility of an electrification reach code.
CAO - Sustainability Program Fleet Management Program	Fleet Electrification Study	Funding for a fellow or organization to create a fleet electrification plan.
CAO - Sustainability Program Department of Emergency Management	Prescribed Burns	Funding to assist in research and assessment for prescribed burns to reduce wildfire intensity and contain carbon in forests.
CAO - Sustainability Program	Electric Rideshare	Funding to research mobility and create an electric rideshare program for disadvantaged communities.
CAO - Sustainability Program Public Works, Facilities and Parks	Bike Lanes	Funding for creating and making safe County bike lanes.
CAO - Sustainability Program	Electric bikes	Incentive for the purchase and installation of electric bikes in Monterey County.
CAO - Sustainability Program Social Services	Food recovery research	Funding for recovering edible food waste from the waste stream or for improving food supply chains.
CAO - Sustainability Program	Solar Power Generation	Solar power generating infrastructure at County facilities (e.g., Agricultural Commissioner's Office).
CAO with public safety, health, social services departments	JAG Grant - Board of State and Community Corrections (BSCC)	Staffing for Sheriff, District Attorney, and Probation focused on prevention, education, and law enforcement related truancy, gang related crimes, and substance abuse.
Department of Emergency Management	Enhance Emergency Response to Schools, Public Buildings, and Businesses	Provide on-site personnel at schools, public buildings, and business with alerting capability to notify 911 and send localized alerts during emergency situations. School safety/anti-terrorism technology.
Department of Emergency Management Social Services	Resiliency, Planning, Emergency Preparation, Recovery	Programming for community and regional resiliency building, planning for hazards, disasters (i.e., drought, wildfire, flood, etc.), terrorism, emergency preparation, and post-disaster recovery. Including homeless and vulnerable populations in resiliency and emergency planning. Including resourcing for institutionalizing outreach teams, warming/cooling centers.

DEPARTMENT	PROJECT	DESCRIPTION
Department of Emergency Management	State Homeland Security Grant	Funding to protect against, mitigate, respond to, and recover from acts of terrorism and other catastrophic events.
Department of Emergency Management	Emergency Management Program Grant	Funding for preparing for all hazards to protect life and property. This grant must go through the Operational Area identified by the state.
Department of Emergency Management	UASI Grant - Urban Area Strategic Initiative	To build, enhance, and sustain capability to prevent and protect against acts of terrorism.
Department of Emergency Management	Emergency Management Activities	Funding for emergency management activities involving preparedness, prevention, mitigation, and recovery (e.g., PSPS or hazard mitigation).
Department of Emergency Management	Post Ranch Public Radio Site	Replace aging radio and antenna equipment to provide critical radio communications for first responders.
District Attorney Social Services	Family Justice Center	Funding to establish a Family Justice Center to co-locate and integrate services for victims of domestic violence, sexual assault, child abuse, elder abuse, and human trafficking to help alleviate and prevent future crimes of violence.
District Attorney	Cold Case Task Force DNA Testing	Funding to underwrite DNA genealogy testing for investigations in the Cold Case Homicide Unit (\$50,000 annually).
District Attorney	Case Management System Interface	Update case management system to interface with the systems of other local law enforcement agencies.
District Attorney	Digital Handheld Radios	Investigators require new handheld radios with dual bank capacity.
District Attorney	Staffing for Truancy and Victims Programs	Victim's Advocate position to provide services to additional victims of crime, Legal Assistant for the truancy program to improve outreach to schools around the County.
Elections	Voting System and Technology Update	Support the continued update of voting technology to effectively manage elections, outreach efforts, and improve service to voters.
Elections	Election Security and Safety	Provide additional layers of security to enhance the security of voting systems and to ensure the safety of election officials.
Elections	Wayfinding Signage	Wayfinding signage to Government Center at Schilling Place from major streets and highways (artistic and traditional).

DEPARTMENT	PROJECT	DESCRIPTION
Elections	Voter Outreach and Education	Support outreach and education of voters, via funding for outreach materials, PSAs, and staffing.
Elections	Alternative Voting Locations	Support new, flexible, voting locations to ensure equitable access to voting and voter information. Funding to support the operation of the Elections mobile voting unit, cradle point technology, and outreach efforts in addition to the potential implementation of alternative pop-up satellite voting locations.
Emergency Communications 911	Technology for Computer Aided Dispatch	Replace existing CAD system that allows for improved functionality, interoperability, and economies of scale. As technology improves, cloud based dispatching solutions are needed.
Emergency Communications 911	Public Safety Communications Center	Construct a new, or remodel the current, Public Safety Communications Center to increase the size and capacity of the facility to accommodate full staffing during emergencies.
Emergency Communications (911)	911 Continuity of Operations	Expand dispatch center to allow 911 services set up at alternative location and/or assistance with maintaining a 911 dispatch center backup location to include emergency phone lines, Computer Aided Dispatch (CAD) and Radio Communication. Create more remote options for Next Generation 911 access to emergency phone lines, CAD and Radio (NGEN). The COVID-19 Pandemic has demonstrated the need for more physical distance between workstations, improved filtration, and when needed remote access.
Health Social Services	Early Childhood Development	Programming for early childhood development and anti-bullying for pre-kindergarten and kindergarten students. Bright Beginnings Early Childhood Development Initiative priority strategies.
Health	Facility Expansion and Access Improvement	Expansion of existing facilities and construction of new integrated clinics to better serve disadvantaged communities.
Health	Mental Health Rehabilitation Facility	Conversion of the old jail to a 110-bed locked facility providing mental health rehabilitation services, with a focus on bringing individuals home from locked Institutes of Mental Disease (IMD), a wing focused on serving Transition Aged Youth (18+ years), and misdemeanor restoration of competency.

DEPARTMENT	PROJECT	DESCRIPTION
Health	Marina Health Clinic	New clinic to better meet physical health needs of Marina residents. Construction of 5,000 sq ft to support the Medi-Cal and uninsured population in this community, double number of exam rooms and providers and expand services to include OB/GYN.
Health Homeless Services Natividad	Respite/Recuperative Care Center	Funding to construct a \$5 million modular Respite/Recuperative Care Center on the Share Center campus and TBD funding for 1-year of operation by Natividad.
Health Natividad	Caring for the Uninsured	Programming to provide preventive care for the remaining uninsured, underinsured, unserved and vulnerable.
Health	Animal Services	Expand animal shelter and adoption services, paid volunteer coordinators, technology improvements, behavioral health/therapy animals.
Health	Animal Services	Tenant Improvements for the expansion of kennel capacity at Hitchcock Road Animal Services to better meet the needs of residents and their pets.
Health	Public Guardian	Programming to assist adult conservatorship patients and help place them.
Health	Public Guardian / Behavioral Health	Expansion of bed capacity for Lanterman-Petris-Short (LPS) conservatees' across the State.
Health	Behavioral Health	Construction of residential placement facilities for youth with behavioral health conditions.
Health	Health Integration	Integration of primary care, mental health, and substance use disorder prevention and treatment services.
Health	Transportation	Changes to built environment to promote active lifestyles.
Health	Community Engagement	Develop a community engagement program with specialist and generalist community health workers to engage with underrepresented communities (VIDA or similar programs).
Health	Laboratory	Expand public health laboratory capacity to provide testing in response to outbreaks, epidemics, and pandemics.
Health	Case Management	Expansion of case management services for individuals with multiple chronic diseases who struggle with homelessness, substance use and mental illness.

DEPARTMENT	PROJECT	DESCRIPTION
Health	Data Sharing	Develop data sharing mechanisms across service providers in order to proactively support clients with social determinants of health needs.
Health	Communicable Disease Prevention	Expand capacity among public health system partners including schools and health care providers to conduct case investigation and contact tracing.
Health	Chronic Disease Prevention	Improve access to affordable health food and nutrition education services.
Health	Chronic Disease Prevention	Support legislative bodies, regulators, and businesses in developing and implementing policies to reduce tobacco use, secondhand smoke exposure, and cannabis use among those at risk of harm.
Health	Farmworker Resource Center	Establish Farmworker Resource Centers to provide services and programs designed to address the needs of farmworkers and their families.
Health	Workforce Development	Paid professional internships in public health and mental health services, loan forgiveness, funding for positions, hiring bonuses, and other financial stipends.
Health	Behavioral Health	Construction of residential placement facilities for adults with serious mental illness.
Health	Behavioral Health	Expand Mobile Crisis Services offerings by partnering with City of Salinas Police Department (SPD) to start a co-responder program where a Behavioral Health Clinician embedded at SPD will partner with officers to provide joint responses.
Health	Behavioral Health	Expand and enhance programs and services under Sober Living Environments, Primary Substance Use Disorder Prevention services and expansion of Friday Night Live (FNL) Services in Monterey County.
Health Sheriff/Coroner	Behavioral Health	Expand upon existing programming for First Episode Psychosis (FEP), Medication Assisted Treatment (MAT) in the County jail, and Early Intervention.
Health	Behavioral Health	Expand the current mobile crisis services offerings in the County by developing a centralized Mobile Crisis Call Center to take Crisis calls from the community 24/7.
Health	Behavioral Health	Create a 4-bed Crisis Stabilization Unit (CSU) co-located with a 4-bed Crisis Residential Treatment (CRT) program for children and youth under 18 years of age.

DEPARTMENT	PROJECT	DESCRIPTION
Health	Healthy Lifestyles	Support leveraging of case management and health education/lifestyle change programs to improve community conditions.
Health	Injury Prevention	Strategies to support healthy aging in place including coordination of services, education, and infrastructure improvements to prevent injuries and falls amongst in our elderly population.
Health	Injury Prevention	Vehicle, pedestrian, bicyclist injury prevention programming and infrastructure improvements (lights, bike lanes, sidewalks, etc.).
Health	Behavioral Health	Expansion of outpatient behavioral health services in the city of Salinas.
Health	Clinic Services/Primary Care	Establishment of an urgent care clinic in Salinas.
Health Social Services Natividad	Integrated Services	Co-location of Health and Social Services operations on the Natividad/Laurel Campus. Construction of new facility to provide access for North Salinas and Alisal residents.
Health	Violence Prevention	Teen dating, youth violence, and domestic violence prevention strategies, including funding for infrastructure projects.
Health CAO	Crisis Response Team	Crisis response team to better respond to crimes affecting the community. Crisis support and debriefing, service referrals, and staffing.
Housing and Community Development	Fire Fuel Mitigation	MOU with Monterey County Resource Conservation District (RCD) to act on behalf of the County as Fire Mitigation Officer to pursue projects that reduce fire fuel loads in high fire hazard areas.
Housing and Community Development	General Plan Implementation/Updates	Implementation of the Long-Range Planning and General Plan (Inland/Coastal) Implementation 5-Year Work Program (2021-2027), and begin work on forthcoming updates both required by new State Law (Environmental Justice Element, Safety Element) and as needed due to the age of the existing General Plans.

DEPARTMENT	PROJECT	DESCRIPTION
Housing and Community Development Public Works, Facilities and Parks Social Services CAO - Homeless Services	Homeless Navigation Shelters and Innovative Housing Solutions	Construct regional homeless navigation shelters and housing solutions that will expand services to the homeless population, address emergency shelter needs, case management to address barriers and support stabilization, ensure connection to public assistance and job training, and provide navigation services to move people into permanent housing. Identify regional innovative solutions to expand housing opportunities for those experiencing homelessness, with a focus on areas in the Count that are lacking these resources (e.g., South County).
Housing and Community Development Public Works, Facilities and Parks	Carmel River Floodplain Restoration and Environmental Enhancement (CRFREE)	Project to reduce flooding hazards, restore the floodplain, provide habitat restoration, and other improvements. Includes Cooperative Agreement with Caltrans for State Route 1 improvements.
Housing and Community Development Public Works, Facilities and Parks	San Lucas Clean Drinking Water	Design, environmental assessment, engineering, and construction work on a pipeline from or consolidation with King City to the disadvantaged community of San Lucas to provide a clean, long-term, reliable source of drinking water to meet current and future needs.
Housing and Community Development	Affordable Housing	Identify sites to provide (or improve/expand existing) additional affordable housing throughout the County. Prepare environmental analysis documents (CEQA) for identified sites. Supporting infrastructure, facilities, and programs as needed (e.g., East Garrison, East Laurel Drive in Salinas, Kents Court in Pajaro). Apply for funding solutions to create a Housing Trust Fund to ensure funding resources are readily available to expedite tax credit applications. Collaborate with the Housing Authority to ensure project-based vouchers are available for housing developments.
Housing and Community Development Social Services Health CAO – Homeless Services	Permanent Supportive Housing	Identify opportunities to partner and develop permanent supportive housing and secure the associated supportive services for those most vulnerable countywide to promote well-being, stabilization and end homelessness.

DEPARTMENT	PROJECT	DESCRIPTION
Human Resources	Improved HR Systems	Feasibility study of alternative online HR hiring systems, expansion of hiring for diverse populations, innovative employment environments to attract a wider variety of employees, and development of anti-bullying policies.
Information Technology, Library, Economic Development, Health, Social Services	Broadband	Infrastructure to build out broadband technology to address the County's digital divide, especially in unserved and underserved areas.
Information Technology Emergency Communications 911 Countywide first responders	NGEN Public Safety Radio	NGEN system upgrades and additional NGEN radio towers to improve public safety communications and interoperability.
Library	Archival Preservation	Scanning, storing, digitizing, and archiving materials of County historical and archival importance. Upgrade addition, expansion, and maintenance of appropriate physical storage locations for physical materials.
Library	Automated Service Points	Material vending machines, service kiosks, hold lockers, and other automated service delivery options installed in communities not near a branch library facility.
Library	Libraries as Disaster and Emergency Community Hubs	Infrastructure upgrade, equipment, and training for Branch Libraries and Library staff to serve as community hubs and service points in a disaster or emergency, including utility disruption, natural disaster evacuation, information delivery points, and recovery centers.
Library	Library Facility Remodel and Modernization	Remodels, upgrades, and modernization of Library facilities, including furniture, shelving, utilities, accessibility, flexibility, energy efficiency, and expansion.
Library	Books and Supplies	New books, supplies, and technology.
Library	Educational Programming	Expand programming for science, technology, reading, English, art, and math (STREAM). Staff to run, coordinate, and expand programming.
Military & Veterans Affairs	Outreach Events	Outreach events to benefit veterans, transitioning service members, and families.

DEPARTMENT	PROJECT	DESCRIPTION
Military & Veterans Affairs	Military Diversion Court and Veterans Treatment Court Programs	Funding to enhance the Military Diversion Court and Veterans Treatment Court programs and outcomes.
Military & Veterans Affairs/	Improved Veterans Services	Improve and expand health, mental health, homelessness, legal assistance, and benefit services for veterans, transitioning servicemembers, and their families. Funding to enhance existing facility and establish a Veterans One Stop resource center.
Military & Veterans Affairs Public Works, Facilities and Parks	Veterans Home	Assistance and County support TBD to establish a new CalVet Veterans' Home in Monterey County.
Natividad	Demolition	Demolition of old hospital wing.
Natividad	Workforce Development: Nurse Education Support	Increase number of nurses with bachelor's degrees. Get Advance Cardio Life Support (ACLS) certification for all ICU, pharmacy, and cardiopulmonary staff. Improve training for all nurses, technicians, and doctors.
Natividad	Workforce Development: Family Medicine	Improve Family Medical Residency program. Improve training and equipment. Potentially expand program.
Natividad	Medical Facility Needs and Capital Improvements	Equipment upgrades and facility expansions at emergency department, imaging department, clinics, main hospital, and other medical facilities. Capital funding for new construction to expand these facilities.
Natividad	Level II Trauma Center Improvements	Programming to support NMC's Level II Trauma Center including trauma prevention outreach, education, impaired driver prevention education, bicycling and pedestrian safety, proper use of protective equipment, and distracted driving education.
Natividad	Violence Prevention	Expansion of hospital-linked violence prevention to serve victims of violent crimes, patients with gang-related injuries, and families.
Natividad	Behavioral Health, Psychiatric Crisis Services and Outreach Improvements	Improve behavioral health services including community outreach, family support, psychiatric emergency services, and provision of additional services to the jail population.
Natividad	Patient Communication and Education Improvements	Natividad needs methods to communicate effectively with patients with limited English proficiency to better communicate treatment related information. Needs include translators, a health information exchange, and innovative approaches such as video forms.

DEPARTMENT	PROJECT	DESCRIPTION
Natividad	Building Clinics	Construct additional clinics to serve low-income and underserved areas, especially in Salinas.
Natividad	Midwifery	Funding to provide midwifery services to pregnant and birthing women.
Natividad	Family Centered Care	Funding to provide services after an inpatient stay or emergency room visit that assists patients with social needs, chaplain services, end of life assistance, transportation, and medical care not covered by insurance.
Probation	Silver Star Resource Center	Improve youth/family services, truancy programs, behavioral health services, mentoring programs, Partners for Peace, fund nonprofit providers. Expand service to other County locations.
Probation	Rancho Cielo	Funding to expand/enhance vocational programs.
Probation	Infrastructure, Facilities, and Equipment	Improve office facilities, infrastructure, equipment (computers/software for client tracking between partner departments to improve case management).
Probation	Improved Programming for Probation Population, Improved Client Services	Programs for in-custody/reentry adults/juveniles. Deputy probation officer for First 5. Expand Child Advocate Program into a Family Advocate Program.
Probation	Training	Additional training for probation staff.
Public Defender	Improved Public Defender Services	Funding for attorneys, investigators, social workers, and legal support staff to process post sentence relief, AB 1810 evaluations, Franklin hearings, social reports for serious felony matters, perform community outreach, address dramatic increase in misdemeanor filings related to Prop 47, and provide other services. Funding for equipment to transition to a paperless office.
Public Works, Facilities, and Parks Natividad Health	Master Plan	Development of a County Master Facility Plan for maximizing utilization of Natividad/Laurel/ Creekbridge County Property.
Public Works, Facilities and Parks Water Resources Agency Social Services CAO – Homeless Services	Homeless Encampment Outreach and Cleanup	Funding to address public health, safety, and environmental hazards related to homeless encampment cleanup and related services to homeless individuals. Funding to support outreach team for engagement, support, and service navigation.

DEPARTMENT	PROJECT	DESCRIPTION
Public Works, Facilities and Parks	Old Jail Rehabilitation Project	Funding to plan and construct a project to rehabilitate the historic Old Monterey County Jail.
Public Works, Facilities and Parks	Computerized Maintenance Management System (CMMS) and Asset Management Plan	Modern work order and time tracking tools for use by staff for better time and resource management. Asset prioritization from the master plans to help focus the County on funding and project priorities. <i>* Note: From the Citygate Associates report on the recommendations for the former Resource Management Agency.</i>
Public Works, Facilities and Parks	Former Ft Ord Lands Management	Funding and resources to develop long-term plan/strategy and maintain several thousand acres of trails, habitat restoration, and fuel management at the former U.S. Army lands/base dedicated to the County.
Public Works, Facilities and Parks	Pajaro Park Maintenance	Funding for ongoing maintenance for Pajaro Park, a park maintained by the Pajaro Sunny-Mesa Community Services District, that lacks adequate funding for maintenance.
Public Works, Facilities and Parks	Davis Road Bridge & Lane Expansion	Replace existing bridge on Davis Road near City of Salinas and convert a segment of Davis Road from Reservation Road to Blanco Road to four lanes. Project will improve traffic flow, traffic safety, and stop seasonal closures due to flooding.
Housing and Community Development Public Works, Facilities and Parks	Rossi St Extension	Funding for a new road that serves as additional access into and out of the unincorporated community of Boronda, an economically disadvantaged and underserved community. With the move of the solid waste authority to Madison Lane in the community, the need for another access has become pronounced. Though some property owners and public agencies express willingness to contribute, there needs to be funding for project approval, design, environmental documents/CEQA review, and construction
Public Works, Facilities and Parks	South County Court Access (Greenfield, King City)	Construction of a new courthouse to provide the southern region of Monterey County with a modern, secure, full-service facility. The facility will provide expanded court services through increased judicial-proceedings capacity, returning needed civil and small claims case processing.
Public Works, Facilities and Parks	State Route 1 Corridor Improvements, Marina to Moss Landing	Work with Caltrans on safety improvements to intersections on Highway 1 (SR 1) between Marina, north to the County line, including Moss Landing.

DEPARTMENT	PROJECT	DESCRIPTION
Public Works, Facilities and Parks	G-12 Pajaro to Prunedale Corridor Study	Safety Improvements along the G-12 corridor from US 101 to the Santa Cruz County border, in the North County. Roads consist of San Miguel Canyon, Hall Road, Elkhorn Road, Salinas Road, and Porter Drive.
Public Works, Facilities and Parks	Fire Fuel Management	Fire fuel management on undeveloped County parcels to reduce fire fuel loads in high fire hazard areas.
Public Works, Facilities and Parks	US 101 South of Salinas Corridor Study	Work with TAMC on safety improvements along the US 101 corridor from the southerly border of the City of Salinas to the City of Gonzales and beyond. Possible solutions include new interchanges, new intersection controls, and new frontage roads.
Public Works, Facilities and Parks	Elkhorn Road/Werner Road/Salinas Road Roundabout	Evaluate the intersection of Elkhorn Road, Werner Road, and Salinas Road to identify alternatives to improve traffic operations and safety in the area. Note that this is also part of the G-12 Pajaro to Prunedale Corridor Study.
Public Works, Facilities and Parks	Highway 68 Improvements	Coordinate with Caltrans to evaluate roundabouts that could allow better movement and improve safety along Highway 68.
Public Works, Facilities and Parks	Jolon Road	County road that is frequently used by the military for maneuvers at Fort Hunter Liggett, possibly eligible for Defense Access Roads (DAR) grant. Scope is safety upgrades and road repairs.
Public Works, Facilities and Parks	Palo Colorado Road MP 4.0-7.4	County road that travels from SR 1 through USFS land, past a State Park, to a Boy Scout Camp. Only access road to area. Road was severely damaged by 2017 Winter Storms and qualified for FEMA reimbursement, but a funding gap remains of \$14 million. Scope is to perform debris removal, slide repairs, soil nail wall construction, retaining wall construction, and culvert rehabilitation.

DEPARTMENT	PROJECT	DESCRIPTION
Public Works, Facilities and Parks	Nacimiento-Fergusson Road	Repair and repave Nacimiento-Fergusson Road. Caltrans SR 1 was damaged by the 2017 Winter Storms and made impassable. While Caltrans repaired the road, traffic was diverted down the U.S. Forestry Service (USFS) owned and County maintained road, Nacimiento-Fergusson Road, for over 1.5 years. The USFS road was impacted and further damaged by the additional traffic. This road was damaged by the 2020 Dolan Fire, along most of its length and the January 2021 Winter Storms caused extensive storm damages, landslides, and compromised areas along the road. Despite County crews making an emergency access path through the area and restoring local traffic service, the road remains closed to through traffic and its tenuous condition is a concern for local residents who feel they will be landlocked if another storm precipitates. USFS is working with FHWA and are now in the construction phase. Construction commenced fall 2023 and estimated completion in 2025. Road was further damaged by January and March 2023 winter storms. USFS/FHWA successful in securing additional ERFO funds for repairing the new damages. Revised construction contract is approximately \$8M. Funding is still needed for full repavement of the existing road, estimated cost \$16M.
Public Works, Facilities and Parks	Carmel Valley Village Utility Undergrounding	Replace existing overhead electric facilities with underground electric facilities along public streets and roads, Carmel Valley Road: Garland Regional Park to Pilot Road.
Public Works, Facilities and Parks	Old Monterey County Jail	Seek funding for preservation and reuse of the historic Old Monterey County Jail.
Public Works, Facilities and Parks	Salinas Regional Soccer Complex	Support Salinas Regional Soccer Authority construction of regional indoor and outdoor soccer facilities with supporting amenities.
Public Works, Facilities and Parks	BMX Pump Track/Skate Park	Funding for a BMX pump track, skate park, and trail enhancements in East Salinas.
Public Works, Facilities and Parks	Porter Mansion	Seek funding for preservation and reuse of the historic Porter Mansion in Pajaro for expanded library and community services/spaces.
Public Works, Facilities and Parks	San Lucas / San Ardo Neighborhood Parks	Construct neighborhood parks in communities where recreational amenities are currently lacking. Seek landowners willing to donate land for the purpose of constructing parks.

DEPARTMENT	PROJECT	DESCRIPTION
Public Works, Facilities and Parks	De Anza Trail	Funding for historic De Anza Trail project.
Public Works, Facilities and Parks	Playground Safety Compliance	Funding for projects to meet mandated requirements for playground safety at County parks.
Public Works, Facilities and Parks	Blight Removal	Regional approach to address abandoned structures that need toxic remediation and removal in former Fort Ord.
Public Works, Facilities and Parks	Vehicle Replacement: Public Works and Parks	Replace (purchase or lease) old heavy equipment (e.g., stripers and patch trucks) with vehicles which meet air quality standards. New light duty equipment replacement due to age and usage. Continue pursuit of new technologies/methods. New septic vacuum truck for sewer maintenance at Parks (reservoir) facilities.
Public Works, Facilities and Parks (construction) CAO - Sustainability Program & OES (planning)	Elkhorn Slough Flood Protection / Ecological Restoration	Projects to improve the ecosystem of the slough, improve Elkhorn Road from flood risk, remove the rail line from flooding, and reduce risk of rail-line spills in the slough.
Public Works, Facilities and Parks	Flood Prevention – Countywide Drainage Maintenance	Proactively complete maintenance work along drainage areas within Monterey County which are prone to higher-than-normal flood risk. Work may include locating underground services, permitting, traffic management, on-site biology monitoring, vegetation management, debris removal, flushing culverts, excavation of sediment, bank stabilization, hauling, and reporting. Includes permitting/environmental plus implementation costs. May want to consider a Countywide flood/drainage maintenance program permitting.
Public Works, Facilities and Parks	Litter Abatement	Supplemental funding and resources for removing illegal litter dumping in the County Road Right-of-Way.
Public Works, Facilities and Parks	Lockwood-San Lucas Bridge	Replacement of an aged truss bridge crossing the Salinas River. Project will enhance traffic safety.
Public Works, Facilities and Parks	Road and Bridge Maintenance	Projects to improve road and bridge maintenance, especially the 70% of County roads which do not meet State maintenance standards.
Public Works, Facilities and Parks	Improved Park Access	Road, parking, restroom, and trailhead improvements to improve access to Pinnacles National Park, Fort Ord National Monument, Toro Park, and Lake San Antonio.

DEPARTMENT	PROJECT	DESCRIPTION
Public Works, Facilities and Parks	Sustainable Park Maintenance	Seek funding for funding the ongoing parks and lakes maintenance, through grants, assessment districts or County Service Areas, sales tax initiative, etc.
Public Works, Facilities and Parks	Mobile Technology for Park Ranger Patrol Vehicles	Mobile computers in 12 park ranger patrol vehicles to link to the Sheriff's Department dispatch for accurate response mapping, hazardous chemical response, and critical enforcement data. Increased officer efficiency, safety, and customer service.
Public Works, Facilities and Parks	Road Resurfacing, Parking Lot, and Drainage Repair	Lake San Antonio North Shore road resurfacing, parking lot improvements, and drainage system repairs.
Public Works, Facilities and Parks	Drinking Water, Storage, and Sanitation Upgrades	Water and sewer upgrades at multiple Parks locations, especially Laguna Seca, Toro Park, and Lake Nacimiento.
Public Works, Facilities and Parks	ADA Transition Plan Implementation	Implement ADA upgrades per the completed ADA Transition Plan at multiple Parks facilities.
Public Works, Facilities and Parks Water Resources Agency	Quagga & Zebra Mussel Prevention	Quagga and Zebra Mussel prevention activities to prevent infestation of Lakes Nacimiento & San Antonio. Enforcement, education, outreach, and facility improvements. Update quagga and zebra mussel prevention plan.
Sheriff	Marine Security and Emergency Response Vessel	Dual capability salt and freshwater patrol boat to patrol coastal and freshwater areas for anti-crime measures and emergency response to support vessels and people in distress.
Sheriff	Dashboard Cameras	Vehicle mounted cameras for marked patrol fleet across bureaus with cloud-based storage and automated license plate capabilities.
Sheriff	Personal Protective Body Armor	Replacement of body armor must occur every 5-years due to the life span of equipment.
Sheriff	Fleet Replacement	Fleet replacement vehicles.
Sheriff	Close Quarters Rook Armored Vehicle	Vehicle to support the Sheriff's Office, as the Law Enforcement Mutual Aid Coordinator for Monterey County, with mutual aid equipment for law enforcement activities during emergency/disaster events.
Sheriff	Incident Command Vehicle/Trailer	Sheriff is Law Enforcement Mutual Aid Coordinator for Monterey County. All requests for mutual aid equipment for law enforcement are funneled through the Sheriff's Office.

DEPARTMENT	PROJECT	DESCRIPTION
Sheriff	Modernized Cameras and Hailing System for Sheriff's Office plane	Recent natural disasters and search and rescue missions have shown Sheriff's Office airplane needs improved cameras for livestreaming capability as well as air to ground hailing system.
Sheriff	Bomb Robot and Maintenance plan	The Sheriff's Office bomb team has a high activation rate. New robots are in need as well as sustainment funding for maintenance of existing robots to extend actionable life of equipment.
Sheriff	Cannabis Cultivation Related Enforcement	Maintain or increase enforcement of cannabis laws with additional staffing.
Sheriff	Jail Staffing	Funding for increased staffing at the Monterey County Jail to address increased program, medical, classification and security needs.
Sheriff District Attorney Probation	Case Management System Interface	Improve information sharing between justice related departments and the Courts system for sharing client information and better case management. Improvement should include better analytics and statistical tracking.
Social Services	Mobile Benefits & Outreach	Resources for the technology, equipment, indigenous interpretation, and staff capacity to support nontraditional service hours and locations to promote outreach, mobile benefits, and DSW for hard-to-reach populations.
	Intergenerational service models & locations	Resources to design and implement an integrated system for seamless intergenerational services and service locations to accommodate families with multigenerational needs.
Social Services	Innovative models for service delivery	Resources to facilitate outreach and new models of service delivery. Funding for outreach teams, mobile kits and technology. Resources to train CBOs with CBO licenses in benefit enrollment. Funding to facilitate alignment with Health department Community Health Workers to maximize access to public assistance and Medical, ECM enrollment.

DEPARTMENT	PROJECT	DESCRIPTION
Social Services	Aging Disability Resource Centers (ADRC). Area Agency on Aging (AAA)	Resources to support coordination and implementation of Aging Disability Resource Centers (ADRC). Build on AAA programs. Expand adult daycare, transportation. Expand funding to provide increased support programs and resources to seniors, individuals with disabilities, and care givers to meet growing needs.
Social Service	APS	Development and expansion of case management services for seniors and disabled adults who are victims of abuse, and/or struggle with multiple social, economic, physical, and mental determinants of health. Funding to expand capacity to meet the increasing number of referrals and need for Adult Protective Services.
Social Services	IHSS	Resources to support staffing needed to meet the case load demand and need for In-Home Supportive Services for seniors and adults with disabilities
Social Services	Housing and Homeless Prevention for Senior and Disabled Adults	Build and expand upon affordable housing opportunities to meet the needs of low-income seniors and disabled adults. Increase funding to assist seniors and adults with disabilities who are at risk of or are homeless, and /or are facing eviction.
Social Services	Increase access to Adult Day Care Centers	Increase resources to expand the development of Adult Day Care Centers to meet the growing senior and disabled adults needs, and provide respite care for family caregivers
Social Services	Long Term Care and Skilled Nursing Facilities	Expansion of existing facilities and construction of new Long-Term Care and Skilled nursing facilities to better serve the low-income senior population.

DEPARTMENT	PROJECT	DESCRIPTION
Social Services	Family & Children's Services	<p><u>Resources to expand services and support a system of Integrated of Services for Youth with complex needs.</u></p> <p><u>Expansion of resources to support the implementation and expansion of the Families First Prevention Services Act (FFPSA)</u></p> <p><u>Expansion of a consistent and thorough mandated report training, expansion of prevention and family safety efforts. Expansion of intensive, individualized services for children, youth, and families, especially those of poverty and/or high risk. Building a families first prevention infrastructure and extending foster care eligibility redeterminations.</u></p>
Social Services	Community Action Programs	<p>Expansion of services to address community needs driven by local service providers to achieve the overall goal of moving individuals and families out of poverty and into self-sufficiency.</p> <p>Emphasis in reducing barriers to access and increasing efforts to reach traditionally underserved and vulnerable populations. This includes advocacy to address the Federal Poverty Level used to determine eligibility and funding methodology for low-income services that can accurately capture the number of low-income families in our community.</p>
Social Services	Community Services Center 1281 Broadway Ave., Seaside, CA	<p>Funding to construct the Community Services Center at 1281 Broadway Avenue in the City of Seaside as a one-stop center for social service benefits and employment services and providing space for a Family Justice Center, Seaside Library Branch and meeting rooms and community spaces. This includes assessing the opportunity to expand multi-unit affordable housing, Women Infant and Children's (WIC) programing, opportunities to facilitate Behavioral Health and Victims' Advocate services and identifying resources to preserve the Casa De Noche Buena homeless program.</p>
Social Services	Disaster Service Workers (DSW)	<p>Support county-level resources for DSWs to support the County's ability to respond to, and provide outreach for, emergencies that are increasing in frequency, length, and severity.</p> <p>Advocate for system improvements that facilitate emergency response for highly vulnerable and homeless populations.</p>

DEPARTMENT	PROJECT	DESCRIPTION
Social Services	CalWORKs	<p>Funding to support recruitment and training programs to attain staffing needs.</p> <p>Funding for technology improvements, training, jail outreach, and investment in permanent outreach staffing and services to increase access to and enrollment in CalWORKs, CalFresh, Medi-Cal, and General Assistance.</p> <p>Expansion of the CalWORKs program to provide better opportunities to enter the workforce. Expansion of CalWORKs Housing Support (HSP) and Family Stabilization (FSP) programs.</p>
Social Services Housing and Community Development CAO – Homeless Services	Safe Parking and Navigation Services	Identify and prepare designated area(s) for safe parking countywide to address emergency homeless needs and provide navigation services to move people into permanent housing.
Social Services Housing and Community Development Public Works, Facilities and Parks CAO – Homeless Services	Homeless Youth Housing Campus & Resource Center	Identify and acquire a designated location(s) for a homeless youth housing campus and resources center to meet the unique needs of the youth population transitioning out of the foster care system.
Social Services Housing and Community Development CAO – Homeless Services	Housing and Homelessness Issues	<p>Projects and services benefitting the homeless, disabled, long-term illness sufferers, emancipating foster youth, and transitional aged youths (aged 18-24). Farm worker housing, rapid re-housing, supportive housing, permanent supportive housing, workforce housing, homeless navigation shelters, homeless youth housing campus, safe parking programs, transitional housing, homeless prevention programs and outreach services.</p> <p>Expanding capacity of systems support to facilitate intergovernmental coordination, planning, data collection/sharing, and implementation of housing and homeless projects.</p> <p>Funding for infrastructure that facilitates rapid response outreach teams equipped with emergency resources for highly vulnerable populations. Funding to rehabilitate the Natividad Domestic Violence Shelter.</p>

DEPARTMENT	PROJECT	DESCRIPTION
Tax Collector	Tax and Collections Improvements	Improvement of property tax collection, fine/fee collections, banking, and investment services through software and staffing improvements.
Water Resources Agency	Interlake Tunnel and Spillway Modification Project	Construction of a tunnel and associated components to connect existing reservoir facilities, increase storage, and provide environmental and water conservation release efficiencies.
Water Resources Agency	San Antonio & Nacimiento Dams: High Priority Capital Projects	San Antonio and Nacimiento capital asset projects included in the WRA Capital Asset Management Plan (CAMP).
Water Resources Agency	Nacimiento Lake Drive Repairs	Road repairs and partial replacement to ensure vehicle traffic does not jeopardize dam safety, security, and stability.
Water Resources Agency Pajaro Regional Flood Management Agency	Pajaro River Flood Risk Management Project	A combination of structural measures along the lower Pajaro River, Salsipuedes Creek, and Corralitos Creek to reduce flood Risk in Pajaro and Watsonville.
Water Resources Agency	Salinas River Management Program	Improve watershed management, water delivery scenarios, and maintenance of the Salinas River to reduce flooding and restore habitat.
Water Resources Agency	Salinas River Habitat Conservation Plan	Develop a habitat conservation plan for facility operations and maintenance for compliance with the Endangered Species Act.
Water Resources Agency	Salinas Valley Water Project Phase II	Develop non-groundwater sources to offset groundwater pumping, reduce seawater intrusion into the Salinas River Groundwater Basin, and improve water supply (Permit 11043).
Water Resources Agency	Destruction of Abandoned Wells	With implementation of a recycled water source, wells in seawater intruded areas need to be destroyed so the well casings do not become conduits for seawater to move from upper to lower aquifers.
Water Resources Agency	Expansion of Recycled Water Project	Expand recycled water facilities in the coastal portion of the Salinas Valley.
Water Resources Agency	Flood Reduction Projects	Improve the Moss Landing tide gates, reduce Santa Rita Creek flooding, and reduce flood risks at waste treatment plant near Soledad.
Water Resources Agency	Castroville Seawater Intrusion Project	Expand CSIP footprint to increase water supply from new sources and reduce groundwater pumping in the seawater intruded area.

DEPARTMENT	PROJECT	DESCRIPTION
Water Resources Agency	Planning and Environmental Assessment Funding	Planning and environmental assessment for nearly all projects to make them eligible for construction grant funding.
Water Resources Agency	Rebuild/Replace Pump Stations	Rebuild/replace pump stations (e.g., Santa Rita, upper and lower Merritt, Gonzales, and Hebbroon) for flood control, safety, environmental, and energy efficiency.
Water Resources Agency	Nacimiento Hydroelectric Plant Upgrade	Upgrade existing hydroelectric plant to enable power production through a greater range of reservoir releases.